

Designing for the Future of Public Transit









Proposed 2004 Budget Department Detail and 2004-2008 Capital Plan





Chicago Transit Authority

2004 ANNUAL BUDGET DEPARTMENT DETAIL & 2004-2008 CAPITAL PROGRAM



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SUMMARY

The purpose of this document is two-fold: to provide department budgetary detail and to delineate the five-year capital program. To best accomplish this task, this document is divided into four main sections. The first three sections comprise of the three major reporting units of the Chicago Transit Authority. Each of these sections begins with a brief department description and is followed by the accompanying department detail, including both the 2004 organizational chart and budget by expense category. The final section, Capital Detail, is presented in two parts. The first section provides a description for each project in the 2004 – 2008 Capital Program. This section is followed by a forecast of expenditures for major projects or project groupings.

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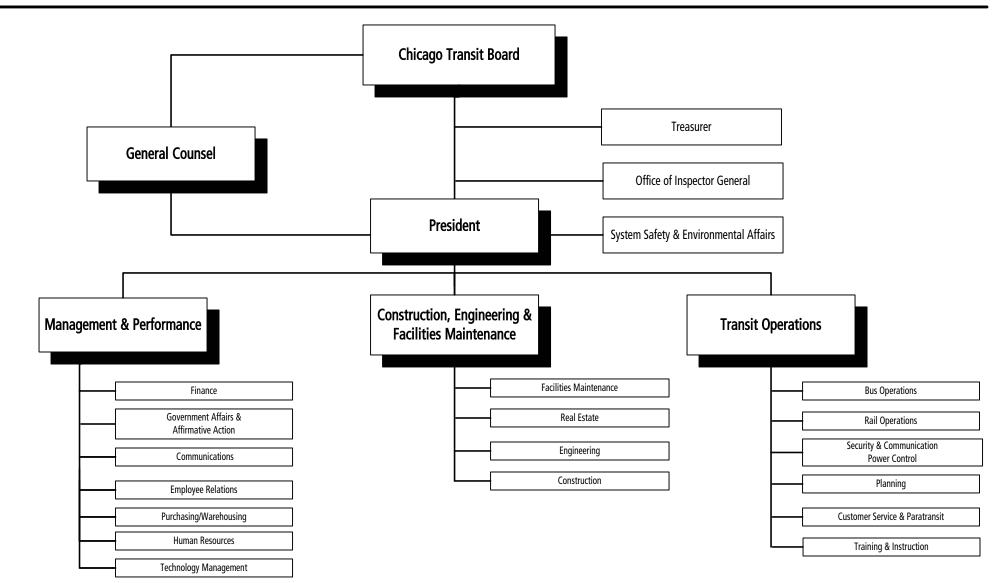
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CAPITAL DETAIL

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We deliver quality, affordable transit services that link people, jobs, and communities.

CHICAGO TRANSIT AUTHORITY CHART OF ORGANIZATION



	2001 00002	DI UNILUUNI			
CTA COMPANY TOTAL					
	2001	2002	2003	2003	2004
	Actual	Actual	Budget	Forecast	Budget
POSITIONS					
Budgeted Positions	5,972	5,980	6,006	5,698	5,808
STO FULL - TIME EQUIVALENT	5,450	5,737	5,725	5,665	5,770
TOTAL	11,422	11,717	11,731	11,363	11,578
<u>HOURS</u>					
Operating Hours	20,956,423	20,803,894	21,087,675	20,718,526	20,459,007
Non - Operating Hours	1,456,159	1,591,881	1,389,086	1,696,308	1,642,408
TOTAL	22,412,582	22,395,775	22,476,761	22,414,834	22,101,415
OPERATING EXPENSES					
Labor Expense	629,618,801	663,577,322	686,912,673	662,227,712	687,527,843
Material Expense	64,879,279	67,930,912	67,465,843	63,499,636	66,000,428
Diesel Fuel - Revenue Vehicles	23,325,998	20,097,898	22,375,013	23,995,318	23,000,020
Electric Power - Rail Service	21,834,681	21,061,704	21,295,717	20,100,222	21,999,901
Provision for Injuries and Damages	44,000,000	39,000,000	17,568,000	17,568,000	22,000,000
Security Services	22,511,787	24,718,718	24,812,684	24,800,462	25,042,012
Purchase of Paratransit Services	32,313,666	36,309,149	37,214,725	40,999,716	45,112,813
Utilities	18,118,797	18,026,094	18,666,480	16,866,141	16,827,200
Maintenance & Repair	14,375,577	15,887,951	12,483,613	11,922,277	12,899,792
Advertising & Promotion	1,490,172	1,143,951	5,006,065	2,450,553	4,461,308
Contract Services	15,283,372	16,043,328	15,548,883	15,194,372	15,412,800
Provision for Passenger Security	4,869,456	4,413,384	4,845,000	4,825,921	4,845,000
Leases & Rentals	7,272,572	8,257,196	8,459,924	7,574,699	7,811,788
Travel, Training & Dues	769,938	929,843	945,164	2,765,196	2,964,608
Warranty & Other Credits	(19,437,655)	(20,775,950)	(20,557,041)	(23,162,168)	(21,851,939)
General Expenses	2,685,748	3,031,189	1,523,925	2,062,752	2,573,960
TOTAL	883,912,189	919,652,689	924,566,668	893,690,809	936,627,534
NON - OPERATING EXPENSE					
Non - Operating Labor Expense	48,330,688	55,553,577	49,515,143	60,807,285	60,726,318
Non - Operating Material Expense	10,791,119	18,002,755	9,539,195	14,765,900	16,516,618
Non - Operating Other Expense	296,751,469	417,481,338	621,865,212	421,872,700	473,750,816
TOTAL	355,873,276	491,037,670	680,919,550	497,445,885	550,993,752

EXECUTIVE

Revenue Enhancements

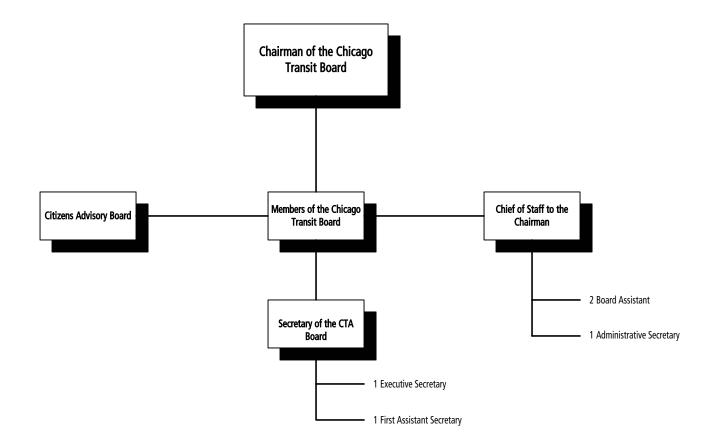
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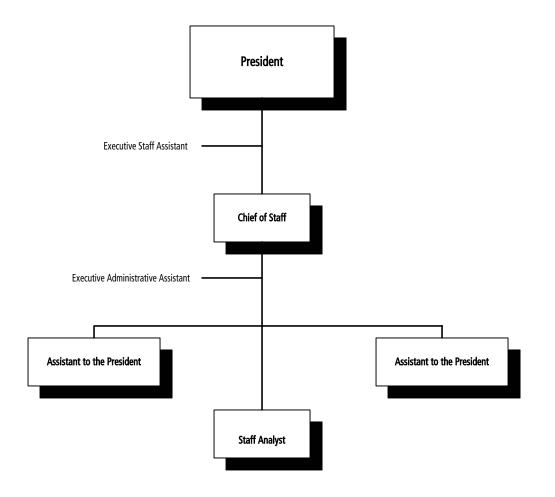
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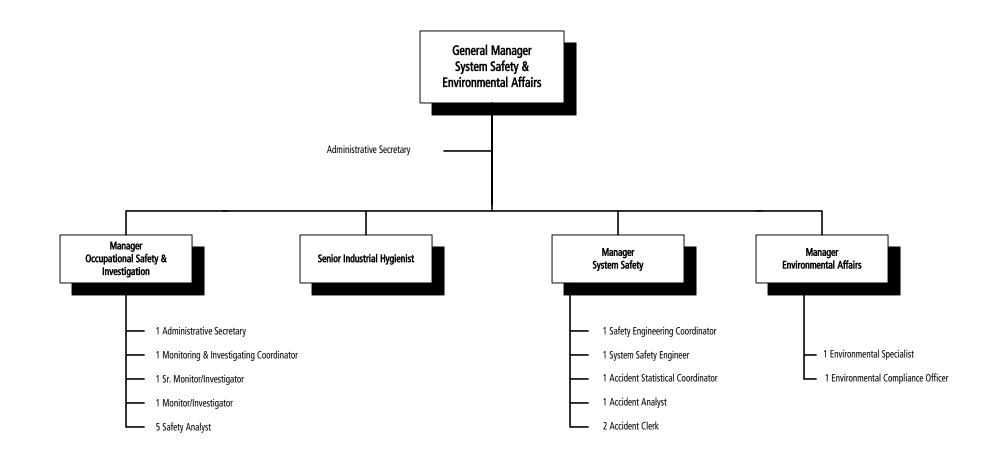
	2004 000001	DI UNILOUNI			
0002 CTA BOARD		0002	2 AUTHORITY GOVER	NANCE	
	2001	2002	2003	2003	2004
	Actual	Actual	Budget	Forecast	Budget
POSITIONS					
Budgeted Positions	15	15	15	16	14
TOTAL	15	15	15	16	14
HOURS					
Operating Hours	28,093	29,894	27,998	30,176	27,960
TOTAL	28,093	29,894	27,998	30,176	27,960
OPERATING EXPENSES					
Labor Expense	938,239	999,316	1,249,277	1,005,209	1,062,513
Material Expense	16,396	10,839	13,908	13,095	13,548
Maintenance & Repair	-	-	-	-	-
Advertising & Promotion	1,168	1,214	924	860	1,200
Contract Services	1,650	2,893	2,220	2,745	2,400
Leases & Rentals	241	-	240	-	-
Travel, Training & Dues	13,653	9,710	20,184	8,675	20,400
General Expenses	6,460	3,172	6,144	10,203	6,000
TOTAL	977,807	1,027,144	1,292,897	1,040,787	1,106,061
NON - OPERATING EXPENSE					
Non - Operating Other Expense	-	-	-	-	-
TOTAL	-	-	-	-	-



7 Total Positions

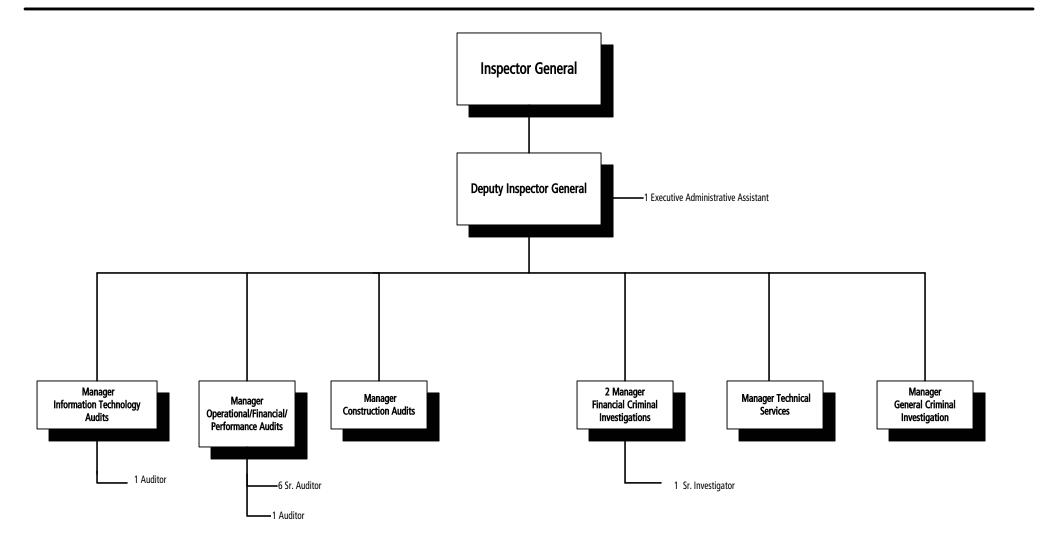
	2001 808 021	DI UNILUUNI			
0012 PRESIDENT		0012	OFFICE OF THE PRES	IDENT	
	2001	2002	2003	2003	2004
	Actual	Actual	Budget	Forecast	Budget
POSITIONS					
Budgeted Positions	6	7	7	9	7
TOTAL	6	7	7	9	7
HOURS					
Operating Hours	14,008	15,336	13,103	16,368	13,367
TOTAL	14,008	15,336	13,103	16,368	13,367
OPERATING EXPENSES					
Labor Expense	764,531	836,207	852,544	827,780	955,161
Material Expense	13,209	201	10,996	2,060	10,300
Advertising & Promotion	-	-	-	436	-
Contract Services	173	3,680	25,176	6,918	25,200
Leases & Rentals	-	-	3,000	-	3,600
Travel, Training & Dues	18,253	47,752	26,248	38,500	26,400
General Expenses	3,871	1,541	2,304	2,636	2,400
TOTAL	800,037	889,381	920,268	878,330	1,023,061
NON - OPERATING EXPENSE					
Non - Operating Other Expense	-	-	-	-	-
TOTAL	-	-	-	-	-

OFFICE OF THE PRESIDENT SYSTEM SAFETY & ENVIRONMENTAL AFFAIRS

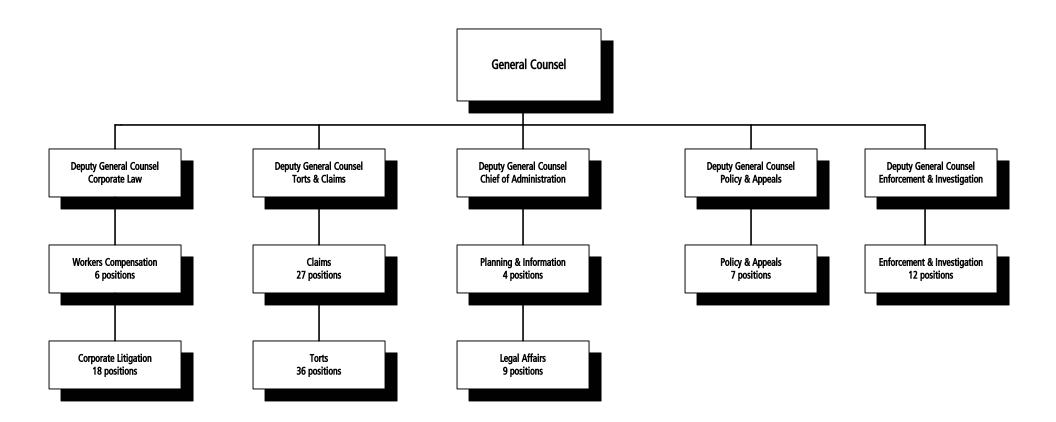


	2004 000001	DI UNILOUNI			
0630 SAFETY & ENV AFFAIRS		0001	1 SYSTEM SAFETY & E	NVIRONMENTAL AFFAI	RS
	2001	2002	2003	2003	2004
	Actual	Actual	Budget	Forecast	Budget
POSITIONS					
Budgeted Positions	23	23	23	23	23
TOTAL	23	23	23	23	23
HOURS					
Operating Hours	48,646	44,189	42,862	42,620	45,495
TOTAL	48,646	44,189	42,862	42,620	45,495
OPERATING EXPENSES					
Labor Expense	1,421,175	1,679,855	1,764,496	1,638,457	1,825,485
Material Expense	43,329	(207,991)	50,105	50,053	54,384
Maintenance & Repair	1,580	17,357	5,592	188,992	6,000
Contract Services	15,401	25,952	25,152	21,081	25,200
Leases & Rentals		-	-	-	-
Travel, Training & Dues	16,331	188,571	28,260	2,071,570	2,027,600
General Expenses	33,493	15,890	15,912	26,515	13,200
TOTAL	1,531,309	1,719,634	1,889,517	3,996,668	3,951,869
NON - OPERATING EXPENSE				<u> </u>	
Non - Operating Material Expense	-	(9,639)		-	-
Non - Operating Other Expense	-	21,388	18,178	16,800	16,800
TOTAL	<u> </u>	11,749	18,178	16,800	16,800

OFFICE OF INSPECTOR GENERAL



	2004 00000	DI UNILUUNI			
0828 OFFICE OF INSPECTOR GENERAL		082	B OFFICE OF INSPECTO	OR GENERAL	
	2001	2002	2003	2003	2004
	Actual	Actual	Budget	Forecast	Budget
POSITIONS					
Budgeted Positions	19	19	21	20	19
TOTAL	19	19	21	20	19
HOURS					
Operating Hours	31,772	36,056	39,981	36,186	36,000
Non - Operating Hours	<u> </u>	-	-	152	-
TOTAL	31,772	36,056	39,981	36,338	36,000
OPERATING EXPENSES					
Labor Expense	1,490,886	1,738,347	1,977,463	1,734,821	1,907,527
Material Expense	20,688	23,347	24,554	31,071	28,548
Utilities	621	10,040	12,200	9,800	-
Maintenance & Repair	728	335	732	400	1,200
Contract Services	94,096	1,490	82,584	900	42,800
Leases & Rentals	18,082	25,171	35,160	26,164	29,796
Travel, Training & Dues	8,780	23,104	32,640	29,348	22,404
General Expenses	157	1,210	10,788	4,854	3,000
TOTAL	1,634,038	1,823,044	2,176,121	1,837,358	2,035,275
NON - OPERATING EXPENSE					
Non - Operating Labor Expense	-	-	-	6,174	6,153
Non - Operating Other Expense	22,231	33,442	51,895	3,800	3,800
TOTAL	22,231	33,442	51,895	9,974	9,953
			·		



0015 GENERAL COUNSEL			0015 0	ENERAL COUNSEL	
	2001	2002	2003	2003	2004
	Actual	Actual	Budget	Forecast	Budget
POSITIONS					
Budgeted Positions	129	131	132	123	125
TOTAL	129	131	132	123	125
HOURS					
Operating Hours	224,433	233,341	247,326	232,242	247,531
Non - Operating Hours	2,040	1,864	2,032	1,800	1,800
TOTAL	226,473	235,205	249,358	234,042	249,331
OPERATING EXPENSES					
Labor Expense	8,315,781	8,978,847	10,179,608	9,179,057	10,052,003
Material Expense	102,448	106,666	95,297	97,345	95,605
Purchase of Paratransit Services	35	-	-	-	-
Utilities	-	-	-	-	-
Contract Services	4,594,369	4,401,938	4,891,208	4,494,926	4,494,396
Leases & Rentals	3,163	99	3,396	17	3,600
Travel, Training & Dues	27,336	45,269	53,640	47,508	51,600
General Expenses	85,067	81,725	79,548	88,332	78,000
TOTAL	13,128,199	13,614,544	15,302,697	13,907,185	14,775,204
NON - OPERATING EXPENSE					
Non - Operating Labor Expense	1	(531)	-	4,116	4,102
Non - Operating Other Expense	-	161,284	-	251,700	251,700
TOTAL	1	160,753	-	255,816	255,802

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Transit Operations

The Transit Operations Group is responsible for the service the Chicago Transit Authority provides to the community. The Transit Operations Group controls all buses, trains, and paratransit services. This Group also enhances the Authority's Customer Service operation.

Bus Operations	
Bus Garages	Provide bus service to our customers that consistently meets or exceeds the Authority's goals of providing on- time, clean, safe, and friendly service. Maintains bus fleet to provide clean and reliable service.
Bus Heavy Maintenance	Support bus service by providing bus and component repair and rebuild services. Maximize safety, reliability, and aesthetic appeal of the bus fleet.
Engineering & Technical Services – Bus	Provide engineering and technical support to improve the safety, reliability, and aesthetic appeal of the current bus fleet. Provide technical support for the acquisition of rolling stock required. Improve quality for all phases of Bus Operations.
Bus Operations Oversight	Provide oversight of all major projects affecting Bus Operations. Coordinate major project timeline to minimize negative service impact for CTA riders.
Bus Service Management	Effectively manages system wide bus service reliability. This department is also responsible for setting service management policies, prioritizing the problems identified by the garage-based route managers, developing special event service management plans, and communicating polices to the garage General Managers and Communication Power Control.
Rail Operations	
Rail Terminals	Provide rapid transit service to our customers that consistently meets or exceeds the Authority's goals of providing on-time, clean, safe, and friendly service. Maintains railcars to provide clean and reliable service.
Rail Heavy Maintenance	Support CTA's rapid transit service by providing rail car and component repair and rebuild services. Maximize the safety & reliability of the rapid transit fleet.
Engineering & Technical Services – Rail	Provide engineering and technical support to improve the safety, reliability, and aesthetic appeal of the rail fleet. Provide technical support and quality inspection of rail car rehabilitation program. Improve the quality for all phases of Rail Operations.
Rail Car Appearance	Support CTA's rapid transit service by providing rail car servicing. Maximize the aesthetic appeal of the rapid transit fleet.
Rail Operations Capital Project Oversight	Provide oversight of all major capital projects affecting Rail Operations. Coordinate major project timeline to minimize negative service impact for CTA riders.

Security & Communication/Power Control

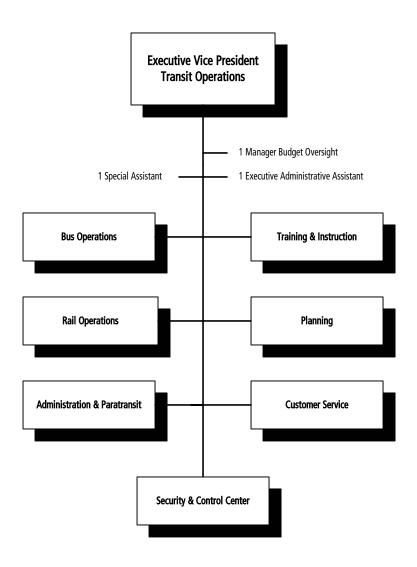
Security Services	Increase and enhance security to assure a safe riding environment for our customers. Reduce criminal incidents committed on the bus and rail systems and minimize those incidents in or around CTA facilities.
Communication/Power Control	Modernize communication and power control functions to establish a service communications network that will integrate all service and security-related communications.
Training & Instruction	
Training & Instruction	Develop, instruct, and oversee administration of all training programs and activities required to properly prepare operators, supervisory, maintenance, and craft employees to perform their jobs.
Planning	
Planning	Assist other agencies and communities with traffic planning, engineering studies, and alternative transportation solutions. Design, prepare, and revise service schedules for the Authority. Compile traffic surveys based on periodic inspections.
Customer Service & Paratransit	
Customer Service	Enhance the value of all aspects of the Authority's Customer Service operation by: 1) maintaining customer service hot-line; 2) enhancing top management decision-making process by providing accurate and timely customer information; and 3) increasing the level of customer satisfaction through the effective use of research tools.
Paratransit Operations	Administer curbside service for people with disabilities. Monitor the implementation of transportation service covered under the Americans with Disabilities Act (ADA) and Section 504 of the Rehabilitation Act.

2004 BUDGET BY CATEGORY

0100 TRANSIT OPERATIONS

	2001	2002	2003	2003	2004
	Actual	Actual	Budget	Forecast	Budget
POSITIONS					
Budgeted Positions	3,323	3,306	3,326	3,181	3,203
STO FULL - TIME EQUIVALENT	5,450	5,737	5,725	5,665	5,770
TOTAL	8,773	9,043	9,051	8,846	8,973
HOURS					
Operating Hours	16,771,578	16,630,103	17,033,797	16,648,686	16,539,776
Non - Operating Hours	535,908	633,057	556,471	704,366	667,120
TOTAL	17,307,486	17,263,160	17,590,268	17,353,052	17,206,896
OPERATING EXPENSES					
Labor Expense	494,286,910	503,126,213	529,765,939	508,773,337	531,898,330
Material Expense	49,779,897	50,734,398	51,844,306	49,689,219	51,705,550
Diesel Fuel - Revenue Vehicles	23,325,998	20,097,898	22,375,013	23,995,318	23,000,020
Electric Power - Rail Service	-	-	-	-	-
Security Services	21,775,671	23,938,352	23,942,688	24,070,172	24,295,012
Purchase of Paratransit Services	32,313,631	36,309,149	37,214,725	40,999,716	45,112,813
Utilities	-	-	-	7,282	-
Maintenance & Repair	1,023,819	1,038,748	1,197,578	930,313	1,187,300
Advertising & Promotion	14,899	17,608	13,904	18,941	13,100
Contract Services	306,610	(248,445)	528,818	809,109	528,200
Leases & Rentals	1,431,446	1,012,921	857,055	779,443	968,900
Travel, Training & Dues	260,018	231,697	322,688	265,490	368,500
Warranty & Other Credits	(541,104)	(646,941)	(517,903)	(647,820)	(514,643)
General Expenses	430,893	387,222	454,350	409,004	446,200
TOTAL	624,408,688	635,998,820	667,999,161	650,099,524	679,009,282
NON - OPERATING EXPENSE					
Non - Operating Labor Expense	16,949,415	20,942,624	16,268,878	24,023,181	23,943,270
Non - Operating Material Expense	9,314,524	15,489,011	8,398,583	11,863,800	13,546,356
Non - Operating Other Expense	112,641,948	108,031,381	126,556,024	64,053,700	104,850,200
TOTAL	138,905,887	144,463,016	151,223,485	99,940,681	142,339,826

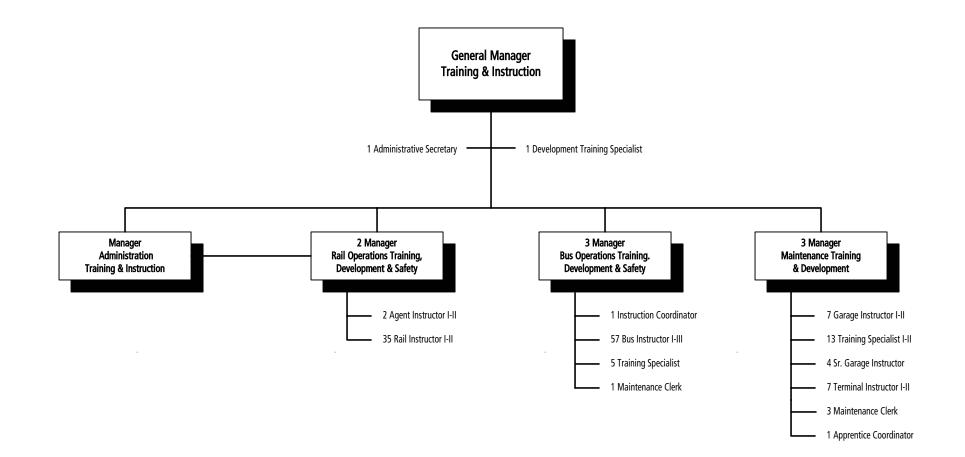
TRANSIT OPERATIONS EXECUTIVE VICE PRESIDENT



4 Total Positions

0101 TRANSIT OPS, EXEC VP	0100 TRANSIT OPERATIONS					
	2001	2002	2003	2003	2004	
	Actual	Actual	Budget	Forecast	Budget	
POSITIONS						
Budgeted Positions	2	3	3	3	4	
TOTAL	2	3	3	3	4	
HOURS					·	
Operating Hours	6,312	6,720	5,416	5,712	7,200	
TOTAL	6,312	6,720	5,416	5,712	7,200	
OPERATING EXPENSES					·	
Labor Expense	400,256	429,209	389,239	397,210	506,595	
Material Expense	37,598	31,970	25,343	19,246	25,200	
Maintenance & Repair	-	126	-	200	-	
Contract Services	-	9,808	-	10,000	-	
Leases & Rentals	149	-	-	-	-	
Travel, Training & Dues	46,647	37,089	41,640	56,463	42,000	
General Expenses	246,215	179,670	241,404	179,489	241,200	
TOTAL	730,865	687,872	697,626	662,608	814,995	

TRANSIT OPERATIONS TRAINING & INSTRUCTION



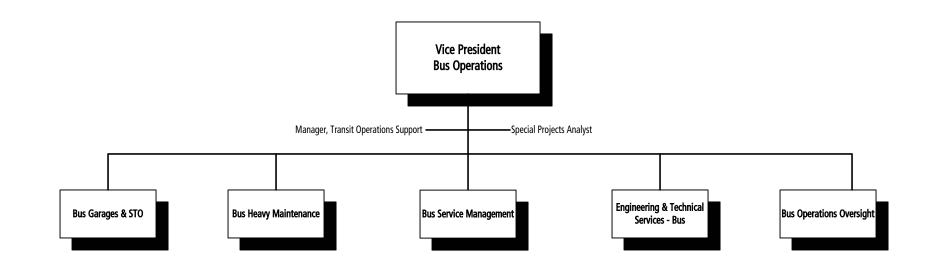
0180 TRAINING & INSTRUCTION	0110 OPERATIONS					
	2001	2002	2003	2003	2004	
	Actual	Actual	Budget	Forecast	Budget	
POSITIONS						
Budgeted Positions	149	153	153	162	148	
TOTAL	149	153	153	162	148	
HOURS						
Operating Hours	268,773	284,728	281,548	283,125	272,000	
Non - Operating Hours	3	728	-	784	784	
TOTAL	268,776	285,456	281,548	283,909	272,784	
OPERATING EXPENSES						
Labor Expense	9,274,360	10,207,398	10,285,167	10,297,252	10,523,176	
Material Expense	217,218	305,415	224,083	301,037	225,661	
Maintenance & Repair	51,048	57,623	133,561	1,483	133,400	
Contract Services	-	204	6	1,030	-	
Leases & Rentals	21	-	21	-	-	
Travel, Training & Dues	85,390	86,282	98,153	99,343	98,100	
General Expenses	6,542	11,901	11,408	6,416	11,700	
TOTAL	9,634,579	10,668,823	10,752,399	10,706,561	10,992,037	
NON - OPERATING EXPENSE						
Non - Operating Labor Expense	122	22,745	-	24,990	24,907	
Non - Operating Other Expense	46,119	39,005	3,355	46,500	46,500	
TOTAL	46,241	61,750	3,355	71,490	71,407	

Reliable

We will be dependable for our customers and fellow employees, and will maintain the highest standards of trust.

0900 BUS OPERATIONS	0900 BUS OPERATIONS					
	2001	2002	2003	2003	2004	
	Actual	Actual	Budget	Forecast	Budget	
POSITIONS						
Budgeted Positions	1,824	1,824	1,824	1,747	1,778	
STO FULL - TIME EQUIVALENT	4,077	4,250	4,318	4,282	4,381	
TOTAL	5,901	6,074	6,142	6,029	6,159	
<u>HOURS</u>						
Operating Hours	11,401,644	11,369,390	11,580,360	11,418,932	11,443,036	
Non - Operating Hours	248,675	283,903	202,252	322,498	302,311	
TOTAL	11,650,319	11,653,293	11,782,612	11,741,430	11,745,347	
OPERATING EXPENSES						
Labor Expense	328,445,873	335,401,574	350,611,826	340,762,804	359,030,789	
Material Expense	32,656,861	33,472,515	35,193,771	33,433,097	34,410,756	
Diesel Fuel - Revenue Vehicles	23,325,998	20,097,898	22,375,013	23,995,318	23,000,020	
Utilities	-	-	-	7,282	-	
Maintenance & Repair	655,767	556,852	696,132	594,763	687,200	
Advertising & Promotion	3,691	1,998	2,852	668	2,300	
Contract Services	163,856	146,411	168,428	165,479	168,200	
Leases & Rentals	632,964	105,033	603,098	84,705	414,500	
Travel, Training & Dues	43,595	34,193	49,227	42,724	94,800	
Warranty & Other Credits	(497,267)	(596,922)	(485,540)	(588,615)	(483,996)	
General Expenses	103,493	85,663	98,881	96,144	92,500	
TOTAL	385,534,831	389,305,215	409,313,688	398,594,369	417,417,069	
NON - OPERATING EXPENSE						
Non - Operating Labor Expense	7,985,022	9,495,396	7,649,901	11,232,417	11,195,053	
Non - Operating Material Expense	3,405,503	4,803,258	3,241,970	4,945,900	5,663,057	
Non - Operating Other Expense	19,996,741	11,527,425	23,148,033	13,436,500	14,188,000	
TOTAL	31,387,266	25,826,079	34,039,904	29,614,817	31,046,110	

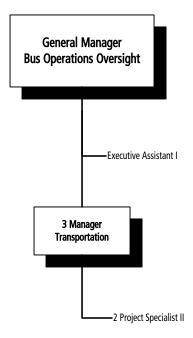
TRANSIT OPERATIONS BUS OPERATIONS VICE PRESIDENT



2004 BUDGET BY CATEGORY

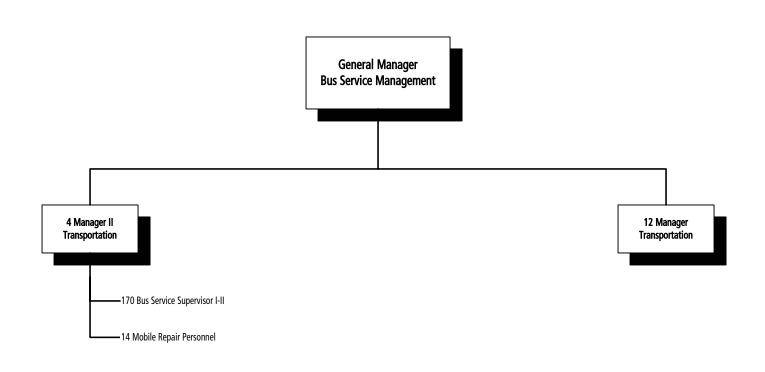
0901 BUS OPERATIONS,VP	0900 BUS OPERATIONS					
	2001	2002	2003	2003	2004	
	Actual	Actual	Budget	Forecast	Budget	
POSITIONS						
Budgeted Positions	4	3	1	1	3	
TOTAL	4	3	1	1	3	
HOURS						
Operating Hours	8,272	9,584	1,712	9,304	5,400	
TOTAL	8,272	9,584	1,712	9,304	5,400	
OPERATING EXPENSES						
Labor Expense	384,356	450,469	177,173	462,662	326,264	
Material Expense	6,897	5,179	9,147	3,500	4,974	
Diesel Fuel - Revenue Vehicles	-	-	-	-	-	
Advertising & Promotion	-	-	-	-	-	
Contract Services	-	7,546	884	10,375	-	
Leases & Rentals	363,265	71,312	375,422	58,885	374,900	
Travel, Training & Dues	6,149	10,962	6,745	17,178	51,800	
Warranty & Other Credits	-	(1,796)	540	(6,400)	-	
General Expenses	8,085	15,879	9,918	22,583	10,000	
TOTAL	768,752	559,551	579,829	568,783	767,938	
NON - OPERATING EXPENSE						
Non - Operating Other Expense	<u> </u>	1,023,049	-	5,025,400	5,025,400	
TOTAL	-	1,023,049	<u> </u>	5,025,400	5,025,400	

TRANSIT OPERATIONS BUS OPERATIONS BUS OPERATIONS OVERSIGHT



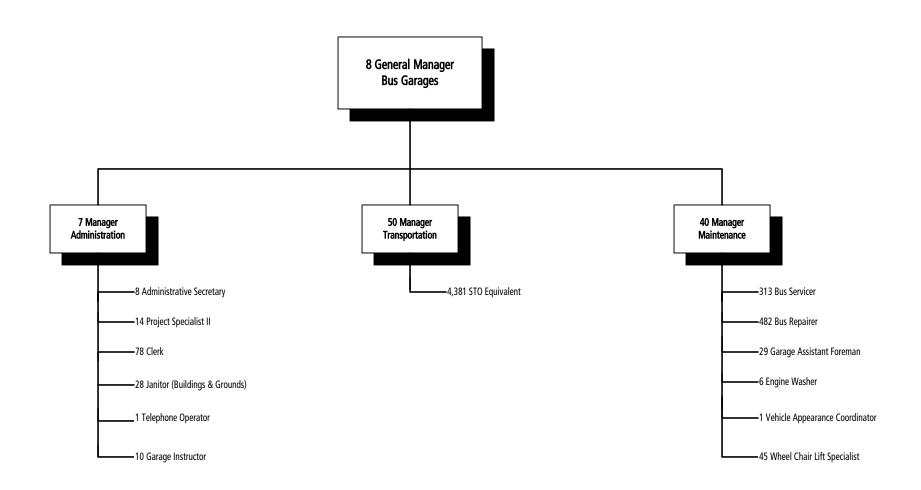
0382 BUS OPS OVERSIGHT	0900 BUS OPERATIONS				
	2001	2002	2003	2003	2004
	Actual	Actual	Budget	Forecast	Budget
POSITIONS					
Budgeted Positions	-		9	13	7
TOTAL	-	-	9	13	7
HOURS					
Operating Hours	-	-	17,848	7,512	13,280
TOTAL	-	-	17,848	7,512	13,280
OPERATING EXPENSES					
Labor Expense	-	-	823,360	378,823	539,794
Material Expense	-	-	-	336	-
Travel, Training & Dues	-	-	-	984	-
TOTAL	-	-	823,360	380,143	539,794

TRANSIT OPERATIONS BUS OPERATIONS BUS SERVICE MANAGEMENT



0266 BUS SERVICE MANAGEMENT	0900 BUS OPERATIONS					
	2001	2002	2003	2003	2004	
	Actual	Actual	Budget	Forecast	Budget	
POSITIONS						
Budgeted Positions	-	-	-		201	
TOTAL	-	-	-	-	201	
HOURS			<u> </u>			
Operating Hours	-	-	-	-	365,040	
TOTAL	-	-	-	-	365,040	
OPERATING EXPENSES						
Labor Expense	-		-		13,702,258	
Material Expense	-	-	-	-	10,000	
TOTAL	-	-	-	-	13,712,258	

TRANSIT OPERATIONS BUS OPERATIONS BUS GARAGES/STO

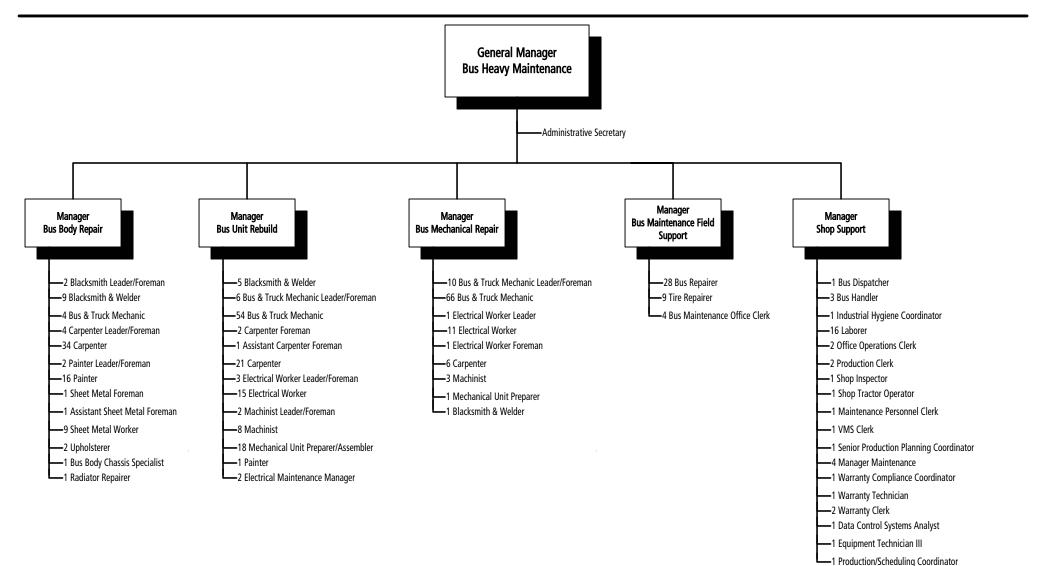


140 BUS GARAGES		0900 BUS OPERATIONS						
	2001	2002	2003	2003	2004			
	Actual	Actual	Budget	Forecast	Budget			
POSITIONS								
Budgeted Positions	1,296	1,299	1,288	1,222	1,120			
TOTAL	1,296	1,299	1,288	1,222	1,120			
<u>HOURS</u>								
Operating Hours	2,541,492	2,452,372	2,504,223	2,451,062	2,084,800			
Non - Operating Hours	-	1,184	627	569	485			
TOTAL	2,541,492	2,453,556	2,504,850	2,451,631	2,085,285			
OPERATING EXPENSES								
Labor Expense	77,882,805	77,712,243	80,567,586	78,774,789	69,225,065			
Material Expense	25,514,419	24,370,331	25,438,358	25,264,980	25,752,715			
Diesel Fuel - Revenue Vehicles	23,325,998	20,097,898	22,375,013	23,995,318	23,000,020			
Utilities	-	-	-	-	-			
Maintenance & Repair	224,773	266,127	253,260	260,828	254,100			
Advertising & Promotion	1,415	350	1,704	-	1,200			
Contract Services	127,228	102,086	130,968	113,237	132,000			
Leases & Rentals	35,323	33,721	39,828	25,758	39,600			
Travel, Training & Dues	4,278	7,540	4,308	12,346	4,800			
Warranty & Other Credits	(12,645)	(75,929)	(16,362)	(59,214)	(16,859)			
General Expenses	14,773	9,838	12,720	14,825	10,800			
TOTAL	127,118,367	122,524,205	128,807,383	128,402,867	118,403,441			
NON - OPERATING EXPENSE								
Non - Operating Labor Expense	-	39,844	21,424	21,903	21,831			
Non - Operating Material Expense	-	-	-	-	-			
Non - Operating Other Expense	6,248,676	1,815,924	7,290,673	(708,300)	43,200			
TOTAL	6,248,676	1,855,768	7,312,097	(686,397)	65,031			

We will deliver on-time, **Rebuilding** clean, safe, and friendly service.

0151 BUS STO			0900	BUS OPERATIONS		
	2001	2002	2003	2003	2004	
	Actual	Actual	Budget	Forecast	Budget	
POSITIONS						
Budgeted Positions	-	-	-	-	-	
STO FULL - TIME EQUIVALENT	4,077	4,250	4,318	4,282	4,381	
TOTAL	4,077	4,250	4,318	4,282	4,381	
HOURS						
Operating Hours	7,973,551	8,105,438	8,199,980	8,149,916	8,324,748	
Non - Operating Hours	-	3,052	-	3,321	3,321	
TOTAL	7,973,551	8,108,490	8,199,980	8,153,237	8,328,069	
OPERATING EXPENSES						
Labor Expense	222,535,985	230,636,490	241,157,773	234,119,284	250,174,546	
Material Expense	-	2,412	-	235	-	
Utilities	-	-	-	7,282	-	
Contract Services	-	28	-	200	-	
General Expenses		-	-	140	-	
TOTAL	222,535,985	230,638,930	241,157,773	234,127,141	250,174,546	
NON - OPERATING EXPENSE						
Non - Operating Labor Expense	-	58,776	-	64,533	64,318	
TOTAL	-	58,776	-	64,533	64,318	

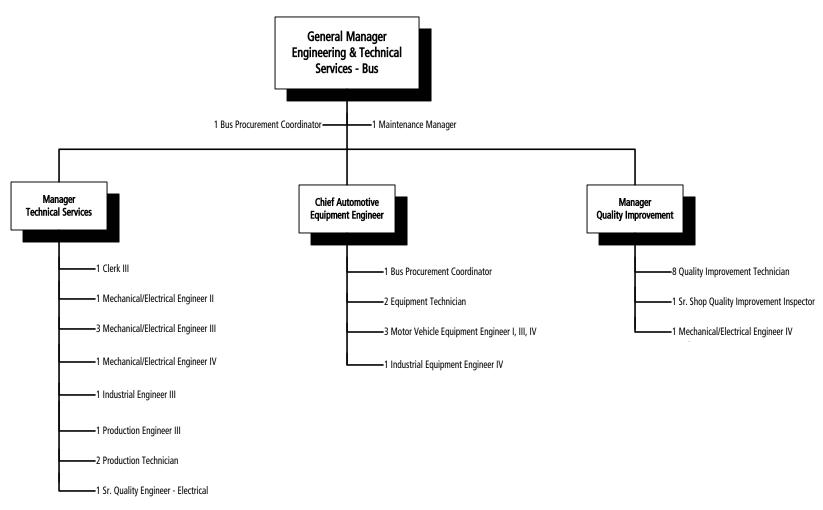
TRANSIT OPERATIONS BUS OPERATIONS BUS HEAVY MAINTENANCE



2004 BUDGET BY CATEGORY

0290 BUS HEAVY MAINTENANCE	0900 BUS OPERATIONS						
	2001	2002	2003	2003	2004		
	Actual	Actual	Budget	Forecast	Budget		
POSITIONS							
Budgeted Positions	491	489	492	480	413		
TOTAL	491	489	492	480	413		
HOURS							
Operating Hours	831,853	758,793	803,005	763,972	604,612		
Non - Operating Hours	234,538	264,645	186,693	299,038	279,000		
TOTAL	1,066,391	1,023,438	989,698	1,063,010	883,612		
OPERATING EXPENSES							
Labor Expense	25,813,673	24,845,598	26,035,662	25,455,931	23,291,065		
Material Expense	7,110,158	9,024,139	9,689,044	8,078,813	8,584,326		
Diesel Fuel - Revenue Vehicles	-	-	-	-	-		
Utilities	-	-	-	-	-		
Maintenance & Repair	426,137	286,639	434,520	332,095	424,800		
Advertising & Promotion	978	500	-	500	-		
Contract Services	99	896	-	5,367	-		
Leases & Rentals	234,376	-	187,848	62	-		
Travel, Training & Dues	26,872	7,139	30,597	2,586	31,200		
Warranty & Other Credits	(484,622)	(519,197)	(469,718)	(523,001)	(467,137)		
General Expenses	49,911	25,104	42,588	20,942	38,400		
TOTAL	33,177,582	33,670,818	35,950,541	33,373,295	31,902,654		
NON - OPERATING EXPENSE							
Non - Operating Labor Expense	7,463,121	8,833,937	7,628,477	10,407,894	10,373,273		
Non - Operating Material Expense	3,405,503	4,803,258	3,241,970	4,945,900	5,663,057		
Non - Operating Other Expense	13,582,770	8,288,766	15,723,579	5,980,700	5,980,700		
TOTAL	24,451,394	21,925,961	26,594,026	21,334,494	22,017,030		

TRANSIT OPERATIONS BUS OPERATIONS ENGINEERING & TECHNICAL SERVICES - BUS



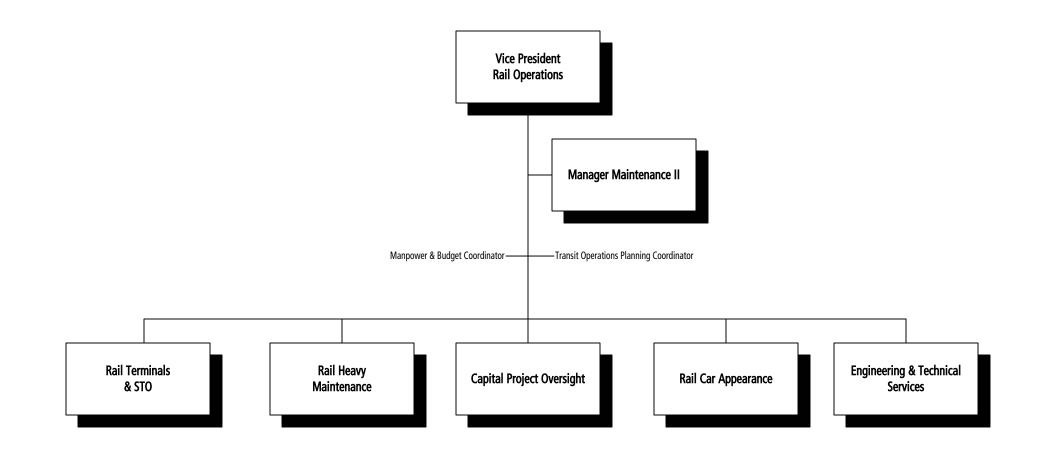
2004 BUDGET BY CATEGORY

0935 BUS ENG & TECH SVCS		0900	BUS OPERATIONS					
	2001	2002	2003	2003	2004			
	Actual	Actual	Budget	Forecast	Budget			
POSITIONS								
Budgeted Positions	33	33	34	31	34			
TOTAL	33	33	34	31	34			
HOURS				<u> </u>				
Operating Hours	46,476	43,203	53,592	37,166	45,156			
Non - Operating Hours	14,137	15,022	14,932	19,570	19,505			
TOTAL	60,613	58,225	68,524	56,736	64,661			
OPERATING EXPENSES								
Labor Expense	1,829,054	1,756,774	1,850,272	1,571,315	1,771,797			
Material Expense	25,387	70,454	57,222	85,233	58,741			
Utilities	-	-	-	-	-			
Maintenance & Repair	4,857	4,086	8,352	1,840	8,300			
Advertising & Promotion	1,298	1,148	1,148	168	1,100			
Contract Services	36,529	35,855	36,576	36,300	36,200			
Leases & Rentals	-	-	-	-	-			
Travel, Training & Dues	6,296	8,552	7,577	9,630	7,000			
General Expenses	30,724	34,842	33,655	37,654	33,300			
TOTAL	1,934,145	1,911,711	1,994,802	1,742,140	1,916,438			
NON - OPERATING EXPENSE								
Non - Operating Labor Expense	521,901	562,839	-	738,087	735,631			
Non - Operating Other Expense	165,295	399,686	133,781	3,138,700	3,138,700			
TOTAL	687,196	962,525	133,781	3,876,787	3,874,331			

We will create a pleasant **Courteous** tenvironment for our customers and fellow employees.

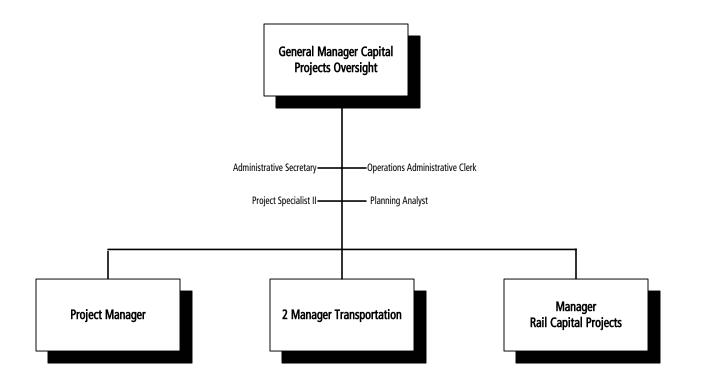
0360 RAIL OPERATIONS	0360 RAIL OPERATIONS						
	2001	2002	2003	2003	2004		
	Actual	Actual	Budget	Forecast	Budget		
POSITIONS							
Budgeted Positions	1,075	1,071	1,071	1,022	1,048		
STO FULL - TIME EQUIVALENT	1,373	1,487	1,407	1,383	1,389		
TOTAL	2,448	2,558	2,478	2,405	2,437		
HOURS							
Operating Hours	4,628,958	4,477,349	4,653,241	4,469,946	4,395,595		
Non - Operating Hours	286,512	347,035	353,587	376,786	359,727		
TOTAL	4,915,470	4,824,384	5,006,828	4,846,732	4,755,322		
OPERATING EXPENSES							
Labor Expense	139,630,058	139,076,200	148,982,808	139,901,352	145,345,031		
Material Expense	16,715,828	16,738,650	16,240,708	15,732,791	16,892,385		
Maintenance & Repair	315,868	417,776	361,945	332,967	360,700		
Advertising & Promotion	344	-	-	-	-		
Contract Services	25,106	14,135	38,424	947	38,400		
Leases & Rentals	141	-	144	9,502	-		
Travel, Training & Dues	46,418	28,863	41,101	20,850	72,900		
Warranty & Other Credits	(43,837)	(50,019)	(32,363)	(59,205)	(30,647)		
General Expenses	33,596	43,172	34,242	57,866	33,600		
TOTAL	156,723,522	156,268,777	165,667,009	155,997,070	162,712,369		
NON - OPERATING EXPENSE							
Non - Operating Labor Expense	8,947,952	11,391,944	8,606,158	12,663,315	12,621,191		
Non - Operating Material Expense	5,909,021	10,685,753	5,156,613	6,917,900	7,883,299		
Non - Operating Other Expense	88,934,397	91,592,781	96,633,244	46,996,400	87,041,400		
TOTAL	103,791,370	113,670,478	110,396,015	66,577,615	107,545,890		

TRANSIT OPERATIONS RAIL OPERATIONS VICE PRESIDENT



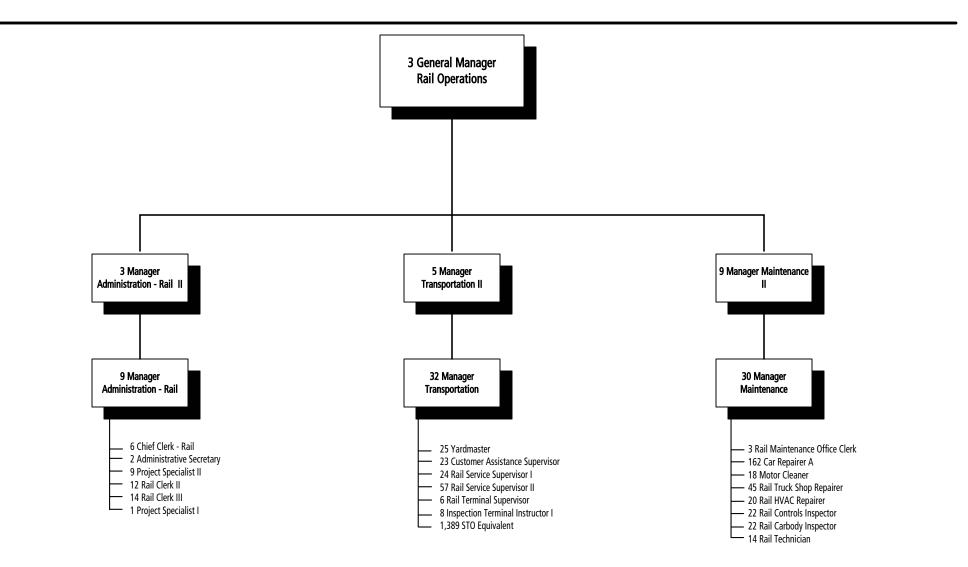
0361 RAIL OPERATIONS,VP	0360 RAIL OPERATIONS							
	2001	2002	2003	2003	2004			
	Actual	Actual	Budget	Forecast	Budget			
POSITIONS								
Budgeted Positions	5	2	2	2	4			
TOTAL	5	2	2	2	4			
HOURS								
Operating Hours	4,152	3,720	3,464	3,520	7,160			
TOTAL	4,152	3,720	3,464	3,520	7,160			
OPERATING EXPENSES					· · · · · · · · · · · · · · · · · · ·			
Labor Expense	291,066	274,805	231,195	255,738	418,976			
Material Expense	7,207	10,708	6,184	13,963	5,322			
Maintenance & Repair	19,444	57,148	-	48,388	-			
Contract Services	19	13,804	13,824	30	14,400			
Leases & Rentals		-	-	9,490	-			
Travel, Training & Dues	34,001	21,216	28,116	13,183	60,000			
Warranty & Other Credits	(6,438)	35	-	(990)	-			
General Expenses	1,273	1,380	780	2,302	1,200			
TOTAL	346,572	379,096	280,099	342,104	499,898			
NON - OPERATING EXPENSE								
Non - Operating Other Expense	-	-	-	5,100	5,100			
TOTAL	<u> </u>	-	-	5,100	5,100			

TRANSIT OPERATIONS RAIL OPERATIONS CAPITAL PROJECTS OVERSIGHT



0397 RAIL OP CAP PROJ OVS	0360 RAIL OPERATIONS						
	2001	2002	2003	2003	2004		
	Actual	Actual	Budget	Forecast	Budget		
POSITIONS							
Budgeted Positions	-	3	9	10	9		
TOTAL	-	3	9	10	9		
HOURS							
Operating Hours	7,848	13,798	16,088	13,226	16,480		
TOTAL	7,848	13,798	16,088	13,226	16,480		
OPERATING EXPENSES							
Labor Expense	363,558	632,593	542,390	617,828	512,430		
Material Expense	-	123	-	228	-		
Contract Services	-	-	-	30	-		
Travel, Training & Dues	-	2,939	-	1,835	-		
TOTAL	363,558	635,655	542,390	619,921	512,430		
NON - OPERATING EXPENSE							
Non - Operating Other Expense	-	-	-	-	-		
TOTAL	-	-	-	-	-		

TRANSIT OPERATIONS RAIL OPERATIONS RAIL TERMINALS/STO

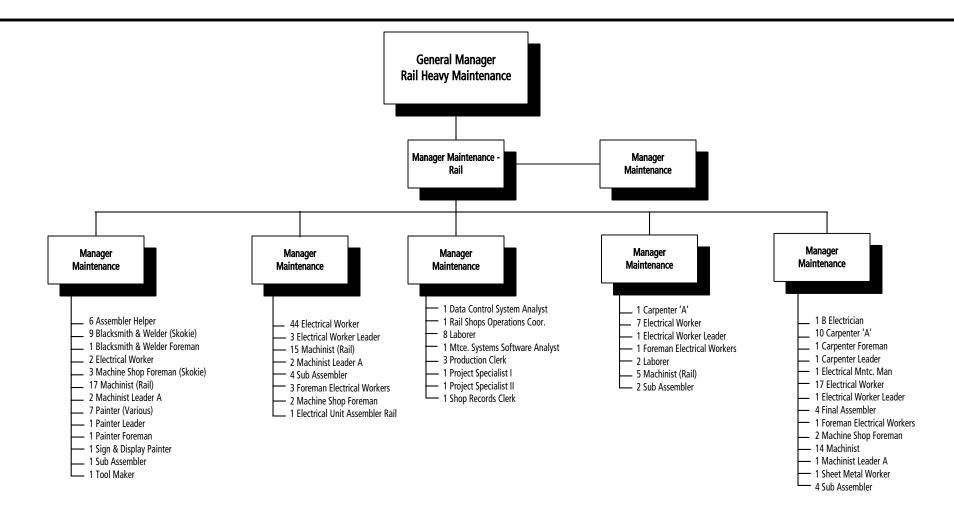


	2004 00000	DI UNILUUNI					
130 RAIL TERMINALS			0360	RAIL OPERATIONS			
	2001	2002	2003	2003	2004		
	Actual	Actual	Budget	Forecast	Budget		
POSITIONS							
Budgeted Positions	601	59 5	589	571	584		
TOTAL	601	595	589	571	584		
HOURS							
Operating Hours	1,248,498	1,193,168	1,269,963	1,180,078	1,073,640		
Non - Operating Hours	262	191	206	191	180		
TOTAL	1,248,760	1,193,359	1,270,169	1,180,269	1,073,820		
OPERATING EXPENSES							
abor Expense	42,625,897	41,872,165	46,182,734	41,707,211	40,008,305		
Material Expense	18,040,139	14,404,148	16,214,227	15,588,485	16,430,744		
Maintenance & Repair	107,599	83,444	81,028	67,771	80,400		
Advertising & Promotion	20	-	-	-	-		
Contract Services	13,497	-	13,224	-	13,200		
Leases & Rentals	141	-	144	-	-		
Fravel, Training & Dues	3,164	1,663	4,164	350	3,600		
Narranty & Other Credits	119	-	-	2,489	-		
General Expenses	9,355	11,723	13,268	13,076	13,200		
TOTAL	60,799,931	56,373,143	62,508,789	57,379,382	56,549,449		
NON - OPERATING EXPENSE			·		-		
Non - Operating Labor Expense	7,793	6,371	5,980	6,468	6,446		
Non - Operating Material Expense	-	-	-	-	-		
Non - Operating Other Expense	36,013	114,037	77,583	142,500	142,500		
TOTAL	43,806	120,408	83,563	148,968	148,946		

We will be dependable for our customers and fellow employees, and will maintain the highest standards of trust.

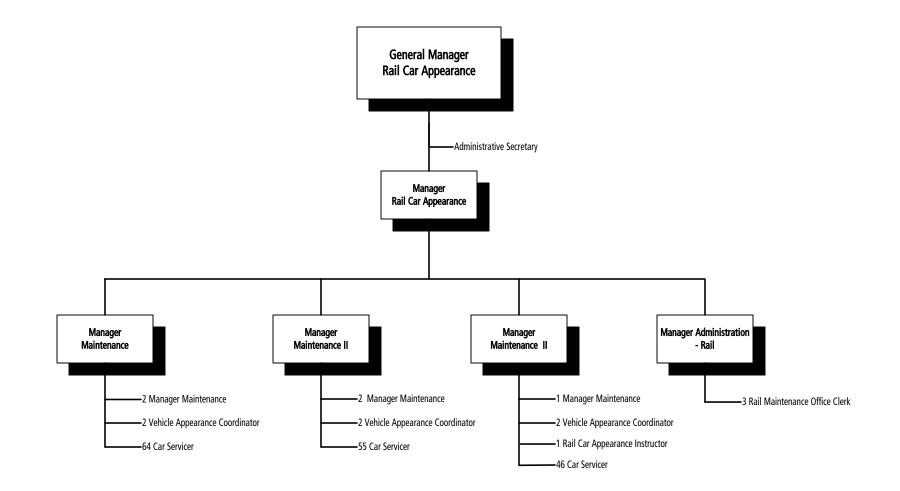
0168 RAIL STO	0360 RAIL OPERATIONS						
	2001	2002	2003	2003	2004		
	Actual	Actual	Budget	Forecast	Budget		
POSITIONS							
Budgeted Positions	-	-	-	-	-		
STO FULL - TIME EQUIVALENT	1,373	1,487	1,407	1,383	1,389		
TOTAL	1,373	1,487	1,407	1,383	1,389		
HOURS							
Operating Hours	2,669,643	2,614,548	2,675,773	2,614,214	2,639,703		
Non - Operating Hours	90,475	97,261	92,176	132,066	135,066		
TOTAL	2,760,118	2,711,809	2,767,949	2,746,280	2,774,769		
OPERATING EXPENSES							
Labor Expense	77,517,802	77,662,615	81,574,784	78,367,211	83,904,366		
Material Expense	2,563	11,425	-	14,365	-		
Maintenance & Repair	-	-	-	302	-		
TOTAL	77,520,365	77,674,040	81,574,784	78,381,878	83,904,366		
NON - OPERATING EXPENSE							
Non - Operating Labor Expense	2,540,103	2,837,647	2,622,586	3,959,886	3,946,712		
Non - Operating Other Expense	-	-	-	-	-		
TOTAL	2,540,103	2,837,647	2,622,586	3,959,886	3,946,712		

TRANSIT OPERATIONS RAIL OPERATIONS RAIL HEAVY MAINTENANCE



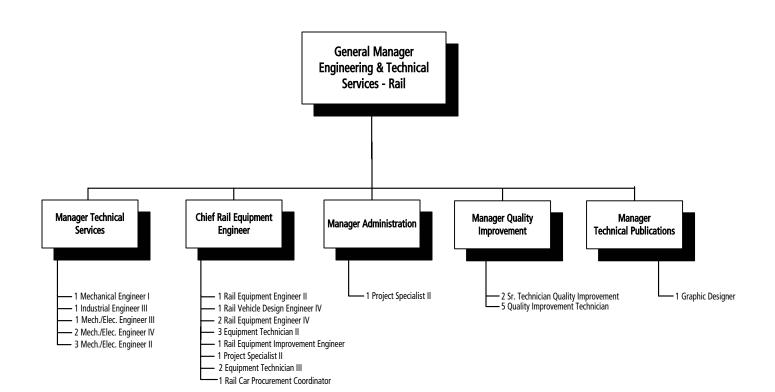
0404 RAIL HEAVY MAINTENANCE	0360 RAIL OPERATIONS							
	2001	2002	2003	2003	2004			
	Actual	Actual	Budget	Forecast	Budget			
POSITIONS								
Budgeted Positions	237	240	240	223	229			
TOTAL	237	240	240	223	229			
<u>IOURS</u>								
Operating Hours	301,823	263,916	264,151	265,332	260,736			
Non - Operating Hours	181,074	230,953	244,358	228,367	208,319			
TOTAL	482,897	494,869	508,509	493,699	469,055			
DPERATING EXPENSES								
abor Expense	7,779,788	7,587,434	8,559,347	7,633,698	8,524,403			
Naterial Expense	(1,845,677)	1,620,107	(522,936)	(691,345)	(99 ,558)			
Maintenance & Repair	181,820	225,021	190,917	162,594	190,500			
Advertising & Promotion	324	-	-	-	-			
Contract Services	384	-	384	-	-			
eases & Rentals	-	-	-	-	-			
ravel, Training & Dues	1,923	2,023	2,064	1,600	2,400			
Varranty & Other Credits	(37,518)	(50,054)	(32,363)	(60,704)	(30,647)			
General Expenses	1,012	910	612	1,544	1,200			
TOTAL	6,082,056	9,385,441	8,198,025	7,047,387	8,588,298			
<u>NON - OPERATING EXPENSE</u>								
Non - Operating Labor Expense	5,819,301	7,824,073	5,336,005	8,057,952	8,031,149			
Non - Operating Material Expense	5,888,145	10,653,117	5,121,482	6,907,600	7,871,506			
Ion - Operating Other Expense	911,361	898,528	1,768,769	1,109,100	1,109,100			
TOTAL	12,618,807	19,375,718	12,226,256	16,074,652	17,011,755			

TRANSIT OPERATIONS RAIL OPERATIONS RAIL CAR APPEARANCE



0460 RAIL CAR APPEARANCE	0360 RAIL OPERATIONS						
	2001	2002	2003	2003	2004		
	Actual	Actual	Budget	Forecast	Budget		
POSITIONS							
Budgeted Positions	193	192	192	178	187		
TOTAL	193	192	192	178	187		
HOURS							
Operating Hours	349,483	339,069	370,799	344,359	350,840		
Non - Operating Hours	-	-	-	-	-		
TOTAL	349,483	339,069	370,799	344,359	350,840		
OPERATING EXPENSES							
Labor Expense	9,097,125	8,977,627	9,666,071	9,234,994	9,780,426		
Material Expense	322,668	393,350	329,591	386,518	340,230		
Maintenance & Repair	-	704	-	800	-		
Contract Services	214	299	-	539	-		
Leases & Rentals	-	-	-	12	-		
Travel, Training & Dues	-	36	-	-	-		
General Expenses	2,015	1,975	1,656	4,063	1,200		
TOTAL	9,422,022	9,373,991	9,997,318	9,626,926	10,121,856		
NON - OPERATING EXPENSE							
Non - Operating Labor Expense	-	-	-	-	-		
Non - Operating Other Expense	-	4,560	-	4,600	4,600		
TOTAL	-	4,560	-	4,600	4,600		

TRANSIT OPERATIONS RAIL OPERATIONS ENGINEERING & TECHNICAL SERVICES - RAIL

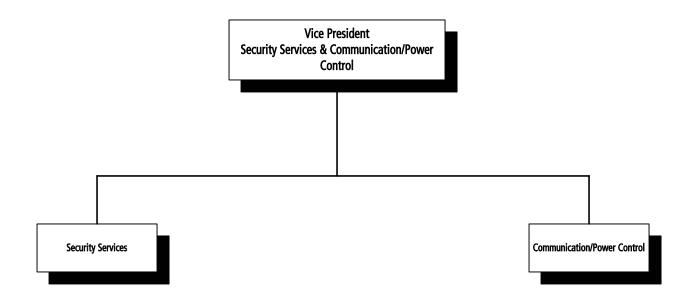


	2004 00000	DI UNILUURI					
0480 ENG & TECH SVCS RAIL		036	0360 RAIL OPERATIONS				
	2001	2002	2003	2003	2004		
	Actual	Actual	Budget	Forecast	Budget		
POSITIONS							
Budgeted Positions	39	39	39	38	35		
TOTAL	39	39	39	38	35		
HOURS							
Operating Hours	47,511	49,130	53,003	49,217	47,036		
Non - Operating Hours	14,701	18,630	16,847	16,162	16,162		
TOTAL	62,212	67,760	69,850	65,379	63,198		
OPERATING EXPENSES							
Labor Expense	1,954,822	2,068,961	2,226,287	2,084,672	2,196,125		
Material Expense	188,928	298,789	213,642	420,577	215,647		
Maintenance & Repair	7,005	51,459	90,000	53,112	89,800		
Contract Services	10,992	32	10,992	348	10,800		
Leases & Rentals	-	-	-		-		
Travel, Training & Dues	7,330	986	6,757	3,882	6,900		
General Expenses	19,941	27,184	17,926	36,881	16,800		
TOTAL	2,189,018	2,447,411	2,565,604	2,599,472	2,536,072		
NON - OPERATING EXPENSE							
Non - Operating Labor Expense	580,755	723,853	641,587	639,009	636,884		
Non - Operating Material Expense	20,876	32,636	35,131	10,300	11,793		
Non - Operating Other Expense	87,987,023	90,575,656	94,786,892	45,735,100	85,780,100		
TOTAL	88,588,654	91,332,145	95,463,610	46,384,409	86,428,777		

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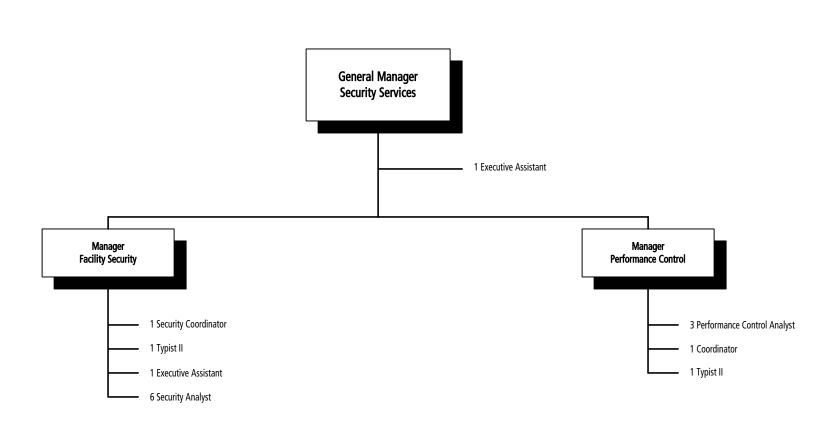
0090 SECURITY & COMMUNICATION / POWER CONTROL	0090 SECURITY & COMMUNICATION /				
	2001	2002	2003	2003	2004
	Actual	Actual	Budget	Forecast	Budget
POSITIONS					
Budgeted Positions	126	126	126	104	104
TOTAL	126	126	126	104	104
HOURS					
Operating Hours	210,803	219,372	233,994	201,813	192,160
Non - Operating Hours	-	-	-	-	-
TOTAL	210,803	219,372	233,994	201,813	192,160
OPERATING EXPENSES					
Labor Expense	7,686,267	8,082,734	8,983,613	7,493,070	7,632,043
Material Expense	39,306	37,884	46,755	40,903	54,572
Security Services	21,775,671	23,938,352	23,942,688	24,070,172	24,295,012
Maintenance & Repair	515	5,549	5,940	-	6,000
Contract Services	17,093	(475,933)	20,004	26,450	20,400
Leases & Rentals	798,032	907,888	253,792	685,236	554,400
Travel, Training & Dues	11,622	6,887	23,960	7,422	22,800
General Expenses	22,683	34,429	45,772	37,750	45,600
TOTAL	30,351,189	32,537,790	33,322,524	32,361,003	32,630,827
NON - OPERATING EXPENSE					
Non - Operating Labor Expense	-	-	-	-	-
Non - Operating Other Expense	3,236,579	4,214,659	6,110,496	408,000	408,000
TOTAL	3,236,579	4,214,659	6,110,496	408,000	408,000

TRANSIT OPERATIONS SECURITY SERVICES & COMMUNICATION/POWER CONTROL VICE PRESIDENT



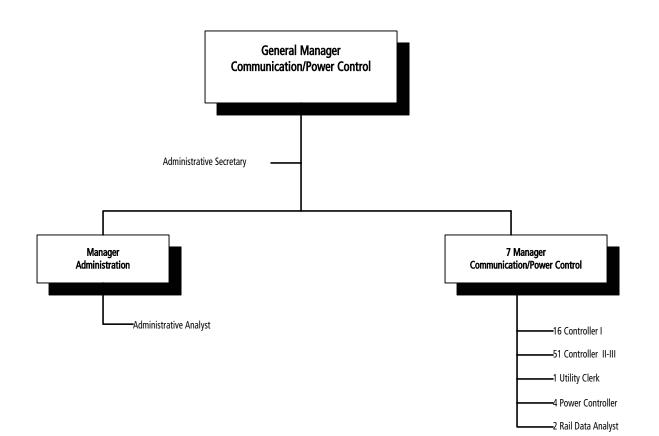
0091 SECURITY & CNTL CTR,VP	0090 SECURITY & COMMUNICATION / POWER CONTROL				
	2001	2002	2003	2003	2004
	Actual	Actual	Budget	Forecast	Budget
POSITIONS					
Budgeted Positions	2	2	2	-	1
TOTAL	2	2	2	-	1
HOURS					
Operating Hours	-	-	4,000	-	1,920
TOTAL		-	4,000	-	1,920
OPERATING EXPENSES					
Labor Expense		-	221,581	-	153,680
Material Expense		-	5,650	65	12,366
Travel, Training & Dues		-	5,000	975	4,800
General Expenses		-	10,000	439	9,600
TOTAL	-	-	242,231	1,479	180,446

TRANSIT OPERATIONS SECURITY SERVICES & COMMUNICATION/POWER CONTROL SECURITY SERVICES



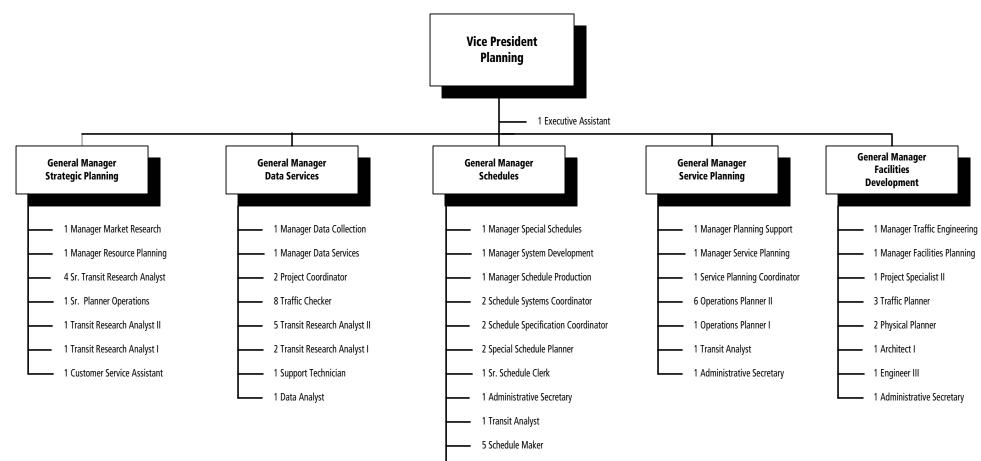
0010 SECURITY SERVICES	0090 SECURITY & COMMUNICATION / POWER CONTROL					
	2001	2002	2003	2003	2004	
	Actual	Actual	Budget	Forecast	Budget	
POSITIONS						
Budgeted Positions	32	32	32	23	18	
TOTAL	32	32	32	23	18	
HOURS						
Operating Hours	53,443	56,237	60,354	50,064	34,200	
TOTAL	53,443	56,237	60,354	50,064	34,200	
OPERATING EXPENSES						
Labor Expense	1,455,605	1,567,282	1,820,358	1,434,372	1,055,703	
Material Expense	11,495	11,144	15,125	9,459	16,136	
Security Services	21,775,671	23,938,352	23,942,688	24,070,172	24,295,012	
Maintenance & Repair	-	-	-	-	-	
Contract Services	-	-	-	-	-	
Leases & Rentals	226,978	209,463	221,404	305,376	222,000	
Travel, Training & Dues	1,867	2,915	6,648	4,306	6,000	
General Expenses	22,407	25,564	35,160	28,386	34,800	
TOTAL	23,494,023	25,754,720	26,041,383	25,852,071	25,629,651	
NON - OPERATING EXPENSE						
Non - Operating Other Expense		9,508	9,508	110,000	110,000	
TOTAL		9,508	9,508	110,000	110,000	

TRANSIT OPERATIONS SECURITY SERVICES & COMMUNICATION/POWER CONTROL COMMUNICATION/POWER CONTROL



0115 COMMUNICATION CENTER	0090 SECURITY & COMMUNICATION / POWER CONTROL							
	2001	2002	2003	2003	2004			
	Actual	Actual	Budget	Forecast	Budget			
POSITIONS								
Budgeted Positions	92	92	92	81	85			
TOTAL	92	92	92	81	85			
HOURS								
Operating Hours	157,360	163,135	169,640	151,749	156,040			
Non - Operating Hours	-	-	-	-	-			
TOTAL	157,360	163,135	169,640	151,749	156,040			
OPERATING EXPENSES								
Labor Expense	6,230,662	6,515,452	6,941,674	6,058,698	6,422,660			
Material Expense	27,811	26,740	25,980	31,379	26,070			
Maintenance & Repair	515	5,549	5,940	-	6,000			
Contract Services	17,093	(475,933)	20,004	26,450	20,400			
Leases & Rentals	571,054	698,425	32,388	379,860	332,400			
Travel, Training & Dues	9,755	3,972	12,312	2,141	12,000			
General Expenses	276	8,865	612	8,925	1,200			
TOTAL	6,857,166	6,783,070	7,038,910	6,507,453	6,820,730			
NON - OPERATING EXPENSE								
Non - Operating Labor Expense	-	-	-	-	-			
Non - Operating Other Expense	3,236,579	4,205,151	6,100,988	298,000	298,000			
TOTAL	3,236,579	4,205,151	6,100,988	298,000	298,000			

TRANSIT OPERATIONS PLANNING



3 Schedule Clerk

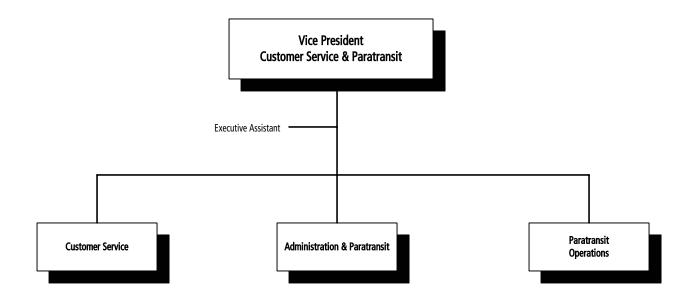
2004 BUDGET BY CATEGORY

0004 PLANNING	0004 PLANNING						
	2001	2002	2003	2003	2004		
	Actual	Actual	Budget	Forecast	Budget		
POSITIONS							
Budgeted Positions	85	66	86	85	81		
TOTAL	85	66	86	85	81		
HOURS							
Operating Hours	148,401	167,599	160,210	164,630	152,601		
Non - Operating Hours	632	-	632	111	111		
TOTAL	149,033	167,599	160,842	164,741	152,712		
OPERATING EXPENSES							
Labor Expense	5,487,334	6,407,854	6,391,675	6,353,750	6,125,365		
Material Expense	46,280	66,086	59,648	72,287	60,784		
Utilities	-	-	-	-	-		
Maintenance & Repair	-	822	-	900	-		
Advertising & Promotion	9,877	13,000	9,876	15,624	9,600		
Contract Services	96,268	42,987	298,284	590,471	296,400		
Leases & Rentals	-	-	-	-	-		
Travel, Training & Dues	21,814	28,112	63,759	27,773	33,100		
General Expenses	16,578	27,951	20,591	24,828	20,400		
TOTAL	5,678,151	6,586,812	6,843,833	7,085,633	6,545,649		
NON - OPERATING EXPENSE		. <u> </u>					
Non - Operating Labor Expense	13,084	-	12,819	2,499	2,491		
Non - Operating Material Expense	-	-	-	-	-		
Non - Operating Other Expense	428,112	656,382	660,896	1,102,500	1,102,500		
TOTAL	441,196	656,382	673,715	1,104,999	1,104,991		

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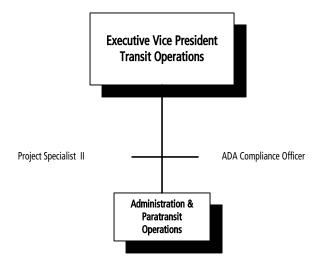
0066 PARATRANSIT & CUSTOMER SERVICE		0066 PARATRANSIT & CUSTOMER SERVICE			
	2001	2002	2003	2003	2004
	Actual	Actual	Budget	Forecast	Budget
POSITIONS					
Budgeted Positions	46	46	46	46	40
TOTAL	46	46	46	46	40
HOURS					
Operating Hours	84,920	81,177	86,013	80,300	77,184
Non - Operating Hours	86	1,391	-	4,187	4,187
TOTAL	85,006	82,568	86,013	84,487	81,371
OPERATING EXPENSES					
Labor Expense	2,549,970	2,608,048	2,865,383	2,658,527	2,735,331
Material Expense	50,161	69,531	35,903	77,818	36,192
Electric Power - Rail Service	-	-	-	-	-
Purchase of Paratransit Services	32,313,631	36,309,149	37,214,725	40,999,716	45,112,813
Utilities	-	-	-	-	-
Maintenance & Repair	621	-	-	-	-
Advertising & Promotion	987	2,610	1,176	2,649	1,200
Contract Services	4,107	13,943	3,672	14,732	4,800
Leases & Rentals	-	-	-	-	-
Travel, Training & Dues	4,532	8,749	4,848	9,115	4,800
Warranty & Other Credits	-	-	-	-	-
General Expenses	1,633	2,832	1,596	4,287	1,200
TOTAL	34,925,642	39,014,862	40,127,303	43,766,844	47,896,336
NON - OPERATING EXPENSE					
Non - Operating Labor Expense	3,235	32,539	-	99,960	99,628
Non - Operating Other Expense		1,129	-	380,100	380,100
TOTAL	3,235	33,668		480,060	479,728

TRANSIT OPERATIONS CUSTOMER SERVICE & PARATRANSIT CUSTOMER SERVICE & PARATRANSIT VICE PRESIDENT



0067 PARATRANS &CUST SVC,VP				PARATRANSIT & CUSTOMER SERVICE	
	2001	2002	2003	2003	2004
	Actual	Actual	Budget	Forecast	Budget
POSITIONS					
Budgeted Positions	3	-	1	2	2
TOTAL	3	-	1	2	2
HOURS					;
Operating Hours	-	736	1,872	2,384	3,760
TOTAL	-	736	1,872	2,384	3,760
OPERATING EXPENSES					
Labor Expense	-	41,740	59,661	134,337	219,882
Material Expense	229	77	-	677	-
Maintenance & Repair	-	-	-	-	-
Advertising & Promotion	-	-	-	-	-
Contract Services	-	20	-	-	-
Leases & Rentals	-	-	-	-	-
Travel, Training & Dues	-	-	-	45	-
General Expenses	-	249	-	300	-
TOTAL	229	42,086	59,661	135,359	219,882

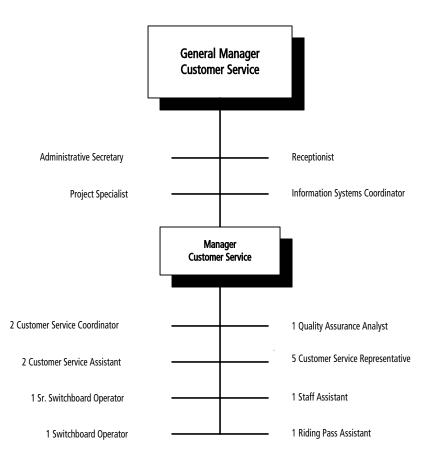
TRANSIT OPERATIONS CUSTOMER SERVICE & PARATRANSIT ADMINISTRATION & PARATRANSIT



2004 BUDGET BY CATEGORY

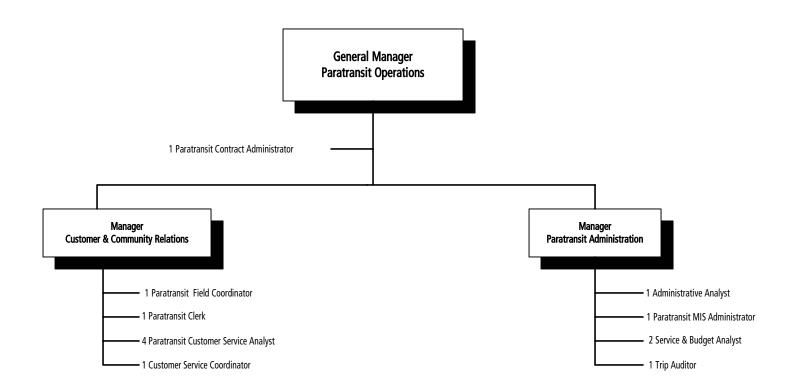
0066 PARATRANSIT & CUSTOMER SERVICE					
2001	2002	2003	2003	2004	
Actual	Actual	Budget	Forecast	Budget	
3	3	3	2	2	
3	3	3	2	2	
3,976	3,528	5,712	3,432	3,640	
-	-	-	-	-	
3,976	3,528	5,712	3,432	3,640	
140,468	129,449	208,544	129,286	144,974	
-	-	-	-	-	
-	-	-	-	-	
-	-	-	13	-	
-	-	-	-	-	
-	-	-	-	-	
	-	-	-	-	
140,468	129,449	208,544	129,299	144,974	
-	-	-	-	-	
-	-	-	-	-	
	-			-	
	Actual 3 3,976 - 3,976 140,468 - - - - - - - - -	2001 2002 Actual Actual 3 3 3,976 3,528 - - 3,976 3,528 - - 3,976 3,528 - - -	2001 Actual 2002 Actual 2003 Budget 3 3 3 3 3 3 3,976 3,528 5,712 - - - 3,976 3,528 5,712 - - - 3,976 3,528 5,712 - - - 140,468 129,449 208,544 - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - -	$\begin{array}{c c c c c c c c c c c c c c c c c c c $	

TRANSIT OPERATIONS CUSTOMER SERVICE & PARATRANSIT CUSTOMER SERVICE



0069 CUSTOMER SERVICE	0066 PARATRANSIT & CUSTOMER SERVICE						
	2001	2002	2003	2003	2004		
	Actual	Actual	Budget	Forecast	Budget		
POSITIONS							
Budgeted Positions	23	26	25	26	20		
TOTAL	23	26	25	26	20		
HOURS							
Operating Hours	50,574	46,951	47,445	46,637	40,464		
Non - Operating Hours	-	1,256	-	3,776	3,776		
TOTAL	50,574	48,207	47,445	50,413	44,240		
OPERATING EXPENSES							
Labor Expense	1,381,144	1,403,547	1,512,098	1,420,080	1,297,110		
Material Expense	13,609	26,567	9,767	32,787	9,948		
Maintenance & Repair	621	-	-	-	-		
Advertising & Promotion	987	2,610	1,176	2,649	1,200		
Contract Services	1,692	7,559	1,248	7,795	2,400		
Leases & Rentals	-	-	-	-	-		
Travel, Training & Dues	4,234	8,729	4,548	8,970	4,800		
General Expenses	563	1,702	360	2,838	-		
TOTAL	1,402,850	1,450,714	1,529,197	1,475,119	1,315,458		
NON - OPERATING EXPENSE							
Non - Operating Labor Expense	-	27,292	-	83,643	83,365		
Non - Operating Other Expense	<u> </u>	1,129	<u> </u>	1,200	1,200		
TOTAL	-	28,421	-	84,843	84,565		

TRANSIT OPERATIONS CUSTOMER SERVICE & PARATRANSIT PARATRANSIT OPERATIONS



2004 BUDGET BY CATEGORY

0384 PARATRANSIT OPERATIONS	0066 PARATRANSIT & CUSTOMER SERVICE					
	2001	2002	2003	2003	2004	
	Actual	Actual	Budget	Forecast	Budget	
POSITIONS						
Budgeted Positions	17	17	17	16	16	
TOTAL	17	17	17	16	16	
HOURS						
Operating Hours	30,370	29,962	30,984	27,847	29,320	
Non - Operating Hours	86	135	-	411	411	
TOTAL	30,456	30,097	30,984	28,258	29,731	
OPERATING EXPENSES						
Labor Expense	1,028,358	1,033,312	1,085,080	974,824	1,073,365	
Material Expense	36,323	42,887	26,136	44,354	26,244	
Purchase of Paratransit Services	32,313,631	36,309,149	37,214,725	40,999,716	45,112,813	
Utilities	-	-	-	-	-	
Contract Services	2,415	6,364	2,424	6,924	2,400	
Leases & Rentals	-	-	-	-	-	
Travel, Training & Dues	298	20	300	100	-	
Warranty & Other Credits	-	-	-	-	-	
General Expenses	1,070	881	1,236	1,149	1,200	
TOTAL	33,382,095	37,392,613	38,329,901	42,027,067	46,216,022	
NON - OPERATING EXPENSE						
Non - Operating Labor Expense	3,235	5,247	-	16,317	16,263	
Non - Operating Other Expense	-	-	-	378,900	378,900	
TOTAL	3,235	5,247	-	395,217	395,163	

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The Construction, Engineering, & Facilities Maintenance Group is responsible for the acquisition and maintenance of all CTA facilities.

Real Estate	
Real Estate	Negotiate leases, easements, and right of entry agreements for the use of property and provide real estate services necessary to acquire property for CTA operations.
Engineering	
Engineering	Provide design services and develop capital projects that will rehabilitate CTA's aging infrastructure and extend its useful life at a reasonable cost. Assist outside agencies making transit improvements that benefit CTA.
Construction	
Construction	Oversee all capital projects and ensures that all projects stay within program guidelines. Act as liaison between the project management oversight group and the CTA.
Facilities Maintenance	
System Maintenance Support	Provide for the maintenance and repair of all non-revenue vehicles. Provide vehicle and equipment operators in support of all Construction and Maintenance Group activities.
Communication Engineering & Maintenance	Maintain and repair all communication equipment including telephones, radios, public address systems, and CCTV security systems. Provide mechanical and electrical technical support and administrator support to the Maintenance Group.
Power & Way Maintenance	Provide appropriate preventative maintenance and repair to maintain the integrity of all structure, track, signal, and power conversion and distribution systems. Complete renewal of all structure, track, signal, and power distribution systems in a timely and cost effective manner. Maintain equipment within all applicable government and equipment manufacturer specifications.
Rail Station Appearance	Provide clean and safe rail customer facilities. Maintain elevators and escalators at all properties.
Facilities Maintenance	Maintain all CTA facilities. Maintain the water, storm, sewer, and pollution control systems and install all signs.

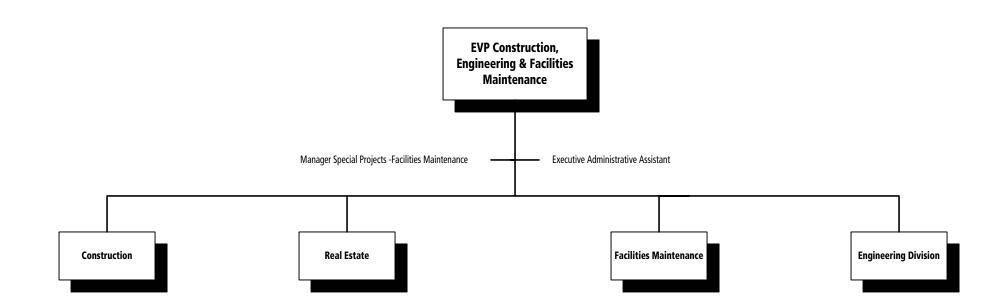
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2004 BUDGET BY CATEGORY

0600 MANAGEMENT & PERFORMANCE

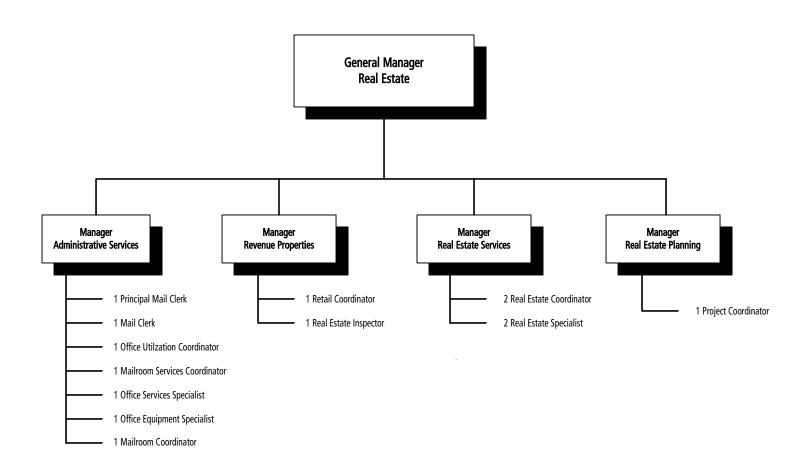
	2001	2002	2003	2003	2004
	Actual	Actual	Budget	Forecast	Budget
POSITIONS					
Budgeted Positions	971	985	985	943	948
TOTAL	971	985	985	943	948
HOURS					
Operating Hours	1,857,777	1,847,587	1,797,670	1,793,176	1,677,129
Non - Operating Hours	169,606	182,171	172,551	213,603	212,074
TOTAL	2,027,383	2,029,758	1,970,221	2,006,779	1,889,203
OPERATING EXPENSES					
Labor Expense	59,196,521	61,661,159	64,547,761	60,530,278	64,267,089
Material Expense	4,750,830	4,504,578	4,498,739	4,694,961	4,543,451
Security Services	736,116	780,366	747,996	730,290	747,000
Utilities	259	-	144	121	-
Maintenance & Repair	7,018,202	6,318,264	5,008,346	4,781,380	4,967,796
Advertising & Promotion	1,463,443	1,050,719	4,976,548	2,239,894	4,432,008
Contract Services	9,605,306	10,714,432	9,492,318	9,333,975	9,795,204
Leases & Rentals	468,532	227,070	403,784	389,750	445,196
Travel, Training & Dues	286,247	259,777	337,736	211,523	314,904
Warranty & Other Credits	-	-	-	-	-
General Expenses	440,917	311,248	397,945	408,740	317,100
TOTAL	83,966,373	85,827,613	90,411,317	83,320,912	89,829,748
NON - OPERATING EXPENSE					
Non - Operating Labor Expense	5,230,267	6,572,829	5,108,974	8,077,209	8,298,234
Non - Operating Material Expense	-	4,307	43	4,800	4,917
Non - Operating Other Expense	11,261,966	28,945,070	13,266,481	35,633,200	35,541,500
TOTAL	16,492,233	35,522,206	18,375,498	43,715,209	43,844,651

CONSTRUCTION, ENGINEERING & FACILITIES MAINTENANCE CONSTRUCTION, ENGINEERING & FACILITIES MAINTENANCE EXECUTIVE VICE PRESIDENT



	0503 CONSTRUCTION, ENGINEERING & FACILITIES MAINTENANCE			
2001	2002	2003	2003	2004
Actual	Actual	Budget	Forecast	Budget
3	4	3	2	3
3	4	3	2	3
6,792	7,055	5,752	7,083	5,680
6,792	7,055	5,752	7,083	5,680
444,205	450,555	357,450	420,133	373,020
5,489	7,223	5,400	7,428	6,000
152	-	-	-	-
4,310	3,551	2,208	4,333	2,400
4,847	10,357	9,504	8,400	9,600
459,003	471,686	374,562	440,294	391,020
				. <u> </u>
280,120	145,816	242,269	37,300	37,300
280,120	145,816	242,269	37,300	37,300
	Actual 3 3 6,792 6,792 444,205 5,489 152 4,310 4,847 459,003 280,120	$\begin{array}{c c c c c c c c c c c c c c c c c c c $	$\begin{array}{c c c c c c c c c c c c c c c c c c c $	$\begin{array}{c c c c c c c c c c c c c c c c c c c $

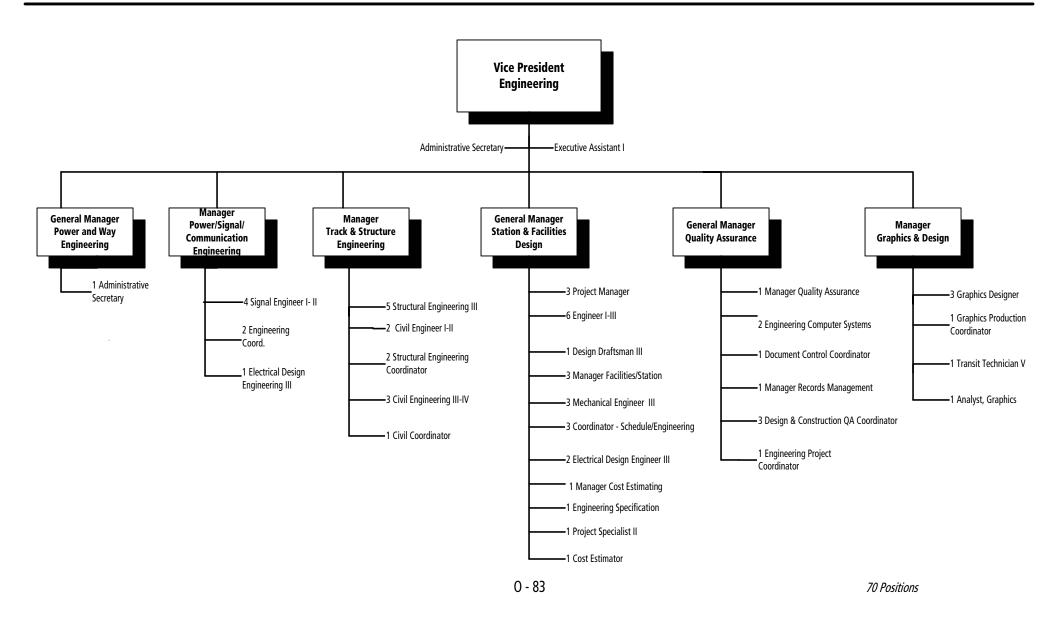
CONSTRUCTION, ENGINEERING, & FACILITIES MAINTENANCE REAL ESTATE



2004 BUDGET BY CATEGORY

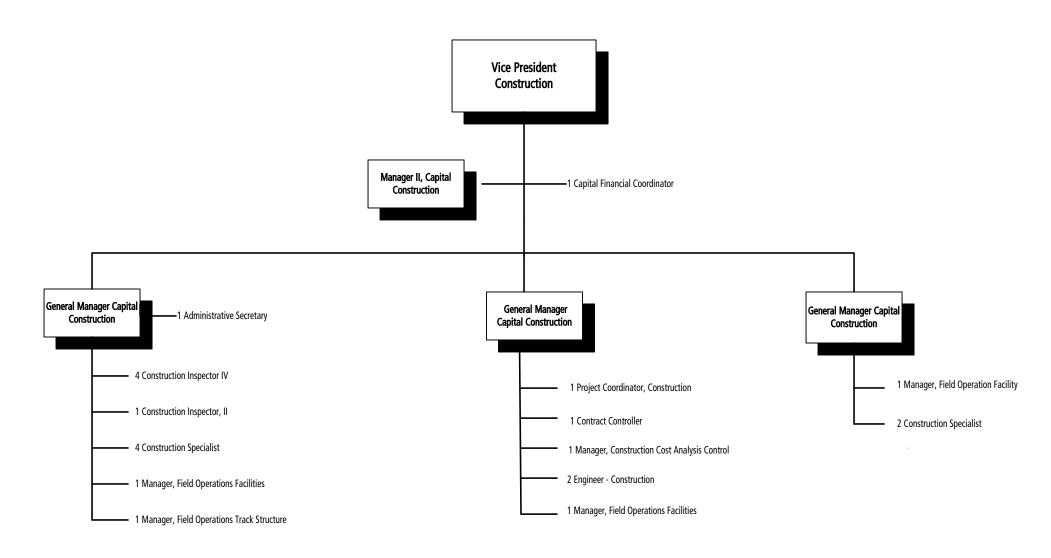
0094 REAL ESTATE	0503 CONSTRUCTION, ENGINEERING & FACILITIES MAINTENANCE					
	2001	2002	2003	2003	2004	
	Actual	Actual	Budget	Forecast	Budget	
POSITIONS						
Budgeted Positions	23	22	22	19	19	
TOTAL	23	22	22	19	19	
HOURS						
Operating Hours	35,565	37,874	40,536	37,852	35,200	
TOTAL	35,565	37,874	40,536	37,852	35,200	
OPERATING EXPENSES						
Labor Expense	1,188,260	1,384,642	1,522,004	1,424,500	1,445,526	
Material Expense	17,893	14,664	13,624	20,940	15,101	
Electric Power - Rail Service	-	-	-	-	-	
Utilities	286,250	231,656	325,772	236,277	300,200	
Maintenance & Repair	963,031	1,051,525	1,246,813	928,687	1,246,400	
Advertising & Promotion	-	808	-	1,096	-	
Contract Services	363,440	487,257	413,555	476,832	413,000	
Leases & Rentals	4,945,352	6,482,331	6,043,778	5,675,592	5,749,100	
Travel, Training & Dues	2,000	2,411	3,919	600	2,800	
Warranty & Other Credits	-	-	-	-	-	
General Expenses	2,953	4,610	3,168	2,994	2,000	
TOTAL	7,769,179	9,659,904	9,572,633	8,767,518	9,174,127	
NON - OPERATING EXPENSE						
Non - Operating Other Expense	1,328,583	10,675,644	3,291,808	6,333,200	17,506,516	
TOTAL	1,328,583	10,675,644	3,291,808	6,333,200	17,506,516	

CONSTRUCTION, ENGINEERING, & FACILITIES MAINTENANCE ENGINEERING



0940 ENGINEERING	0940 ENGINEERING						
	2001	2002	2003	2003	2004		
	Actual	Actual	Budget	Forecast	Budget		
POSITIONS							
Budgeted Positions	71	72	72	67	70		
TOTAL	71	72	72	67	70		
HOURS							
Operating Hours	73,037	77,047	68,914	66,643	69,497		
Non - Operating Hours	65,094	76,338	64,820	85,450	85,450		
TOTAL	138,131	153,385	133,734	152,093	154,947		
OPERATING EXPENSES							
Labor Expense	3,110,696	3,289,681	3,822,286	2,965,662	2,908,719		
Material Expense	89,775	93,453	102,150	67,874	100,349		
Maintenance & Repair	1,795	6,597	948	36,482	7,200		
Advertising & Promotion	18,764	72,620	13,729	189,210	13,800		
Contract Services	1,609	1,590	1,452	16,964	1,200		
Leases & Rentals	75	-	75	-	-		
Travel, Training & Dues	39,182	39,750	33,889	21,278	35,200		
General Expenses	7,768	12,047	15,847	3,987	16,000		
TOTAL	3,269,664	3,515,738	3,990,376	3,301,457	3,082,468		
NON - OPERATING EXPENSE							
Non - Operating Labor Expense	2,428,977	2,811,866	2,413,683	3,115,518	3,105,155		
Non - Operating Material Expense	3,658	6,029	1,747	7,200	8,244		
Non - Operating Other Expense	79,542,733	199,328,370	332,792,056	250,089,800	250,089,800		
TOTAL	81,975,368	202,146,265	335,207,486	253,212,518	253,203,199		

CONSTRUCTION, ENGINEERING, & FACILITIES MAINTENANCE CONSTRUCTION



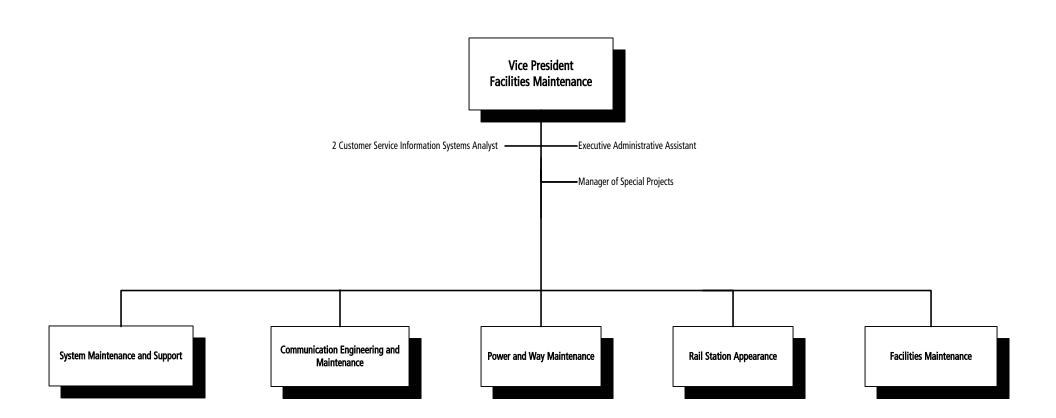
	09	60 CONSTRUCTIO	N			
	0960 CONSTRUCTION					
2001	2002	2003	2003	2004		
Actual	Actual	Budget	Forecast	Budget		
28	28	29	27	27		
28	28	29	27	27		
	·					
30,394	33,774	35,423	33,196	27,232		
19,712	20,413	19,381	20,337	15,899		
50,106	54,187	54,804	53,533	43,131		
1,378,648	1,574,708	1,789,488	1,530,453	1,376,459		
24,291	22,340	43,861	16,387	43,128		
-	3,915	-	-	-		
-	14	-	143	-		
2,118	6,306	5,964	2,136	6,000		
(80,815)	(122,859)	(99,362)	(127,125)	(102,300)		
18,712	34,715	31,143	24,932	25,000		
1,342,954	1,519,139	1,771,094	1,446,926	1,348,287		
		<u> </u>				
717,828	714,034	773,633	749,259	620,181		
14,469	15,198	15,901	6,800	4,008		
13,579,932	6,567,905	15,879,625	7,948,700	7,948,700		
14,312,229	7,297,137	16,669,159	8,704,759	8,572,889		
-	Actual 28 28 28 30,394 19,712 50,106 1,378,648 24,291 - 2,118 (80,815) 18,712 1,342,954 717,828 14,469 13,579,932	Actual Actual 28 28 28 28 28 28 30,394 33,774 19,712 20,413 50,106 54,187 1,378,648 1,574,708 24,291 22,340 - 3,915 - 14 2,118 6,306 (80,815) (122,859) 18,712 34,715 1,342,954 1,519,139 717,828 714,034 14,469 15,198 13,579,932 6,567,905	Actual Actual Budget 28 28 29 28 28 29 30,394 33,774 35,423 19,712 20,413 19,381 50,106 54,187 54,804 1,378,648 1,574,708 1,789,488 24,291 22,340 43,861 - 3,915 - - 14 - 2,118 6,306 5,964 (80,815) (122,859) (99,362) 18,712 34,715 31,143 1,342,954 1,519,139 1,771,094 717,828 714,034 773,633 14,469 15,198 15,901 13,579,932 6,567,905 15,879,625	ActualActualBudgetForecast 28 28 29 27 28 28 29 27 $30,394$ $33,774$ $35,423$ $33,196$ $19,712$ $20,413$ $19,381$ $20,337$ $50,106$ $54,187$ $54,804$ $53,533$ $1,378,648$ $1,574,708$ $1,789,488$ $1,530,453$ $24,291$ $22,340$ $43,861$ $16,387$ $.$ 14 $.$ $.143$ $2,118$ $6,306$ $5,964$ $2,136$ (80,815)(122,859)(99,362)(127,125) $1,372,954$ $1,519,139$ $1,771,094$ $1,446,926$ $717,828$ $714,034$ $773,633$ $749,259$ $14,469$ $15,198$ $15,901$ $6,800$ $13,579,932$ $6,567,905$ $15,879,625$ $7,948,700$		

We will seek out and encourage employees who initiate change, improvement, learning and advancement of our goals.

2004 BUDGET BY CATEGORY

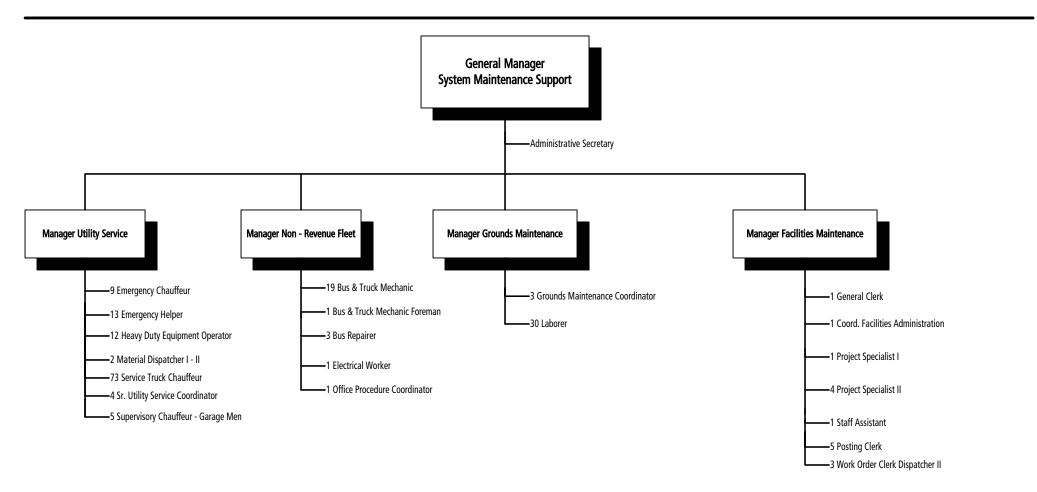
0500 FACILITIES MAINTENANCE	0500 FACILITIES MAINTENANCE				
	2001	2002	2003	2003	2004
	Actual	Actual	Budget	Forecast	Budget
POSITIONS					
Budgeted Positions	1,361	1,368	1,371	1,268	1,350
TOTAL	1,361	1,368	1,371	1,268	1,350
<u>HOURS</u>					
Operating Hours	2,287,893	2,246,278	2,184,313	2,200,941	2,184,140
Non - Operating Hours	663,799	678,038	573,831	670,600	659,189
TOTAL	2,951,692	2,924,316	2,758,144	2,871,541	2,843,329
OPERATING EXPENSES					
Labor Expense	75,162,195	76,501,222	80,124,651	74,601,850	83,455,515
Material Expense	11,121,951	9,239,532	10,192,778	8,788,048	9,730,440
Diesel Fuel - Revenue Vehicles	-	-		-	-
Electric Power - Rail Service	21,834,681	21,061,704	21,295,717	20,100,222	21,999,901
Utilities	18,374,667	17,784,398	18,328,364	16,612,661	16,527,000
Maintenance & Repair	5,572,282	7,281,210	5,023,604	5,056,023	5,483,896
Advertising & Promotion	38	982	960	116	1,200
Contract Services	111,956	34,707	86,400	30,779	85,200
Leases & Rentals	28,653	126,871	747,228	249,140	246,396
Travel, Training & Dues	43,897	71,945	77,788	56,735	86,400
Warranty & Other Credits	-	-	-	-	-
General Expenses	202,833	293,960	243,758	340,636	241,500
TOTAL	132,453,153	132,396,531	136,121,248	125,836,210	137,857,448
<u>NON - OPERATING EXPENSE</u>					
Non - Operating Labor Expense	23,004,200	24,512,755	24,949,975	24,831,828	24,749,223
Non - Operating Material Expense	1,593,341	1,533,428	1,193,250	1,888,500	1,958,293
Non - Operating Other Expense	9,621,579	8,242,327	10,327,491	11,460,500	11,460,500
TOTAL	34,219,120	34,288,510	36,470,716	38,180,828	38,168,016

CONSTRUCTION, ENGINEERING & FACILITIES MAINTENANCE FACILITIES MAINTENANCE VICE PRESIDENT



0500 FACILITIES MAINTENANCE						
2001	2002	2003	2003	2004		
Actual	Actual	Budget	Forecast	Budget		
4	4	8	6	5		
4	4	8	6	5		
9,368	10,478	15,527	10,544	9,480		
9,368	10,478	15,527	10,544	9,480		
440,718	487,278	716,854	474,519	454,493		
6,480	10,183	3,929	14,181	2,400		
-		-	-	-		
-	462	-	500	-		
3,304	2,753	27,100	3,800	37,200		
1,053	12,202	1,620	15,738	1,200		
451,555	512,878	749,503	508,738	495,293		
33,750	33,750	33,750	33,800	33,800		
33,750	33,750	33,750	33,800	33,800		
	Actual 4 9,368 9,368 9,368 440,718 6,480 - 3,304 1,053 451,555 33,750	$\begin{array}{c c c c c c c c c c c c c c c c c c c $	$\begin{array}{c c c c c c c c c c c c c c c c c c c $	$\begin{array}{c c c c c c c c c c c c c c c c c c c $		

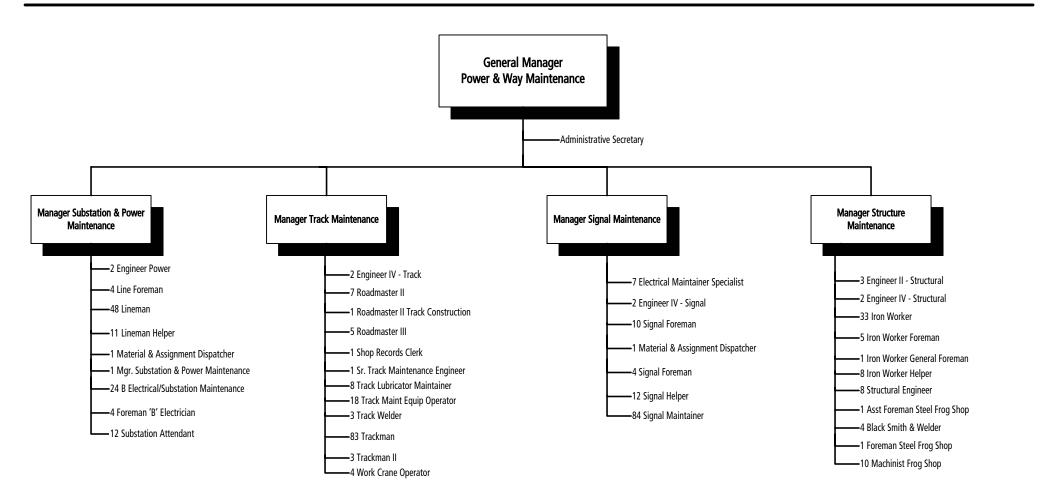
CONSTRUCTION, ENGINEERING & FACILITIES MAINTENANCE FACILITIES MAINTENANCE SYSTEM MAINTENANCE SUPPORT



2004 BUDGET BY CATEGORY

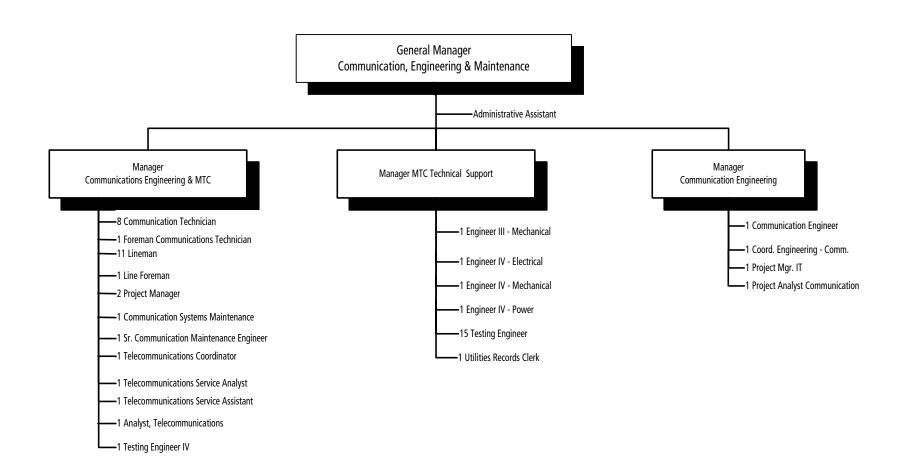
0530 SYSTEM MTC SUPPORT	0500 FACILITIES MAINTENANCE				
	2001	2002	2003	2003	2004
	Actual	Actual	Budget	Forecast	Budget
POSITIONS					
Budgeted Positions	208	210	203	204	198
TOTAL	208	210	203	204	198
HOURS					
Operating Hours	403,177	395,668	328,781	389,647	369,480
Non - Operating Hours	25,667	24,427	26,220	28,637	28,637
TOTAL	428,844	420,095	355,001	418,284	398,117
OPERATING EXPENSES					
Labor Expense	12,692,020	12,937,414	11,096,545	12,968,252	13,145,717
Material Expense	1,158,458	1,006,794	1,124,565	956,353	1,207,151
Diesel Fuel - Revenue Vehicles	-	-	-	-	-
Utilities	-	-	-	-	-
Maintenance & Repair	1,352,954	1,310,438	1,029,792	1,201,220	998,700
Advertising & Promotion	20	22	-	116	-
Contract Services	4,740	3,266	4,296	3,962	3,600
Leases & Rentals	2,052	-	1,608	-	1,200
Travel, Training & Dues	2,872	3,603	3,360	9,561	3,600
General Expenses	11,399	8,221	9,288	13,144	8,400
TOTAL	15,224,515	15,269,758	13,269,454	15,152,608	15,368,368
NON - OPERATING EXPENSE					
Non - Operating Labor Expense	779,720	805,221	815,606	980,784	977,522
Non - Operating Material Expense	(33,294)	(13,744)	(35,311)	-	-
Non - Operating Other Expense	3,372,700	1,596,620	3,517,530	3,092,400	3,092,400
TOTAL	4,119,126	2,388,097	4,297,825	4,073,184	4,069,922

CONSTRUCTION, ENGINEERING & FACILITIES MAINTENANCE FACILITIES MAINTENANCE POWER & WAY MAINTENANCE



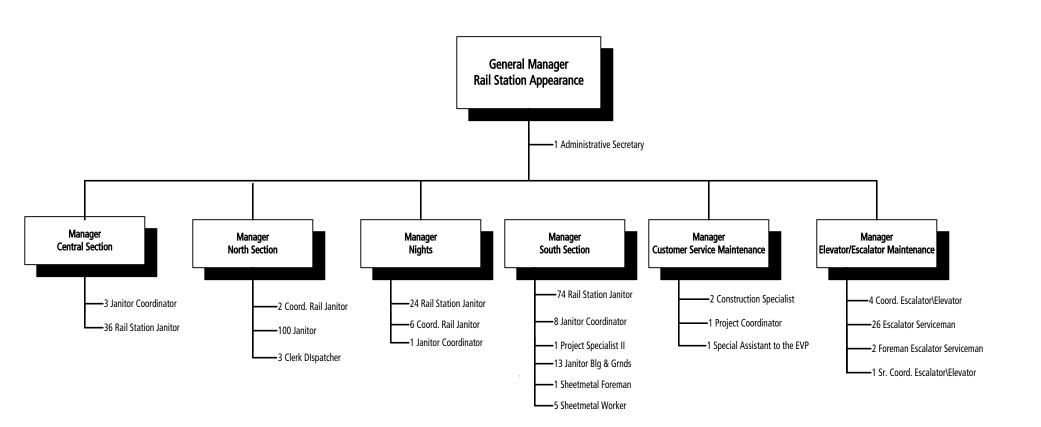
0540 POWER & WAY MTC	0500 FACILITIES MAINTENANCE						
	2001	2002	2003	2003	2004		
	Actual	Actual	Budget	Forecast	Budget		
POSITIONS							
Budgeted Positions	454	451	451	375	445		
TOTAL	454	451	451	375	445		
HOURS							
Operating Hours	650,314	613,012	674,721	582,323	611,536		
Non - Operating Hours	456,274	525,460	380,000	540,417	532,461		
TOTAL	1,106,588	1,138,472	1,054,721	1,122,740	1,143,997		
OPERATING EXPENSES							
Labor Expense	22,868,493	22,274,998	24,666,086	21,081,902	24,716,631		
Material Expense	3,741,295	2,782,058	3,031,291	2,415,936	3,062,129		
Utilities	-	-	-	-	-		
Maintenance & Repair	551,034	418,267	509,156	246,668	511,500		
Advertising & Promotion	-	960	960	-	1,200		
Contract Services	275	28	276	258	-		
Leases & Rentals	16,760	-	16,764	-	16,800		
Travel, Training & Dues	16,354	15,513	18,708	8,241	18,000		
General Expenses	78,254	109,187	107,966	121,386	108,300		
TOTAL	27,272,465	25,601,011	28,351,207	23,874,391	28,434,560		
NON - OPERATING EXPENSE							
Non - Operating Labor Expense	16,117,109	19,157,956	17,803,977	20,023,458	19,956,849		
Non - Operating Material Expense	1,010,975	1,528,560	732,823	1,829,000	1,890,162		
Non - Operating Other Expense	3,261,416	2,869,231	2,996,608	3,758,400	3,758,400		
TOTAL	20,389,500	23,555,747	21,533,408	25,610,858	25,605,411		

CONSTRUCTION, ENGINEERING & FACILITIES MAINTENANCE FACILITIES MAINTENANCE COMMUNICATION, ENGINEERING & MAINTENANCE



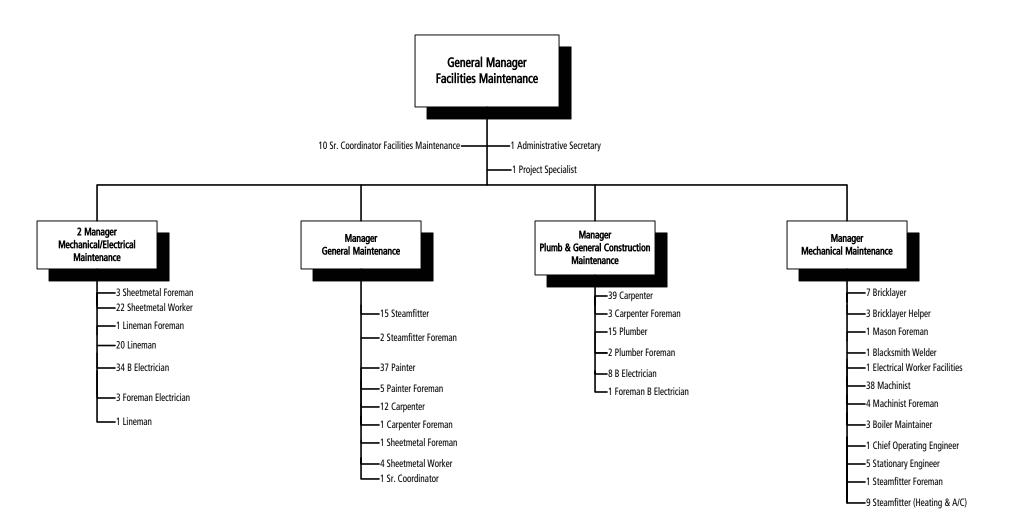
	2004 D0D0L	I DI UNILUUNI				
0523 COMMUNICATION, ENGINEERING & FACILITIES MTC	0500 FACILITIES MAINTENANCE					
	2001	2002	2003	2003	2004	
	Actual	Actual	Budget	Forecast	Budget	
POSITIONS						
Budgeted Positions	50	50	58	58	59	
TOTAL	50	50	58	58	59	
HOURS						
Operating Hours	90,829	105,054	107,380	101,269	101,520	
Non - Operating Hours	7,467	8,399	8,719	9,231	8,231	
TOTAL	98,296	113,453	116,099	110,500	109,751	
OPERATING EXPENSES						
Labor Expense	3,536,142	4,342,944	4,448,670	4,281,155	4,553,033	
Material Expense	369,647	585,153	431,284	378,736	432,818	
Electric Power - Rail Service	21,834,681	21,061,704	21,295,717	20,100,222	21,999,901	
Utilities	11,355,009	11,873,197	12,590,832	12,130,915	11,527,000	
Maintenance & Repair	626,599	818,502	995,708	709,991	854,896	
Advertising & Promotion	18	-	-	-	-	
Contract Services	•	561	-	1,253	-	
Leases & Rentals	1,590	126,871	726,588	249,140	225,996	
Travel, Training & Dues	15,759	32,994	26,124	22,800	25,200	
General Expenses	13,703	29,434	25,944	32,793	24,000	
TOTAL	37,753,148	38,871,360	40,540,867	37,907,005	39,642,844	
NON - OPERATING EXPENSE			·			
Non - Operating Labor Expense	276,157	350,126	329,706	393,372	392,063	
Non - Operating Material Expense	-	-	-	-	-	
Non - Operating Other Expense	2,343,667	1,992,341	3,089,148	1,577,400	1,577,400	
TOTAL	2,619,824	2,342,467	3,418,854	1,970,772	1,969,463	

CONSTRUCTION, ENGINEERING & FACILITIES MAINTENANCE FACILITIES MAINTENANCE RAIL STATION APPEARANCE



	2004 00002	DI UNILUUNI				
0575 CUSTOMER FACILITIES MTC		0500 FACILITIES MAINTENANCE				
	2001	2002	2003	2003	2004	
	Actual	Actual	Budget	Forecast	Budget	
POSITIONS						
Budgeted Positions	318	326	324	318	321	
TOTAL	318	326	324	318	321	
HOURS						
Operating Hours	617,235	623,483	603,103	609,275	601,000	
Non - Operating Hours	11,021	2,712	5,782	4,846	4,846	
TOTAL	628,256	626,195	608,885	614,121	605,846	
OPERATING EXPENSES						
Labor Expense	17,046,688	17,854,152	17,625,596	16,547,865	18,364,613	
Material Expense	1,288,662	1,342,913	1,296,252	1,606,273	1,315,722	
Maintenance & Repair	1,941,372	4,101,321	1,470,384	2,471,183	2,500,000	
Contract Services	14,170	8,190	13,464	6,091	13,200	
Leases & Rentals	1,628	-	-	-	-	
Travel, Training & Dues	-	11,672	2,352	11,233	2,400	
General Expenses	15,424	30,098	21,444	30,500	22,800	
TOTAL	20,307,944	23,348,346	20,429,492	20,673,145	22,218,735	
NON - OPERATING EXPENSE						
Non - Operating Labor Expense	383,559	130,664	195,170	245,343	244,527	
Non - Operating Material Expense	77,223	134	63,825	-	-	
Non - Operating Other Expense	50,385	1,319,859	19,875	2,574,300	2,574,300	
TOTAL	511,167	1,450,657	278,870	2,819,643	2,818,827	

CONSTRUCTION, ENGINEERING & FACILITIES MAINTENANCE FACILITIES MAINTENANCE



0580 FACILITIES MAINTENANCE	0500 FACILITIES MAINTENANCE				
	2001	2002	2003	2003	2004
	Actual	Actual	Budget	Forecast	Budget
POSITIONS					
Budgeted Positions	327	327	327	307	322
TOTAL	327	327	327	307	322
HOURS					
Operating Hours	516,970	498,583	454,801	507,883	491,124
Non - Operating Hours	163,370	117,040	153,110	87,469	85,014
TOTAL	680,340	615,623	607,911	595,352	576,138
OPERATING EXPENSES					
Labor Expense	18,578,134	18,604,436	21,570,900	19,248,157	22,221,028
Material Expense	4,557,409	3,512,431	4,305,457	3,416,569	3,710,220
Utilities	7,019,658	5,911,201	5,737,532	4,481,746	5,000,000
Maintenance & Repair	1,100,323	632,682	1,018,564	426,961	618,800
Advertising & Promotion	-	-	-	-	-
Contract Services	92,771	22,200	68,364	18,715	68,400
Leases & Rentals	6,623	-	2,268	-	2,400
Travel, Training & Dues	5,608	5,410	144	1,100	-
Warranty & Other Credits	-	-	-	-	-
General Expenses	83,000	104,818	77,496	127,075	76,800
TOTAL	31,443,526	28,793,178	32,780,725	27,720,323	31,697,648
NON - OPERATING EXPENSE					
Non - Operating Labor Expense	5,447,655	4,068,788	5,805,516	3,188,871	3,178,262
Non - Operating Material Expense	538,437	18,478	431,913	59,500	68,131
Non - Operating Other Expense	559,661	430,526	670,580	424,200	424,200
TOTAL	6,545,753	4,517,792	6,908,009	3,672,571	3,670,593

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Management & Performance

The Management & Performance Group provides support to all departments of the agency. This group affects change throughout the entire agency, provides critical services to our over 11,000 employees, and is responsible for ensuring compliance with streamlining, cost saving, performance, and efficiency goals. The driving motto for this group is "If you're not serving the customer, your job is serving someone who is."

Communications

Communications	Responsible for informing our customers, the media, and the public about CTA's services, policies, and initiatives through advertising, publications, promotions, and press coverage.
Market Development /Special Events	Enhance the value of all aspects of the Authority's operation by: 1) forging business relationships; 2) developing ridership initiatives; and 3) sponsoring special events.
Government & Community Relations	
Government & Community Relations	Coordinate activities with Congress, the Illinois General Assembly, and other governmental units and key staff members on pertinent transit issues. This unit performs research activities to support the agency's endeavors.
DBE/EEO PROGRAM/Contract Compliance	
DBE/EEO Program/Contract Compliance	Ensure that CTA vendors, employees, and customers, are not the recipients of discriminatory practices in regard to contracting, employment opportunities, or service delivery. Increase minority and women vendor participation on CTA contracts.
Finance	
Treasury	Maintain cash flow of all CTA funds, which includes the management, collection, reporting, reconciliation, and distribution of all CTA funds to the appropriate accounts for disbursement and investment purposes. Develop, process, reconcile, and distribute pre-paid fare instruments to our sales network. Administer sales of student permits and taxi vouchers; process applications for special user permits; and provide general cashier services. Distribute payroll checks and other disbursements.

Accounting Operations	Responsible for the overall operating activities of payroll and accounts payable. The payroll section prepares payroll for active employees in accordance with the work rules of the unions and guidelines for both Federal and State law. Accounts Payable prepares all invoices for payment of purchased goods and services.
VP Finance / Comptroller	Responsible for the preparation of CTA's annual operating budget, general ledger accounting (operating and capital), accounts receivable, physical accountability of the fixed assets of the Authority, financial statement preparation, external reporting, coordination of all audits, bank reconciliation, and analysis of accounts. In addition, Financial Systems maintains the automated general ledger and budget accounting systems.
Capital Investment	Develop and fosters the development of capital investment plans and programs for improvement and expansion of facilities.

Human Resources

Industrial Relations

Recruitment & Staffing	Administer the Authority's employment and placement function in accordance with Federal, State, and Local Laws and Collective Bargaining Agreements.
Benefits	Responsible for management of all employee insurance programs including health, life, vision, and weekly indemnity. Administer programs related to temporarily disabled employees. Administer compliance with Family and Medical Leave Act and the Americans with Disabilities Act provisions.
Compensation & Recognition	Administer Authority's pay-for-performance merit program. Provides competitive and equitable salary structures. Distributes up-to-date job descriptions for the Authority's human resources needs.
Employee Relations	
Program Compliance	Provide assistance to all departments of the Authority in the application of progressive discipline standards.

Creates a partnership with labor and the CTA.

Technology Management

Program Management	The various Project Managers assigned to the Technology Management Vice President's office are actively planning and managing a variety of technology projects throughout the Authority. From Automated passenger counting systems to SmartCard Technology, they are committed to ensuring the successful implementation of cutting-edge technology throughout the CTA.
Business Network Solutions	Responsible for maintaining and enhancing the Authority's network infrastructure and operations, such as GroupWise, Norton Anti-Virus and the Novell file and print network. In addition, BNS is responsible for Internet and Intranet development and enhancements, including CTA's Web Site, Internet e-mail, Internet access, Internet Security, and remote access to the CTA network. BNS also supports and enhances the CTA's IT desktop hardware needs including PC workstations, PDA's, laptops, printers, and information system needs.
Enterprise System Services	Supports the CTA's enterprise wide systems and applications. The participation of ESS is key to the development and transition to the Enterprise Resource Planning System (ERP) currently under way and future major IT projects that will be undertaken by the Authority.
Revenue Equipment Tech. & Maintenance	Maintain all revenue equipment and related computer systems supporting this equipment. Monitor and ensure that AFC system is properly recording ridership and fare collection information. Ensure continuous operation of revenue equipment through deployment of maintenance forces twenty-four hours per day.
Purchasing / Warehousing	
Purchasing / Warehousing	Responsible for specification, preparation and maintenance, incoming material inspection, vendor performance monitoring/reporting, and document management. Maintain all purchasing/warehousing computer systems and CTA inventory. Monitor and ensure that systems are functioning properly. Develop new initiatives to improve purchasing and warehousing. Maximize competition among bidders to provide goods, materials and services to CTA on a timely basis so that CTA's obligation to provide transit services to the public is met at the lowest possible cost.

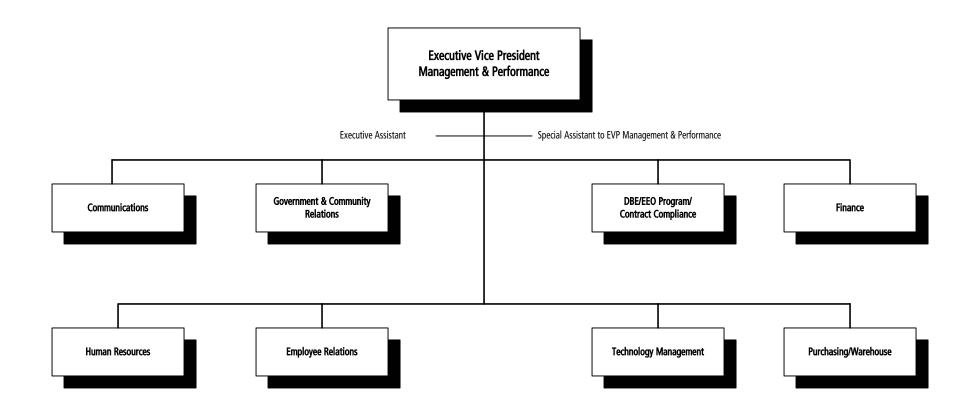
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2004 BUDGET BY CATEGORY

0600 MANAGEMENT & PERFORMANCE

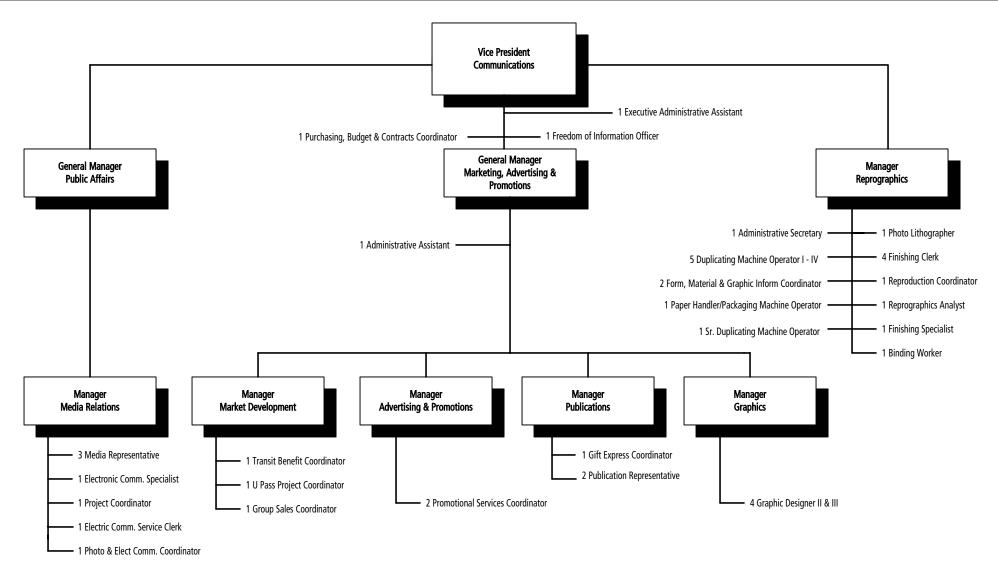
	2001	2002	2003	2003	2004
	Actual	Actual	Budget	Forecast	Budget
POSITIONS					
Budgeted Positions	956	970	970	931	933
TOTAL	956	970	970	931	933
HOURS					
Operating Hours	1,856,825	1,847,595	1,797,670	1,793,176	1,677,129
Non - Operating Hours	147,984	158,871	149,395	191,607	190,078
TOTAL	2,004,809	2,006,466	1,947,065	1,984,783	1,867,207
OPERATING EXPENSES					
Labor Expense	59,196,522	61,645,041	64,547,761	60,506,083	64,267,089
Material Expense	4,750,830	4,504,578	4,498,739	4,694,961	4,543,451
Security Services	736,116	780,366	747,996	730,290	747,000
Utilities	259	-	144	121	-
Maintenance & Repair	7,018,202	6,318,264	5,008,346	4,781,380	4,967,796
Advertising & Promotion	1,463,443	1,050,719	4,976,548	2,239,894	4,432,008
Contract Services	9,605,306	10,714,432	9,492,318	9,333,975	9,795,204
Leases & Rentals	468,532	227,070	403,784	389,750	445,196
Travel, Training & Dues	286,247	259,777	337,736	211,523	314,904
Warranty & Other Credits	-	-	-	-	-
General Expenses	440,917	311,248	397,945	408,740	317,100
TOTAL	83,966,374	85,811,495	90,411,317	83,296,717	89,829,748
NON - OPERATING EXPENSE					
Non - Operating Labor Expense	4,270,665	5,603,001	4,104,417	7,150,962	7,375,068
Non - Operating Material Expense	-	4,264	-	4,800	4,917
Non - Operating Other Expense	11,261,966	28,945,070	13,266,481	35,633,200	35,541,500
TOTAL	15,532,631	34,552,335	17,370,898	42,788,962	42,921,485

MANAGEMENT & PERFORMANCE EXECUTIVE VICE PRESIDENT



0603 MGT & PERFORMNCE,EX VP		0600	MANAGEMENT & PE	RFORMANCE	
	2001	2002	2003	2003	2004
	Actual	Actual	Budget	Forecast	Budget
POSITIONS					
Budgeted Positions	3	3	3	3	3
TOTAL	3	3	3	3	3
HOURS					
Operating Hours	5,392	5,672	5,496	5,436	5,520
TOTAL	5,392	5,672	5,496	5,436	5,520
OPERATING EXPENSES					
Labor Expense	340,287	370,998	373,880	361,818	405,783
Material Expense	4,907	13,897	2,400	14,358	2,400
Maintenance & Repair	-	-	-	-	-
Advertising & Promotion	-	103	-	-	-
Contract Services	496	376	636	683	-
Leases & Rentals	-	-	-	-	-
Travel, Training & Dues	13,904	16,086	39,996	10,838	39,600
General Expenses	493	688	-	1,392	-
TOTAL	360,087	402,148	416,912	389,089	447,783

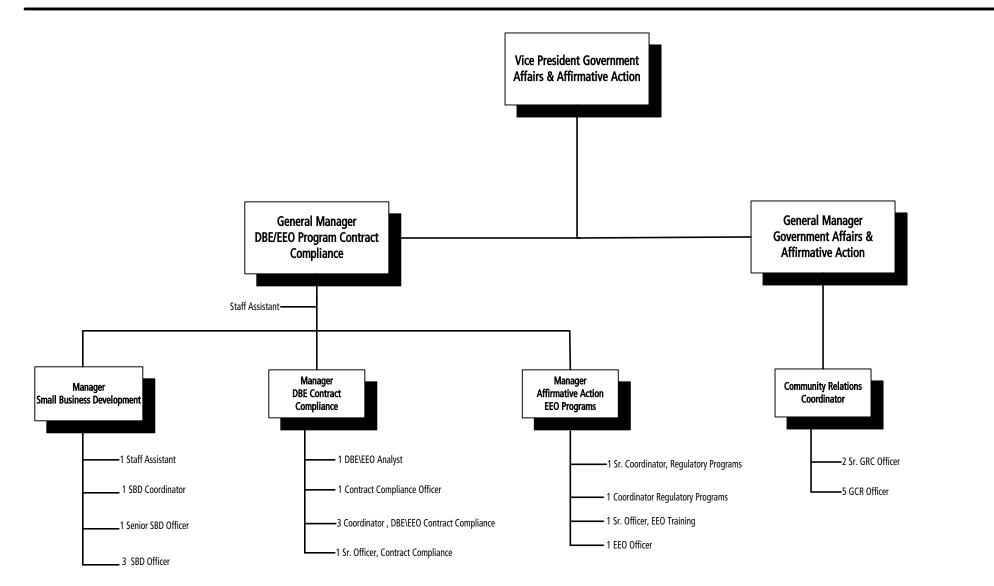
MANAGEMENT & PERFORMANCE COMMUNICATIONS & MARKETING



51 Total Positions

0055 COMMUNICATIONS & MKTG		060	0 MANAGEMENT & PI	ERFORMANCE	
	2001	2002	2003	2003	2004
	Actual	Actual	Budget	Forecast	Budget
POSITIONS					
Budgeted Positions	53	53	53	52	51
TOTAL	53	53	53	52	51
HOURS					
Operating Hours	96,884	98,658	99,099	97,069	108,632
Non - Operating Hours	2,424	6,036	3,227	7,784	4,664
TOTAL	99,308	104,694	102,326	104,853	113,296
OPERATING EXPENSES					
Labor Expense	3,317,137	3,427,530	3,531,092	3,451,141	3,768,885
Material Expense	342,461	333,245	301,802	329,247	276,511
Maintenance & Repair	193,881	319,607	350,374	342,783	349,800
Advertising & Promotion	1,418,563	986,971	4,918,964	2,159,722	4,373,908
Contract Services	321,932	846,354	375,660	377,681	399,600
Leases & Rentals	273,221	191,448	350,000	214,953	300,000
Travel, Training & Dues	11,266	16,506	21,308	(6,789)	14,900
General Expenses	5,819	30,790	22,874	25,745	6,200
TOTAL	5,884,280	6,152,451	9,872,074	6,894,483	9,489,804
NON - OPERATING EXPENSE					
Non - Operating Labor Expense	54,797	183,180	79,756	248,136	151,492
Non - Operating Material Expense	-	3,516	-	3,600	3,600
Non - Operating Other Expense	243,528	387,617	236,840	366,900	275,200
TOTAL	298,325	574,313	316,596	618,636	430,292

MANAGEMENT & PERFORMANCE GOVERNMENT AFFAIRS & AFFIRMATIVE ACTION



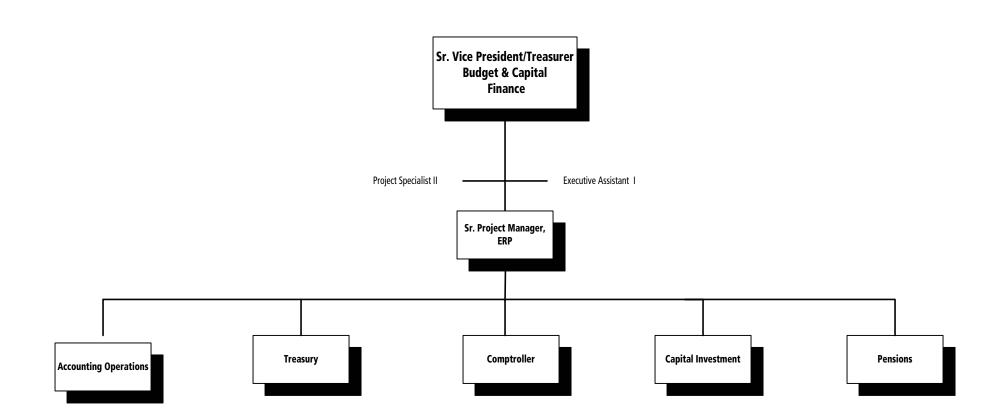
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0660 GOVERNMENT AFFAIRS AND AFFIRMATIVE ACTION		0660	0660 GOVERNMENT AFFAIRS AND AFFIRMATIVE		
	2001	2002	2003	2003	2004
	Actual	Actual	Budget	Forecast	Budget
POSITIONS					
Budgeted Positions	34	34	34	33	31
TOTAL	34	34	34	33	31
HOURS			_		
Operating Hours	45,702	45,523	46,029	43,103	43,748
Non - Operating Hours	19,781	21,750	20,000	22,037	22,037
TOTAL	65,483	67,273	66,029	65,140	65,785
OPERATING EXPENSES					
Labor Expense	1,858,420	1,891,674	2,166,864	1,860,111	2,057,604
Material Expense	26,208	20,832	22,862	19,643	27,646
Maintenance & Repair	-	20,219	10,068	18,065	9,600
Advertising & Promotion	1,009	1,622	1,008	1,800	1,200
Contract Services	439,865	474,581	499,332	503,213	500,400
Leases & Rentals	6,296	6,107	9,348	7,326	9,600
Travel, Training & Dues	47,346	40,020	50,280	31,481	62,400
General Expenses	55,182	41,246	58,572	36,835	57,600
TOTAL	2,434,326	2,496,301	2,818,334	2,478,474	2,726,050
NON - OPERATING EXPENSE					
Non - Operating Labor Expense	674,369	778,931	734,999	821,142	818,410
Non - Operating Other Expense	190,855	393,715	258,528	469,400	469,400
TOTAL	865,224	1,172,646	993,527	1,290,542	1,287,810

We will focus on getting the job done and will derive personal satisfaction from the service we provide.

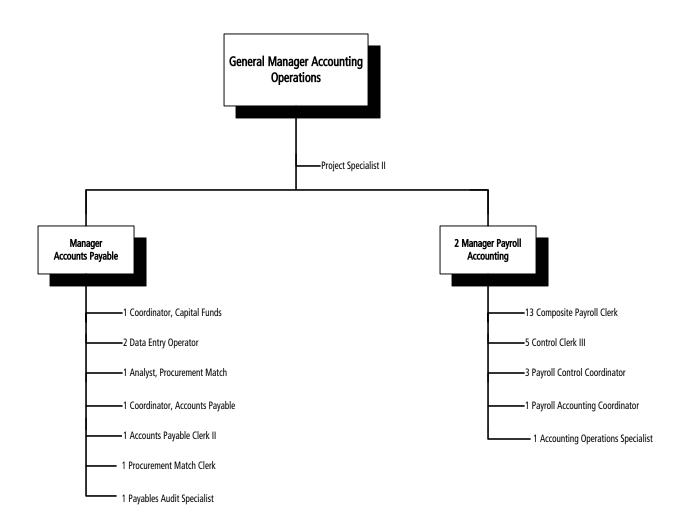
0700 FINANCE		0	700 FINANCE				
	2001	2002	2003	2003	2004		
	Actual	Actual	Budget	Forecast	Budget		
POSITIONS							
Budgeted Positions	231	235	235	220	227		
TOTAL	231	235	235	220	227		
HOURS							
Operating Hours	327,832	327,204	370,984	317,772	338,802		
Non - Operating Hours	83,779	90,501	87,406	97,109	99,683		
TOTAL	411,611	417,705	458,390	414,881	438,485		
OPERATING EXPENSES							
Labor Expense	10,644,660	11,452,700	13,267,460	11,305,750	12,356,786		
Material Expense	2,678,062	2,017,333	2,522,339	1,925,394	2,489,167		
Security Services	736,116	780,366	747,996	730,290	747,000		
Utilities	57	-	-	-	-		
Maintenance & Repair	76,264	113,112	106,332	77,475	90,600		
Advertising & Promotion	2,948	461	2,948	500	2,900		
Contract Services	2,790,281	2,790,717	2,960,714	3,014,479	3,116,260		
Leases & Rentals	-	70	-	5,334	100		
Travel, Training & Dues	77,505	87,238	94,696	88,227	96,400		
Warranty & Other Credits	-	-	-	-	-		
General Expenses	27,325	14,873	26,075	17,908	19,896		
TOTAL	17,033,218	17,256,870	19,728,560	17,165,357	18,919,109		
NON - OPERATING EXPENSE							
Non - Operating Labor Expense	2,948,756	3,550,984	2,555,001	3,859,779	4,190,653		
Non - Operating Material Expense	-	-	-	400	400		
Non - Operating Other Expense	222,715	11,472,811	205,148	19,532,000	19,532,000		
TOTAL	3,171,471	15,023,795	2,760,149	23,392,179	23,723,053		

MANAGEMENT & PERFORMANCE FINANCE SENIOR VICE PRESIDENT/TREASURER



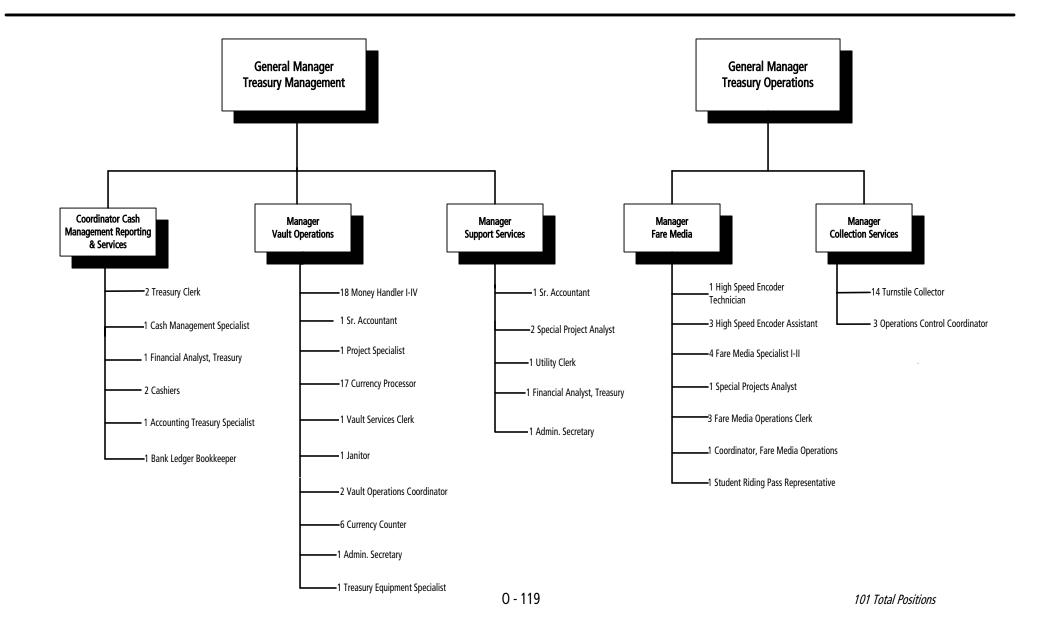
0703 TREAS/BUDG/CAPTL,SR VP	0700 FINANCE						
	2001	2002	2003	2003	2004		
	Actual	Actual	Budget	Forecast	Budget		
POSITIONS							
Budgeted Positions	3	3	3	12	4		
TOTAL	3	3	3	12	4		
HOURS							
Operating Hours	7,063	7,886	16,513	7,781	8,560		
Non - Operating Hours		5,648	-	8,240	8,240		
TOTAL	7,063	13,534	16,513	16,021	16,800		
OPERATING EXPENSES							
Labor Expense	362,646	331,793	434,858	359,107	485,817		
Material Expense	2,174	14,735	7,327	21,643	10,140		
Advertising & Promotion	-	-	-	-	-		
Contract Services	-	(187,425)		275,329	108,000		
Leases & Rentals	-	-	-	400	-		
Travel, Training & Dues	56,942	51,272	43,164	53,181	43,200		
General Expenses	15,816	9,115	14,040	10,407	13,200		
TOTAL	437,578	219,490	499,389	720,067	660,357		
NON - OPERATING EXPENSE							
Non - Operating Labor Expense	-	300,627	-	454,230	452,719		
Non - Operating Material Expense	-	-	-	400	400		
Non - Operating Other Expense	3,434	11,297,866		8,859,300	8,859,300		
TOTAL	3,434	11,598,493	-	9,313,930	9,312,419		

MANAGEMENT & PERFORMANCE FINANCE ACCOUNTING OPERATIONS



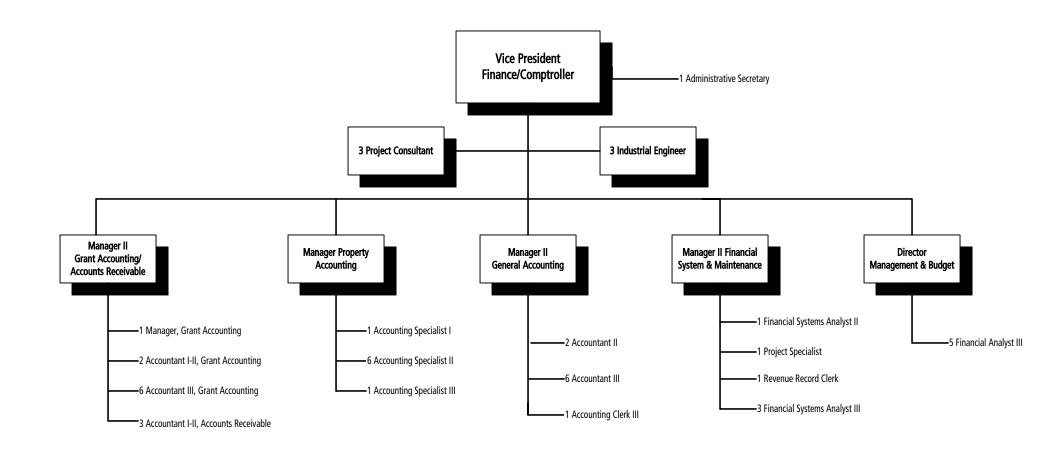
0804 ACCOUNTING OPERATIONS		070	0 FINANCE			
	2001	2002	2003	2003	2004	
	Actual	Actual	Budget	Forecast	Budget	
POSITIONS						
Budgeted Positions	38	39	39	38	36	
TOTAL	38	39	39	38	36	
HOURS						
Operating Hours	74,527	69,499	72,926	69,836	66,840	
Non - Operating Hours	9	-	-	-	-	
TOTAL	74,536	69,499	72,926	69,836	66,840	
OPERATING EXPENSES						
Labor Expense	2,453,561	2,463,798	2,599,208	2,501,778	2,514,650	
Material Expense	20,810	16,856	16,329	16,851	17,322	
Maintenance & Repair	145	-	-	-	-	
Contract Services	333	208	276	4,208	-	
Leases & Rentals	-	70	-	100	100	
Travel, Training & Dues	1,928	2,229	1,572	2,408	1,200	
General Expenses	230	336	228	528	300	
TOTAL	2,477,007	2,483,497	2,617,613	2,525,873	2,533,572	
NON - OPERATING EXPENSE						
Non - Operating Labor Expense	244	-	-	-		
TOTAL	244	-	-	-	-	

MANAGEMENT & PERFORMANCE FINANCE TREASURY



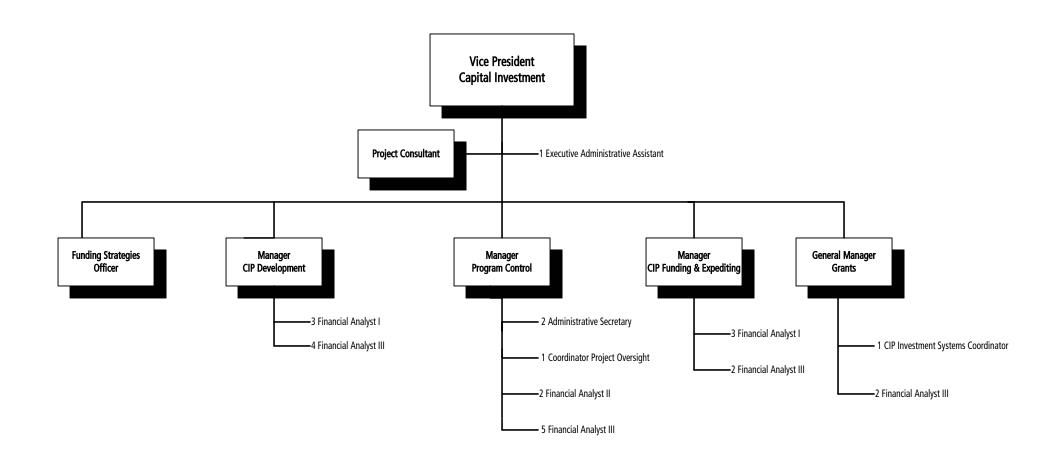
0846 TREASURY	0700 FINANCE						
	2001	2002	2003	2003	2004		
	Actual	Actual	Budget	Forecast	Budget		
POSITIONS							
Budgeted Positions	103	103	103	91	101		
TOTAL	103	103	103	91	101		
HOURS							
Operating Hours	189,395	179,332	204,373	172,537	189,160		
Non - Operating Hours	-	-	-	2,110	-		
TOTAL	189,395	179,332	204,373	174,647	189,160		
OPERATING EXPENSES							
Labor Expense	5,502,736	5,505,444	6,326,546	5,409,717	5,913,074		
Material Expense	2,607,302	1,951,553	2,456,092	1,855,053	2,420,923		
Security Services	736,116	780,366	747,996	730,290	747,000		
Utilities	57	-	-	-	-		
Maintenance & Repair	76,119	113,112	106,332	77,475	90,600		
Contract Services	2,358,406	2,607,410	2,517,272	2,443,480	2,563,460		
Leases & Rentals	-	-	-	-	-		
Travel, Training & Dues	3,878	5,213	5,736	4,970	7,200		
Warranty & Other Credits	-	-	-	-	-		
General Expenses	3,554	1,439	3,288	2,192	2,400		
TOTAL	11,288,168	10,964,537	12,163,262	10,523,177	11,744,657		
NON - OPERATING EXPENSE							
Non - Operating Labor Expense	-	-	-	44,541	44,393		
Non - Operating Material Expense	-	-	-	-	-		
Non - Operating Other Expense	12,403	40,369	36,653	44,600	44,600		
TOTAL	12,403	40,369	36,653	89,141	88,993		

MANAGEMENT & PERFORMANCE FINANCE VP FINANCE/COMPTROLLER



0805 FINANCE/COMPTROLLER	0700 FINANCE				
	2001	2002	2003	2003	2004
	Actual	Actual	Budget	Forecast	Budget
POSITIONS					
Budgeted Positions	53	56	56	48	53
TOTAL	53	56	56	48	53
HOURS					
Operating Hours	50,463	62,752	67,046	59,598	62,966
Non - Operating Hours	41,692	38,566	41,633	38,359	41,705
TOTAL	92,155	101,318	108,679	97,957	104,671
OPERATING EXPENSES					
Labor Expense	2,016,667	2,760,870	3,306,926	2,619,848	2,773,177
Material Expense	39,272	24,448	35,079	21,693	33,234
Maintenance & Repair	-	-	-	-	-
Contract Services	431,373	370,304	443,004	291,162	444,600
Leases & Rentals	-	-	-	-	-
Travel, Training & Dues	14,573	21,046	40,216	20,415	40,800
General Expenses	7,126	3,587	7,524	4,781	3,996
TOTAL	2,509,011	3,180,255	3,832,749	2,957,899	3,295,807
NON - OPERATING EXPENSE					
Non - Operating Labor Expense	1,431,965	1,467,693	1,000,001	1,459,122	1,797,983
Non - Operating Material Expense	-	-	-	-	-
Non - Operating Other Expense	202,403	114,981	158,373	116,400	116,400
TOTAL	1,634,368	1,582,674	1,158,374	1,575,522	1,914,383

MANAGEMENT & PERFORMANCE FINANCE CAPITAL INVESTMENT

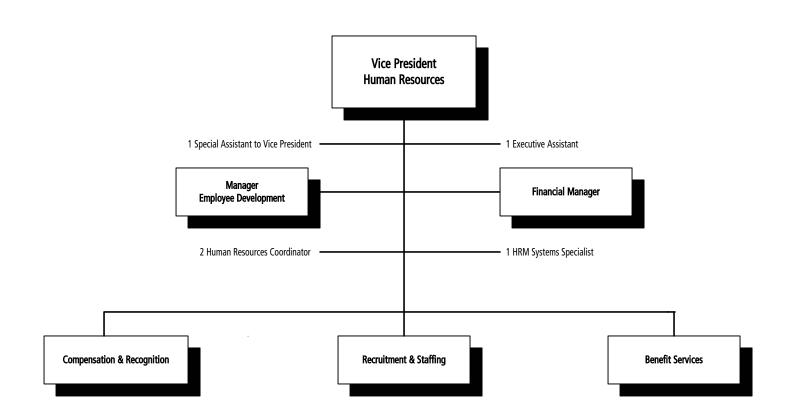


0943 CAPITAL INVESTMENT		0700 FINANCE					
	2001	2002	2003	2003	2004		
	Actual	Actual	Budget	Forecast	Budget		
POSITIONS							
Budgeted Positions	34	34	34	31	33		
TOTAL	34	34	34	31	33		
HOURS							
Operating Hours	6,384	7,735	10,126	8,020	11,276		
Non - Operating Hours	42,078	46,287	45,773	48,400	48,863		
TOTAL	48,462	54,022	55,899	56,420	60,139		
OPERATING EXPENSES							
Labor Expense	309,050	390,795	599,922	415,300	670,068		
Material Expense	8,504	9,741	7,512	10,154	7,548		
Advertising & Promotion	2,948	461	2,948	500	2,900		
Contract Services	169	220	162	300	200		
Leases & Rentals	-	-	-	4,834	-		
Travel, Training & Dues	184	7,478	4,008	7,253	4,000		
General Expenses	599	396	995	-	-		
TOTAL	321,454	409,091	615,547	438,341	684,716		
NON - OPERATING EXPENSE							
Non - Operating Labor Expense	1,516,547	1,782,664	1,555,000	1,901,886	1,895,558		
Non - Operating Other Expense	4,475	19,595	10,122	10,511,700	10,511,700		
TOTAL	1,521,022	1,802,259	1,565,122	12,413,586	12,407,258		

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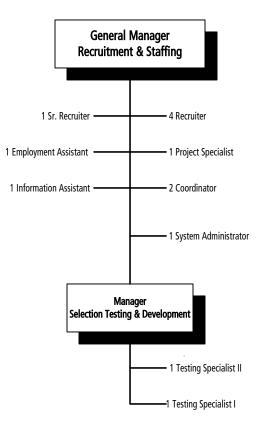
0602 HUMAN RESOURCES	0602 HUMAN RESOURCES					
	2001	2002	2003	2003	2004	
	Actual	Actual	Budget	Forecast	Budget	
POSITIONS						
Budgeted Positions	56	58	58	57	53	
TOTAL	56	58	58	57	53	
HOURS			<u> </u>			
Operating Hours	269,435	277,537	138,543	263,765	103,547	
Non - Operating Hours	26,056	15,707	19,974	15,794	15,794	
TOTAL	295,491	293,244	158,517	279,559	119,341	
OPERATING EXPENSES						
Labor Expense	5,258,124	5,510,990	4,728,920	5,124,968	4,157,085	
Material Expense	90,367	83,685	72,643	82,525	75,988	
Maintenance & Repair	-	-	-	150	-	
Advertising & Promotion	5,354	12,676	7,380	32,338	7,200	
Contract Services	1,394,522	1,795,050	1,590,168	1,731,212	1,814,800	
Leases & Rentals	43,421	6,000	11,124	7,100	696	
Travel, Training & Dues	54,144	34,362	39,624	38,310	29,004	
General Expenses	68,381	197,912	115,644	205,674	115,200	
TOTAL	6,914,313	7,640,675	6,565,503	7,222,277	6,199,973	
NON - OPERATING EXPENSE						
Non - Operating Labor Expense	(27,354)	(10,388)	-	118,776	118,381	
Non - Operating Other Expense		6,870	3,017	141,600	141,600	
TOTAL	(27,354)	(3,518)	3,017	260,376	259,981	

MANAGEMENT & PERFORMANCE HUMAN RESOURCES VICE PRESIDENT



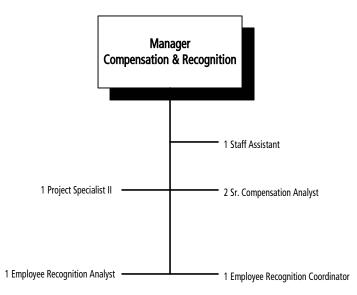
0607 HUMAN RESOURCES,VP		0602 HUMAN RESOURCES						
	2001	2002	2003	2003	2004 Budget			
	Actual	Actual	Budget	Forecast				
POSITIONS								
Budgeted Positions	4	6	7	8	8			
TOTAL	4	6	7	8	8			
HOURS								
Operating Hours	50,134	47,374	34,921	46,543	14,720			
Non - Operating Hours	-	-	-	2,024	2,024			
TOTAL	50,134	47,374	34,921	48,567	16,744			
OPERATING EXPENSES								
Labor Expense	1,312,611	1,395,445	1,058,650	1,350,069	808,847			
Material Expense	9,249	14,600	9,000	18,377	9,600			
Maintenance & Repair	-	-	-	-	-			
Advertising & Promotion	2,368	-	2,256	-	2,400			
Contract Services	4,865	10,537	408	18,281	-			
Leases & Rentals	42,351	2,465	10,584	2,900	696			
Travel, Training & Dues	11,890	14,052	16,476	13,894	13,200			
General Expenses	11,635	4,249	11,232	6,731	10,800			
TOTAL	1,394,969	1,441,348	1,108,606	1,410,252	845,543			
NON - OPERATING EXPENSE								
Non - Operating Labor Expense	<u> </u>	-	-	98,490	98,162			
TOTAL		-	-	98,490	98,162			

MANAGEMENT & PERFORMANCE HUMAN RESOURCES RECRUITMENT & STAFFING



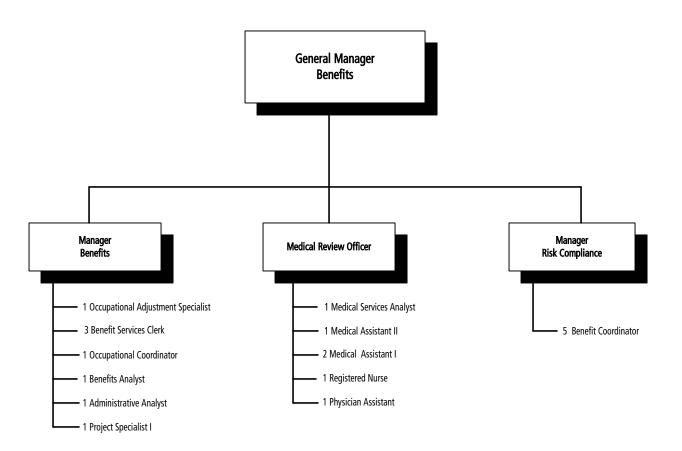
0606 RECRUITMENT & STAFFING	0602 HUMAN RESOURCES						
	2001	2002	2003	2003	2004		
	Actual	Actual	Budget	Forecast	Budget		
POSITIONS							
Budgeted Positions	17	18	13	18	15		
TOTAL	17	18	13	18	15		
HOURS							
Operating Hours	46,918	54,482	32,675	54,208	32,107		
TOTAL	46,918	54,482	32,675	54,208	32,107		
OPERATING EXPENSES							
Labor Expense	1,354,860	1,587,424	1,028,541	1,640,497	1,122,293		
Material Expense	36,438	26,819	31,283	31,396	31,592		
Maintenance & Repair	-	-	-	150	-		
Advertising & Promotion	2,986	12,676	5,124	32,338	4,800		
Contract Services	19,070	40,992	43,020	15,890	43,200		
Leases & Rentals	1,070	3,535	540	4,200	-		
Travel, Training & Dues	39,997	8,017	19,296	12,955	12,204		
General Expenses	36,502	71,202	80,148	64,189	80,400		
TOTAL	1,490,923	1,750,665	1,207,952	1,801,615	1,294,489		
NON - OPERATING EXPENSE					·		
Non - Operating Other Expense	-	6,870	3,017	141,600	141,600		
TOTAL	-	6,870	3,017	141,600	141,600		

MANAGEMENT & PERFORMANCE HUMAN RESOURCES COMPENSATION & RECOGNITION



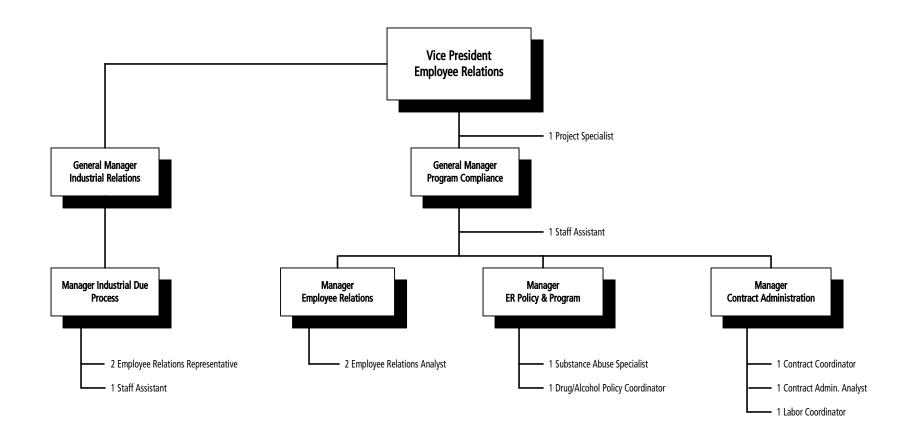
0624 COMPENSATION & RECOGNITION	0602 HUMAN RESOURCES					
	2001	2002	2003	2003	2004	
	Actual	Actual	Budget	Forecast	Budget	
POSITIONS						
Budgeted Positions	11	11	13	7	7	
TOTAL	11	11	13	7	7	
HOURS						
Operating Hours	20,391	20,373	24,294	16,301	13,280	
TOTAL	20,391	20,373	24,294	16,301	13,280	
OPERATING EXPENSES						
Labor Expense	637,697	679,992	872,800	543,501	513,766	
Material Expense	6,321	15,006	7,543	11,473	8,874	
Advertising & Promotion	-	-	-	-	-	
Contract Services	39,236	56,540	32,112	85,867	32,400	
Travel, Training & Dues	-	9,378	2,628	8,043	2,400	
General Expenses	18,375	82,789	23,064	95,151	22,800	
TOTAL	701,629	843,705	938,147	744,035	580,240	

MANAGEMENT & PERFORMANCE HUMAN RESOURCES BENEFITS



0616 BENEFIT SERVICES	0602 HUMAN RESOURCES							
	2001	2002	2003	2003	2004			
	Actual	Actual	Budget	Forecast	Budget			
POSITIONS								
Budgeted Positions	24	23	21	24	23			
TOTAL	24	23	21	24	23			
HOURS								
Operating Hours	151,992	155,308	39,405	146,713	43,440			
Non - Operating Hours	26,056	15,707	19,974	13,770	13,770			
TOTAL	178,048	171,015	59,379	160,483	57,210			
OPERATING EXPENSES								
Labor Expense	1,952,956	1,848,129	1,482,220	1,590,901	1,712,179			
Material Expense	38,359	27,260	24,817	21,279	25,922			
Maintenance & Repair	-	-	-	-	-			
Contract Services	1,331,351	1,686,981	1,514,628	1,611,174	1,739,200			
Travel, Training & Dues	2,257	2,915	1,224	3,418	1,200			
General Expenses	1,869	39,672	1,200	39,603	1,200			
TOTAL	3,326,792	3,604,957	3,024,089	3,266,375	3,479,701			
NON - OPERATING EXPENSE								
Non - Operating Labor Expense	(27,354)	(10,388)	-	20,286	20,219			
Non - Operating Other Expense	-	-			-			
TOTAL	(27,354)	(10,388)	-	20,286	20,219			
	·							

MANAGEMENT & PERFORMANCE EMPLOYEE RELATIONS



2004 BUDGET BY CATEGORY

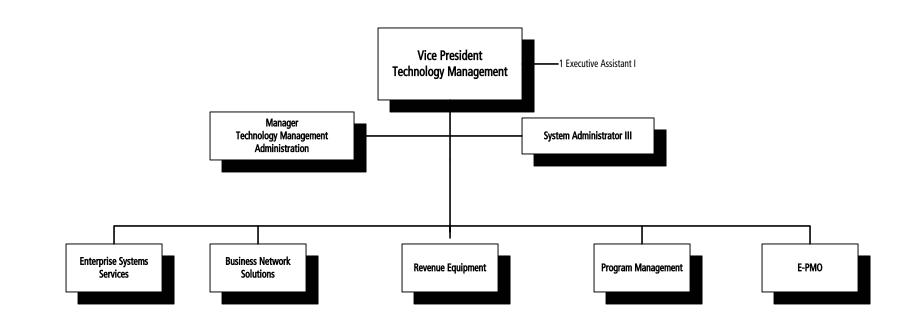
0620 EMPLOYEE RELATIONS	0620 EMPLOYEE RELATIONS					
	2001	2002	2003	2003	2004	
	Actual	Actual	Budget	Forecast	Budget	
POSITIONS						
Budgeted Positions	22	22	22	22	19	
TOTAL	22	22	22	22	19	
HOURS						
Operating Hours	39,355	43,812	40,614	42,910	36,347	
TOTAL	39,355	43,812	40,614	42,910	36,347	
OPERATING EXPENSES						
Labor Expense	1,610,791	1,752,421	1,833,103	1,702,240	1,604,109	
Material Expense	16,413	15,580	18,686	15,104	16,383	
Advertising & Promotion	-	-	-	-	-	
Contract Services	237,420	122,746	369,508	129,866	169,604	
Leases & Rentals	-	94,446	3,240	142,193	103,600	
Travel, Training & Dues	10,690	3,073	2,940	3,235	3,600	
General Expenses	6,494	4,339	3,000	3,785	4,100	
TOTAL	1,881,808	1,992,605	2,230,477	1,996,423	1,901,396	
NON - OPERATING EXPENSE						
Non - Operating Other Expense	386	-	-	-	-	
TOTAL	386	-	-	-	-	

We will be dependable for our customers and fellow employees, and will maintain the highest standards of trust.

2004 BUDGET BY CATEGORY

0705 TECHNOLOGY MANAGEMENT		0	705 TECHNOLOGY	(MANAGEMENT		
	2001	2002	2003	2003	2004	
	Actual	Actual	Budget	Forecast	Budget	
POSITIONS						
Budgeted Positions	250	258	258	244	247	
TOTAL	250	258	258	244	247	
HOURS						
Operating Hours	503,066	472,569	481,645	458,786	460,240	
Non - Operating Hours	15,944	24,383	18,788	33,266	33,158	
TOTAL	519,010	496,952	500,433	492,052	493,398	
OPERATING EXPENSES						
Labor Expense	18,415,072	18,040,481	18,716,859	17,827,013	18,971,468	
Material Expense	1,205,592	1,723,684	1,267,195	2,000,900	1,336,151	
Security Services	-	-	-	-	-	
Utilities	202	-	144	121	-	
Maintenance & Repair	5,996,856	5,012,697	3,818,092	3,804,067	3,821,400	
Contract Services	4,375,694	4,586,324	3,638,220	3,399,801	3,739,336	
Leases & Rentals	130,945	(77,218)	15,084	10,344	15,600	
Travel, Training & Dues	67,270	42,902	53,652	39,254	39,000	
Warranty & Other Credits	-	-	-	-	-	
General Expenses	255,243	12,582	155,724	107,608	99,404	
TOTAL	30,446,874	29,341,452	27,664,970	27,189,108	28,022,359	
NON - OPERATING EXPENSE						
Non - Operating Labor Expense	620,097	1,088,120	734,661	1,454,565	1,449,726	
Non - Operating Material Expense	-	748	-	800	917	
Non - Operating Other Expense	8,631,741	15,175,540	10,724,839	13,449,300	13,449,300	
TOTAL	9,251,838	16,264,408	11,459,500	14,904,665	14,899,943	

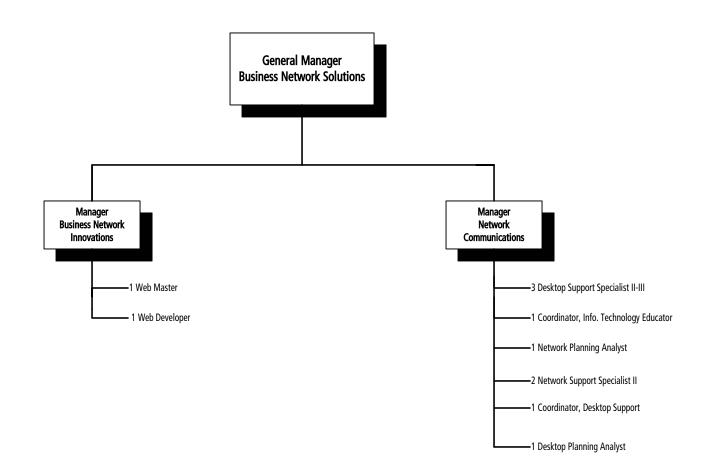
MANAGEMENT & PERFORMANCE TECHNOLOGY MANAGEMENT VICE PRESIDENT



2004 BUDGET BY CATEGORY

0706 TECHNOLOGY MGT, VP		0705 TECHNOLOGY MANAGEMENT								
	2001	2002	2003	2003	2004					
	Actual	Actual	Budget	Forecast	Budget					
POSITIONS										
Budgeted Positions	1	4	12	12	4					
TOTAL	1	4	12	12	4					
<u>HOURS</u>										
Operating Hours	7,840	20,451	23,463	17,170	7,600					
Non - Operating Hours	304	7,921	440	16,862	16,862					
TOTAL	8,144	28,372	23,903	34,032	24,462					
OPERATING EXPENSES										
Labor Expense	384,899	1,028,360	1,068,152	887,385	403,321					
Material Expense	8,984	15,402	18,360	7,455	18,748					
Utilities	-	-	-	121	-					
Maintenance & Repair	2,312	3,111	-	-	78,600					
Contract Services	417	508	420	7,235	936					
Leases & Rentals	-	-	-	-	-					
Travel, Training & Dues	12,024	7,364	5,352	5,617	4,800					
Warranty & Other Credits	-	-	-	-	-					
General Expenses	22,852	(73,739)	1,596	3,124	1,700					
TOTAL	431,488	981,006	1,093,880	910,937	508,105					
NON - OPERATING EXPENSE										
Non - Operating Labor Expense	6,360	395,390	17,223	815,409	812,697					
Non - Operating Material Expense	-	772	-	700	802					
Non - Operating Other Expense	-	2,414,109	229,785	3,407,600	3,407,600					
TOTAL	6,360	2,810,271	247,008	4,223,709	4,221,099					

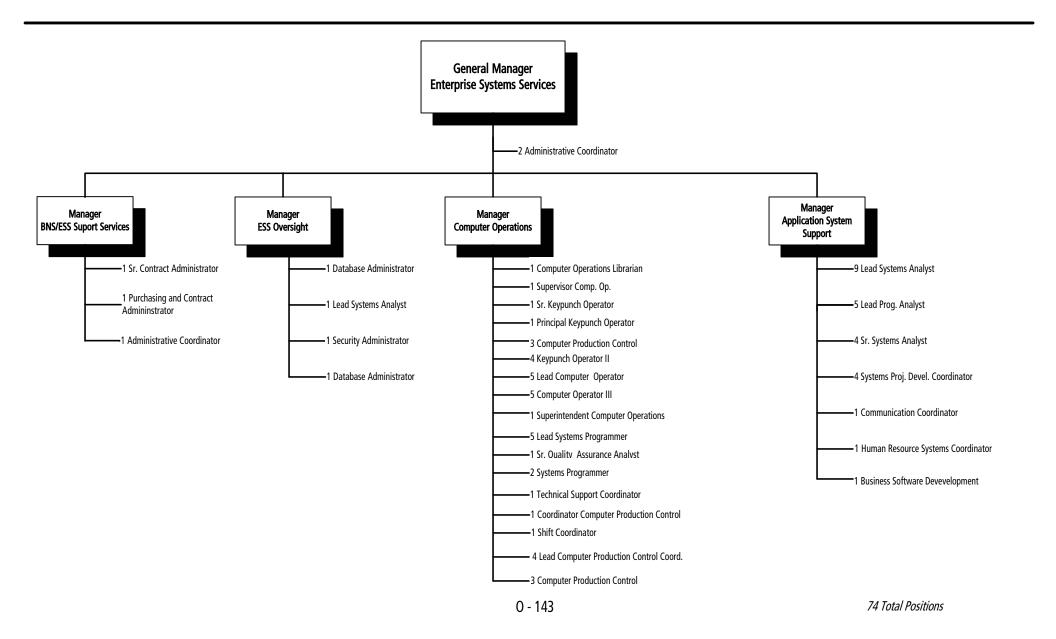
MANAGEMENT & PERFORMANCE TECHNOLOGY MANAGEMENT BUSINESS NETWORK SOLUTIONS



2004 BUDGET BY CATEGORY

0842 BUSINESS NETWORK SOLUTIONS	0705 TECHNOLOGY MANAGEMENT									
	2001	2002	2003	2003	2004					
	Actual	Actual	Budget	Forecast	Budget					
POSITIONS										
Budgeted Positions	17	6	14	13	14					
TOTAL	17	6	14	13	14					
HOURS		. <u> </u>								
Operating Hours	23,836	19,936	25,863	21,247	25,880					
Non - Operating Hours	-	472	-	2,023	2,023					
TOTAL	23,836	20,408	25,863	23,270	27,903					
OPERATING EXPENSES										
Labor Expense	1,010,865	887,771	1,137,320	998,007	1,294,218					
Material Expense	2,175	12	26,627	197	12,574					
Maintenance & Repair	507,117	404,040	436,656	304,304	436,800					
Contract Services	2,972,743	2,945,316	2,508,756	2,594,774	2,509,200					
Leases & Rentals	-	-	-	-	-					
Travel, Training & Dues	1,490	-	-	(974)	-					
General Expenses	153,968	26,709	98,088	30,105	28,404					
TOTAL	4,648,358	4,263,848	4,207,447	3,926,413	4,281,196					
NON - OPERATING EXPENSE										
Non - Operating Labor Expense	-	9,714	-	46,452	46,297					
Non - Operating Material Expense	-	(100)	-	-	-					
Non - Operating Other Expense	303,705	3,249,873	2,498,394	1,386,900	1,386,900					
TOTAL	303,705	3,259,487	2,498,394	1,433,352	1,433,197					
			·							

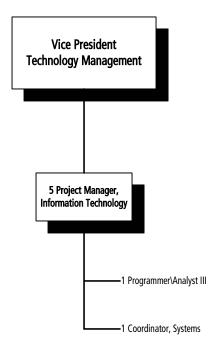
MANAGEMENT & PERFORMANCE TECHNOLOGY MANAGEMENT ENTERPRISE SYSTEMS SERVICES



2004 BUDGET BY CATEGORY

0835 ENTERPRISE SYSTEM SERVICES		070	5 TECHNOLOGY MAN	AGEMENT						
	2001	2002	2003	2003	2004					
	Actual	Actual	Budget	Forecast	Budget					
POSITIONS										
Budgeted Positions	78	84	78	73	74					
TOTAL	78	84	78	73	74					
HOURS										
Operating Hours	143,081	142,203	143,893	134,063	136,240					
TOTAL	143,081	142,203	143,893	134,063	136,240					
OPERATING EXPENSES										
Labor Expense	5,395,541	5,470,469	5,716,604	5,228,498	5,792,975					
Material Expense	292,419	252,261	175,167	256,610	255,570					
Maintenance & Repair	5,406,700	4,438,805	3,300,004	3,369,911	3,300,000					
Contract Services	1,344,783	1,582,418	1,069,728	772,337	1,170,400					
Leases & Rentals	17,284	(4,321)	-	-	-					
Travel, Training & Dues	27,979	13,009	29,244	15,200	15,000					
General Expenses	41,459	20,293	20,124	30,179	21,600					
TOTAL	12,526,165	11,772,934	10,310,871	9,672,735	10,555,545					
NON - OPERATING EXPENSE					·					
Non - Operating Material Expense	-	-	-	-	-					
Non - Operating Other Expense	1,367,344	1,716,439	643,498	460,100	460,100					
TOTAL	1,367,344	1,716,439	643,498	460,100	460,100					

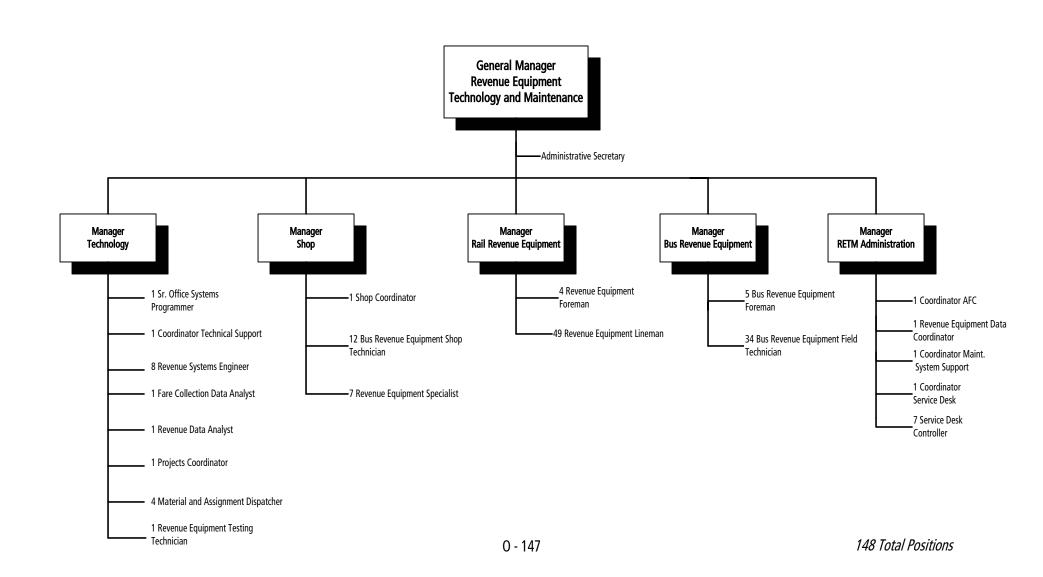
MANAGEMENT & PERFORMANCE TECHNOLOGY MANAGEMENT PROGRAM MANAGEMENT



2004 BUDGET BY CATEGORY

0707 PROGRAM MANAGEMENT	0705 TECHNOLOGY MANAGEMENT								
	2001	2002	2003	2003	2004 Budget				
	Actual	Actual	Budget	Forecast					
POSITIONS									
Budgeted Positions	-	-	-	-	7				
TOTAL	-	-	-	-	7				
HOURS									
Operating Hours	-	-	-	-	13,240				
TOTAL	-	-	-	-	13,240				
OPERATING EXPENSES									
Labor Expense	-	-	-	-	706,936				
Material Expense	-	-	-	-	2,574				
Travel, Training & Dues	-	-	-	-	18,000				
General Expenses	-	-	-	-	12,900				
TOTAL	-	-	-	-	740,410				

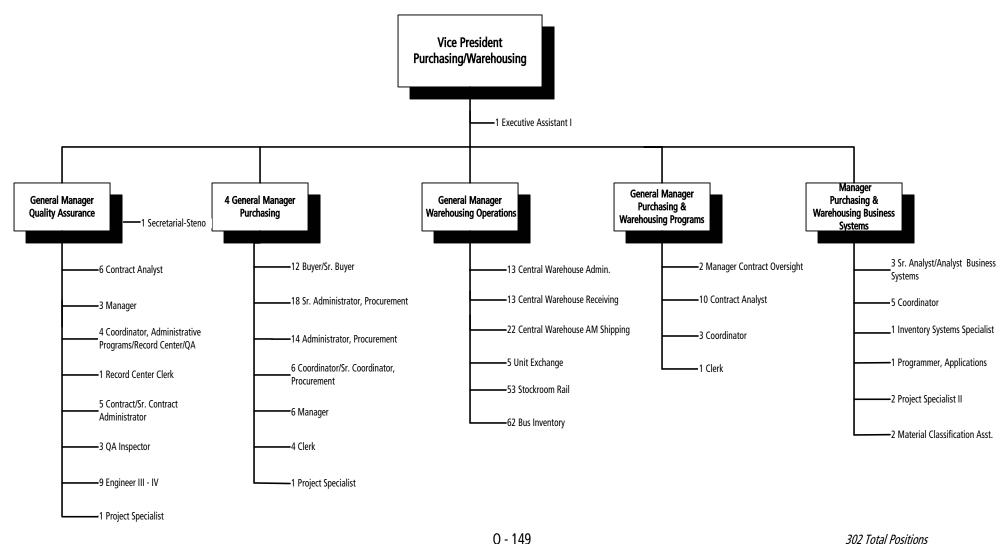
MANAGEMENT & PERFORMANCE TECHNOLOGY MANAGEMENT REVENUE EQUIPMENT TECHNOLOGY & MAINTENANCE



2004 BUDGET BY CATEGORY

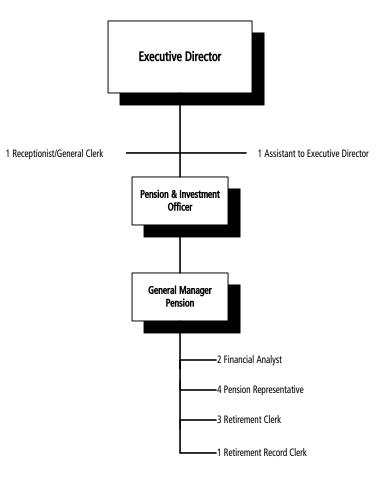
0854 REV EQUIP TECH & MTC		070	5 TECHNOLOGY MAN	AGEMENT						
	2001	2002	2003	2003	2004					
	Actual	Actual	Budget	Forecast	Budget					
POSITIONS										
Budgeted Positions	140	149	149	144	148					
TOTAL	140	149	149	144	148					
HOURS										
Operating Hours	309,670	282,500	278,754	279,904	277,280					
Non - Operating Hours	9,514	12,812	12,160	12,218	12,110					
TOTAL	319,184	295,312	290,914	292,122	289,390					
OPERATING EXPENSES										
Labor Expense	10,791,407	10,283,831	10,409,592	10,363,968	10,774,018					
Material Expense	900,314	1,452,505	1,045,763	1,733,229	1,046,685					
Security Services	-	-	-	-	-					
Utilities	202	-	144	-	-					
Maintenance & Repair	33,627	19,741	6,432	20,352	6,000					
Contract Services	44,179	39,745	59,316	25,255	58,800					
Leases & Rentals	113,661	(72,746)	15,084	10,644	15,600					
Travel, Training & Dues	2,689	830	1,380	300	1,200					
General Expenses	35,211	25,939	34,068	29,950	34,800					
TOTAL	11,921,290	11,749,845	11,571,779	12,183,698	11,937,103					
<u>NON - OPERATING EXPENSE</u>										
Non - Operating Labor Expense	370,688	593,404	503,789	545,958	544,142					
Non - Operating Material Expense	-	76	-	100	115					
Non - Operating Other Expense	5,179,875	3,713,202	5,343,494	4,492,100	4,492,100					
TOTAL	5,550,563	4,306,682	5,847,283	5,038,158	5,036,357					

MANAGEMENT & PERFORMANCE PURCHASING/WAREHOUSING



2004 BUDGET BY CATEGORY

0750 PURCHASING/WAREHOUSING		0	750 PURCHASING	/WAREHOUSING		
	2001	2002	2003	2003	2004	
	Actual	Actual	Budget	Forecast	Budget	
POSITIONS			-			
Budgeted Positions	307	307	307	300	302	
TOTAL	307	307	307	300	302	
HOURS						
Operating Hours	569,159	576,620	615,260	564,335	580,293	
Non - Operating Hours	-	494	-	15,617	15,617	
TOTAL	569,159	577,114	615,260	579,952	595,910	
OPERATING EXPENSES						
Labor Expense	17,752,031	19,198,247	19,929,583	18,873,042	20,945,369	
Material Expense	386,820	296,322	290,812	307,790	319,205	
Maintenance & Repair	751,201	852,629	723,480	538,840	696,396	
Advertising & Promotion	35,569	48,886	46,248	45,534	46,800	
Contract Services	45,096	98,284	58,080	177,040	55,204	
Leases & Rentals	14,649	6,217	14,988	2,500	15,600	
Travel, Training & Dues	4,122	19,590	35,240	6,967	30,000	
General Expenses	21,980	8,818	16,056	9,793	14,700	
TOTAL	19,011,468	20,528,993	21,114,487	19,961,506	22,123,274	
<u>NON - OPERATING EXPENSE</u>						
Non - Operating Labor Expense	-	12,174	-	648,564	646,406	
Non - Operating Other Expense	1,972,741	1,508,517	1,838,109	1,674,000	1,674,000	
TOTAL	1,972,741	1,520,691	1,838,109	2,322,564	2,320,406	



2004 BUDGET BY CATEGORY

0625 PENSIONS		0990	0 NON DEPARTMENT	AL						
	2001	2002	2003	2003	2004					
	Actual	Actual	Budget	Forecast	Budget					
POSITIONS										
Budgeted Positions	15	15	15	12	15					
TOTAL	15	15	15	12	15					
HOURS										
Operating Hours	952	(8)	-	-	-					
Non - Operating Hours	21,622	23,300	23,156	21,996	21,996					
TOTAL	22,574	23,292	23,156	21,996	21,996					
OPERATING EXPENSES										
Labor Expense	(1)	16,118	-	24,195	-					
TOTAL	(1)	16,118	-	24,195	-					
NON - OPERATING EXPENSE										
Non - Operating Labor Expense	959,602	969,828	1,004,557	926,247	923,166					
Non - Operating Material Expense	-	43	43	-	-					
Non - Operating Other Expense	-	-	-	-	-					
TOTAL	959,602	969,871	1,004,600	926,247	923,166					

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2004 BUDGET BY CATEGORY

990 NON DEPARTMENTAL		0	990 NON DEPART	MENTAL						
	2001	2002	2003	2003	2004					
	Actual	Actual	Budget	Forecast	Budget					
POSITIONS										
Budgeted Positions	15	15	15	12	15					
TOTAL	15	15	15	12	15					
HOURS										
Operating Hours	(452,613)	(434,648)	(450,000)	(426,643)	(450,000)					
Non - Operating Hours	21,622	23,300	23,156	21,996	21,996					
TOTAL	(430,991)	(411,348)	(426,844)	(404,647)	(428,004)					
OPERATING EXPENSES										
Labor Expense	(18,079,247)	1,372,688	(11,040,294)	(2,379,630)	(13,999,504)					
Material Expense	(1,106,917)	3,381,662	570,125	21,155	(345,976)					
Diesel Fuel - Revenue Vehicles	-	-	-	-	-					
Provision for Injuries and Damages	44,000,000	39,000,000	17,568,000	17,568,000	22,000,000					
Security Services	-	-	122,000	-	-					
Utilities	(543,000)	-	-	-	-					
Maintenance & Repair	(205,860)	170,000	-	-	-					
Advertising & Promotion	(8,140)	-		-	-					
Contract Services	188,610	617,820	-	-	-					
Provision for Passenger Security	4,869,456	4,413,384	4,845,000	4,825,921	4,845,000					
Leases & Rentals	377,028	382,733	366,208	454,593	365,200					
Travel, Training & Dues	47,813	-	-	7,500	-					
Warranty & Other Credits	(18,815,736)	(20,006,150)	(19,939,776)	(22,387,223)	(21,234,996)					
General Expenses	1,447,777	1,873,492	253,514	731,519	1,413,960					
TOTAL	12,171,784	31,205,629	(7,255,223)	(1,158,165)	(6,956,316)					
NON - OPERATING EXPENSE										
Non - Operating Labor Expense	959,602	969,828	1,004,557	926,247	923,166					
Non - Operating Material Expense	(134,873)	964,464	(70,286)	994,800	994,800					
Non - Operating Other Expense	68,472,377	55,328,711	119,439,385	46,044,000	46,044,000					
TOTAL	69,297,106	57,263,003	120,373,656	47,965,047	47,961,966					

CHICAGO TRANSIT AUTHORITY Projected FY 2004 - 2008 Five Year Program Marks

<u>NEW FUNDS</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>TOTAL</u>
Sec. 9 (5307) Formula	\$115,596,892	\$115,596,892	\$115,596,892	\$115,596,892	\$115,596,892	\$577,984,460
Sec. 9 (5307) CMAQ	\$0	\$0	\$0	\$0	\$0	\$0
Sec. 3 (5309) Fixed Guideway	\$75,369,971	\$75,369,971	\$75,369,971	\$75,369,971	\$75,369,971	\$376,849,855
Sec. 3 (5309) Bus	\$3,588,042	\$3,588,042	\$3,588,042	\$3,588,042	\$3,588,042	\$17,940,210
Sec. 3 (5309) New Start	<u>\$130,000,000</u>	<u>\$122,934,880</u>	<u>\$80,834,880</u>	<u>\$37,934,880</u>	<u>\$37,934,880</u>	<u>\$409,639,520</u>
Sub-Total Available Federal	\$324,554,905	\$317,489,785	\$275,389,785	\$232,489,785	\$232,489,785	\$1,382,414,045

Total Federal \$324,554,905 \$317,489,785 \$275,389,785 \$232,489,785 \$232,489,785 \$1,382,414,045

IDOT Bonds	\$44,080,000	\$46,400,000	\$46,400,000	\$46,400,000	\$46,400,000	\$229,680,000
RTA Bonds Reissue	\$2,060,700	\$6,000,000	\$7,000,000	\$7,000,000	\$7,000,000	\$29,060,700
RTA/SCIP II Phase II Bonds	\$130,000,000	\$0	\$0	\$0	\$0	\$130,000,000
RTA/SCIP Bonds Future	\$0	\$130,000,000	\$130,000,000	\$130,000,000	\$130,000,000	\$520,000,000
RTA Bonds New	\$23,865,753	\$32,345,536	\$0	\$0	\$0	\$56,211,289
Transfer Capital	\$20,353,000	\$20,353,000	\$20,353,000	\$20,353,000	\$20,353,000	\$101,765,000
Service Board	\$6,440,460	\$56,605,600	\$65,256,579	\$64,669,429	\$64,703,256	\$257,675,324
CTA Bonding	<u>\$250,000,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$250,000,000</u>
Available State/Local	\$476,799,913	\$291,704,136	\$269,009,579	\$268,422,429	\$268,456,256	\$1,574,392,313

Total Available Funds \$801,354,818 \$609,193,921 \$544,399,364 \$500,912,214 \$500,946,041 \$2,956,806,358

All figures in '000

Proposed FY 2004- 2008 Capital Program

• <u>Proj #</u>	Title		<u>Funded</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	5 Year <u>Funding</u>	<u>Outyear</u>	<u>Project Total</u>
Bus Proje			runueu	2004	2005	2000	2007	2008	runung	<u>Outyear</u>	<u>Floject Iotai</u>
	Rolling Stock										
021.803 021.806 031.054	Perform Bus Maintenance Activities Perform Mid-Life Bus Overhaul Replace Buses Su	ıb-Total	11,370 20,110 154,633 186,113	7,588 10,261 48,000 65,849	7,588 0 38,671 46,260	7,588 6,496 0 14,084	7,588 6,901 30,315 44,804	7,588 2,938 30,315 40,841	37,941 26,596 147,301 211,838	0 0 93,314 93,314	49,311 46,706 395,248 491,265
Rail Proje	cts										
194.115 194.117 194.139	Acquisitions & Extensions Expand Capacity - Brown Line Rehabilitate Blue Line - Cermak Branch Rehabilitate Red Line - Dan Ryan Branch Su	ıb-Total	112,425 211,333 148,642 472,401	117,941 85,000 105,979 308,920	61,890 85,000 49,409 196,299	61,890 50,443 0 112,332	61,890 0 0 61,890	61,890 0 0 61,890	365,499 220,443 155,388 741,330	51,986 0 0 51,986	529,910 431,776 304,030 1,265,717
121.500	P/W Electric, Signal, Comm. Replace/Upgrade Power Distribution and Signals Su	ıb-Total	35,868 35,868	11,697 11,697	89,112 89,112	59,938 59,938	50,085 50,085	9,007 9,007	219,840 219,840	28,522 28,522	284,230 284,230
171.036 171.133 171.217 173.022 181.500	P/W Track & Structure Renew Structure Repair Track and Structure Defects Replace Flange Angles Rehab Purple Line Viaducts Infrastructure Safety & Renewal Program Su	ıb-Total	14,670 5,401 38,866 8,635 60,236 127,807	6,562 5,401 11,811 816 7,178 31,767	0 5,401 3,937 8,407 14,735 32,479	0 5,401 0 4,411 9,812	0 5,401 0 13,730 19,130	0 6,580 0 1,808 13,430 21,819	6,562 28,183 15,748 11,032 53,483 115,008	0 0 24,612 24,612	21,232 33,584 54,614 19,666 138,331 267,427
022.903 022.906 132.056	Rolling Stock Perform Rail Car Overhaul & Mid-Life Rehabilitation Perform Rail Car Maintenance Activities Purchase Rail Cars Su	ıb-Total	29,086 11,814 44,328 85,228	29,150 8,460 0 37,610	29,346 8,460 39,012 76,817	38,814 8,460 163,724 210,998	25,514 8,460 162,144 196,117	60,413 8,460 133,255 202,128	183,237 42,298 498,135 723,670	104,373 0 501,183 605,556	316,696 54,113 1,043,646 1,414,455
141.272 141.273	<u>Stations & Pass. Facilities</u> Design Rail Stations Reconstruct Rail Stations (Howard & Washington St. Station) Su	ıb-Total	15,387 18,782 34,168	0 171,433 171,433	0 0 0	2,077 2,332 4,409	2,077 0 2,077	0 56,273 56,273	4,154 230,039 234,192	22,189 208,811 231,000	41,729 457,632 499,361

All figures in '000

Proposed FY 2004- 2008 Capital Program

•								5 Year		
<u>Proj #</u>	Title	Funded	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	Funding	<u>Outyear</u>	<u>Project Total</u>
Systemwi	de Projects									
	Miscellaneous									
052.018	Implement Control Center & SCADA Operational Sys. Projects	56,087	583	233	1,930	11,600	0	14,346	0	70,433
053.016	Systemwide Communication Upgrades	31,485	6,996	6,996	6,496	6,996	6,496	33,980	29,170	94,635
061.059	Implement Computer Systems	30,319	6,025	4,630	4,755	4,898	5,512	25,819	17,105	73,243
062.090	Replace Financial Systems & Corporate Time & Attendance	4,804	2,402	2,402	0	0	0	4,804	0	9,608
102.039	Implement Automated Fare Control (AFC) Projects	34,890	45,904	1,274	2,625	2,915	0	52,718	10,092	97,700
110.011	Improve Systemwide Signage Program	11,600	0	3,603	3,498	3,498	0	10,599	0	22,199
150.028	Implement Security Projects	12,259	4,025	15,579	7,579	0	0	27,183	0	39,442
190.033	Implement Quality Assurance Program	3,742	458	472	486	500	515	2,431	0	6,173
190.037	Land Acquisition	23,320	11,660	11,660	10,641	11,550	10,436	55,947	0	79,267
202.205	Program Management	12,664	4,664	4,664	4,664	4,664	4,664	23,320	0	35,984
202.220	Alternatives Analysis & P E - Ogden & Circle Line	399	2,915	0	11,660	0	0	14,575	0	14,974
307.001	Paratransit Service Capital Cost of Contracting	16,500	18,045	18,767	19,330	20,103	20,706	96,951	0	113,451
308.002	Bond Repayment, Interest Cost, & Finance Cost	0	0	22,167	22,167	22,167	22,167	88,667	243,833	332,500
	Sub-Total	238,069	103,676	92,447	95,830	88,890	70,497	451,339	300,201	989,609
								0	0	0
	Support Facilities & Equip.							0	0	0
073.500	Improve Facilities - Systemwide	74,615	58,272	63,416	25,471	24,611	26,190	197,958	133,156	405,730
084.059	Purchase Equipment & Non-Revenue Vehicles	54,841	12,131	12,364	11,525	13,308	12,302	61,630	0	116,472
	Sub-Total	129,456	70,403	75,779	36,996	37,918	38,492	259,589	133,156	522,201
	Total Capital Projects	1,309,111	801,355	609,194	544,399	500,912	500,946	2,956,806	1,468,348	5,734,265
	Marks		551,355	609,194	544,399	500,912	500,946	2,706,806		
	CTA Bond		250,000	0	0	0	0	250,000		
	Marks/Variance		0	(0)	(0)	0	0	(0)		

PROJECT: 021.803 CATEGORY: BUS-ROLLING STOCK

PROJECT TITLE: Perform Bus Maintenance Activities

DESCRIPTION/JUSTIFICATION:

Funding will provide labor and material to support the repair of buses. Maintenance costs will stabilize as more buses are cycled through the Mid-Life Overhaul Program.

CTA has embarked on an aggressive Bus Preventive Maintenance Program to schedule replacement of parts nearing the end of their useful life before they fail. By investing in a Preventive Maintenance Program centered on the timely overhaul and replacement of buses CTA will improve the comfort, quality, and reliability of its service while reducing operating expenses. As more buses are cycled through the Mid-Life Overhaul Program, unscheduled maintenance on buses will be significantly reduced.

GRANT	GRANTS				EXPENDITURES			OBLIGATIONS		
Funded		\$	11,369,837	2004	\$	7,588,250	\$	7,588,250		
Pending	FY 2003		0	2005		7,588,250		7,588,250		
	FY 2004		7,588,250	2006		7,588,250		7,588,250		
	FY 2005		7,588,250	2007		7,588,250		7,588,250		
	FY 2006		7,588,250	2008		7,588,250		7,588,250		
	FY 2007		7,588,250	2009		0		0		
	FY 2008		7,588,250							
	Total	\$	49,311,087		\$	37,941,250	\$	37,941,250		
FY 2004-2008	Program	\$	37,941,250							

PROJECT: 021.806

CATEGORY: BUS-ROLLING STOCK

PROJECT TITLE: Perform Mid-Life Bus Overhaul

DESCRIPTION/JUSTIFICATION:

Funding will provide for the continuation of the Mid-Life Overhaul of CTA buses.

CTA has embarked on an aggressive Bus Preventive Maintenance Program to schedule replacement of parts nearing the end of their useful life before they fail. Most of this effort will center on the Mid-Life Overhaul of buses in their 5th to 7th year. This program will have many benefits. By investing in a Preventive Maintenance Program centered on the timely overhaul and replacement of buses, CTA will improve the comfort, quality, and reliability of its service while reducing operating expenses. As more buses are cycled through the Mid-Life Overhaul Program, unscheduled maintenance on buses will be significantly reduced.

GRANT	GRANTS				EXPEND	ITURES	OBLIGATIONS		
Funded		\$	20,109,913	2004	\$	10,260,800	\$	10,260,800	
Pending	FY 2003		0	2005		0		0	
	FY 2004		10,260,800	2006		6,496,000		6,496,000	
	FY 2005		0	2007		6,901,178		6,901,178	
	FY 2006		6,496,000	2008		2,938,320		2,938,320	
	FY 2007		6,901,178	2009		0		0	
	FY 2008		2,938,320						
	Total	\$	46,706,211		\$	26,596,298	\$	26,596,298	
FY 2004-2008	Program	\$	26,596,298						

PROJECT: 022.903 CATEGORY: RAIL-ROLLING STOCK

PROJECT TITLE: Perform Rail Car Overhaul & Mid-Life Rehabilitation

DESCRIPTION/JUSTIFICATION:

Funding will provide for ongoing overhaul preventive maintenance program. Maintenance costs will stabilize as more rail cars are cycled through the preventive maintenance program.

CTA has embarked on an aggressive Rail Preventative Maintenance Program to schedule replacement of parts nearing the end of their useful life before they fail. Examples of items to be replaced are control groups, air conditioning units, and truck assemblies including traction motors, brake calipers, and axle assemblies. This effort will center on "C" level overhaul at 6 and 18 years, and a mid-life ("D" level) overhaul at 12 to 13 years. By performing these scheduled maintenance activities and replacing rail cars at the appropriate time, generally at 25 years of age, CTA will improve the comfort, quality, and service reliability of the rail cars while reducing operating maintenance costs. As more rail cars are cycled through the overhaul program, unscheduled maintenance will be significantly reduced.

As a result of a revised schedule for replacement of the 2200 Series rail cars, overhaul work is required so that the service life of these cars can be extended for a period of five to nine years.

GRANT	GRANTS				EXPEND	OBLIGATIONS		
Funded		\$	29,085,653	2004	\$	29,150,000	\$	29,150,000
Pending	FY 2003		0	2005		29,150,000		29,150,000
	FY 2004		29,150,000	2006		38,814,416		38,814,416
	FY 2005		29,345,944	2007		25,513,929		25,513,929
	FY 2006		38,814,416	2008		60,412,667		60,412,667
	FY 2007		25,513,929	2009		0		0
	FY 2008		60,412,667					
	Total	\$	212,322,608		\$	183,236,955	\$	183,236,955
FY 2004-2008	Program	\$	183,236,955					

PROJECT:022.906**CATEGORY:**RAIL-ROLLING STOCK

PROJECT TITLE: Perform Rail Car Maintenance Activities

DESCRIPTION/JUSTIFICATION:

Funding will provide for the ongoing repair of rail cars. Maintenance costs will stabilize as more rail cars are cycled through the preventive maintenance overhaul program.

CTA has embarked on an aggressive rail preventative maintenance program to schedule replacement of parts nearing the end of their useful life before they fail. This effort will center on "C" level overhauls at 6 to 18 years, and a mid-life ("D" level) overhaul at 12 to 13 years. By performing these maintenance activities and replacing rail cars at the appropriate time, generally at 25 years of age, CTA will improve the comfort, quality, and service reliability of the rail cars while reducing operating maintenance costs. As more rail cars are cycled through the overhaul program, unscheduled maintenance will be significantly reduced.

GRANT	GRANTS				EXPEND	ITURES	OBLIGATIONS		
Funded		\$	11,814,359	2004	\$	8,459,670	\$	8,459,670	
Pending	FY 2003		0	2005		8,459,670		8,459,670	
	FY 2004		8,459,670	2006		8,459,670		8,459,670	
	FY 2005		8,459,670	2007		8,459,670		8,459,670	
	FY 2006		8,459,670	2008		8,459,670		8,459,670	
	FY 2007		8,459,670	2009		0		0	
	FY 2008		8,459,670						
	Total	\$	54,112,709		\$	42,298,350	\$	42,298,350	
FY 2004-2008	Program	\$	42,298,350						

PROJECT: 031.054

CATEGORY: BUS-ROLLING STOCK

PROJECT TITLE: Replace Buses

DESCRIPTION/JUSTIFICATION:

Purchase and place into service fully accessible, air conditioned, buses, including a spare parts inventories.

The 426 Flxible buses manufactured in 1991 are still in service and will be replaced. These buses reached their industry standard retirement age of 12 years in 2003. TMC buses were received in 1991 and have reached the industry standard retirement age of 12 years. Continued operation of these overage buses imposes unnecessarily high maintenance and operating costs on the CTA and reduces service reliability for our customers. All of the new buses will be air conditioned and fully accessible.

GRANT	GRANTS				EXPEND	TURES OBLIGATIONS			
Funded		\$	154,633,361	2004	\$	48,000,000	\$	48,000,000	
Pending	FY 2003		0	2005		38,671,486		38,671,486	
	FY 2004		48,000,000	2006		0		0	
	FY 2005		38,671,486	2007		30,314,657		30,314,657	
	FY 2006		0	2008		30,314,656		30,314,656	
	FY 2007		30,314,657	2009		0		0	
	FY 2008		30,314,656						
	Total	\$	301,934,160		\$	147,300,799	\$	147,300,799	
FY 2004-2008	Program	\$	147,300,799						

PROJECT:052.018**CATEGORY:**SYSTEM-MISCELLANEOUS

PROJECT TITLE: Implement Control Center & SCADA Operational System Projects

DESCRIPTION/JUSTIFICATION:

Funding will provide for planned improvements that will enhance the Control Center and the Supervisory Control and Data Acquisitions (SCADA) system.

Certain components of the network and computer systems at the control center are aged and or are obsolete requiring replacement to ensure that all service monitoring and control functions remain 100% operational. The SCADA system dates back to 1990 and various elements of the traction power system are old and require replacement to ensure that SCADA system continues to perform its many critical functions on the rail system.

GRANT	S			EXPENDITURES			OBLIGATIONS		
Funded		\$ 56,086,831	2004	\$	583,000	\$	583,000		
Pending	FY 2003	0	2005		233,200		233,200		
	FY 2004	583,000	2006		1,929,730		1,929,730		
	FY 2005	233,200	2007		11,600,216		11,600,216		
	FY 2006	1,929,730	2008		0		0		
	FY 2007	11,600,216	2009		0		0		
	FY 2008	0							
	Total	\$ 70,432,977		\$	14,346,146	\$	14,346,146		
FY 2004-2008	Program	\$ 14,346,146							

PROJECT:053.016**CATEGORY:**SYSTEM-SUPPORT FACILITIES & EQUIPMENT

PROJECT TITLE: Systemwide Communications Upgrades

DESCRIPTION/JUSTIFICATION:

Implement systemwide communication upgrades for the bus, rail and support functions throughout the Authority.

CTA's copper cable plant is fifty-five years old, paper insulated, with a lead sheath. This cable fails constantly due to its age and construction. Bandwidth requirements of newer systems such as the PPA/AV, AFC, and SCADA are too demanding for the existing copper cable plant. Communication circuits must be leased from a local service provider in order to accommodate these systems. It is estimated that the need for faster data transmissions will grow in the near future. It is also anticipated that additional applications such as video and IP devices will need to be accommodated. The installation of fiber optics is needed to satisfy the above-mentioned systems and applications at rail stations, terminals, and shops.

GRANT	GRANTS					EXPENDITURES				
Funded		\$	31,484,714	2004	\$	6,996,000	\$	6,996,000		
Pending	FY 2003		0	2005		6,996,000		6,996,000		
	FY 2004		6,996,000	2006		6,496,000		6,496,000		
	FY 2005		6,996,000	2007		6,996,000		6,996,000		
	FY 2006		6,496,000	2008		6,496,000		6,496,000		
	FY 2007		6,996,000	2009		0		0		
	FY 2008		6,496,000							
	Total	\$	65,464,714		\$	33,980,000	\$	33,980,000		
FY 2004-2008	Program	\$	33,980,000							

PROJECT: 061.059

CATEGORY: SYSTEM-MISCELLANEOUS

PROJECT TITLE: Implement Computer Systems

DESCRIPTION/JUSTIFICATION:

Purchase hardware and software to implement new and upgraded data processing systems, funding for professional services to manage implementation of information technology, and the purchase and installation of office computer data processing hardware and software.

Computer systems, over time, reach their capacity or become outdated and consequently need to be upgraded or replaced. Existing and projected information demands require new applications and will be best met by systems with faster speed and greater reliability and efficiency. The Enterprise Program Management Office (e-PMO) will oversee all information technology projects to ensure that proper resources are used and implementation is efficient, cost effective and complete. Each of the information technology systems to be implemented will be highly complex and interdependent and proper management oversight will be required to ensure the success of these projects. Current staff will continue to perform maintenance and operating functions and the e-PMO staff will coordinate major information technology initiatives, consultants and CTA resources.

GRANT	GRANTS				EXPEND	ITURES	IRES OBLIGATIONS		
Funded		\$	30,318,822	2004	\$	6,024,589	\$	6,024,589	
Pending	FY 2003		0	2005		4,630,073		4,630,073	
	FY 2004		6,024,589	2006		4,754,975		4,754,975	
	FY 2005		4,630,073	2007		4,897,503		4,897,503	
	FY 2006		4,754,975	2008		5,512,140		5,512,140	
	FY 2007		4,897,503	2009		0		0	
	FY 2008		5,512,140						
	Total	\$	56,138,102		\$	25,819,280	\$	25,819,280	
FY 2004-2008	Program	\$	25,819,280						

PROJECT:062.090**CATEGORY:**SYSTEM-MISCELLANEOUS

PROJECT TITLE: Replace Financial Systems & Corporate Time & Attendance

DESCRIPTION/JUSTIFICATION:

Replace CTA's outmoded financial systems with a modern suite of financial systems and provide for the development of a corporate timekeeping system that will meet CTA requirements and interface effectively with the new financial systems.

This project will fund the implementation of a computerized time and attendance system that will assist and enhance the CTA's ability to capture and record employee time transactions for all CTA employees. In addition the corporate time keeping system will interface effectively with the CTA's new financial systems.

GRANT	GRANTS				EXPEND	TURES	OB	BLIGATIONS	
Funded		\$	4,803,920	2004	\$	2,401,960	\$	2,401,960	
Pending	FY 2003		0	2005		2,401,960		2,401,960	
	FY 2004		2,401,960	2006		0		0	
	FY 2005		2,401,960	2007		0		0	
	FY 2006		0	2008		0		0	
	FY 2007		0	2009		0		0	
	FY 2008		0						
	Total	\$	9,607,840		\$	4,803,920	\$	4,803,920	
FY 2004-2008	Program	\$	4,803,920						

PROJECT: 0

073.500

CATEGORY: SYSTEM-SUPPORT FACILITIES & EQUIPMENT

PROJECT TITLE: Improve Facilities - Systemwide

DESCRIPTION/JUSTIFICATION:

Upgrade and improve facilities systemwide.

This program will fund the rehabilitation of CTA facilities where building components have defects needing repair and require security enhancements. These facilities must be kept in a good state of repair in order to allow expedient performance of maintenance duties on CTA rolling stock and right-of-way, and to serve the needs of CTA's customers. This will also include the new CTA's building, which will replace the Merchandise Mart as the Transit Authority's headquarters.

A significant number of rail stations and bus turnarounds have not been improved or enhanced in many years and are in need of upgrades that will improve appearances and give passengers a greater sense of security and confidence in using the system. Many roofs are nearing, or are at the end of their service life and require replacement in order to avoid safety hazards and to prevent damage to building interiors and roof structures. Various escalators and elevators throughout the system are beyond their service life and are in disrepair, requiring continual maintenance work. These escalators and elevators are in poor condition and need to be rehabilitated to insure safe and reliable service.

GRANT	GRANTS				EXPEND	ITURES	OBLIGATIONS		
Funded		\$	74,614,752	2004	\$	58,271,577	\$	58,271,577	
Pending	FY 2003		0	2005		63,415,771		63,415,771	
	FY 2004		58,271,577	2006		25,470,608		25,470,608	
	FY 2005		63,415,771	2007		24,610,721		24,610,721	
	FY 2006		25,470,608	2008		26,189,760		26,189,760	
	FY 2007		24,610,721	2009		0		0	
	FY 2008		26,189,760						
	Total	\$	272,573,189		\$	197,958,437	\$	197,958,437	
FY 2004-2008	Program	\$	197,958,437						

084.059 **CATEGORY:** SYSTEM-MISCELLANEOUS **PROJECT:**

PROJECT TITLE: Purchase Equipment & Non-Revenue Vehicles

DESCRIPTION/JUSTIFICATION:

Provide for the purchase of tools, equipment, hoists, and non-revenue vehicles needed to maintain the bus and rail rolling stock, and facilities throughout the CTA system.

Capital eligible equipment purchased under this program will be used to repair bus and rail rolling stock and maintain elements of the infrastructure in order to support operations throughout the CTA system. Examples of equipment include (2004 costs): hoists (\$30,000), Bobcat with Backhoe (\$31,000), floor scrubber (\$35,000), and fork lifts (\$45,000). The non-revenue vehicles to be replaced are overaged. Non-revenue vehicles are essential for maintaining efficient bus and rail operations. Examples of vehicles now in need of replacement include (cost in 2004 dollars): vehicles for street supervision, at a cost of \$23,000 each; bucket vans at \$35,000 each; tractor loaders \$20,000 each; and stake body trucks at \$100,000 each.

GRANT	GRANTS				EXPEND	TURES OBLIGATIONS			
Funded		\$	54,841,411	2004	\$	12,131,437	\$	12,131,437	
Pending	FY 2003		0	2005		12,363,666		12,363,666	
	FY 2004		12,131,437	2006		11,525,113		11,525,113	
	FY 2005		12,363,666	2007		13,307,773		13,307,773	
	FY 2006		11,525,113	2008		12,302,230		12,302,230	
	FY 2007		13,307,773	2009		0		0	
	FY 2008		12,302,230						
	Total	\$	116,471,630		\$	61,630,219	\$	61,630,219	
FY 2004-2008	Program	\$	61,630,219						

FINANCIAL SUMMARY:

PROJECT:102.039**CATEGORY:**SYSTEM-MISCELLANEOUS

PROJECT TITLE: Implement Automated Fare Control (AFC) Projects

DESCRIPTION/JUSTIFICATION:

Design, purchase, and implement projects associated with the existing Automated Fare Collection System and Chicago Card Program. This program will fund the phased implementation of AFC projects such as the following: replacement of fareboxes on all CTA buses, Chicago Card technology enhancements and an upgrade of the AFC system components that have reached the end of their useful life and require replacement.

These AFC system improvements will continue to provide the CTA with highly accurate revenue and ridership data, while decreasing operational costs associated with handling cash, cash counting and revenue loss. The continuing automation of the fare collection system will allow for faster passenger entry and access to the transit system. The Chicago Card technology enhancements provides for expired card trade in, card data format, hot list and communication enhancements, point of sale devices, transit benefit and web services. It will also support general deployment of the automated fare collection system. The current bus farebox equipment is 16 years old and beyond its service life of 10 years. As the equipment ages, the failure rate will cause increased malfunctions, revenue loss, and customer inconvenience. Replacement parts are becoming hard to find, which contributes to the high cost of maintaining the equipment.

GRANTS				EXPENDITURES			OBLIGATIONS		
Funded		\$	34,890,181	2004	\$	45,904,020	\$	45,904,020	
Pending	FY 2003		0	2005		1,274,120		1,274,120	
	FY 2004		45,904,020	2006		2,624,684		2,624,684	
	FY 2005		1,274,120	2007		2,914,953		2,914,953	
	FY 2006		2,624,687	2008		0		0	
	FY 2007		2,914,950	2009		0		0	
	FY 2008		0						
	Total	\$	87,607,958		\$	52,717,777	\$	52,717,777	
FY 2004-2008	Program	\$	52,717,777						

PROJECT:110.011**CATEGORY:**SYSTEM-MISCELLANEOUS

PROJECT TITLE: Improve Systemwide Signage Program

DESCRIPTION/JUSTIFICATION:

The scope of this project is to design and implement modern signage, on the bus and rail systems, that is clear and understandable to passengers. Develop a consistent visual image for the CTA with primary emphasis on system signage but also including related graphic material, architectural themes and promotional efforts.

Improved bus and rail system signage can greatly improve passenger understanding of routes and schedules.

GRANTS				EXPEND	OBLIGATIONS			
Funded		\$	11,600,000	2004	\$	0	\$	0
Pending	FY 2003		0	2005		3,602,940		3,602,940
	FY 2004		0	2006		3,498,000		3,498,000
	FY 2005		3,602,940	2007		3,498,000		3,498,000
	FY 2006		3,498,000	2008		0		0
	FY 2007		3,498,000	2009		0		0
	FY 2008		0					
	Total	\$	22,198,940		\$	10,598,940	\$	10,598,940
FY 2004-2008	Program	\$	10,598,940					

PROJECT:121.500**CATEGORY:**RAIL-ELECTRIC/SIGNAL/COMMUNICATION

PROJECT TITLE: Replace/Upgrade Power Distribution and Signals

DESCRIPTION/JUSTIFICATION:

Replace and upgrade power distribution, substations and associated facilities, and Loop signals and interlockings at Tower 18 and replacement of various signals systemwide.

Replacement and upgrading of the signal and power distribution system must be accomplished in order to provide safe operation. Replacing this power distribution system will decrease the possibility of power shutdowns and service disruptions, and will eliminate slow zones. Substation facilities require replacement due to age and deterioration. This will also replace Loop signals and Interlockings system at Tower 18. Substation failure results in a substantial disruption in service. The block signal system in the Dearborn Subway and the Congress Branch is over 40 years old and maintenance is limited because of lack of spare parts.

GRANTS				EXPEND	OBLIGATIONS			
Funded		\$	35,867,814	2004	\$	11,696,662	\$	11,696,662
Pending	FY 2003		0	2005		89,112,443		89,112,443
	FY 2004		11,696,662	2006		59,938,122		59,938,122
	FY 2005		89,112,443	2007		50,085,189		50,085,189
	FY 2006		59,938,122	2008		9,007,350		9,007,350
	FY 2007		50,085,189	2009		0		0
	FY 2008		9,007,350					
	Total	\$	255,707,580		\$	219,839,766	\$	219,839,766
FY 2004-2008	Program	\$	219,839,766					

PROJECT: 132.056

056

CATEGORY: RAIL-ROLLING STOCK

PROJECT TITLE: Purchase Rail Cars

DESCRIPTION/JUSTIFICATION:

Replace the 2200 and 2400 series rapid transit cars and purchase cars to meet expanded service needs.

The replacement of the 2200 and 2400 Series rail car is necessary due to the age and deteriorated condition of these cars. The 2200 Series rail cars have been in service for over 30 years, which is well beyond their 25 year design life, and the 2400 Series have been in service over 25 years. The deteriorated condition of these vehicles is clearly evidenced in the form of increased service failures and longer repair downtime, which results in decreased availability for service. Replacement of these rail cars will provide the CTA with modern updated vehicles that will decrease maintenance and operating costs while enhancing rider comfort. The new cars will have sliding doors wide enough to accommodate wheelchairs. The number of cars to be purchased will be determined on the basis of bid prices for the rail car procurement, and future schedule and maintenance requirements.

GRANTS				EXPEND	OBLIGATIONS		
Funded		\$ 44,328,413	2004	\$	0	\$	0
Pending	FY 2003	0	2005		39,011,829		39,011,829
	FY 2004	0	2006		163,724,268		163,724,268
	FY 2005	39,011,829	2007		162,143,625		162,143,625
	FY 2006	163,724,268	2008		133,255,166		133,255,166
	FY 2007	162,143,625	2009		0		0
	FY 2008	133,255,166					
	Total	\$ 542,463,302		\$	498,134,889	\$	498,134,889
FY 2004-2008	Program	\$ 498,134,889					

PROJECT: 141.272 CATEGORY: RAIL-STATIONS & PASSENGER FACILITIES

PROJECT TITLE: Design Rail Stations

DESCRIPTION/JUSTIFICATION:

The scope of this project is to provide for the design of CTA rail stations throughout the system. All stations will be accessible when reconstruction is complete.

Belmont Station on the O'Hare Line was constructed in 1970 and has a weekday average ridership of 4,480 passengers. Dempster Station on the Evanston/Purple Line was constructed in 1919 with an average weekday ridership of 680 passengers. Due to these station's high usage and deteriorating structural condition, rehabilitation or replacement is required in order to maintain a safe and acceptable level of service. Main Street Station on the Purple Line has an average daily weekday ridership of 1129 passengers. Upon completion, the stations will be fully ADA compliant.

GRANTS				EXPENDITURES			OBLIGATIONS		
Funded		\$	15,386,505	2004	\$	0	\$	0	
Pending	FY 2003		0	2005		0		0	
	FY 2004		0	2006		2,076,862		2,076,862	
	FY 2005		0	2007		2,076,811		2,076,811	
	FY 2006		2,076,862	2008		0		0	
	FY 2007		2,076,811	2009		0		0	
	FY 2008		0						
	Total	\$	19,540,178		\$	4,153,673	\$	4,153,673	
FY 2004-2008	Program	\$	4,153,673						

PROJECT:141.273**CATEGORY:**RAIL-STATIONS & PASSENGER FACILITIES

PROJECT TITLE: Reconstruct Rail Stations (Howard & Washington St. Stations)

DESCRIPTION/JUSTIFICATION:

The scope of this project is to reconstruct Howard Station on the Red Line; including reconstruction of the bus terminal and parking lot at Howard Station. In addition the project provides for the reconstruction of Wilson Station on the Red Line, construction of a multi-modal transportation stations located under Block 37 between Washington Stations on Blue and Red Lines; and rehabilitation of Granville Station on the Red (Howard) Line.

Wilson Station was constructed in 1900 and serves 5,100 passengers on a daily basis. Lawrence, Howard, and Granville Stations were constructed in the 1920's and have an average weekday ridership level of approximately 2,260, 6,150, and 3,120 passengers respectively. Granville Station was upgraded in 1978 to include an elevator for greater passenger access to and from the station platform. Main Street Station was constructed in 1919 and has a weekday average ridership of approximately 1,190 passengers. Due to the age, usage, and structural condition of these stations, replacement or rehabilitation is required in order to maintain a safe and acceptable level of service. Upon completion, the stations will be fully ADA compliant.

GRANT	GRANTS				EXPEND	DITURES	(OBLIGATIONS	
Funded		\$	18,781,666	2004	\$	171,433,314	\$	171,433,314	
Pending	FY 2003		0	2005		0		0	
	FY 2004		171,433,314	2006		2,332,000		2,332,000	
	FY 2005		0	2007		0		0	
	FY 2006		2,332,000	2008		56,273,298		56,273,298	
	FY 2007		0	2009		0		0	
	FY 2008		56,273,298						
	Total	\$	248,820,278		\$	230,038,612	\$	230,038,612	
FY 2004-2008	Program	\$	230,038,612						

PROJECT:150.028**CATEGORY:**RAIL-STATIONS & PASSENGER FACILITIES

PROJECT TITLE: Implement Security Projects

DESCRIPTION/JUSTIFICATION:

Purchase and install Closed Circuit Television and associated equipment to monitor and record activities in emergency situations. This also provides the installation of fire alarm systems at various garages, shops and terminals throughout the system.

The installation of security cameras at each of the CTA's rapid transit stations will enable security and operations staff to visually monitor ongoing activities, whether on-site or at a remote location, at each of the rail stations. This will also provide for the installation of fire alarm systems at various garages, shops and terminals throughout the system thereby providing adequate security for employees and customers. The enhancement of security on the public transit system will further meet the goals of the CTA, which is to provide a safe and friendly environment for the customers of the system.

GRANT	S			EXPEND	ITURES	0	BLIGATIONS
Funded		\$ 12,258,769	2004	\$	4,024,731	\$	4,024,731
Pending	FY 2003	0	2005		15,579,000		15,579,000
	FY 2004	4,024,731	2006		7,579,000		7,579,000
	FY 2005	15,579,000	2007		0		0
	FY 2006	7,579,000	2008		0		0
	FY 2007	0	2009		0		0
	FY 2008	0					
	Total	\$ 39,441,500		\$	27,182,731	\$	27,182,731
FY 2004-2008	Program	\$ 27,182,731					

PROJECT: 171.036

<u>CATEGORY:</u> RAIL-TRACK & STRUCTURE

PROJECT TITLE: Renew Structure

DESCRIPTION/JUSTIFICATION:

Renew South Loop structure.

The components to be replaced are part of the original structure built in 1891 - 1896. The structure has settled at numerous locations resulting in poor profile of the elevated track. These components must be replaced in order to maintain safe and reliable service and eliminate the slow zones that are in place as a result of the structural condition.

GRANT	GRANTS				EXPENDITURES			OBLIGATIONS	
Funded		\$	14,670,000	2004	\$	6,561,716	\$	6,561,716	
Pending	FY 2003		0	2005		0		0	
	FY 2004		6,561,716	2006		0		0	
	FY 2005		0	2007		0		0	
	FY 2006		0	2008		0		0	
	FY 2007		0	2009		0		0	
	FY 2008		0						
	Total	\$	21,231,716		\$	6,561,716	\$	6,561,716	
FY 2004-2008	Program	\$	6,561,716						

PROJECT:171.133**CATEGORY:**RAIL-TRACK & STRUCTURE

PROJECT TITLE: Repair Track and Structure Defects

DESCRIPTION/JUSTIFICATION:

Correct deficiencies in CTA's extensive track system and structures through systematic inspection, and rehabilitation or replacement of substandard structural elements.

Defective track and structure must be repaired in order to maintain safe and reliable service. As elements are identified, requiring immediate repair or replacement, field forces are dispatched to the site to repair or replace the component to eliminate the need to impose slow zones.

GRANT	GRANTS				EXPEND	ITURES	OBLIGATIONS		
Funded		\$	5,400,804	2004	\$	5,400,804	\$	5,400,804	
Pending	FY 2003		0	2005		5,400,804		5,400,804	
	FY 2004		5,400,804	2006		5,400,804		5,400,804	
	FY 2005		5,400,804	2007		5,400,804		5,400,804	
	FY 2006		5,400,804	2008		6,579,793		6,579,793	
	FY 2007		5,400,804	2009		0		0	
	FY 2008		6,579,793						
	Total	\$	33,583,813		\$	28,183,009	\$	28,183,009	
FY 2004-2008	Program	\$	28,183,009						

PROJECT: 171.217

CATEGORY: RAIL-TRACK & STRUCTURE

PROJECT TITLE: Replace Flange Angles

DESCRIPTION/JUSTIFICATION:

Repair and replacement of Flange Angles and supporting materials on the Red (North Main) Line and Brown (Ravenswood) Line sections of elevated track, which were installed in the late 1800's and are significantly deteriorated and in urgent need of replacement.

Flange Angle deterioration (rusting of the top and or bottom Flange Angles) and the subsequent loss of structure profile, causes misaligned rail and results in the imposition of slow zones until the structure is repaired and the track is realigned. This multi-year program will eliminate slow zones and preserve service quality. The work on both sections of track will be coordinated with the Ravenswood New Start project in order to minimize construction slow zones.

GRANT	S			EXPEND	TURES	OBLIGATIONS	
Funded		\$ 38,866,324	2004	\$	11,811,089	\$	11,811,089
Pending	FY 2003	0	2005		3,937,028		3,937,028
	FY 2004	11,811,089	2006		0		0
	FY 2005	3,937,028	2007		0		0
	FY 2006	0	2008		0		0
	FY 2007	0	2009		0		0
	FY 2008	0					
	Total	\$ 54,614,441		\$	15,748,117	\$	15,748,117
FY 2004-2008	Program	\$ 15,748,117					

PROJECT:173.022**CATEGORY:**RAIL-TRACK & STRUCTURE

PROJECT TITLE: Rehabilitate Purple Lines Viaducts

DESCRIPTION/JUSTIFICATION:

Rehabilitate viaducts including concrete deck repairs, pier replacement, abutment and wall reinforcement on the Purple (Evanston) Line.

The concrete viaduct bridges and retaining walls were built in the early 1920's and the annual freeze-thaw cycles have deteriorated the concrete to the point where many of the spans are on temporary shoring and slow zones have resulted. After each freeze-thaw cycle, inspections uncover additional deterioration to the concrete structures. Several viaducts have required temporary shoring, which impedes street traffic.

GRANT	GRANTS				EXPEND	ITURES	OE	BLIGATIONS
Funded		\$	8,634,5340	2004	\$	816,200	\$	816,200
Pending	FY 2003		0	2005		8,406,860		8,406,860
	FY 2004		816,200	2006		0		0
	FY 2005		8,406,860	2007		0		0
	FY 2006		0	2008		1,808,466		1,808,466
	FY 2007		0	2009		0		0
	FY 2008		1,808,466					
	Total	\$	19,666,060		\$	11,031,526	\$	11,031,526
FY 2004-2008	Program	\$	11,031,526					

PROJECT: 181.500 CATEGORY: RAIL-TRACK & STRUCTURE

PROJECT TITLE: Infrastructure Safety & Renewal Program

DESCRIPTION/JUSTIFICATION:

Systematically replace ties and fasteners on the Brown (Ravenswood) Line, Red (North Main) Line, and State Street Subway, which have deteriorated to a point where they can no longer provide adequate rail connection and gauge. Additionally, this project will upgrade track components from Addison to O'Hare on the Blue Line and will renew rail, track, structure and related elements at locations to be determined by inspection. Deteriorated wooden footwalks on the elevated structure systemwide will also be replaced as part of this program.

Some of the existing track components, ties and footwalk, as well as many of the right-of-way elements are at least 30 years old and have exceeded their useful life and are in need of replacement. The program to replace these components will preempt the need to impose slow zones due to the there deteriorating condition. When completed, train speed can be increased and reliability will be greatly improved. In addition, right-of-way improvements will provide greater access to maintenance personnel and as an emergency evacuation walkway for passengers.

GRANT	GRANTS				EXPENDITURES			OBLIGATIONS		
Funded		\$	60,235,804	2004	\$	7,177,610	\$	7,177,610		
Pending	FY 2003		0	2005		14,734,580		14,734,580		
	FY 2004		7,177,610	2006		4,411,249		4,411,249		
	FY 2005		14,734,580	2007		13,729,650		13,729,650		
	FY 2006		4,411,249	2008		13,430,293		13,430,293		
	FY 2007		13,729,650	2009		0		0		
	FY 2008		13,430,293							
	Total	\$	113,719,186		\$	53,483,382	\$	53,483,382		
FY 2004-2008	Program	\$	53,483,382							

PROJECT:190.033**CATEGORY:**SYSTEM-MISCELLANEOUS

PROJECT TITLE: Implement Quality Assurance Program

DESCRIPTION/JUSTIFICATION:

Develop and implement a Quality Assurance Program governing capital program implementation in accordance with federal regulations. Establish standards to ensure proper procedures and guidelines for implementation of the Capital Construction Program.

The Quality Assurance Program ensures that the Chicago Transit Authority's Capital Program adheres to quality standards, in accordance with federal regulations, and best practices in the construction industry. This project develops and puts those standards into practice. The entire capital program benefits from this quality assurance function. The CTA could, but does not, allocate these costs to specific projects. The CTA finds greater control in managing these costs centrally.

GRANT	S			EXPEND	DITURES	0	BLIGATIONS
Funded		\$ 3,742,194	2004	\$	457,887	\$	457,887
Pending	FY 2003	0	2005		471,623		471,623
	FY 2004	457,887	2006		485,772		485,772
	FY 2005	471,623	2007		500,333		500,333
	FY 2006	485,772	2008		515,352		515,352
	FY 2007	500,333	2009		0		0
	FY 2008	515,352					
	Total	\$ 6,173,161		\$	2,430,967	\$	2,430,967
FY 2004-2008	Program	\$ 2,430,967					

PROJECT: 190.037

CATEGORY: SYSTEM-MISCELLANEOUS

PROJECT TITLE: Land Acquisition

DESCRIPTION/JUSTIFICATION:

Acquire land for future CTA needs.

The Authority has deteriorating bus garages, which must be replaced. These garages may require relocation to a more effective site. Having no land in our possession delays improvement or replacement of these facilities. Funding will also provide for acquisition of various parcels throughout the service area, to allow for: track realignments to improve operational efficiency, construction of bus garages, improvements to bus turnarounds, enhancement of rail terminals and stations, locations for electrical power substations and train control/signal equipment.

GRANT	GRANTS				EXPEND	ITURES	OBLIGATIONS		
Funded		\$	23,320,000	2004	\$	11,660,000	\$	11,660,000	
Pending	FY 2003		0	2005		11,660,000		11,660,000	
	FY 2004		11,660,000	2006		10,640,732		10,640,732	
	FY 2005		11,660,000	2007		11,549,695		11,549,695	
	FY 2006		10,640,732	2008		10,436,372		10,436,372	
	FY 2007		11,549,695	2009		0		0	
	FY 2008		10,436,372						
	Total	\$	76,266,799		\$	55,946,799	\$	55,946,799	
FY 2004-2008	Program	\$	55,946,799						

PROJECT:194.115**CATEGORY:**RAIL-ACQUSITIONS & EXTENSIONS

PROJECT TITLE: Expand Capacity - Brown Line

DESCRIPTION/JUSTIFICATION:

Expand the passenger capacity of the Brown (Ravenswood) Line from Kimball Terminal to Tower 18 in the Loop.

The elevated portion of the Ravenswood route was constructed between 1893 and 1910 from Belmont to Campbell, and extended at grade to its present terminal in the 1910's. It includes 19 stations, and serves approximately 90,000 riders each weekday. Ridership has grown for twenty years at a compounded annual rate of 1.7%, and rush hour trains are crush-loaded. The Line's market area continues to redevelop, and potential riders are being discouraged from using the Brown (Ravenswood) Line due to crowded conditions. Several CTA lines operate eight-car trains, but the Brown Line is limited to six-car trains due to station platform length. Lengthening all platforms to accommodate eight-car trains, and selected track, signal and yard improvements will substantially increase capacity of the line.

GRANT	GRANTS				EXPEND	DITURES	OBLIGATIONS		
Funded		\$	112,425,443	2004	\$	117,940,691	\$	117,940,691	
Pending	FY 2003		0	2005		61,889,592		61,889,592	
	FY 2004		117,940,691	2006		61,889,592		61,889,592	
	FY 2005		61,889,592	2007		61,889,592		61,889,592	
	FY 2006		61,889,592	2008		61,889,592		61,889,592	
	FY 2007		61,889,592	2009		0		0	
	FY 2008		61,889,592						
	Total	\$	477,924,502		\$	365,499,059	\$	365,499,059	
FY 2004-2008	Program	\$	365,499,059						

PROJECT:194.117**CATEGORY:**RAIL-ACQUSITIONS & EXTENSIONS

PROJECT TITLE: Rehabilitate Blue Line - Cermak Branch

DESCRIPTION/JUSTIFICATION:

Provide for the reconstruction of the Cermak Branch from 54th/Cermak in Cicero through the incline connection to the Forest Park Branch.

The Engineering Condition Assessment indicates the presence of an improper structure profile on the elevated structure, which has led to the identification of a permanent slow zone from 18th to Polk Street. Modest structure renewal has kept the line open, but major work on the terminal, rail stations, signal and communications, structure and foundations is needed to keep the line open and restore the normal operating speed on the line. Recent accelerated deterioration of foundations have led to an increase in maintenance costs and amount of slow orders on this line. Rehabilitation of the Cermak Branch of the Blue Line will be accomplished in three phases. Phase I will replace the existing iron structure with concrete bents and cross girders. Stations will be reconstructed as the track structure is being built. Six stations will be replaced in coordination with bent replacement. Phase II of the project involves rehabilitating the existing structure, track, and construction of column bases and foundations on the north section of the elevated structure from Loomis Incline to Wood Street. Phase III consists of improvements to the ballasted section of the Cermak Branch from Kildare to 54th Avenue.

GRANT	S			EXPEND	ITURES	OBLIGATIONS		
Funded		\$ 211,333,342	2004	\$	85,000,000	\$	85,000,000	
Pending	FY 2003	0	2005		85,000,000		85,000,000	
	FY 2004	85,000,000	2006		50,442,850		50,442,850	
	FY 2005	85,000,000	2007		0		0	
	FY 2006	50,442,850	2008		0		0	
	FY 2007	0	2009		0		0	
	FY 2008	0						
	Total	\$ 431,776,192		\$	220,442,850	\$	220,442,850	
FY 2004-2008	Program	\$ 220,442,850						

PROJECT:194.139**CATEGORY:**RAIL-ACQUSITIONS & EXTENSIONS

PROJECT TITLE: Rehabilitate Red Line - Dan Ryan Branch

DESCRIPTION/JUSTIFICATION:

Reconstruct Dan Ryan Branch of the Red Line from 22nd Street/Cermak Station south to 95th Street Station. Also included in the project scope is reconstruction of the 95th Street bus bridge and turnaround and replacement of special trackwork, contact rail, signal systems and enhancement of stations appearance.

The Dan Ryan Branch of the Red Line began operation in 1969 with approximately forty percent of all CTA rail boarding occurring at Red Line Stations. The 95th Street Station has a weekday ridership level of approximately 23,300 and is the most heavily used station on the system. The Dan Ryan Branch has not had any major rehabilitation work accomplished since it was built more that thirty years ago. Also, in order to avoid crippling service impacts, reconstruction of the Dan Ryan Branch is being scheduled for completion prior to work beginning on the Ravenswood Line and the Howard Branch. The Illinois Department of Transportation is also planning to reconstruct the Dan Ryan Expressway 2003 - 2005 which presents a unique opportunity for construction staging and access.

GRANT	GRANTS				EXPEND	ITURES	OBLIGATIONS		
Funded		\$	148,641,914	2004	\$	105,978,810	\$	105,978,810	
Pending	FY 2003		0	2005		50,816,276		50,816,276	
	FY 2004		105,978,810	2006		0		0	
	FY 2005		49,409,415	2007		0		0	
	FY 2006		0	2008		0		0	
	FY 2007		0	2009		0		0	
	FY 2008		0						
	Total	\$	304,030,139		\$	155,388,225	\$	155,388,225	
FY 2004-2008	Program	\$	155,388,225						

PROJECT:202.205**CATEGORY:**SYSTEM-MISCELLANEOUS

PROJECT TITLE: Program Management

DESCRIPTION/JUSTIFICATION:

Professional services to manage implementation of the CTA's Capital Improvement Program.

Due to the large influx of funding provided by the state's Illinois FIRST Program, CTA has identified the need for additional resources to monitor and implement capital projects funded by this initiative.

GRANTS			EXPENDITURES			OBLIGATIONS		
Funded		\$	12,664,000	2004	\$	4,664,000	\$	4,664,000
Pending	FY 2003		0	2005		4,664,000		4,664,000
	FY 2004		4,664,000	2006		4,664,000		4,664,000
	FY 2005		4,664,000	2007		4,664,000		4,664,000
	FY 2006		4,664,000	2008		4,664,000		4,664,000
	FY 2007		4,664,000	2009		0		0
	FY 2008		4,664,000					
	Total	\$	35,984,000		\$	23,320,000	\$	23,320,000
FY 2004-2008	Program	\$	23,320,000					

PROJECT:202.220**CATEGORY:**RAIL-TRACK & STRUCTURE

PROJECT TITLE: Alternative Analysis & P E - Ogden & Circle Line

DESCRIPTION/JUSTIFICATION:

The Circle Line connector project will be a linkage of all Chicago Transit Authority's existing rapid transit lines and Metra's commuter rail lines in Chicago with a single new transit line that would encircle the city's central areas. The Ogden Avenue Corridor Project will create an 11.4-mile transitway connecting North Riverside Mall at Cermak and Harlem with Navy Pier.

This project is designed to provide a convenient linkage for CTA/Metra customers making crosstown trips while improving access to the outskirts of Chicago's central area. It will also create an efficient rail transit linkage between the city and the six-county Northeastern Illinois region. The Ogden Avenue Corridor Project will connect several Chicago neighborhoods and three suburban communities with the 42,000-employee Illinois Medical District. It will also provide direct access to Navy Pier, North Michigan Avenue/River North, the growing West Loop office district, and the United Center. It can also serve as a catalyst for further transit-oriented economic revitalization of the adjacent neighborhoods.

GRANTS				EXPENDITURES			OBLIGATIONS		
Funded		\$	399,330	2004	\$	2,915,000	\$	2,915,000	
Pending	FY 2003		0	2005		0		0	
	FY 2004		2,915,000	2006		11,660,000		11,660,000	
	FY 2005		0	2007		0		0	
	FY 2006		11,660,000	2008		0		0	
	FY 2007		0	2009		0		0	
	FY 2008		0						
	Total	\$	14,974,330		\$	14,575,000	\$	14,575,000	
FY 2004-2008	Program	\$	14,575,000						

PROJECT:307.001**CATEGORY:**SYSTEM-MISCELLANEOUS

PROJECT TITLE: Paratransit Service Capital Cost of Contracting

DESCRIPTION/JUSTIFICATION:

Funding will provide for more immediate capital program cost for paratransit service.

Some FTA grantees turn to an outside source to obtain transit service, or maintenance service, or vehicles that the grantee will use in transit service. When grantees contract for such service, FTA will provide assistance with the capital consumed in the course of the contract. Capital consumed may also include a proportionate share of the interest the contractor might pay out as the contractor purchases and makes available to the grantee these capital assets. FTA usually provide assistance at the 80/20 share ratio for the capital cost of contracting. This concept of assisting with capital cost consumed is referred to as the "capital cost of contracting."

GRANTS			EXPENDITURES			OBLIGATIONS		
Funded		\$	16,500,000	2004	\$	18,045,000	\$	18,045,000
Pending	FY 2003		0	2005		18,767,000		18,767,000
	FY 2004		18,045,000	2006		19,330,000		19,330,000
	FY 2005		18,767,000	2007		20,103,000		20,103,000
	FY 2006		19,330,000	2008		20,706,000		20,706,000
	FY 2007		20,103,000	2009		0		0
	FY 2008		20,706,000					
	Total	\$	113,451,000		\$	96,951,000	\$	96,951,000
FY 2004-2008	Program	\$	96,951,000					

PROJECT:308.002**CATEGORY:**SYSTEM-MISCELLANEOUS

PROJECT TITLE: Bond Repayment, Interest Costs, & Finance Costs

DESCRIPTION/JUSTIFICATION:

Provide for debt service and the cost of issuance of bonds, notes and other indebtedness incurred by CTA. This project is funded with federal formula funds and CTA local match.

This element will provide for interest costs associated with financing the Bond series projected to be issued in 2004. These bonds are anticipated to support construction of Howard Station, the Dan Ryan Rehabilitation, Construction of the 77th garage replacement, purchase of Fareboxes, and various capital improvement projects.

GRANTS					EXPENDITURES			OBLIGATIONS		
Funded		\$	0	2004	\$	0	\$	0		
Pending	FY 2003		0	2005		22,166,667		22,166,667		
	FY 2004		0	2006		22,166,667		22,166,667		
	FY 2005		22,166,667	2007		22,166,667		22,166,667		
	FY 2006		22,166,667	2008		22,166,667		22,166,667		
	FY 2007		22,166,667	2009		0		0		
	FY 2008		22,166,667							
	Total	\$	88,666,668		\$	88,666,668	\$	88,666,668		
FY 2004-2008	Program	\$	88,666,668							

he Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the Chicago Transit Authority for its annual budget for the fiscal year beginning January 1, 2003.

In order to receive this award, a government unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to the GFOA to determine its eligibility for another award.

