CTA HIRING UPDATE

May 11, 2022



BACKGROUND

- CTA has approximately 10,000 employees
- 1,000 1,200 employees hired annually
- CTA uses Taleo for talent acquisition and positions are posted on transitchicago.com/careers
- Positions are marketed through a variety of partners
- CTA has strong benefits, including a paid training period for non-CDL holders

PANDEMIC AND ONGOING IMPACTS

The COVID-19 Pandemic created both immediate and ongoing impacts for CTA's workforce and recruiting. The following have notably impacted CTA's workforce:

- Increase in turnover/attrition during the Great Resignation. Unprecedented labor market.
 - Total job applications decreased by 42% from 2019 to 2021
- Increase in workforce unavailability due to illness and other causes.
- Commercial Drivers License permits not available during licensing facility closures. Most recently in January 2022.
- Delays in third-party background check processing.
- Brief pause in hiring in 2020.
- Economic uncertainty, especially prior to the transit support in the American Rescue Plan in March 2021.

OVERALL INDUSTRY IMPACTS

APTA Policy Brief (March 2022): Workforce Shortages Impacting Public Transportation Recovery- Key Takeaways

- 92 percent of agencies stated that they are having difficulty hiring new employees.
 - Bus operations positions are the most difficult to fill.
- 66 percent of agencies report having difficulty retaining employees.
- 52 percent of transit have increased their starting pay in response to worker shortage issues.
 - A significant number of agencies have also introduced other economic incentives.

Most Difficult Positions to Fill—Ranking				
Position Type	Average Rank			
Bus Operations	1.3			
Bus Maintenance	2.1			
Supervisory/Mid-Management	3.4			
Rail Operations*	4.1			
Rail Maintenance*	4.1			
Engineering-Mid- to Senior-Level	4.5			
Engineering—Entry Level	5.5			
*Ranking among Rail Agencies Only				



New Hires for Key Positions by Year

High Volume Pre Covid-19 to Present 2019-2021

JOB TITLE	2019	2020	2021	2022 YTD*
Bus Mechanic	30	39	43	16
Bus Operator	438	203	306	74
Bus Servicer	4	26	32	12
Car Repairer 'A'	22	7	27	12
Customer Service Assistant	235	207	265	98
Flagger	140	53	91	24
Machinist (Rail)	3	8	45	9
Track Worker	12	18	55	10
Non-Union	197	151	179	76
*Through 5/1/22				

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PROCESS ENHANCEMENTS

- Entire hiring process can be done remotely and electronically: Application, testing, interviews, record review, etc. resulting in a faster process from start to finish
 - Online self-scheduling for interviews and pre-employment
 - Improved process by eliminating individual phone calls and confirmation e-mails
 - Integrated scheduling with Concentra clinic to schedule through CTA selfscheduling
 - Automated email updates for candidate status
 - Integrations with HireRight allow for Motor Vehicle Records to arrive in 5 minutes (review is free to the candidate)
 - Video interviews increase availability of candidate and interview panels
 - Job postings are automatically posted with partner organizations
 - Online assessments delivered a 49% increase in 2020 and contributed to a 20% increase in candidate retention

POSITION ENHANCEMENTS

- Effective with the new Collective Bargaining Agreement, CTA is now hiring full-time bus operators directly
 - Career Fair held on March 30 with 320 people in attendance
 - First class started 5/9 with 29 trainees
- Retired bus operators can return to work for CTA on a part-time basis to fill work on Friday through Monday.
- CTA has a short-term agreement with the union to employ retired rail instructors to assist with rail training. Nine have been working since November 2021.
- Rail Station Customer Service Assistants can choose a full-time schedule, rather than the previous cap of 32 hours.

The CTA Is Now Hiring for Full-Time Bus Operator Positions; Commercial Driver's Licenses Not Required to Apply

March 29, 2022

Nation's second largest transit agency offering great benefits and paid training. Virtual job fair set for Wednesday, 3/30.

The Chicago Transit Authority (CTA) is hosting a virtual Full-Time Bus Operator Career Fair on Wednesday, March 30, 2022, from Noon to 1 p.m. Applicants who are interested in serving our city, seek full-time employment, and possess excellent customer service skills are encouraged to attend the virtual job fair and apply!

RECRUITMENT AND HIRING INITIATIVES

- Restructured HR unit to include recruitment marketing functions
- Monthly CTA virtual career fairs with rotating focus
 - 14 events with 4,500+ total registrants starting in 2021
- Monthly presentations to organizational partners (community organizations, local colleges/trade schools)
 - 2-3 presentations each month to gain a broader reach within the transportation industry
- Participated in career fairs with partner organizations
 - Recruiters attended 36 events in 2021 to share about CTA opportunities
- Capital Campaigns Focus: Filled 293 craft/trade positions for station beautification and "When You're Ready, We're Ready" initiative and Rail Overhaul Project
- Overall hiring progress
 - 2019: 1,170
 - 2020: 719
 - 2021: 1,222
 - 2022 (Q1): 259





Recruitment Strategies





Strategic Marketing Initiatives

- Post openings to job boards
- Paid digital ads on social media and local news outlets
- Car cards and bus kings on CTA vehicles
- Radio ads to promote CTA career fairs
- Issue multiple Press Releases to broaden reach
- Strategic communications in languages including Spanish, Polish, and Chinese
- Campaigns: Top 5 Reasons to Be a Bus Operator; It's Better on the Bus; From a Seasonal Job to a Stable Career/New Year, New Job; Full Time Bus Operator; Picture Yourself at CTA (upcoming)

Organizational & Institutional Recruitment

- Participation in diversity and community career fairs
- Outreach to community partners
- Presentations to local City Colleges of Chicago and trade schools
- Membership in diversity recruitment organizations, including HACE, HLPA, and HireMilitary
- Facilitate Train the Trainer webinars

Local & Community Based Recruitment

- Partner with Government and Community Relations (GCR) for broader community reach
- Host monthly CTA career events
- Participate in virtual career fairs
- Share Weekly Jobs List with community partners
- Include recruitment materials on CTA Community Bus events

Marketing, Outreach, & Engagement Campaigns

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2020-2021 Recruitment Marketing Campaigns









2022 Recruitment Marketing Campaigns

"Seasonal to Stable/New Year, New Career" (January)

- Focus: Attract post-holiday seasonal workers to comparable long-term careers at CTA and those seeking a career change in the new year.
- Successes: 50,000 people reached on social media; 600+ career fair registration



Careers at CTA

Chicago Transit Authority employees keep nearly 1.5 million people in Chicago and 35 suburbs moving every weekday. This would not be possible without our skilled and dedicated workforce. Learn what qualities make a great CTA employee and find a career opportunity that matches your professional skill set and interests.

Now hiring Full-Time Bus Operators



Join the team that moves Chicago!

Full-Time Bus Operators receive:

- Starting hourly pay: \$24.27
- Top hourly pay: \$37.34 (*Must work 46 months to earn top pay)
- Paid training, including CDL if needed
- · Medical, dental, and vision plans
- 401(k), 457, and pension options
- Paid time off
- Free transit on CTA and Pace

Find out more and apply >

transitchicago-my.sharepoint.com/:v:/r/personal/lestupinan3683_transitchicago_com/Documents/CTA%20FTBO%20Spot%20-%20HD%2020mbps%20-%202022.03.29.mp4?csf=1&web=1&e=554tFk



2022 Upcoming Campaign



"Together, we move Chicago/#PictureYourselfAtCT A" (Late Spring/Summer)

> Focus: Advertise union jobs, including Bus Servicers, Bus Operators, and Bus Mechanics.