CHICAGO TRANSIT AUTHORITY

Federal Transit Administration (FTA)
Red and Purple Modernization Phase
One Project DBE Goal
Methodology
# Table of Contents

Red and Purple Modernization Phase One Project Goal Overview and Methodology.................2

*Step 1: Base Figure Calculation*........................................................................................................3

*Step 2: Adjusting The Base Figure*.......................................................................................................4

*Final Step: Calculating The Overall Goal*............................................................................................6

Published Public Notices.......................................................................................................................8

Email for the Scheduled Assist Agencies Conference Call.................................................................13

Public Comment Open House Flyer.......................................................................................................15

Public Comment Open House Attendance Sheets.................................................................................16

Public Comments.....................................................................................................................................20
CHICAGO TRANSIT AUTHORITY
DISADVANTAGED BUSINESS ENTERPRISE PROGRAM
Goal Setting Methodology and Calculations

Red and Purple Modernization Phase One Project DBE Goal
Submittal Date October 1, 2018
GOAL OVERVIEW

The Chicago Transit Authority’s (“CTA”) Red and Purple Modernization (“RPM”) corridor is a 9.6-mile stretch of track that was built close to a century ago—much of it in 1924, when Calvin Coolidge was U.S. President and the Wrigley Building had just been constructed. Most of this infrastructure is at the end of its useful lifespan. Frequent maintenance to repair tracks and remove slow zones is costly and hinders service.

RPM Phase One (“Project”) will completely rebuild the Lawrence, Argyle, Berwyn and Bryn Mawr stations and all the tracks and support structures for more than a mile adjacent to the stations. The stations will be accessible for the first time and include wider platforms, better lighting and modern amenities. The project will also construct a Red-Purple Bypass north of Belmont station trains to modernize the century-old Clark Junction where Red, Purple and Brown Line trains currently intersect. The bypass, which will carry northbound Brown Line trains up and over Red and Purple Line tracks, will eliminate the need for trains to stop and wait for other trains to cross, thereby allowing CTA to significantly increase the number of trains it runs along the Red Line -- reducing overcrowding and meeting growing demand for transit service.

Among the plan’s highlights are:

- Red-Purple Bypass Project at street level and track level
  A. Addition of up to eight more Red Line trains per hour
  B. Accommodate up to 7,200 additional customers per hour
  C. Increased Red and Purple line train speeds by 60 percent through the intersection
  D. Customers are saved travel hours

- Lawrence-Bryn Mawr Modernization Project
  A. Wider platforms for faster boarding and less crowding
  B. Better lighting and customer security features
  C. Longer canopies, more benches, and wind screens
  D. Real-time information boards

The work performed under the Project will be completed through multiple competitively bid contracts. Due to the size and length of the Project – which will span over multiple triennial goal periods – the CTA will set a Disadvantaged Business Enterprise (“DBE”) goal for the Project pursuant to 26 CFR 26.45 (“DBE Regulations”). Contracts under the Project will not be included in CTA’s overall annual DBE goal calculations. The DBE goal will apply throughout the entire life of the Project, which has an estimated completion date of Federal Fiscal Year 2027. Based on the calculations provided in the DBE Regulations, the projected DBE
participation for the Red Purple Modernization Project is 20% of the estimated aggregate dollar amount for the Project, or $356,522,584.

The estimated aggregate dollar amount of CTA expects to spend for the Red Purple Modernization Project through federal fiscal year 2027 is $2,019,276,000. The amount subject to DBE participation requirements – after removing CTA internal forces spending and transit vehicle manufacturer (“TVM”) spending – is an estimated $1,782,612,920, as shown in Table 1.

STEP ONE: BASE FIGURE CALCULATION

Section 26.45(c) requires the measurement of ready, willing and able businesses in the CTA’s local market, using the best available evidence to derive a fair and accurate base figure that represents the percentage of DBEs. One of the methods recommended in the DBE Regulations for determining the base figure involves accessing information from DBE Directories and Census Bureau Data (§26.45(c)(1)). The following describes the base figure calculation based on these sources.

The CTA determined the number of ready, willing and able DBEs in our local market by identifying the DBE businesses in the Illinois Unified Certification Program (“IL UCP”) DBE Directory including their North American Industrial Classification Codes (“NAICS”) representing the work most likely required on the Project. The CTA identified the relevant NAICS codes to apply to the Project by reviewing each contract’s scope of work. Utilizing the IL UCP DBE Directory and the Census Bureau’s County Business Pattern (“CBP”) the CTA identified available DBE and non-DBE firms in its local market with those same NAICS codes. This allowed CTA to determine available firms that could serve as potential vendors. The number representing all DBEs and the number representing all firms were then used to determine the percentage of ready, willing and able “DBE firms to all firms” ratio for each NAICS code category (Columns C in Table 1).

The percentages were then applied to the estimated total Project budget ($1,782,612,920) to determine the estimated dollar amount budgeted for each NAICS code category, as shown in column D. As recommended in the DOT’s “Tips for Goal-Setting”, the CTA weighted the percentages by dividing the Budget Amount for each NAICS category by the total Project budget, as shown in column E. The weighted percentage was then multiplied by the percentage derived from the “DBE firms to all firms” ratio and multiplied by 100 for each NAICS code category (column F). The resulting value for each NAICS code category was totaled to determine the overall base figure for the RPM Phase One DBE utilization of 19.12%. The base figure calculation weighs the relative availability of DBE contractors against the relative budget amount of contracting opportunities available for the total pool of contractors in Cook County, Illinois. This concludes the Step One calculation for the Project.
STEP TWO: ADJUSTING THE BASE FIGURE

After reviewing the contracts that will be awarded as part of the Project, the CTA has identified multiple opportunities for our Small Business Enterprise (“SBE”) Program. The CTA’s SBE Program is designed to give certified small businesses an opportunity to bid as primes on CTA contracts. Under the Program, selected contracts will be set aside for small businesses to bid on as prime contractors and is a race and gender neutral program that allows small businesses of any gender and/or ethnic background to participate. The CTA will adjust the base figure of 19% to 20% due to the identified race neutral means.


Table 1: Red Purple Modernization Phase One Base Figure Calculation

<table>
<thead>
<tr>
<th>A</th>
<th>B</th>
<th>C</th>
<th>D</th>
<th>E</th>
<th>F</th>
</tr>
</thead>
<tbody>
<tr>
<td>NAICS Code</td>
<td>Category</td>
<td>DBE Firms/ Firms Ratio based on NAICS Code</td>
<td>Estimated Value of Work</td>
<td>Estimated Percentage of Work</td>
<td>Weighted x DBE Firms Ratio</td>
</tr>
<tr>
<td>2371</td>
<td>Utility System Construction</td>
<td>35.9%</td>
<td>$10,205,088</td>
<td>0.6%</td>
<td>0.2%</td>
</tr>
<tr>
<td>2373</td>
<td>Highway, Street, and Bridge Construction</td>
<td>32.7%</td>
<td>$87,186,573</td>
<td>4.9%</td>
<td>1.6%</td>
</tr>
<tr>
<td>2381</td>
<td>Foundation, Structure, and Building Exterior Contractors</td>
<td>26.8%</td>
<td>$119,847,764</td>
<td>6.7%</td>
<td>1.8%</td>
</tr>
<tr>
<td>2382</td>
<td>Building Equipment Contractors</td>
<td>15.2%</td>
<td>$39,754,796</td>
<td>2.2%</td>
<td>0.3%</td>
</tr>
<tr>
<td>2383</td>
<td>Building Finishing Contractors</td>
<td>20.2%</td>
<td>$159,904</td>
<td>0.0%</td>
<td>0.0%</td>
</tr>
<tr>
<td>2389</td>
<td>Other Specialty Trade Contractors</td>
<td>37.3%</td>
<td>$82,413,172</td>
<td>4.6%</td>
<td>1.7%</td>
</tr>
<tr>
<td>3312</td>
<td>Steel Product Manufacturing from Purchased Steel</td>
<td>43.0%</td>
<td>$252,072,185</td>
<td>14.1%</td>
<td>6.1%</td>
</tr>
<tr>
<td>3323</td>
<td>Architectural and Structural Metals Manufacturing</td>
<td>32.5%</td>
<td>$210,242</td>
<td>0.0%</td>
<td>0.0%</td>
</tr>
<tr>
<td>3345</td>
<td>Navigational, Measuring, Electro-Medical, and Control Instruments Manufacturing</td>
<td>14.0%</td>
<td>$270,057,006</td>
<td>15.1%</td>
<td>2.1%</td>
</tr>
<tr>
<td>3359</td>
<td>Other Electrical Equipment and Component Manufacturing</td>
<td>7.7%</td>
<td>$71,030,962</td>
<td>4.0%</td>
<td>0.3%</td>
</tr>
<tr>
<td>3399</td>
<td>Other Miscellaneous Manufacturing</td>
<td>13.3%</td>
<td>$2,511,278</td>
<td>0.1%</td>
<td>0.0%</td>
</tr>
<tr>
<td>4233</td>
<td>Lumber and Other Construction Materials Merchant Wholesalers</td>
<td>5.8%</td>
<td>$490,467</td>
<td>0.0%</td>
<td>0.0%</td>
</tr>
<tr>
<td>4236</td>
<td>Household Appliances and Electrical and Electronic Goods Merchant Wholesalers</td>
<td>8.6%</td>
<td>$6,460,854</td>
<td>0.4%</td>
<td>0.0%</td>
</tr>
<tr>
<td>4237</td>
<td>Hardware, Plumbing, and Heating Equipment and Supplies Merchant Wholesalers</td>
<td>5.7%</td>
<td>$104,578</td>
<td>0.0%</td>
<td>0.0%</td>
</tr>
<tr>
<td>4249</td>
<td>Miscellaneous Nondurable Goods Merchant Wholesalers</td>
<td>22.9%</td>
<td>$56,743</td>
<td>0.0%</td>
<td>0.0%</td>
</tr>
<tr>
<td>4841</td>
<td>General Freight Trucking</td>
<td>100.0%</td>
<td>$77,534</td>
<td>0.0%</td>
<td>0.0%</td>
</tr>
<tr>
<td>5241</td>
<td>Insurance Carriers</td>
<td>4.8%</td>
<td>$28,117,151</td>
<td>1.6%</td>
<td>0.1%</td>
</tr>
<tr>
<td>5413</td>
<td>Architectural, Engineering, and Related Services</td>
<td>31.0%</td>
<td>$254,414,742</td>
<td>14.3%</td>
<td>4.4%</td>
</tr>
<tr>
<td>5416</td>
<td>Management, Scientific, and Technical Consulting Services</td>
<td>75.5%</td>
<td>$3,662,706</td>
<td>0.2%</td>
<td>0.2%</td>
</tr>
<tr>
<td>5418</td>
<td>Advertising, Public Relations, and Related Services</td>
<td>22.0%</td>
<td>$7,072,968</td>
<td>0.4%</td>
<td>0.1%</td>
</tr>
<tr>
<td>5419</td>
<td>Other Professional, Scientific, and Technical Services</td>
<td>3.4%</td>
<td>$228,517</td>
<td>0.0%</td>
<td>0.0%</td>
</tr>
<tr>
<td>5616</td>
<td>Investigation and Security Services</td>
<td>62.5%</td>
<td>$3,788,870</td>
<td>0.2%</td>
<td>0.1%</td>
</tr>
<tr>
<td>9261</td>
<td>Administration of Economic Programs</td>
<td>0.0%</td>
<td>$2,008,368</td>
<td>0.1%</td>
<td>0.0%</td>
</tr>
<tr>
<td>9999</td>
<td>Direct Utility Work/Contingency</td>
<td>0.0%</td>
<td>$540,680,452</td>
<td>30.3%</td>
<td>0.0%</td>
</tr>
</tbody>
</table>

WEIGHTED DBE BASE FIGURE | 19% | $1,782,612,920 | 100.0% | 19.12%
OVERALL PROJECT PERCENTAGE RATE = 20% OF TOTAL PROJECT BUDGET

20% of $1,782,612,920 (estimated) = $356,522,584 = Red Purple Modernization Phase One Project Goal

UTILIZATION OF RACE-NEUTRAL (“RN”) AND RACE-CONSCIOUS (“RC”) METHODS

The goal of CTA’s DBE Program is to be primarily a race-neutral initiative that incorporates race-conscious elements, as needed. DOT’s DBE Regulations (49 CFR 26.51) require the CTA to meet the maximum feasible portion of the overall goal by using race-neutral means of facilitating DBE participation. The race-neutral measure or program is one that can be used to assist all businesses. For purposes of this submittal, the definition of Race-Neutral includes gender.

Due to the size and magnitude of the Project, the CTA will achieve 1% of the Project goal through race neutral means and 19% through race conscious means for a total of 20%.

The CTA will exert additional effort to extend outreach to potential prime contractors to ensure subcontracting opportunities are fully promoted prior to resorting to race-conscious contract goals to achieve the Project DBE Goal.

PUBLIC PARTICIPATION IN SETTING PROJECT DBE GOAL

In conformance with the “Public Participation Regulatory Requirements” of the 49 CFR Part 26.45, the CTA held a public comment period for the Project DBE goal of 20%. The public comment period began on August 31, 2018. CTA received 3 comments regarding the proposed RPM Goal and has determined that no adjustment was needed.

Outreach to Minority and Women’s Groups

The following minority, women's, and general contractor support groups were contacted to discuss the CTA’s DBE goal as it was being prepared.

- Black Contractors United
- Chatham Business Association
- Chicago Supplier Minority Development Council
- Chicago Urban League
- Federation of Women Contractors
- Hispanic American Construction Industry Association
- Illinois Hispanic Chamber of Commerce
- Latin American Chamber of Commerce
- Philippine American Chamber of Commerce of Illinois
- Women’s Business Development Center
- Women Construction Owners & Executives
Advertisements

The CTA will issue a Public Notice in general circulation media and at least two minority-focused media announcing that the CTA’s Red Purple Modernization Phase One Project Specific DBE Goal and Methodology is available for inspection on the CTA’s website at www.transitchicago.com/dbe. At the conclusion of the 30 day review period, the CTA will evaluate comments on the goal calculation process and adjust the goal if necessary. The CTA advertised its RPM Phase One Project DBE Goal Legal Notice in the following newspapers:

• Austin Weekly News*
• Chicago Sun-Times
• Chinese American News*
• Hoy*

*Minority newspaper

Written comments on the goal rationale should be addressed to:
Chicago Transit Authority
Diversity Programs Department
567 W. Lake Street
Chicago IL, 60661

Or

diversity@transitchicago.com
PUBLIC NOTICES

PUBLIC NOTICE
Chicago Transit Authority (CTA) Disadvantaged Business Enterprise (DBE) Program Proposed Overall Goal & Methodology For Federal Fiscal Years 2019-2021 and Red Purple Modernization (RPM) Phase One Project Goal

This announcement will serve as notice of the CTA's proposed DBE overall goal of 26% for United States Department of Transportation (USDOT)-assisted contracts for a three-year period for Federal Fiscal Years (FFYs) 2019-2021 and the RPM Phase One project goal of 20%.

The overall goal is expressed as a percentage of federal funds CTA projects to expend each year during FFYs 2019-2021. The annual goal methodology used is in accordance with USDOT regulations entitled "Participation by Disadvantaged Business Enterprises in Department of Transportation Financial Assistance Programs," 49 Code of Federal Regulations, Part 26. The annual goal is established to achieve a "level playing field" for DBEs to participate in CTA's federally-assisted contracting opportunities.

CTA's overall DBE goal and methodology report for FFYs 2019-2021 and RPM Phase One project goal and methodology report will be made available on the CTA's website (transitchicago.com/dbe) for 30 days from August 31, 2018 - September 30, 2018. The public may review and provide comments on the overall DBE goal for 30 days. Public comments will be accepted at the address and email listed below starting on August 31, 2018 and ending on September 30, 2018.

Chicago Transit Authority
Diversity Department
Attn: DBE Liaison Officer
567 West Lake, 4th Floor
Chicago, IL 60661
diversity@transitchicago.com

Published in Austin Weekly News
9/26/2018
Chicago Sun-Times
Certificate of Publication

State of Illinois - County of Cook

Chicago Sun-Times, does hereby certify it has published the attached advertisements in the following secular newspapers. All newspapers meet Illinois Compiled Statutes requirements for publication of Notices per Chapter 715 ILCS 5/0.01 et seq. R.S. 1874, P728 Sec 1, EFF. July 1, 1874. Amended by Laws 1959, P1494, EFF. July 17, 1959. Formerly Ill. Rev. Stat. 1991, CH100, PI.

Note: Notice appeared in the following checked positions.

PUBLICATION DATE(S): 08/31/2018

Chicago Sun-Times

IN WITNESS WHEREOF, the undersigned, being duly authorized, has caused this Certificate to be signed

by

Mary Lou Davis
Account Manager - Public Legal Notices

This 31st Day of August 2018 A.D.
芝加哥運輸管理局
CHICAGO TRANSIT AUTHORITY

公 告
Public Notice

芝加哥運輸管理局擬擬提出聯邦財政年2019年至2021年弱勢企業（DBE）計劃和紅紫現代化（RPM）第一階段項目總體目標和方法。

本公告將作爲CTA提議的美國運輸部（USDOT）提出的DBE總體目標26%的通知。聯邦財政年度（FFYs）2019-2021和RPM第一階段項目的三年期輔助合同目標為20%。

總體目標表示為在2019-2021年FFY期間每年消費的聯邦資金CTA項目的百分比。所使用的年度目標方法符合USDOT法規，即「通過參與弱勢企業在運輸財政援助方案」，聯邦法規第49條，第26部分。年度目標的建立是為了實現「公平競爭環境」。DBE參與CTA的聯邦協助簽約機會。


Chicago Transit Authority
Diversity Department
Attn: DBE Liaison Officer
567 West Lake, 4th Floor
Chicago, Il 60661
diversity@transitchicago.com
AVISO PÚBLICO

EL Programa de Empresa Comercial en Desventaja (DBE) de la Autoridad de Tránsito de Chicago (CTA) Objetivo en General Propuesto y Metodología para los Años Fiscales Federales 2019-2021 y el Objetivo del Proyecto Fase Uno Modernización de las líneas Roja y Púrpura (RPM)

Este anuncio servirá como aviso del objetivo general de 26% del DBE propuesto por la CTA para contratos asistidos por el Departamento de Transportación de los Estados Unidos (USDOT) por un período de tres años para los Años Fiscales Federales (FFY) 2019-2021 y el objetivo de 20% del proyecto Fase Uno RPM.

El objetivo general está expresado como un porcentaje de fondos federales que la CTA proyecta utilizar durante los Años Fiscales Federal 2019-2021. La metodología utilizada para este objetivo está de acuerdo con las Regulaciones de USDOT tituladas “La Participación de las Empresas Comerciales en Desventaja en los Programas de Asistencia Financiera del Departamento de Transporte”, Código 49 de Regulaciones Federales Parte 26. El objetivo anual se establece para realizar “igualdad de condiciones” para que las empresas DBE puedan participar en contratos de la CTA con asistencia federal.

El reporte del objetivo general y metodología del DBE de la CTA para los Años Fiscales 2019-2021 y el reporte y metodología del objetivo del Proyecto la Fase Uno RPM estarán disponibles en el sitio web de la CTA (transitchicago.com/dbe) durante 30 días desde el 31 de agosto de 2018 hasta el 30 de septiembre de 2018. El público puede revisar y proporcionar comentarios sobre el objetivo general del DBE durante 30 días. Los comentarios públicos serán aceptados en la dirección y el correo electrónico que figuran a continuación a partir del 31 de agosto de 2018 y terminarán el 30 de septiembre de 2018.

Chicago Transit Authority
Diversity Department
Attn: DBE Liaison Officer
567 West Lake, 4th Floor
Chicago, IL 60661
diversity@transitchicago.com
Hi Natalia:

Attached is the Spanish proof for you advertisement for tomorrow. Please let me know if everything looks ok.

Muchas Gracias!
Maribell Abeja - De Vitto

---

From: Quinones, Natalia <NQuinones@transitchicago.com>
Sent: Tuesday, August 28, 2018 4:08 PM
To: Abeja, Maribell N. <MABeja@chicagotribune.com>
Cc: Prieto, Juanpablo <jprieto@transitchicago.com>
Subject: RE: Checking In: CTA Diversity Programs + Hoy Media

Hi Maribell,

Attached you will find our Public Notice.

Let me know if you need anything else from me.

Best,
Good Afternoon,

PLEASE READ THE FOLLOWING

If unable to attend in person please RSVP that you will be calling in.
CALL IN NUMBER: 302-202-1102
LOG IN CODE: 994602

CTA Diversity Programs would like to invite all of our assist agencies to send out a representative to sit in a discussion about CTA’s 2019 – 2021 Triennial DBE Goal. Our overall Triennial Goal will be posted on our CTA website under our DBE section from Tomorrow August 31st until September 30th for a 30 day comment period. Please review ahead a time. The document can also be found attached.

Date:
Monday September 10, 2018

Time:
10:00am – 11:00am
Location:
CTA Headquarters
567 W. Lake Street
Chicago, IL 60661
Conference room: 5-C
*Upon arrival please go to the front desk with a state ID and they will check you in and give me a call upon your arrival*

We would love it if all our assist agencies could attend our discussion to be able to get the best feedback possible to plan for our 2019-2021 years.
If unable to attend in person a conference call number will be provided.

We just do ask that you or someone from your agency RSVPS (by accepting this meeting invitation, calling or emailing) in order to put them into our system to up to our conference room.

Contact Information is below.

Best,
Natalia Delgado - Quiñones
_____________________________________

Natalia Delgado – Quiñones
Project Specialist I I Diversity Programs
Chicago Transit Authority I 567 W. Lake Street 4th Floor I Chicago, IL 60661
T:312-681-2485 I Diversity T: 312-681-2601 I E: ndquinones@transitchicago.com

This email and the attachments hereto contain confidential preliminary drafts, notes, recommendations, memoranda and other records in which opinions are expressed, or policies or actions are formulated and is intended for internal use only. The contents of this email and its attachments should not be disseminated without prior approval from the Chicago Transit Authority.
The Chicago Transit Authority’s (CTA) Diversity Programs Department is pleased to announce that you are cordially invited to attend our Open House: This event is regarding our submission to the FTA for our Disadvantaged Business Enterprise (DBE) Triennial Goal. Please come out and join us and learn about our plans for the next three years.

PLEASE JOIN US!

Friday September 14, 2018
10:00 A.M. – 12:00 P.M.

CTA HQ-Conference Room B & C
567 West Lake Street
Chicago, IL 60661-1465

Please register at the link below:
https://www.eventbrite.com/e/cta-triennial-fta-dbe-goal-open-house-tickets-49696087335

RSVPs are encouraged for headcount purposes.
# CTA 2019-2021 Triennial Goal

## Diversity Programs

<table>
<thead>
<tr>
<th>Company Information</th>
<th>Company Information</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Company Name</strong></td>
<td>Dependable Bus Equipment</td>
</tr>
<tr>
<td><strong>Address</strong></td>
<td>200 E North St.</td>
</tr>
<tr>
<td><strong>City</strong></td>
<td>Bradley, IL 60915</td>
</tr>
<tr>
<td><strong>Zip Code</strong></td>
<td></td>
</tr>
<tr>
<td><strong>Telephone Number</strong></td>
<td></td>
</tr>
<tr>
<td><strong>E-mail</strong></td>
<td></td>
</tr>
<tr>
<td><strong>Representative</strong></td>
<td>Gail Wallace</td>
</tr>
</tbody>
</table>

---

**Barnett Consulting**

Small Business Specialist
Personal Finance Consulting

Andre Barnett, B.S., M.S.A., M.B.A.
AndreLBarnett@yahoo.com
(708) 203-0375

---

**MEPIS**

M.E.P. Infrastructure Solutions, Incorporated
MBE/DBE/NMSDC
Yesica L. Flores
Director of Marketing

36 South Wabash Ave., Suite 310
Chicago, IL 60603
E: 312.279.1185 Ext. 310 M: 773.844.4665 F: 312.279.1186
E: yflores@mepisinc.com W: www.mepisinc.com

---

**Omega Sign & Lighting Inc.**

Howard Brody
Account Executive

630-237-4387 - Office
630-237-4386 - Fax
howard@omegasignchicago.com
106 W. Fay
Addison, IL 60101

---

**Rodriguez and Associates, Inc.**

Osvaldo “Ozzie” Rodriguez

65 E. Wacker Place
Suite 1501
Chicago, Illinois 60601
TEL: 312-726-7505
FAX: 312-726-7506
email: ozzie@raigroup.net
www.raigroup.net

---

**Blinderman Construction**

Jon LaScala
Estimator
p: 312.982.2587
c: 630.542.2123
e: Jillasca@blinderman.com

Blinderman Construction
224 North Desplaines Street, Suite 650
Chicago, Illinois 60661-1067

---

---
Chicago Transit Authority

CTA 2019-2021 Triennial Goal
Diversity Programs

Company Information

DEPENDABLE BUS EQUIPMENT, INC.
Neil Wallace - Treasurer

200 E. North St.
Bradley, IL 60915

Phone: (815) 937-1095
Fax: (815) 937-4072

E-mail: dependablebus@sbgl.globalnet

* A Certified DBE Resource *

Representative

LANDMARK
PEST MANAGEMENT

Matt Kostalek
Project Manager

2227 Hammond Drive
Schaumburg, IL 60173

224.436.1110 Mobile
773.614.7378 Office
www.landmarkpest.com
matt.kostalek@landmarkpest.com

Representative

SIBIS INSURANCE SERVICES, INC.
San Francisco

NATHANIEL L. SAYLES

220 Montgomery St., Suite 1090
San Francisco, California 94104

415 / 788-8274
415 / 788-8275 fax
email: nsayles@sibisinc.com

Representative

DMAZ Corporation

Donald A. Marcus, MBA
Director, Business Development

7301 N. Lincoln Avenue, Suite 150
Lincolnwood, Illinois 60712

224-534-7665 Office
773-562-4055 Cell
312-473-0139 Fax
www.Dmazcorp.com
donald.marcus@dmazcorp.com

Healthcare and Pharmaceutical Services

Representative

CML CONSULTING LLC
Cherise M. Livingston, CSM, PMP
Owner / Consultant

Chicago, IL 60606

tel. (773) 882-0025
Cherise@CMLConsulting.net

Representative

HACIA
Hispanic American Construction Industry Association

550 W. Lake Street - Suite 415 - Chicago, IL 60661
(312) 575-0389 FAX (312) 575-0544 Cell (830) 501-7448

Representative

Juan F. Calahorrano
Director of Operations
jcalahorrano@haciaworks.org
www.haciaworks.org
Chicago Transit Authority

Friday, September 14, 2018

CTA 2019-2021 Triennial Goal

Diversity Programs

Company Information

MEADE

6850 W. 62nd Street
Chicago, Illinois 60638
Direct (708) 588-2594
Office (708) 588-2500
Fax (708) 588-2501
Cell (708) 243-1775
mkk@meade100.com
www.meade100.com

Michael K. Knutson
Vice President

Safegy: Quality: Performance: • Since 1908 •

FREEDOM WEST, Inc.

“DBE Certified”
“WBE - Woman Owned”

Stan Anton, Jr.
Senior Project Manager
441 N. Wacker Drive, 13th Floor
Chicago, Illinois 60606
Phone 708-768-3529
santon@freedomcontractorsllc.com

36207 S. Gray Road
Custer Park, IL 60401

THOMAS Nutter
P.E.
Vice President
Area Construction Manager
tom.nutter@wsp.com

WSP USA
Suite 200
160 N. LaSalle
Chicago, IL 60602
www.wsp.com

Formerly
Parsons Brinckerhoff

NICOLAS TORRES,
President

25261 Sunderlin Road
Plainfield, IL 60585
773-458-4200

torres@electricalcontractorsllc.com

Enlight Contracting, LLC

847-312-2337
enlightcontracting@gmail.com
645 N. Kingsbury St. Unit 1208, Chicago, IL 60654

Deepi Ahuja
President

Electrical Contractors LLC

Representative
<table>
<thead>
<tr>
<th>Company Name</th>
<th>Company Name</th>
</tr>
</thead>
<tbody>
<tr>
<td>Address</td>
<td>Address</td>
</tr>
<tr>
<td>City</td>
<td>City</td>
</tr>
<tr>
<td>State</td>
<td>State</td>
</tr>
<tr>
<td>Zip Code</td>
<td>Zip Code</td>
</tr>
<tr>
<td>Telephone Number</td>
<td>Telephone Number</td>
</tr>
<tr>
<td>E-mail</td>
<td>E-mail</td>
</tr>
<tr>
<td>Representative</td>
<td>Representative</td>
</tr>
</tbody>
</table>
Triennial FTA DBE Goal:

Thank you for taking the time to review the proposed Triennial FTA DBE goal. Please take a moment to fill out the form below with your comments on the proposed DBE goal. Your feedback is appreciated.

RPM - NAICS Code 9999 heavily skews the percentages. In reality there will likely be participation in the contingency dollars. This puts excess stress on other codes, but also may limit the overall participation percentage of DBE firms. Percentage increase is possible. Triennial - NAICS Code 2379 has a high DBE percentage with the value of work under $1 M. May be difficult to achieve with such a small estimated value of work.

Name: Jon Lascaza
Organization/Title: Blinderman Construction - Estimator
Address: 224 N. Desplaines Ste. 650
City: Chicago State: IL ZIP: 60661
E-mail Address: jlascaza@blinderman.com

Thank you for taking the time to provide comments on CTA's proposed DBE goal. Until September 30, 2018, comments may be submitted via U.S. Mail or e-mail to:

Chicago Transit Authority
Diversity Department
Attn: DBE Liaison Officer
567 West Lake, 4th Floor
Chicago, IL 60661
Diversity@transitchicago.com
Triennial FTA DBE Goal:

Thank you for taking the time to review the proposed Triennial FTA DBE goal. Please take a moment to fill out the form below with your comments on the proposed DBE goal. Your feedback is appreciated.

Your methodology is excellent. Thank you for doing such a thorough job of evaluating our capabilities and setting your goals to provide significant opportunities to disadvantaged businesses.

Name: MATT KOSTACEK
Organization/Title: LANDMARK REALTY MANAGEMENT/VA
Address: 2227 HAMPTON AVE
City: Schaumburg State: IL ZIP: 60173
E-mail Address: MATT.KOSTACEK@LANDMARKREALTYS.COM

Thank you for taking the time to provide comments on CTA’s proposed DBE goal. Until September 30, 2010, comments may be submitted via U.S. Mail or e-mail to:

Chicago Transit Authority
Diversity Department
Attn: DBE Liaison Officer
567 West Lake, 4th Floor
Chicago, IL 60661
Diversity@transitchicago.com
Triennial FTA DBE Goal:

Thank you for taking the time to review the proposed Triennial FTA DBE goal. Please take a moment to fill out the form below with your comments on the proposed DBE goal. Your feedback is appreciated.

THE GOAL CALCULATIONS ARE PRESENTED WELL AND SHOW A DETAILLED EFFORT TO COMPLETE THEM.

Name_ MICHAEL K. KNUTSON_
Organization/Title_MEADE, INC., VICE PRESIDENT_
Address_ 6850 W. 62ND ST._
City_CHICAGO_ State_IL_ ZIP_ 60638_
E-mail Address_mkk@meade100.com_

Thank you for taking the time to provide comments on CTA's proposed DBE goal. Until September 30, 2018, comments may be submitted via U.S. Mail or e-mail to:

Chicago Transit Authority  
Diversity Department  
Attn: DBE Liaison Officer  
567 West Lake, 4th Floor  
Chicago, IL 60661  

Diversity@transitchicago.com