

1 CHICAGO TRANSIT BOARD

2  
3 IN RE THE MATTER: )  
4 REGULAR MEETING OF )  
5 NOVEMBER 17th, 2021 )  
6 )

7  
8 Report of proceedings at the meeting of  
9 the above-entitled cause, before Tabitha Watson, an  
10 Illinois Shorthand Reporter, on the 17th day of  
11 November, 2021, at the hour of 4:04 p.m., via  
12 videoconference.

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19 Reported by: Tabitha Watson, CSR, RPR  
20 License No.: 084-004824  
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1 BOARD MEMBERS PRESENT:

2 LESTER BARCLAY, Chairperson

3 BERNARD JAKES, Vice Chairperson

4 KEVIN IRVINE

5 JOHNNY MILLER

6 ALEJANDRO SILVA

7

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9 STAFF PRESENT:

10 DORVAL R. CARTER, JR., President

11 GREGORY LONGHINI, Secretary

12 KAREN SEIMETZ, General Counsel

13 CHRIS BUSHELL

14 BILL MOONEY

15 JUAN PABLO PRIETO

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1 (whereupon, the following  
2 proceedings were had via  
3 videoconference.)

4 SECRETARY LONGHINI: Good afternoon. This is  
5 Greg Longhini of the CTA Board again. We're about  
6 to start the Transit Board meeting.

7 Chairman Barclay, we may begin whenever  
8 you wish.

9 CHAIRPERSON BARCLAY: Good afternoon. I would  
10 like to call to order the regularly scheduled  
11 meeting of the Chicago Transit Board of  
12 November 17th, 2021.

13 will the secretary call the roll, please?

14 SECRETARY LONGHINI: Yes, sir.

15 Director Silva.

16 DIRECTOR SILVA: Here.

17 SECRETARY LONGHINI: Director Irvine.

18 DIRECTOR IRVINE: Here.

19 SECRETARY LONGHINI: Director Miller.

20 DIRECTOR MILLER: Here.

21 SECRETARY LONGHINI: Director Jakes.

22 DIRECTOR JAKES: Here.

23 SECRETARY LONGHINI: Chairman Barclay.

24 CHAIRPERSON BARCLAY: Here.



1 SECRETARY LONGHINI: We have a quorum with all  
2 five members of the Board present, sir.

3 CHAIRPERSON BARCLAY: Our first order of  
4 business is public comment. Greg?

5 SECRETARY LONGHINI: We have no spoken public  
6 comment today. However, I did receive written  
7 comment from John Paul Jones of the Sustainable  
8 Englewood Committee and I will distribute that to  
9 all the board members immediately following this  
10 meeting, sir.

11 CHAIRPERSON BARCLAY: Our next order of  
12 business is the approval of the minutes. I will  
13 now entertain a motion to approve the minutes of  
14 the regular board meeting of October 13, 2021.

15 DIRECTOR SILVA: Moved.

16 DIRECTOR IRVINE: So moved.

17 DIRECTOR MILLER: Second.

18 SECRETARY LONGHINI: Moved by Director Irvine,  
19 seconded by Director Miller. Vote on the minutes.

20 Director Silva.

21 DIRECTOR SILVA: Yes.

22 SECRETARY LONGHINI: Director Irvine.

23 DIRECTOR IRVINE: Yes.

24 SECRETARY LONGHINI: Director Miller.



1 DIRECTOR MILLER: Yes.

2 SECRETARY LONGHINI: Director Jakes.

3 DIRECTOR JAKES: Yes.

4 SECRETARY LONGHINI: Chairman Barclay?

5 CHAIRPERSON BARCLAY: Yes.

6 SECRETARY LONGHINI: The minutes are approved

7 with five yes votes, sir.

8 CHAIRPERSON BARCLAY: Our next order of

9 business is Executive Session. It's my

10 understanding, Karen, there is no Executive Session

11 today.

12 COUNSEL SEIMETZ: That is correct, Chairman.

13 We do not have Executive Session today.

14 CHAIRPERSON BARCLAY: Our next order of

15 business is board matters.

16 I will now entertain a motion to approve a

17 resolution setting the dates of the October and

18 November 2022 Chicago Transit Board meetings and

19 the time of the November 2022 meeting.

20 DIRECTOR IRVINE: So moved.

21 DIRECTOR MILLER: Second.

22 SECRETARY LONGHINI: Moved and seconded by

23 Irvine and Miller. The vote.

24 Director Silva.



1 DIRECTOR SILVA: Yes.

2 SECRETARY LONGHINI: Director Irvine.

3 DIRECTOR IRVINE: Yes.

4 SECRETARY LONGHINI: Director Miller.

5 DIRECTOR MILLER: Yes.

6 SECRETARY LONGHINI: Director Jakes.

7 DIRECTOR JAKES: Yes.

8 SECRETARY LONGHINI: Chairman Barclay.

9 CHAIRPERSON BARCLAY: Yes.

10 SECRETARY LONGHINI: Motion to approve next  
11 year's schedule is approved with five yes votes,  
12 sir.

13 CHAIRPERSON BARCLAY: Our next board item  
14 matter is an ordinance electing Director Jakes as  
15 the vice-president of the board, but before we  
16 proceed, I would like to acknowledge former  
17 Vice-Chair Arabel Alva Rosales and for her efforts  
18 that she has placed on the Board over time. So we  
19 want to certainly acknowledge her.

20 Before we proceed, I would like to first,  
21 you know, make a comment about Ms. Alva Rosales.  
22 She was an excellent board member. She provided  
23 steady leadership while serving as the acting chair  
24 for nine months following Terry Peterson's



1 retirement in 2020 and was helpful making my  
2 transition into the chairman's role a smooth one.

3 And while Arabel leaves big shoes to fill,  
4 I'm confident in Director Jakes' ability to take on  
5 the role of vice president -- of vice chair. I  
6 apologize.

7 Director Jakes has served as a member of  
8 this board since 2019 and his energy and thoughtful  
9 contributions are a benefit to this board. Just by  
10 way of some biographical information regarding  
11 Director Jakes, he is a senior pastor at West Point  
12 Missionary Baptist Church in Chicago, Illinois, he  
13 has served on the Mayor's Commission For a Safer  
14 Chicago under Mayor Emanuel, and served on the  
15 transition team for Mayor Lightfoot. Currently a  
16 member of the Faith-Based Leaders Advisory Board  
17 for the Cook County Public Defender's office. He  
18 is also a member of the Board of Trustees for his  
19 alma mater, Elmhurst College, as well as serving as  
20 an inaugural member of the President's Council For  
21 Diversity, Equity, and Inclusion for Elmhurst  
22 College.

23 I will now entertain a motion to approve  
24 an ordinance electing Reverend Dr. L. Bernard Jakes



1 as vice chairman of the Chicago Transit Board.

2 DIRECTOR IRVINE: So moved.

3 SECRETARY LONGHINI: So moved --

4 DIRECTOR MILLER: Second.

5 SECRETARY LONGHINI: So moved by Director  
6 Irvine, seconded by Director Miller.

7 For the vote, Director Silva.

8 Director Silva, the vote on naming a new  
9 vice chairman?

10 DIRECTOR SILVA: Yes.

11 SECRETARY LONGHINI: Okay. Director Irvine.

12 DIRECTOR IRVINE: It's a hearty yes for me.  
13 Great to have you as vice chair.

14 SECRETARY LONGHINI: Director Miller.

15 DIRECTOR MILLER: Certainly. Congratulations  
16 and that is a yes from me.

17 SECRETARY LONGHINI: Okay. Director Jakes.

18 DIRECTOR JAKES: well, seeing that this is  
19 Chicago and I can vote for myself, I will say yes.

20 SECRETARY LONGHINI: Very good. Very smart  
21 move, Director Jakes.

22 Chairman Barclay.

23 CHAIRPERSON BARCLAY: Yes.

24 SECRETARY LONGHINI: Okay. The motion to



1 approve -- to appoint Director Jakes as vice chair  
2 passes, of course, with five yes votes, sir.

3 PRESIDENT CARTER: Mr. Chairman, can I just say  
4 a few words --

5 SECRETARY LONGHINI: Of course.

6 PRESIDENT CARTER: -- before we move onto the  
7 next item?

8 First of all, on behalf of the staff, I  
9 also want to congratulate Director Jakes on his  
10 appointment as vice chair. You did, however, leave  
11 off one very important item from his bio, and that  
12 is, of course, he is also a proud member of Alpha  
13 Fi Alpha Fraternity, which I'm a member of and we  
14 always take a moment to acknowledge that.

15 I wanted to express my appreciation and  
16 sincere gratitude to Arabel Alva Rosales and her  
17 time on the Board. She was a member of the Board  
18 when I came back as president of CTA and I've had  
19 the pleasure of working with her over these last  
20 seven years. She has been not only an exemplary  
21 board member, but I think really a tremendous  
22 colleague to me as well as to the rest of the staff  
23 here at CTA and her leadership and her  
24 understanding, her compassion, her commitment to



1 transit and to equity and to diversity and the many  
2 things that she represented as a member of the  
3 Board will be missed and she has established in my  
4 opinion a very strong legacy here at CTA as a  
5 member of our board and I just wanted to express  
6 our appreciation on behalf of the staff for her  
7 work here at CTA and especially her work in the  
8 period of transition before Chairman Barclay came  
9 to CTA, where she really took on the mantle, in the  
10 middle of the pandemic I might add, and provided  
11 the type of leadership and support that was really  
12 critical for all of us during a very critical time  
13 in our agency's history. So I just wanted to say  
14 those few words on behalf of the staff here at CTA.

15 CHAIRPERSON BARCLAY: Thank you.

16 DIRECTOR IRVINE: Chairman Barclay, I also want  
17 to just weigh in. I think Arabel has been an  
18 exemplary board member. I greatly enjoyed working  
19 with her. She has been engaged on so many  
20 different issues and as both you and President  
21 Carter stated, she really stepped up when Chairman  
22 Peterson left and did a fantastic job as acting  
23 Chair. I'm going to miss her on the Board and I  
24 think --



1 DIRECTOR MILLER: Yeah.

2 DIRECTOR IRVINE: I'm just really -- I  
3 appreciated the chance to serve with her and she  
4 contributed to much to this board.

5 So Arabel, wherever you are, thank you.

6 DIRECTOR JAKES: Mr. Chairman, I want to echo  
7 the same sentiments as it relates to Alva Rosales.  
8 She was just absolutely fabulous. I did learn a  
9 lot from her.

10 And I also want to say thank you to  
11 everyone for your confidence in me. I look forward  
12 to working with you, especially with you, Chairman  
13 Barclay. You can be Michael Jordan and I'll be  
14 your Scottie Pippen before he wrote the book about  
15 how he didn't like Jordan. When he was in the  
16 championship, I'll be your Scottie.

17 CHAIRPERSON BARCLAY: Let's get the rings  
18 first.

19 DIRECTOR JAKES: Right. We got to get the six  
20 rings. Right. Let's get that Red Line extension  
21 going and we're good to go. President Carter can  
22 be our coach, you know.

23 CHAIRPERSON BARCLAY: Phil Jackson.

24 DIRECTOR JAKES: Phil Jackson. Yeah.



1 CHAIRPERSON BARCLAY: Or a referee. Right?

2 DIRECTOR JAKES: Right. Right. As long as  
3 it's not the referee that pulled the foolishness  
4 with the Bears game, we're good.

5 DIRECTOR MILLER: Chairman Barclay, I just want  
6 to join and voice my sentiment on the great job and  
7 how we will miss Arabel for her service and  
8 leadership and my confidence and support of our new  
9 vice chair and to say thank you to Arabel.  
10 wherever you are, I know you're doing well. God  
11 bless.

12 DIRECTOR SILVA: Arabel, that was a surprise  
13 for me. I didn't know that you were going to give  
14 up. But anyway, okay, you are the second Mexican,  
15 okay, on the Board, okay. I mean, you and me.  
16 okay, and I really enjoy spending all this time,  
17 okay, with you, okay, and admiring, okay, and your  
18 strong feelings about everything. Okay? Good  
19 luck.

20 CHAIRPERSON BARCLAY: Our next order of  
21 business is a report from the Committee on Finance,  
22 Audit and Budget.

23 Director Silva.

24 DIRECTOR SILVA: The Committee on Finance,



1 Audit and Budget met earlier this afternoon. The  
2 Committee approved the October 13, 2021 committee  
3 minutes and reviewed the monthly finance report.  
4 The Committee also reviewed five ordinances.

5 An ordinance amending Ordinance 020-108,  
6 approving the fiscal years 2021-2025 Capital  
7 Improvement Program.

8 An ordinance adopting a budget for  
9 calendar year 2022 and financial plan for calendar  
10 years 2023-2024.

11 An ordinance authorizing the  
12 implementation of fare structure and approving the  
13 title fare change equity analysis.

14 An ordinance approving the fiscal years  
15 2022-2026 Capital Improvement Program and  
16 authorizing the filing and executing of grant and  
17 cooperative agreements and amendments on related  
18 materials.

19 An ordinance authorizing an  
20 intergovernmental agreement with the Cook County  
21 Assessor's Office to access geographic information  
22 system data.

23 The Committee also reviewed five  
24 contracts. The Committee approved the five



1 ordinances and the five contracts. The Committee  
2 recommends board approval of the omnibus.

3 And that concludes my report, Chairman  
4 Barclay.

5 CHAIRPERSON BARCLAY: Thank you, Director  
6 Silva.

7 May I now have a motion to approve the  
8 omnibus as stated by Director Silva?

9 DIRECTOR IRVINE: So moved.

10 DIRECTOR MILLER: Second.

11 SECRETARY LONGHINI: Moved by Director Irvine,  
12 seconded by Director Miller. I'll take a vote on  
13 the omnibus.

14 Director Silva.

15 DIRECTOR SILVA: Yes.

16 SECRETARY LONGHINI: Director Irvine.

17 DIRECTOR IRVINE: Yes.

18 SECRETARY LONGHINI: Director Miller.

19 DIRECTOR MILLER: Yes.

20 SECRETARY LONGHINI: Vice-Chairman Jakes.

21 DIRECTOR JAKES: Yes.

22 SECRETARY LONGHINI: Chairman Barclay.

23 CHAIRPERSON BARCLAY: Yes.

24 SECRETARY LONGHINI: That motion to approve.



1 CHAIRPERSON BARCLAY: Our next order of  
2 business is the construction report.

3 PRESIDENT CARTER: Mr. Chairman?

4 CHAIRPERSON BARCLAY: Yes.

5 PRESIDENT CARTER: I'm sorry. Before we begin  
6 the construction report, I would just like to take  
7 a moment to acknowledge Jeremy and the finance team  
8 for all the work that they did on the budget for  
9 this year.

10 As you mentioned during the finance  
11 committee report, this is a very unusual year for  
12 us. You know, we continue to face the challenges  
13 and the headwinds around the pandemic and the  
14 financial impact it's having on CTA and, you know,  
15 I get a lot of credit and kudos for, you know, what  
16 I do to lead this agency, you know, through this  
17 process, but I wouldn't be able to do it without  
18 the fantastic team that I have supporting me and  
19 Jeremy and his team have been creative and  
20 innovative and supportive of everything we need to  
21 do to get through this pandemic and I just wanted  
22 to acknowledge that on behalf of the rest of the  
23 management team at the board meeting today.

24 Thank you.



1 CHAIRPERSON BARCLAY: Thank you, President  
2 Carter. As you know, during the finance committee  
3 meeting, we made direct comments reflective of the  
4 great work your whole team has done, you included,  
5 but Jeremy in particular, and basically the  
6 professionalism and leadership that you guys have  
7 shown throughout this whole budget process. So we  
8 want to commend you and thank you to your whole  
9 team for the effort they put in to getting us to  
10 this point. Thank you very much.

11 So we're now at the point of the  
12 construction report. Bill Mooney.

13 BILL MOONEY: Good evening. I'm Bill Mooney,  
14 your Chief Infrastructure Officer and I have your  
15 construction program monthly update.

16 We'll start where we normally start, our  
17 Jefferson Park O'Hare signals project. Next slide.

18 So since we last met, we completed the  
19 cutover at Old Mannheim relay house and we've begun  
20 the cutover at Cumberland relay house. Cumberland  
21 is the second to last kind of diamond interlocking.  
22 We will be finishing up River Road towards the end  
23 of this year and that will be the last of kind of  
24 the ways -- the major intermittent pieces of



1 interlockings left and then we will be moving on to  
2 kind of the two pieces of infrastructure left in  
3 the project, which is the O'Hare terminal and the  
4 Rosemont terminal cutovers, which will be at the  
5 beginning of next year. Flip to the next slide,  
6 please.

7           So part of kind of the clean-up of punch  
8 list work is removing some of the older  
9 infrastructure that's out there. So early on in  
10 the project, I showed you the replacement of Foster  
11 relay house. Here is the old relay house that is  
12 being removed from the right-of-way after  
13 (indiscernible). Next slide, please.

14           Preparation for those big cutovers at  
15 O'Hare and Rosemont in the upcoming future. We  
16 continue to do major infrastructure work along  
17 those areas. So here is a conduit installation for  
18 (indiscernible) wayside signals and other  
19 apparatuses. Next slide, please.

20           And here is part of the Cumberland relay  
21 house. One of the unique parts of this modern  
22 system is we're running a lot more on a fiberoptic  
23 network than we historically have, where  
24 historically we've run more on copper. So here



1 they are commissioning in some of the new  
2 fiberoptic splicing for that house going for house  
3 to house connections.

4 My next project is our Refreshed and  
5 Renewed. Since we last met, we've upped our total  
6 on the full program from -- to 26 stations  
7 completed; most notably, that we've closed out 47th  
8 and Southport and begun work at LaSalle and  
9 Ashland. We're on target to close out this program  
10 of all 35 stations by the end of the year.

11 We have advanced the SBE painting  
12 contractors. The first kind of two contractors are  
13 on board and starting to get in gear. They've  
14 knocked out six of the 92 stations that fall into  
15 that program. We're also in the process of  
16 rebidding two of those other contracts. The work  
17 has been really, really impressive on behalf of the  
18 contractors. My staff has raved about the quality  
19 and the detail they've put into it. And they've  
20 completed work at 63rd and King Drive, Garfield,  
21 Loyola, they're working at 63rd, Davis, 51st,  
22 Cottage Grove, Chicago on the Red Line, and  
23 Sheridan are on all the project.

24 Then we've advanced the directional



1 signage, we've been providing you updates. We've  
2 completed 19 of 29 stations and all the remainders  
3 are on target to be completed by the end of the  
4 year, as has been committed.

5 Here's some examples of the work that has  
6 been done, kind of our quintessential before/after  
7 lighting upgrades, how much brighter that LED  
8 upgrade, how much more transparent that space is,  
9 and how much more, you know, safe it feels just by  
10 being able to see kind of really clearly in all  
11 directions. Next slide, please.

12 Here's some exterior lighting. A part of  
13 the effort we've made in a lot of these is to  
14 upgrade lighting around the stations so that our  
15 footprint feels more welcoming, our footprint feels  
16 safer around some of the neighborhoods. So here  
17 we've added a row of exterior lighting around the  
18 station house on the bottom here as well as we've  
19 increased lighting up the stairwells and painted  
20 all those areas in the fascia across the street  
21 there at 47th. This is a pretty big effort. Next  
22 slide, please.

23 Again, kind of one of the key things I  
24 talked about a couple times is getting into really



1 infrastructure work here, not just kind of cosmetic  
2 stuff. So here's major repairs to the ceiling,  
3 there was (speaking at indiscernible speed) they  
4 made repairs to as well as fixing all the drywall,  
5 patching it over, you know, plastering it, and  
6 repainting it. It really kind of fits that theory  
7 of broken windows. People walk into this station,  
8 they see the damage and it represents poorly on the  
9 efforts we've made. So ...

10 Here is some of the upgraded painting.  
11 Again, just how much cleaner the stairs look with a  
12 fresh coat of paint on this them. Again, one of  
13 the very focal points customers see as they enter  
14 the station as they climb those stairs. Next  
15 slide.

16 Again, here's a really important piece of  
17 infrastructure upgrade at 47th Street. So they did  
18 tuckpointing to the building. This was brick  
19 repair and tuckpointing edge work, very  
20 foundational structural work for the station not to  
21 be ignored in the effort. Next slide.

22 So this is Southport. Again, the stair  
23 risers that -- again, focal point as people enter  
24 and traverse the station. Cleaning them up,



1 clearing rust spots, and getting a nice dark coat  
2 of paint on them. Next slide.

3 Here are some of the directional signage  
4 upgrades in the subway at Jackson on the Red Line.  
5 Next slide.

6 Here's some of the SBE painting work at  
7 Granville associated with also the LED upgrading  
8 lighting there. Again, kind of clean surface,  
9 bright lighting. Next slide.

10 Here's another example of the SBE painting  
11 and stair risers. Again, we really have been  
12 impressed with the quality of the work of the  
13 contractors and the efforts they've put forward.  
14 Next slide.

15 Here is the other kind of point we don't  
16 often see. So this is the railing at the edge of  
17 the station platform that separates the platforms  
18 from the right-of-way. It's a yellow railing, it's  
19 a caution end-of-platform lighting. You can see  
20 kind of that refreshed look, how much brighter and  
21 where it is for both customers. I first (speaking  
22 at indiscernible speed). Next slide.

23 Then we talk a lot about the furniture.  
24 So here are some of the elements in the station



1 that, again, get really heavily touched, get beat  
2 up a lot and what that fresh coat of paint really  
3 does for that perception of that, the bike racks,  
4 garbage cans, and the recycling bins.

5 The last piece kind of in the Refresh and  
6 Renew is we introduced a new piece of artwork to  
7 our collection in this past month. It was tied  
8 actually to the work we do at western on the Blue  
9 Line. This is part of the Refresh and Renewed  
10 program and we added this kind of art pad as part  
11 of the capital program.

12 So this is (indiscernible) by Edward Soto  
13 and Dan Sullivan. It's a terrazzo, concrete, and  
14 steel. It was a collaborative effort between the  
15 artists who fabricated the pieces and our inhouse  
16 crews who added lighting and the structural  
17 pedestals for the piece to sit on.

18 The artists kind of were looking at the  
19 area at western being a collaboration of a series  
20 of neighborhoods where it comes together at  
21 Bucktown and wicker Park and Humboldt Park and end  
22 up being a gathering spot.

23 This area just outside the station seemed  
24 like a good effort to kind of talk about that open



1 space and how to activate it and use that space.  
2 They were inspired by kind of the Puerto Rican  
3 architectural landscape, the use of terrazzo and  
4 cement as well as the wrought iron features around  
5 that that you see with our stations and those  
6 elements and they saw this as an opportunity for  
7 gathering.

8           You know, it's really durable. It's  
9 concrete. It's treated so that we can clean it  
10 easily. It's a really neat piece if you get an  
11 opportunity to see it up close. The terrazzo  
12 sparkles a little bit in the light. You lose a  
13 little bit of it here. Herb, if you can flip to  
14 the next slide.

15           And it's unique. It creates different  
16 spots to cultivate into as well as share -- there's  
17 a couple of adjacent restaurants over there that we  
18 would expect that people participating on -- you  
19 know transitioning to the station, there's also  
20 actually take-out food at the station, (speaking at  
21 indiscernible speed) that you can stop, have a bite  
22 while you're waiting for the bus, use the space.

23           You'll note kind of the delineators and  
24 the longer pieces to prevent kind of sleeping in



1 those areas. You know, it's holding up well and it  
2 really is a stunning piece to add to our  
3 collection. Next slide.

4 My next project is our Jackson Park Track  
5 and Structure Improvement Program. We continue to  
6 move south from 59th Street. We're now south of  
7 61st Street. We've completed work on the  
8 southbound track and we're currently working on the  
9 northbound track. From there, we'll move into the  
10 interlocking proper and structural work continues  
11 moving south from there ahead of the track work.  
12 Next slide.

13 So here is some of that tie renewal I was  
14 just talking about. We can see kind of a couple  
15 different pictures. A lot of these ties now  
16 exceeded 40 years in life, so well beyond what we'd  
17 like to see in investment. So now we're getting  
18 fresh new ties that will buy us another 25 years of  
19 solid running service as well as the rail in the  
20 circumstance and I would also kind of call out --  
21 Herb, can you go back one slide?

22 We're doing a lot of this work under  
23 traffic. We started activating certain things  
24 we've developed to help the work space be safer.



1 So off on the left of this picture you'll see kind  
2 of a guardrail system there with an extra platform  
3 that allows us additional working space at the edge  
4 of the structure so that the crew can actually move  
5 about and actually install some of this in better  
6 positioning and it allows them to have better safe  
7 working environment for fall protection purposes.  
8 Next slide.

9 Here are some photos of them actually  
10 inserting the ties. We actually do this from an  
11 elevated lift where they actually do this  
12 underneath the rails from the outside in. We  
13 actually do the same thing often from the inside.  
14 We'll pull out the foot walk on the inside and  
15 (speaking at indiscernible speed). Next slide.

16 Here is an example of the ironworkers  
17 doing some of the (indiscernible) work. They work  
18 off of scaffolds up there really tight up in the  
19 structure, tied off beyond that (indiscernible)  
20 there. But here they're bolting up a splice  
21 connection on the west plate there. So you can see  
22 actually them using kind of the impact guns to do  
23 that work. Next slide, please.

24 My next project is our South Shops waste



1 Material Storage and Sewer Upgrades Project.  
2 Project continues on schedule and on budget. Move  
3 onto the pictures.

4 So all the work is focused on the waste  
5 material storage building right now. So we've  
6 gotten into the earth, we've dug the foundation,  
7 started setting it as you can see in these first  
8 couple photos here. Next slide.

9 Here the foundation was kind of set and  
10 they started building the walls. So these were  
11 actually formed and placed and then poured kind of  
12 concrete walls installed around that foundation.

13 Next slide. My next project is our  
14 Dan Ryan Inverters and Batteries Upgrades. This  
15 continues to march to conclusion as we advance down  
16 the railroad. We're currently working at 55th and  
17 will be moving to 23rd shortly.

18 Here's some pictures of the work out  
19 there. Again, I think I talked a little bit about,  
20 last month, part of the upgrade of this project is  
21 isolating off the inverters which work off our  
22 traction power system from the relay houses, which  
23 also share a ComEd feed and have a different kind  
24 of grounding system, so we're actually installing



1 these free-floating platforms to separate that  
2 equipment in a way and isolate it differently. You  
3 can see one of those platforms being flown into  
4 87th Street.

5 Next slide and my last project today is --  
6 I'm sorry, my second to last project. Northbound  
7 State and Dearborn. This project is readily coming  
8 to conclusion as well. We are finishing up our  
9 last weekends on the Blue Line as well as we have a  
10 little bit of work on the Red Line which will get  
11 picked up one weekend. Move onto the pictures.

12 This has been a successful project for us.  
13 The value of the investment and the water treatment  
14 and track here will buy us a lot of time in these  
15 subways. It's a very challenging environment for  
16 us to manage the water around. So here you can see  
17 overhead crack injections. This is where we  
18 actually drill into the ceiling membrane and we  
19 float in cement that allows us to kind of seal a  
20 bunch of holes behind there and keep the water from  
21 directly falling on the tracks and divert it to the  
22 sewer system.

23 Next slide. Here they are doing plate  
24 replacement along the curves near Division. A lot



1 of what we see in the deterioration from the water  
2 is actually at that plate element where we attach  
3 the rails to the ties, so we've actually been  
4 replacing those plates and replacing the core of  
5 the -- the cores that secure that plate to the  
6 concrete tie and then ultimately the clips that  
7 secure the rail to that piece. So here they are in  
8 the preparation of the process.

9 Next slide. Here is kind of the finished  
10 project. So at the end of the day after they do  
11 all the installation, they clean away all the  
12 debris and sludge built up kind of from water  
13 infiltration, clear out of the track, and then  
14 we've got a basic surface that they're leaving  
15 behind.

16 Next slide and my last project for today  
17 is our Irving Park Station Escalator and Canopy  
18 Replacement Project. So we advance to demolition  
19 on the platform. So at this point we are removing  
20 kind of the clear bubble canopy features here  
21 everywhere except over the escalators. While we --  
22 you know, we start to demo out and paint that area  
23 and then as we do work for the escalators, we'll  
24 actually replace those as well.



1           The escalators are coming in the near  
2 upcoming winter season and we're working quickly to  
3 get painting in before the freeze. Next slide,  
4 please.

5           Here is some of that canopy demolition.  
6 So at the end of the day, all these kind of faded  
7 out clear bubbles go away and we get a nice  
8 translucent blue canopy very similar to what you've  
9 seen at Jefferson Park at Garfield as kind of our  
10 modern standard really opens (speaking at  
11 indiscernible speed), but most importantly sealed  
12 again. It provides weather protection for both the  
13 equipment, the escalators that we'll be installing  
14 new, as well as people waiting on those platforms.

15           Next slide. Here is some of the painting  
16 work. So they've scraped down all the -- they  
17 grind it out and then they start a primer coat and  
18 then they'll do a finish coat before the canopy  
19 goes on top. Next slide.

20           And with that, I'll turn it over to Chris.  
21 Are there any questions for me?

22           SECRETARY LONGHINI: Let's start with you.

23           Chairman Barclay, any questions for Bill?

24           CHAIRPERSON BARCLAY: No questions.



1 SECRETARY LONGHINI: Director Jakes.

2 DIRECTOR JAKES: I don't know if this is for  
3 Bill or Chris. Is there any update regarding the  
4 machine that had fallen I guess about a couple of  
5 months ago?

6 SECRETARY LONGHINI: Chris comes up next,  
7 Director Jakes.

8 DIRECTOR JAKES: Okay. So that's Chris. Okay.

9 SECRETARY LONGHINI: Yes. He'll be coming up  
10 next. RPM will be coming right after we're done  
11 with Bill.

12 Director Miller, any questions for Bill  
13 Mooney?

14 DIRECTOR MILLER: No questions.

15 SECRETARY LONGHINI: Director Irvine.

16 DIRECTOR IRVINE: No questions. Just thanks,  
17 Bill, to you and your team. Great report. Good  
18 work.

19 SECRETARY LONGHINI: Director Silva.

20 DIRECTOR SILVA: No questions.

21 SECRETARY LONGHINI: All right. Chairman  
22 Barclay, there are no further questions for Bill  
23 Mooney's part of the construction report.

24 CHAIRPERSON BARCLAY: We will now call on Chris



1 Bushell and Juan Pablo Prieto to make their RPM and  
2 Diversity presentations.

3 CHRIS BUSHELL: Thank you, Chairman. RPM  
4 continues -- Chris Bushell, your Chief RPM Officer.

5 The RPM project continues tight to  
6 schedule, on budget. If we can turn to the next  
7 slide. Next slide.

8 So the -- the primary work that has been  
9 occurring in -- since our last report really is  
10 focused on the bypass. There has been a number of  
11 structural pieces, mostly connecting the bypass to  
12 both the north end, and we'll see some photographs  
13 of that, as well as the south end.

14 South end, we actually built the bridge  
15 off to the side and then used a sophisticated  
16 system of hydraulic lifts to move it into place.  
17 wheeled hydraulic lifts. It is a significant  
18 effort as compared to the sort of hundred or so  
19 tons the Vautravers building weighed. This was  
20 about 650 tons. We'll see some photographs of that  
21 in a minute.

22 In addition, on the Lawrence effort we --  
23 we are not doing any work with regard to the  
24 caisson. Director Jakes, I can answer any



1 questions at the end about that. But we are  
2 advancing the project in other areas while the  
3 contractor does a safety study relative to the  
4 equipment involved with that incident and makes  
5 serious moves to us.

6 The work that continues there, though, is  
7 other types of work. They have assembled the  
8 gantry and are doing various testing and  
9 commissioning relative to that gantry. In  
10 addition, they're advancing the project in other  
11 ways with regard to various preparation associated  
12 with drilling caissons or doing demolition. If we  
13 can go to the slides now.

14 So I mentioned the connection of the  
15 bypass on the north end. This is an open deck area  
16 where, you know, it's like an articulated structure  
17 rather than sort of a cast and place structure over  
18 a weekend several weeks ago. We installed the  
19 interlocking you see here. It's not yet  
20 interlocked. It's actually just a turn-out, but it  
21 will be interlocked in the future. So it sits out  
22 there and has been completed.

23 Next slide. This picture kind of gives  
24 you a bit of an idea of the sweep of the bypass and



1 gives you a picture of what we'll eventually be  
2 running. The next picture, please.

3 Then here in the bottom left, you see a  
4 piece of structure that we've built off to the  
5 side, did some demolition, much the same way we  
6 moved the Vautravers building over. Like I said,  
7 with the exception that this is about six times  
8 heavier and significantly more complicated.

9 Next. Demolition on the Lawrence to Bryn  
10 Mawr segment continues. We have completed the  
11 demolition of the viaducts on the east side of  
12 the -- of the Lawrence to Bryn Mawr segment.  
13 That's where we're going to be building the  
14 segmented box girders bridge with the gantry and  
15 the first pass.

16 Next. And these are various structural  
17 components upon which the segmented box girder will  
18 rest and there are places where the caissons are  
19 drilled where we're currently casting various  
20 components, the column and then the column -- the  
21 top -- the cap of the column as well. So that work  
22 continues. Next.

23 Then the gantry. As long as a 747. As  
24 long as a football field. It's big. It's an



1 important component of this project that helps us  
2 to safely and efficiently construct the segmented  
3 box girder.

4 This type of bridge offers CTA a lot of  
5 advantages. The ease of construction that  
6 minimizes the number of caissons that are needed on  
7 the project overall, generally speaking, are  
8 existing steel spans about 50 feet. These  
9 segmented box girder bridges can span twice that.  
10 So minimizes the number of caissons we have to  
11 drill, which is a significant expense and impact to  
12 the community around it. Next.

13 And, of course, our outreach continues.  
14 It is an integral part of this project. We  
15 continue to work very closely with the 44th ward.  
16 Had a number of good meetings with them recently.  
17 The Lawrence to Bryn Mawr project, various updates  
18 for the 48th, Taste of Uptown, and then various  
19 other open office hours and Open For Business  
20 activities to support some of these businesses  
21 during difficult times.

22 So with that update, I will turn it over  
23 to Juan Pablo for workforce and DBE.

24 J.P. PRIETO: Thanks, Chris. Good afternoon



1 Directors. Juan Pablo Prieto, Director of  
2 Diversity Programs.

3 Diversity continues to meet with the  
4 contractor monthly to discuss DBE and workforce  
5 outreach and compliance. We also continue to send  
6 out opportunities from the contractors to the DBE  
7 communities so they are aware of the trade packages  
8 and how to submit their bids.

9 As I reported last month, we held our  
10 first in-person RPM DBE and workforce outreach  
11 event in over a year and a half on September 28th.

12 The contractor continues to send out trade  
13 packages to firms that they have met through all of  
14 their outreach events that have -- and we -- they  
15 are on track with their plan to meet both their DBE  
16 and workforce commitments.

17 On October 13th, we hosted our latest  
18 installment of our Construction Talks series with  
19 the Painters District Council Number 14. The  
20 virtual event featured a pre-recorded tour of the  
21 District Council training facility in Berkeley,  
22 Illinois, interviews with apprentice and staff  
23 members from the training facility, and a live  
24 question and answer session with the attendees.



1 The event was recorded and is uploaded to our CTA  
2 Doors Opening YouTube page.

3 As of October 31st, DBEs have been award  
4 over \$180.2 million between the design and  
5 construction packages and those dollars have been  
6 awarded to 71 unique DBE firms.

7 The contractors made an effort to provide  
8 additional opportunities for firms that are  
9 currently working on RPM to win more scopes, as  
10 well as engaging with firms that are not currently  
11 on the project to discuss opportunities for them to  
12 submit bids. Of the 71 unique DBE firms on the  
13 project, 25 are new to CTA.

14 On the workforce side, as of October 31st,  
15 RPM has produced over 547,000 labor hours and  
16 contractor and subcontractor employees have earned  
17 over \$31 million in wages. These figures represent  
18 family-sustaining, middle class jobs, which is why  
19 we continue to outreach to the community to ensure  
20 that residents of economically disadvantaged areas  
21 have the resources to access these careers.

22 That concludes my portion of the report.  
23 I will now turn it back over to Chris for our  
24 video.



1 CHRIS BUSHELL: Actually, we're going to hold  
2 for the video. But are there any questions?

3 DIRECTOR IRVINE: This is Kevin. Chris, I'm  
4 just wondering, what's progress -- what are the  
5 next steps with the bypass?

6 CHRIS BUSHELL: We are completing commissioning  
7 and we'll make announcements shortly as to when  
8 it's going to open up.

9 DIRECTOR IRVINE: Okay. And then to follow up,  
10 are we going to get a chance to ride on it, like,  
11 the first day?

12 CHRIS BUSHELL: Director, if you would like to  
13 be one of the first people to ride on it, by all  
14 means.

15 DIRECTOR IRVINE: As long as it's not 4:00 in  
16 the morning.

17 PRESIDENT CARTER: If you want to ride, we can  
18 arrange for that.

19 DIRECTOR IRVINE: I just wanted the first  
20 public ride. Thank you.

21 CHRIS BUSHELL: It could be early.

22 PRESIDENT CARTER: We will reach out to you,  
23 Director Irvine, and see if we can coordinate the  
24 timing for it. As Chris indicated, we should be



1 opening it very shortly and we'll certainly reach  
2 out to you and see if we can get you on one of the  
3 first trains.

4 DIRECTOR IRVINE: Thank you so much.

5 PRESIDENT CARTER: I should extend that offer  
6 to the entire board. I don't mean to leave anyone  
7 out. If you would like to, we'll certainly work to  
8 make sure you all get a chance to ride on the  
9 bypass.

10 DIRECTOR JAKES: Unmute yourself, Greg.

11 SECRETARY LONGHINI: Sorry. Director Jakes,  
12 you had a question. Why don't we go straight to  
13 you.

14 DIRECTOR JAKES: No, Chris answered it. Thank  
15 you.

16 SECRETARY LONGHINI: Oh, Chris answered it?

17 DIRECTOR JAKES: He answered it in his report.

18 SECRETARY LONGHINI: He answered it in his  
19 report. Okay.

20 So let's go back to Chairman Barclay. Any  
21 questions, sir?

22 CHAIRPERSON BARCLAY: No questions.

23 SECRETARY LONGHINI: Director Miller.

24 DIRECTOR MILLER: No questions.



1 SECRETARY LONGHINI: Director Silva.

2 DIRECTOR SILVA: No questions.

3 SECRETARY LONGHINI: Director Irvine, do you  
4 have any other questions or you took care of that?

5 DIRECTOR IRVINE: No, I took care of it.  
6 Thanks though.

7 SECRETARY LONGHINI: Okay. I think then we got  
8 everybody. So, Chairman Barclay, all the questions  
9 are in for Chris and Juan Pablo.

10 CHAIRPERSON BARCLAY: Okay. Our next order of  
11 business is new business. Greg, is there any new  
12 business today?

13 SECRETARY LONGHINI: No, sir, there is not.

14 CHAIRPERSON BARCLAY: Okay. There being no  
15 further to come before the Board, may I have a  
16 motion to adjourn the Chicago Transit Board meeting  
17 of November 17, 2021?

18 DIRECTOR IRVINE: So moved.

19 DIRECTOR MILLER: Second.

20 SECRETARY LONGHINI: Moved by Director Irvine,  
21 seconded by Director Miller. Let's take the final  
22 vote of the day.

23 Director Silva, adjournment?

24 DIRECTOR SILVA: Agreed.



1 SECRETARY LONGHINI: Director Irvine.  
2 DIRECTOR IRVINE: Yes.  
3 SECRETARY LONGHINI: Director Miller.  
4 DIRECTOR MILLER: Yes.  
5 SECRETARY LONGHINI: Director Jakes.  
6 DIRECTOR JAKES: Yes.  
7 SECRETARY LONGHINI: Chairman Barclay.  
8 CHAIRPERSON BARCLAY: Yes and may everyone have  
9 a happy and safe Thanksgiving.

10 DIRECTOR MILLER: Thank you. Same to you.

11 DIRECTOR SILVA: Thank you.

12 SECRETARY LONGHINI: Thank you, Chairman. We  
13 are adjourned with five yes votes. Thank you all.

14 (which were all the proceedings  
15 had in the above-entitled  
16 cause.)

17 (Meeting adjourned at 4:43 p.m.)  
18  
19  
20  
21  
22  
23  
24







<p><b>Comed</b> 26:23</p> <p><b>commend</b> 16:8</p> <p><b>comment</b> 4:4,6,7 6:21</p> <p><b>comments</b> 16:3</p> <p><b>Commission</b> 7:13</p> <p><b>commissioning</b> 18:1 32:9</p> <p><b>commitment</b> 9:24</p> <p><b>commitments</b> 35:16</p> <p><b>committed</b> 19:4</p> <p><b>committee</b> 4:8 12:21,24 13:2,4, 23,24 14:1 15:11 16:2</p> <p><b>communities</b> 35:7</p> <p><b>community</b> 34:12 36:19</p> <p><b>compared</b> 31:18</p> <p><b>compassion</b> 9:24</p> <p><b>completed</b> 16:18 18:7,20 19:2,3 24:7 32:22 33:10</p> <p><b>compliance</b> 35:5</p> <p><b>complicated</b> 33:8</p> <p><b>component</b> 34:1</p> <p><b>components</b> 33:17,20</p> <p><b>concludes</b> 14:3 36:22</p> <p><b>conclusion</b> 26:15 27:8</p> <p><b>concrete</b> 22:13 23:9 26:12 28:6</p> <p><b>conduit</b> 17:17</p> <p><b>confidence</b> 11:11 12:8</p> <p><b>confident</b> 7:4</p> <p><b>congratulate</b> 9:9</p> <p><b>Congratulations</b> 8:15</p> <p><b>connecting</b> 31:11</p> <p><b>connection</b> 25:21 32:14</p> 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