

1  
2 CHICAGO TRANSIT AUTHORITY  
3 OCTOBER 2022 REGULAR BOARD MEETING  
4

5 Held via videoconference

6 on

7 October 14th, 2022

8 at

9 10:40 a.m.

10 at

11 567 West Lake Street, 2nd Floor,  
12 Chicago, Illinois 60661  
13

14  
15 STENOGRAPHIC REPORT OF PROCEEDINGS via  
16 videoconference had in the above-entitled cause  
17 held at the Chicago Transit Authority Headquarters,  
18 567 West Lake Street, 2nd Floor, Chicago, Illinois,  
19 Lester L. Barclay, presiding.  
20

21  
22  
23 REPORTED BY: Margaret E. Mecklenborg, CSR

24 LICENSE NO.: 084-004495



1 BOARD MEMBERS:

2 MR. LESTER L. BARCLAY, Chairman;

3 MS. NEEMA JHA, Director;

4 MS. MICHELE A. LEE, Director;

5 REV. JOHNNY L. MILLER, Director;

6 MS. ROSA ORTIZ, Director;

7 MR. ALEJANDRO SILVA, Director;

8 MR. DORVAL R. CARTER, JR., President;

9 MR. GREGORY LONGHINI, Secretary;

10 MR. KENT RAY, General Counsel.

11 ABSENT:

12 DR. L. BERNARD JAKES, Director.

13 SPEAKERS:

14 MR. DAVID DALKA;

15 MR. AARON VILES;

16 DR. HOWARD EHRMAN;

17 MR. JUAN CALAHORRANO.

18  
19 PRESENTERS:

20 MR. JUANPABLO PRIETO,  
21 Director, Diversity Programs;

22 MR. THOMAS MCKONE,  
23 Chief Administrative Officer;

24 MR. WILLIAM MOONEY,  
Chief Infrastructure Officer.



1 ALSO PRESENT:

2 MS. VERONICA ALANIS,  
3 Chief of Strategy, Data and Technology;

4 MR. DONALD BONDS, Chief Transit Officer;

5 MS. KAREN BROSNAN, Senior Purchasing Manager;

6 MS. DENISE BUNCH, Board Liaison;

7 MR. MARC BUHMANN, Videographer;

8 MR. MICHAEL CONNELLY, Chief Planning Officer;

9 MS. MICHELE CURRAN, Vice President,  
10 Budget & Capital Finance;

11 MR. JEREMY FINE, Chief Financial Officer;

12 MR. ANDREW FULLER, Chief Internal Auditor;

13 MS. CAROLINE GALLAGHER,  
14 Chief Strategy, Data and Technology Officer;

15 MS. ELSA GUTIERREZ, Vice President, Planning;

16 MR. YIN LU,  
17 Risk Management and Compliance Counsel;

18 MS. APRIL MORGAN,  
19 Chief of Staff, Office of the Chairman;

20 MR. HERB NITZ,  
21 Director, Technology Engineering;

22 MR. BRIAN STEELE,  
23 Vice President of Communication and Marketing;

24 MR. STEVEN WOOD, Deputy General Counsel;

MS. NANCY-ELLEN ZUSMAN,  
Chief Safety & Security Officer.



1 (whereupon the meeting  
2 convened at 10:40 a.m.  
3 as follows:)

4 SECRETARY LONGHINI: Good morning again. We're  
5 ready to start the meeting, sir.

6 CHAIRMAN BARCLAY: Good morning. I would like  
7 to call to order the regularly scheduled meeting of  
8 the Chicago Transit Board for October 14th, 2022.  
9 Will the secretary, please, call the roll?

10 SECRETARY LONGHINI: Yes. Director Lee?

11 DIRECTOR LEE: Present.

12 SECRETARY LONGHINI: Director Jha?

13 DIRECTOR JHA: Here.

14 SECRETARY LONGHINI: Director Ortiz?

15 DIRECTOR ORTIZ: Here.

16 SECRETARY LONGHINI: Director Miller?

17 DIRECTOR MILLER: Here.

18 SECRETARY LONGHINI: Director Silva?

19 DIRECTOR SILVA: Here.

20 SECRETARY LONGHINI: Chairman Barclay?

21 CHAIRMAN BARCLAY: Here.

22 SECRETARY LONGHINI: We have six -- a quorum  
23 with six members present. Let the record show  
24 Director Jakes will not be here today.



1 CHAIRMAN BARCLAY: Our first order of business  
2 is public comment, Greg.

3 SECRETARY LONGHINI: Yes, sir. We have four  
4 public comment speakers. One dropped out earlier  
5 this morning. I ask each of the public comment  
6 speakers if they could, please, limit their remarks  
7 to three minutes. Our first speaker is David  
8 Dalka. Mr. Dalka, can you address the board,  
9 please?

10 MR. DALKA: Good morning. My name is David  
11 Dalka. I'd first like to rung(phonetic) in the  
12 board that I'm owed about \$750 from tire and other  
13 damage to property due to my living the RPM zone at  
14 1006 Roscoe. I'd love to resolve that permanently  
15 and put that chapter in my life behind me. The  
16 last time I was before this board last fall I now  
17 live in Jefferson Park and I requested the  
18 following things at that time. I requested that a  
19 full-time security guard be placed in -- in  
20 Jefferson Park so that there wasn't homeless people  
21 in the station that's shared by Pace, Metra and the  
22 CTA. I discussed the lack of frequency of Blue  
23 Line service at that time. And I discussed a  
24 proposal to request that the city council work with



1 this body to increase the fine for smoking and  
2 vaping to \$5,000 per occurrence. It's my  
3 unfortunate duty to report that none of these  
4 things have been rectified nor achieved in  
5 the -- in the following one year. And I would like  
6 to once again repeat my request to the board  
7 to -- to -- to do these things. Especially the  
8 smoking and vaping. That's become literally an  
9 every single time I'm on the train, every single  
10 car occurrence. In regards to service, the Blue  
11 Line is now running at least double the amount of  
12 time between trains that it used to. The Blue Line  
13 has no alternatives like the east side of town does  
14 or if you -- you know, if the Red Line doesn't  
15 work, you can hop on the Brown Line or the Purple  
16 Line or whatever on the east side there and I -- I  
17 beg the board to find a way to staff this fully  
18 before winter so that people don't get frostbite.  
19 In addition, with those Jefferson Park stations  
20 those heating -- heating areas have been taken out  
21 of service to try to prevent the homeless problem  
22 and it did none of that. So all it's doing is  
23 harming your customers. In regards to buses, I now  
24 use the 92 bus frequently. It needs improvements



1 in service. It also needs the run leader at night  
2 because it also serves the North Park Garage where  
3 a number of your drivers work from. I've heard  
4 drivers get on the 92 bus and complain about the  
5 frequency and the lack of late night service on  
6 that bus and I'd like you to focus on that one  
7 because I think it might be one of the reasons  
8 you're having a hard time hiring drivers.

9 The -- the Forest Glen Station I talked to one of  
10 the managers there recently. They said they're  
11 down eighty people. If you extrapolate the -- the  
12 bus and train, we're down hundreds of people.

13 And -- and I just want to share one of my horrific  
14 bus rides recently. I -- I was in Wrigleyville. I  
15 was about to board a 77 Belmont bus westbound. I  
16 arrived there. I saw a gaggle of people. I asked  
17 the person in the front of the line how long they  
18 had been waiting. They'd be waiting twenty  
19 minutes. Once I got there, it took another  
20 45 minutes for 77 bus to arrive. Peak rush hour at  
21 6:00 p.m. on a Friday night. And then it took  
22 forever because there was -- that bus was  
23 overloaded to get to the Blue Line. And when I got  
24 to the Blue Line, once I got on the Blue Line there



1 was a stack of garbage on the train that I had -- I  
2 boarded. The type of stack you would see in the  
3 middle of the night. I don't know what it was  
4 happening -- why it was happening at 7:30 p.m. but  
5 it took me two and a half hours to go from Belmont  
6 and Sheffield to Jefferson Park.

7 SECRETARY LONGHINI: Mr. Dalka --

8 MR. DALKA: That's simply unacceptable.

9 SECRETARY LONGHINI: Mr. Dalka, can you wrap  
10 this up?

11 MR. DALKA: I ask that you take immediate  
12 action to resolve these issues, please, gentlemen.

13 SECRETARY LONGHINI: Thank you very much,  
14 Mr. Dalka. Our next speaker is -- I'm sorry. Is  
15 Aaron Viles. Is he on? Mr. Viles?

16 MR. VILES: I am.

17 SECRETARY LONGHINI: Okay. Please, address the  
18 board, sir.

19 MR. VILES: Can you hear me?

20 SECRETARY LONGHINI: Yes, we can.

21 MR. VILES: Thank so you much, Board. I  
22 appreciate the opportunity. My name is Aaron  
23 Viles. I am the director of campaigns for the  
24 Electrification Coalition which is a national



1 advocacy organization accelerating transportation  
2 electrification to reduce the monopoly oil has on  
3 our transportation and the associated national  
4 security risks. We drive an option of electric  
5 vehicles for consumers, freight, private sector  
6 fleets and public sector fleets through policy  
7 advocacy and programs at the federal, state and  
8 local levels. The EC is at the forefront of the  
9 urgent national shift to electric transportation  
10 and we want to encourage the CTA to do more to  
11 shift transit buses to electric due to the numerous  
12 benefits of lowering fuel and maintenance costs for  
13 cities and their transit agencies, improving air  
14 quality for communities and reducing our dependence  
15 on oil. Cities are increasingly turning to transit  
16 bus electrification to combat the economic health  
17 and security impacts for our dependence on foreign  
18 oil and a volatile fossil fuels market which thanks  
19 to Russia we are all experiencing very firsthand  
20 right now. Converting 100 buses to electric  
21 reduces diesel consumption by 8.8 million gallons  
22 over their useful life and lowers average life  
23 cycle greenhouse gas emissions by up to  
24 60 percent. Electric vehicles have a lower -- have



1 a -- can have a lower total cost of ownership than  
2 diesel making them a better investment and more  
3 efficient use of public funds over time. Estimates  
4 we have seen indicate that approximately \$40,000 of  
5 operating costs could be avoided by using electric  
6 buses. As folks probably know, federal resources  
7 are being made available at historic levels right  
8 now thanks to the bipartisan infrastructure law.  
9 Illinois is slated to receive approximately  
10 486 million dollars in service transportation block  
11 grants, 119 million in EMAC funds and 43 million  
12 dollars for the carbon reduction program. These  
13 funding sources are complimentary to the FTA LONo  
14 Program from which of course the CTA received  
15 7 million dollars in fiscal year '21 for  
16 electrification. Electrification of public transit  
17 is a critical step the CTA must take to meet  
18 existing climate commitment while protecting public  
19 health and increasing the livability of the  
20 Chicagoland area. CTA was absolutely a leader when  
21 the industry began testing electric buses in  
22 transit in 2014 but as of today CTA is falling  
23 behind other major transit operators in expending  
24 its electric bus -- bus transit lead. So we just



1 encourage the CTA Board to be as creative as  
2 possible in advancing its timeline to electrify  
3 your bus fleet. The 500 additional diesel bus  
4 purchase is close to one third of your entire fleet  
5 and if purchased, these buses would be on Chicago's  
6 roads until approximately 2039 which locks in  
7 pollution and greenhouse gases and absolutely  
8 misses opportunities to electrify the fleet and  
9 make these valuable contributions to the community.  
10 So thank you so much for the opportunity to  
11 comment. We would like to offer ourselves as a  
12 resource as you work forward with your efforts to  
13 meet your climate commitments. And thank you for  
14 your leadership.

15 SECRETARY LONGHINI: Thank you, Mr. Viles. Our  
16 next speaker will be Dr. Howard Ehrman.

17 Dr. Howard -- Dr. Ehrman?

18 MR. EHRMAN: Yes. Good morning. My name is  
19 Dr. Howard Ehrman. I'm the former assistant health  
20 commissioner here in Chicago and a life-long rider  
21 of the CTA. I really want to encourage the Chicago  
22 Transit Authority to join with other cities and  
23 states including Austin, Seattle, New York,  
24 Los Angeles, Maryland to basically ban the buying



1 of new diesel buses and/or greatly accelerate it.  
2 The cost of diesel is not just with the question of  
3 energy. It's not just with a question that it's a  
4 major contributor to climate change. It's also on  
5 the question of the actual health of your bus  
6 drivers and the people of the city of Chicago.  
7 Particularly African-Americans and Latinos. The  
8 African-American asthma rate in Chicago is the  
9 highest in the United States. The Latino asthma  
10 rate is the second highest. Bus drivers all over  
11 the world not just in school buses but in regular  
12 buses on transit are -- basically have a much  
13 higher rate of asthma, cardiovascular disease and  
14 cancer secondary to diesels that are inhaled while  
15 they're driving particularly when bus bunching goes  
16 on. Chicago basically lowballed compared to every  
17 other city per capita the amount of money it asked  
18 for to basically electrify the bus system. If you  
19 electrify the bus system by 2030, not 2040, if you  
20 rescind your contract to basically stop buying new  
21 diesel buses, this will be a win-win for Chicago,  
22 for the residents of Chicago, for the lives of your  
23 bus drivers who will be more effective at their  
24 work. We also would encourage you to do the same



1 thing you did in 2016 and that is work together to  
2 build these buses in Chicago. The same thing  
3 you're doing now with trains. Since you basically  
4 passed that in 2016. There is a great need for  
5 basically people who work in factories in Chicago  
6 getting high paying jobs that are low emitters of  
7 toxic fumes and are making things like electric  
8 buses. Specifically Chicago needs to get hundreds  
9 of electric buses on -- on the road beginning in  
10 the next couple years and to stop buying diesel  
11 buses. This would be a great thing for the city.  
12 And again school children would have less asthma.  
13 That's the number one reason that children miss  
14 school and workers would have much less asthma.  
15 That's the number one reason that workers miss  
16 work. Finally, I want to just draw to your  
17 attention to the fact that the highest pollution  
18 areas in Chicago are in black and brown  
19 neighborhoods like Pilsen, Little Village,  
20 Englewood and the southeast side. Diesel buses  
21 contribute to this. And I don't think you want to  
22 be doing this. So this is a win-win for everybody  
23 including building the buses with unionized  
24 workers. Thank you very much.



1 SECRETARY LONGHINI: Thank you, Dr. Ehrman.  
2 Our final speaker today will be Juan Calahorrano.  
3 Juan? Juan, are you there?

4 MR. CALAHORRANO: Can you guys hear me now?

5 SECRETARY LONGHINI: Yes. We can, sir.

6 MR. CALAHORRANO: Can you hear me?

7 SECRETARY LONGHINI: Please, address --

8 MR. CALAHORRANO: Okay. Good morning, Chairman  
9 Barclay, President Carter and distinguished board  
10 members. My name is Juan Calahorrano and I am the  
11 director of operations over HACIA, the Hispanic  
12 American Construction Industry Association. And I  
13 am here to talk about the importance of the DBE  
14 program. Particularly DBE certification. HACIA is  
15 a 43-year-old organization in construction that  
16 since its founding in 1979 has advocated for the  
17 minority contractor. HACIA is an assist agency  
18 that represents 350 members in construction and  
19 construction-related fields. HACIA members work on  
20 private and public projects and engage in the  
21 planning, design and construction of these  
22 projects. Around 35 percent of our members are  
23 certified DBE firms. We have another 25 percent  
24 that are eligible to become certified. We assist



1 members and non-members with certification  
2 services. Of the 35 percent DBE firms, 45 percent  
3 engage in planning and time services, while the  
4 remaining working in construction and other  
5 services. DBE certification has been a critical  
6 tool for our members to be able to sustain and  
7 succeed in the industry. DBE certification has and  
8 gives the opportunity to be considered as  
9 consultants and subcontractors in the various  
10 public projects in the state of Illinois. Some of  
11 the work has included working on CTA projects. The  
12 DBE certified firms are run and operated by  
13 experienced owners and staff who can work on  
14 various projects around the state. These owners  
15 and staff have the skills required to perform at  
16 higher levels. Challenges arise due to a lack of  
17 opportunity if they're not a certified DBE firm but  
18 for other projects require participation by DBE  
19 certified firms. These allow citizens and primes  
20 to consider these firms and provide opportunities.  
21 Some of the benefits of certification I would like  
22 to highlight is on the marketing side. Oftentimes  
23 small businesses don't have the resources needed to  
24 market their service properly. As a certified firm



1 they are listed in a directory for primes to reach  
2 these firms for the service needed. Without  
3 certification they most likely won't be considered  
4 on public contracts and through the DBE programs  
5 this advances their own business and taken into  
6 account that otherwise they're not happening. DBE  
7 firms are offering opportunities to participate in  
8 business development capacity programs such as the  
9 CTA's building small businesses. The program aimed  
10 at growing small business to financial capacity.  
11 DBE certified firms are part of the Illinois UCP,  
12 the Unified Certification Program, which means that  
13 a DBE firm can participate -- participation can  
14 also be counted toward the goal of agencies such as  
15 CDOT, IDOT, Metra, Pace and CTA therefore creating  
16 opportunity. DBE certified firms are also  
17 recognizing small business enterprise or DBE firms  
18 which give them assets to set up opportunity. And,  
19 lastly, I would like to say too DBEs can  
20 participate in partnership programs which provide  
21 these opportunities to gain experience, improve  
22 their business knowledge and expand their scope of  
23 services. There are many other impactful reasons  
24 why obtaining these certifications are important



1 but these are the most impactful to a small  
2 business. I want to thank you, the board, for the  
3 opportunity to comment on this matter. Thank you.

4 SECRETARY LONGHINI: Thank you, sir. Chairman  
5 Barclay, before I turn it back to you for any  
6 comments, let the record show that John Paul Jones  
7 at the Sustainable Englewood Initiative and its Red  
8 Line Extension TIF Coalition has sent in written  
9 comments which I will distribute to the board. And  
10 President Carter speaking to Garland and Heather  
11 Armstrong this week from Iowa and they wanted to  
12 wish you congratulations on your recent promotion  
13 at APTA. They wanted to pass it on to you at the  
14 board meeting as -- as a public comment, sir.  
15 Chairman -- Chairman Barclay, that concludes the  
16 presentations by the four speakers today.

17 CHAIRMAN BARCLAY: Thank you, Greg. I want to  
18 thank all the public speakers that took time out to  
19 address the board this morning. At this point I'd  
20 like to open it up to any board members who have  
21 any questions or comments relative to the public  
22 speakers this morning.

23 DIRECTOR ORTIZ: Thank you for reaching out.

24 DIRECTOR MILLER: No questions.



1           CHAIRMAN BARCLAY: Thank you. Our next order  
2 of business is the president's report. However,  
3 before I turn it over to President Carter, I'd like  
4 to extend congratulations to him on his recent  
5 appointment as the Chairman of the American Public  
6 Transportation Association, an international  
7 association comprised of 1500 public and private  
8 sector transportation organizations which CTA is  
9 also a member. As the chair, Dorval will lead  
10 AFTA's board and its efforts to advocate for  
11 funding, legislation and policies supportive of  
12 public transportation which will not only be a  
13 benefit to AFTA but also to CTA and to our transit  
14 region as well. Congratulations, Dorval. We  
15 support you and look forward to working with you  
16 under your leadership.

17           PRESIDENT CARTER: Thank you. And thank you  
18 members of the board. I am pleased to give you an  
19 update on the progress that we are making on our  
20 meeting the moment plan which is a follow up to my  
21 commitment to this body in August. I will update  
22 you every month regarding the plan, events and  
23 improvements that we make and the progress that we  
24 continue to make on the overall plan itself. And I



1 am pleased to report to you that the progress on  
2 the plan has continued since the last time we've  
3 met. As you may recall, our action plan is built  
4 on five key pillars. The first pillar is at the  
5 core of our most pressing issues which is  
6 delivering reliable and consistent service as you  
7 heard from some of our commenters today. The steps  
8 we are undertaking to achieve this goal and address  
9 the dual challenges of both improving service  
10 quickly and sustainably and also to bring aboard  
11 new bus and rail operations to serve our customers.  
12 To help immediate improve rail service, we made  
13 temporary schedule changes along our busiest rail  
14 lines. These adjustments which went into effect in  
15 mid August had an immediate effect that directly  
16 benefitted our customers. Incidents of big gaps  
17 between trains which we defined as triple the  
18 scheduled intervals or higher have now been reduced  
19 by 60 percent on the Blue Line and 50 percent on  
20 the Red Line. These are significant improvements  
21 to our two busiest lines. Instances of intervals  
22 that are double the schedule interval during the  
23 morning and evening rush hours were cut in half as  
24 well. We know that these adjusted schedules will



1 continue to help improve service making it more  
2 reliable and consistent to our customers and we  
3 look forward to more improvements that will result  
4 from additional and more comprehensive bus and rail  
5 service optimizations that we are coordinating with  
6 our unions and which will occur later this year. I  
7 want to assure you that we remain in the early  
8 stages of the changes we envision. This is just  
9 the beginning. Further thoughtful creative bus and  
10 rail service solutions will be instituted in the  
11 coming months.

12 The primary solution to better and more  
13 service is of course more operators. On  
14 October 1st in conjunction with our bus union, ATU  
15 Local 241, CTA hosted a successful job fair for new  
16 bus operators and bus mechanics here in our  
17 headquarters at CTA. We had more than 150 job  
18 seekers -- seekers who are in attendance and HR  
19 staff assisted with job applications, provided  
20 on-site assessments and interviews and began the  
21 hiring process for successful candidates right  
22 there on the spot. It was truly one-stop shopping  
23 for us. I am very encouraged that the messages  
24 that CTA is sending are starting to be heard and



1 are further bringing more individuals from Chicago  
2 to the surrounding suburbs into CTA to apply for  
3 these jobs. These are good paying opportunities  
4 that provide the level of wages and benefits that  
5 support families in the neighborhoods that we serve  
6 and help the overall economic growth of the city as  
7 a whole. Hiring new employees for key positions is  
8 paramount to our continued efforts to fight the  
9 ship -- to right the ship and we will be continuing  
10 our aggressive multi-faceted marketing and hiring  
11 campaign for the foreseeable future.

12 As always the safety of our customers and  
13 employees is our number one priority and we will  
14 continue to invest in our system's safety and  
15 security. This core CTA belief is reflected in our  
16 second pillar, enhanced safety and security of  
17 riders. As the board is aware, we recently  
18 extended our agreement with the City of Chicago for  
19 Chicago Police Department's voluntary special  
20 employment program or VSAP which allows voluntary  
21 officers, off-duty CPD officers to patrol CTA  
22 properties. This program is a valuable supplement  
23 to the efforts of CPD's transit unit and CTA's  
24 contracted security guard services and I am



1 appreciative of the board's support for the  
2 extension of that program. Additionally, CPD has  
3 announced an increased presence on CTA. So far  
4 this year they have conducted more than 90,000  
5 checks on our system that issued over 2500 code of  
6 conduct violations. On the topic of security  
7 services, I also wanted to touch on our ongoing  
8 canine deployment. We continue to make significant  
9 progress on the deployment of our canine units with  
10 28 of the 50 planned canine teams already being  
11 deployed. These teams are comprised of two  
12 officers and one canine. Additional teams are  
13 being trained and each week new units are being  
14 deployed on the system. I'll continue to update  
15 this board until we have reached our full  
16 deployment which we believe will happen in the next  
17 month or two.

18 The third pillar of our plan is to improve  
19 the customer experience in our facilities and I'm  
20 happy to highlight the work we are doing to  
21 revitalize almost thirty more stations as part of  
22 our ongoing refresh and renew station improvement  
23 and modernization program. Through the end of the  
24 year, CTA maintenance crews will be making repairs



1 and improvements at various rail stations around  
2 the city to provide our customers with a more  
3 welcoming transit travel experience. 23 stations  
4 have been completed with full scope and 75 out of  
5 92 stations have seen both paint and lighting  
6 improvements. For the benefit of our newest  
7 directors, I want to note that the results of the  
8 work we do through refresh and renew makes a  
9 tremendous difference. Thorough deep cleaning, new  
10 paint, new lighting and other improvements and  
11 repairs not only make an older station feel new  
12 which everyone can appreciate but also makes the  
13 customers and employees that use the station feel  
14 even safer. Near year's end, we will provide a  
15 more comprehensive public update about the  
16 improvements our hardworking crews have done and I  
17 look forward to giving you that information.

18 A critical component of the meeting the  
19 moment action plan is pillar four which is our  
20 commitment to upgrade our digital tools and improve  
21 rider communication. CTA continues to be focused  
22 on improving the bus tracker and train tracker  
23 experience for riders. And while the service  
24 optimizations I discussed previously will help



1 improve the tracker's accuracy, we're also taking  
2 multiple steps to modernize these platforms to  
3 improve the prediction accuracy of these tools. In  
4 August we launched a brand new fully redesigned bus  
5 tracker website and since that time we started  
6 piloting a new prediction enhancement feature  
7 designed to further improve the bus arrival  
8 prediction -- prediction information. For train  
9 tracker we recently made some back-end enhancements  
10 to the algorithm and platform to expand the arrival  
11 data available to customers and refine predictions  
12 published at the stations. We continue to look for  
13 every opportunity to further refine the train  
14 tracker and bus tracker tools as we move forward.

15 Also to measure our progress and ensure  
16 transparency with our riders, last month we rolled  
17 out our meeting the moment scorecard. Our on-line  
18 tool that tracks key areas of productivity and  
19 accomplishments that will benefit both our  
20 customers and employees. The scorecard will  
21 include updates on ridership and service trends,  
22 hiring, facility improvements, security-related  
23 initiatives and employee investments among other  
24 things. You can see the scorecard up on your



1 screen right now. As you can see, we continue to  
2 have strong ridership growth across both bus and  
3 rail. And on September 26th, we hit a pandemic  
4 high for ridership. Over 935,000 daily rides.  
5 Additionally, we are seeing progress with our  
6 service optimization efforts. We are seeing  
7 reductions on double and triple headways on rail  
8 where large gaps in bus service remains higher than  
9 we want but we plan to improve with the bus service  
10 optimizations that we plan for later this year. On  
11 bus and rail we're focusing our service  
12 authorization efforts on delivering more reliable  
13 and consistent service by aligning our scheduled  
14 service with the currently available workforce. As  
15 we continue to move forward with those service  
16 optimization efforts, we anticipate our service  
17 reliability will continue to improve and there will  
18 be reductions in large gaps of service. We're also  
19 making significant progress on many of the other  
20 initiatives announced as part of the action plan.  
21 Including over 500 tactile bus stop signs installed  
22 to date to help make the bus stop boarding  
23 locations easier to identify for riders who are  
24 blind or have low vision and 323 bus operators who



1 have been hired this year and an essential number  
2 towards our hiring goal of 450 new operators by the  
3 end of the year.

4 To be frank, my goal for this agency's  
5 improvement are ambitious and require everyone to  
6 redouble their efforts above and beyond what they  
7 would normally ask of themselves. More important,  
8 however, our action plan depends -- depends --  
9 demands a new level of accountability across  
10 departments and this tool will help us gauge the  
11 success of our efforts every month for everyone to  
12 see. And it is my -- my anticipation that this  
13 will be updated every month as part of our regular  
14 board meeting and I will update you every month on  
15 the improvements that we are making. I do want to  
16 be clear. I am asking a lot of my staff as we  
17 execute our action plan but I also believe they are  
18 consummate professionals who are up to the task and  
19 will not let our customers down. I do encourage  
20 everyone who is listening to our board meeting to  
21 visit our meeting the moment action plan web page  
22 each month and to see our progress directly on the  
23 page itself.

24 And, finally, an update on our fifth



1 pillar investment in our employees. Last month I  
2 updated you on -- on our investments in rail  
3 stations, video screens and our customer service  
4 system booths. This month I want to briefly note  
5 our continued investment in upgrades to the bus  
6 operator protective shields in our older fleet.  
7 For example, 100 of our older new flier buses are  
8 expected to be retrofitted with new shields by  
9 year-end and we've already completed 85 of those  
10 100. And all of our new buses are already equipped  
11 with the latest infrastructure to protect our bus  
12 operators as much as possible. Since beginning the  
13 implementation of the meeting the moment action  
14 plan, we have completed eighteen Ask CTA events at  
15 select stations around the city to engage customers  
16 and get their feedback. This has been a tremendous  
17 effort and we will continue to explore additional  
18 ways to engage our riders and our customers on a  
19 regular basis. We recently also invited our  
20 customers to join us in celebrating an important  
21 milestone. The CTA's 75th anniversary. On  
22 October 1st while some CTA staff were here hosting  
23 our job fair that I mentioned earlier, others with  
24 several brought feasts hosting our wonderful 75th



1 anniversary commemoration.

2           Though our customers rightly take issues  
3 with some of the challenges that we face recently,  
4 many of those same customers also love public  
5 transit. And there are many reasons people fall in  
6 love with CTA. Sometimes they are people who are  
7 transit aficionados. Other times they are people  
8 who we -- who love buses and trains since  
9 they -- since their first ride with their parents.  
10 At no other time is that more important than when  
11 we bring out our heritage fleet and provide our  
12 customers with a window back in time and let them  
13 board and ride our vintage vehicles.

14           I want to close with an issue I addressed  
15 in my City Club speech in August regarding the  
16 meeting the moment plan, homelessness. Like most  
17 large urban cities, homelessness is an issue that  
18 continues to affect our most vulnerable residents  
19 and as a result these people often seek warmth and  
20 shelter wherever they can. CTA has unfortunately  
21 been used as a shelter of last resort raising  
22 concerns around safety, cleanliness and overall  
23 function of a transit agency. Over the last few  
24 years, we've been working closely with the Night



1 Ministry to facilitate outreach to people  
2 experiencing homelessness who we know more help is  
3 needed. And it is for that reason today that CTA  
4 has brought before the board an ordinance  
5 supporting negotiations with the City of Chicago,  
6 Department of Family Support Services or DFSS to  
7 fund and secure additional outreach resources via  
8 their delegate agencies to support and provide  
9 services to unsheltered residents currently seeking  
10 refuge on CTA. I believe that Chicagoans who  
11 experience homelessness are a group for whom very  
12 hard times got even harder during the pandemic and  
13 we must do all that we can to assist them. I view  
14 this as an important matter for CTA, our customers  
15 and of people who just really need this assistance  
16 and we look forward to working with them over the  
17 course of the winter to show both those individuals  
18 as well as our customers that we are committed to  
19 addressing and supporting as best we can the  
20 homelessness and mental health issues that are  
21 affecting our city. With that, I thank you for  
22 your attention and I'm happy to answer any  
23 additional questions.

24 CHAIRMAN BARCLAY: Thank you, Dorval. I have a



1 couple questions. First, we talked about the  
2 public service announcement that we have cameras  
3 that are watching. Are we still considering  
4 implementing that?

5 PRESIDENT CARTER: Yes. We are -- we are  
6 developing now signage and additional information  
7 for our digital screens that will be a way of  
8 reminding our customers that cameras are located  
9 throughout all of our stations and our buses and  
10 that you are basically being -- being videotaped on  
11 camera twenty-four hours a day, seven days a week.

12 CHAIRMAN BARCLAY: Okay. Good. And the other  
13 issue is with the security. When someone is  
14 apprehended, how are we getting the message out to  
15 the public that not just seeing someone who commits  
16 an act -- a criminal act on the CTA but we're  
17 actually prosecuting and doing something about  
18 that?

19 PRESIDENT CARTER: Yeah. I -- I have had  
20 discussions with our communications team about how  
21 we can be more proactive in showing the results of  
22 the security efforts that we're engaging in.  
23 That's also an effort that we're engaging in  
24 cooperation with the Chicago Police Department when



1 arrests are made. It is my expectation that we  
2 will not only be discussing more on social media as  
3 part of our ongoing efforts but also using our  
4 digital media to further enhance our messaging on  
5 the steps that have been taken to arrest and to  
6 address people who engage in inappropriate conduct  
7 on CTA including with the assistance of the law  
8 department starting to more aggressively identify  
9 those individuals who should be banned from our  
10 system going forward because of the conduct they  
11 engaged in. I suspect that as we move forward  
12 you'll start to see a lot more of that information  
13 going out. We also included in any of the comments  
14 or press releases or press statements that we're  
15 making around incidents that occur and so we are  
16 hopeful that the media will also start picking that  
17 up as part of the overall reporting on crime on CTA  
18 as we move forward.

19 CHAIRMAN BARCLAY: Thank you. I'd like to open  
20 it up to any other board members who may have  
21 questions relative to President Carter's report.

22 DIRECTOR JHA: I have a question. I just want  
23 to say that just thank you for the update. It's  
24 really, really amazing to see all the progress



1 we're making. When we talk about security and  
2 integrating with the PD, Chicago police, we know  
3 that the community that gets targeted how do we  
4 make sure that what we are seeing on the cameras,  
5 you know, the actions that they're -- they're not  
6 just police driven but it's more -- I know there  
7 was a -- there are other services. However,  
8 integrating that into this so we're not targeting,  
9 you know, people who are already overly -- overly  
10 targeted in these areas and creating more inequity  
11 in the -- in the community. Are we also  
12 integrating that as part of this?

13 PRESIDENT CARTER: We are certainly focused  
14 on -- well, let me say a couple things. One, we  
15 have certainly heard from our customers about one  
16 of the things they want to see on CTA is a more  
17 visible police presence. That -- that's not  
18 necessarily meaning, you know, arrest or things of  
19 that nature but just the visibility of police is a  
20 key part to the overall security that we're engaged  
21 in and we are working very closely with the police  
22 department to make sure that they are being visible  
23 and that they are being seen. You might have heard  
24 in my remarks about the 90,000 safety checks or



1 checks that the police are doing. That represents  
2 every time a police officer and -- and let me be  
3 clear about this. These are police officers in  
4 addition to the mass transit police. These are  
5 police -- additional police officers have come on  
6 to our systems, have engaged with our customers and  
7 have been visible on the system. We expect that to  
8 continue to grow. We also are going to be  
9 coordinating with the police department the use of  
10 social services activities that we discussed.  
11 Clearly homelessness and mental health issues are  
12 not a crime. These are people who need help. The  
13 idea and the -- and the strategy here is not to  
14 arrest them unless they do something that causes an  
15 issue or is a violation of the law in and of  
16 itself. The plan here is to help them. To help  
17 them get resources and to support them in ways  
18 that -- that get them someplace that quite honestly  
19 is much safer than sleeping and living on CTA. I  
20 expect that you will start to see more of that  
21 activity in a very visible way. Our video cameras  
22 obviously are still capturing whatever may be  
23 happening on our system that's inappropriate and  
24 clearly if there was something that was occurring



1 with our security personnel or others that we  
2 believe was not appropriate behavior, we have and  
3 will take action to address that immediately with  
4 the security companies that we engage with.

5 DIRECTOR JHA: Thank you.

6 CHAIRMAN BARCLAY: Anyone else?

7 DIRECTOR ORTIZ: I just want to say thank you  
8 for your leadership on this and also for the  
9 transparency and the opportunity to get updates and  
10 just have a set of metrics that can help us  
11 understand the impact of the work that's being  
12 done. So thank you.

13 DIRECTOR MILLER: I just want to join and also  
14 say thank you to President Carter for the update  
15 and certainly for the collaboration with the Family  
16 Service Support, mental health, homeless and  
17 attacking it in a way that is serving and so thanks  
18 to you and you and the team for CTA taking such a  
19 bold step in this area. And congratulations as  
20 already has been said by Chairman Barclay.

21 CHAIRMAN BARCLAY: Thank you, President Carter.  
22 Our next order of business is the approval of  
23 minutes of the regular board meeting of  
24 September 14th, 2022. May I have a motion to



1 approve?

2 DIRECTOR JHA: So moved.

3 DIRECTOR ORTIZ: Second.

4 SECRETARY LONGHINI: Moved by Director Jha.

5 Seconded by Director Ortiz. Director Lee?

6 DIRECTOR LEE: Abstain.

7 SECRETARY LONGHINI: Director Jha?

8 DIRECTOR JHA: Yes.

9 SECRETARY LONGHINI: Director Ortiz?

10 DIRECTOR ORTIZ: Yes.

11 SECRETARY LONGHINI: Director Miller?

12 DIRECTOR MILLER: Yes.

13 SECRETARY LONGHINI: Director Silva?

14 DIRECTOR SILVA: Yes.

15 SECRETARY LONGHINI: Chairman Barclay?

16 CHAIRMAN BARCLAY: Yes.

17 SECRETARY LONGHINI: That motion is approved,

18 sir.

19 CHAIRMAN BARCLAY: Our next order of business  
20 is executive session. It's my understanding, Kent,  
21 that there is no executive session today.

22 MR. RAY: That's correct, Chairman.

23 CHAIRMAN BARCLAY: Thank you. The next order  
24 of business is board agenda items number 6A,



1 presentation Equity in Infrastructure Project. Tom  
2 McKone and JuanPablo Prieto will make a  
3 presentation.

4 MR. PRIETO: Good morning, Directors.

5 JuanPablo Prieto, Director of Diversity Programs.

6 I'm here this morning -- this morning to present an  
7 exciting initiative that CTA helped established and  
8 is participating in called the Equity In

9 Infrastructure Project or EIP. Next slide, please.

10 EIP was co-founded in 2021 by Bill Washington, the

11 current CEO of Denver International Airport and

12 John Porcari, the former deputy secretary of the US  
13 Department of Transportation. In response to

14 President Biden's call to advancing racial equity

15 and support for underserved communities through the  
16 federal government and tackling the climate crisis

17 at home and abroad through two executive orders.

18 Both of these executive orders initiated the

19 Justice40 Initiative which pledged public

20 recommendations on how certain federal investments

21 might be made toward a goal that 40 percent of the

22 overall benefits flow to disadvantaged communities.

23 EIP had its initial meeting on December 7th, 2021

24 at the Carpenters' Hall in Washington, D.C. with a



1 goal of building a broad collision of  
2 infrastructure agencies to realize the goals of  
3 Justice40 using the bipartisan infrastructure law.  
4 The five first movers which include CTA set the  
5 tone for how we were going to collaborate, share  
6 best practices and support each other as we look to  
7 expand the work that we were already doing. EIP  
8 will engage public -- public agencies, the private  
9 sector, non-governmental organizations and the  
10 federal government to make sure we are all on board  
11 and moving in the same direction. The overall  
12 mission of EIP is to build generational wealth and  
13 reduce the racial wealth gap for businesses in  
14 underserved and underrepresented communities. How  
15 do we operationalize this goal? By December of  
16 2025, EIP participants will increase the  
17 participation of historically underutilized  
18 businesses or HUBs which include disadvantaged  
19 business enterprises, DBEs, and small business  
20 enterprises, SBEs, and create more prime  
21 contracting, joint venture and equity partnership  
22 opportunities. We will all work within our  
23 respective agencies to grow the number of HUBs,  
24 reduce the barriers within our contracts for these



1 businesses to participate in our projects  
2 specifically at the prime level, streamline our  
3 administrative procedures to make it easier for  
4 HUBs to do business with -- in multiple markets,  
5 create programs that support HUBs to grow and  
6 expand the number of agencies that sign on to the  
7 pledge.

8           Here's a map that includes the first five  
9 movers which CTA is one of. As you can see, we  
10 have a variety of type of infrastructure from an  
11 airport to a water district to a seaport to  
12 commuter rail and to of course transit. Since the  
13 first movers started -- go back one slide, please.  
14 Since the first movers started, we have added more  
15 agencies such as the city of Denver, the city of  
16 Philadelphia and just this week six states state  
17 departments of transportation signed on to the  
18 pledge including the Illinois Department of  
19 Transportation. We reached out to local agencies  
20 to encourage them to sign the pledge. Each agency  
21 that signs a pledge was asked to make measurable  
22 goals based on their buying plans and programming.  
23 CTA's commitment with EIP is to continue to create  
24 opportunities for our DBE firms through our capital



1 improvement program. We launched our building  
2 small businesses program in July which will connect  
3 small businesses to capital sourcing, technical and  
4 bonding assistance and back office support in an  
5 effort to support our DBEs and SBEs in their  
6 growth. We saw how successful the pilot program  
7 was through RPM and are excited to see what we can  
8 do now that it has a broader focus. We will also  
9 use the best practices development RPM like  
10 repeated outreach and breaking contracts apart on  
11 Red Line extension, the Congress Line improvements,  
12 all stations accessibility and our other capital  
13 projects to increase DBE participation. We will  
14 also continue to grow our race and gender neutral  
15 SBE program that allows us to set contracts aside  
16 so small businesses can compete among ourselves.  
17 As part of that commitment, we set aside our  
18 maintenance level construction program or MAINCON  
19 which the board approved earlier this year as a  
20 small business set aside.

21 Through our conversations with the first  
22 movers, we have seen that CTA is a leader in this  
23 space and we have started helping other agencies  
24 develop similar programs. With that in mind, CTA



1 is working on an agreement with the Southeastern  
2 Pennsylvania Transportation Authority or SEPTA that  
3 would allow us to accept each other's small  
4 business enterprise or SBE certification. SEPTA  
5 and CTA have similar if not identical certification  
6 standards for SBE so it makes sense to grant  
7 reciprocity and allow firms to compete in other  
8 marketplaces. Larger firms are used to doing this  
9 and it's part of what makes them successful. In  
10 order to meet the goals of EIP and Justice40, we  
11 need to create opportunities for SBE firms to act  
12 like larger firms. Our long-term goal is to get  
13 other governmental agencies to sign the agreement  
14 and create a national model for small business  
15 programming. I now would like to show you the  
16 video produced by the EIP first movers.

17 (A video was played.)

18 MR. PRIETO: That concludes our presentation.  
19 We'd be happy to answer any questions.

20 DIRECTOR ORTIZ: Thank you for sharing the  
21 video. I've shared this before and I just want to  
22 highlight my emphasis on streamlining this process  
23 and just thankful for the opportunity to really  
24 help open up opportunities that aren't just local



1 but that are allowing businesses to have  
2 connections across the country and streamlining  
3 that process and opening doors. So thank you for  
4 that.

5 MR. PRIETO: Thank you.

6 DIRECTOR SILVA: How are we going to move,  
7 okay, with diversity, okay, let's say like  
8 different Afro-American, Mexicans and Latin  
9 Americans? How are we going to push their  
10 opportunities?

11 MR. PRIETO: So we'll continue to -- to  
12 increase our -- our DBE participation through  
13 our -- you know, our goal setting process but also  
14 targeting our outreach to make sure that  
15 underserved communities are getting an opportunity  
16 to compete on our contracts. The board approved a  
17 contract to -- to get our building small businesses  
18 program a broader reach. So now we're bringing  
19 those resources and opportunities to those  
20 communities so that those businesses have an  
21 opportunity to grow as -- as a part of this  
22 program.

23 CHAIRMAN BARCLAY: President Carter?

24 PRESIDENT CARTER: Yeah. I -- I just want to



1 say a few additional words to -- to what JP said  
2 and the presentation that he gave. It is not by  
3 accident that we are one of the first movers in  
4 this initiative and in this area. CTA has been a  
5 first mover in this area for many years long before  
6 this -- this initiative was started. And we've  
7 been recognized in our industry as one of  
8 the -- the sort of cutting edge agencies when it  
9 comes to encouraging and supporting diversity in  
10 our contracting and other opportunities. I know  
11 that many of you have heard me say on many  
12 occasions that CTA is more than about moving people  
13 from point A to point B. It's about connecting  
14 communities. And one way you connect those  
15 communities is through economic growth and -- and  
16 economic wealth. And so I was very excited when  
17 both my -- my -- both of my good friends and  
18 colleagues Phil Washington and John Porcari asked  
19 us to be a part of this. I've known both of them  
20 for many years. I was in the administration with  
21 John when he was deputy secretary at DOT. Phil I  
22 have known for a good portion of my career. And  
23 for those of you who don't know, Phil is actually a  
24 native Chicagoan and who grew up in as irony would



1 have it Altgeld Gardens. So our Red Line extension  
2 which is something we just talked about it earlier  
3 in this meeting is obviously something that's very  
4 important to him. And I think that there is some  
5 irony that we're having both of these conversations  
6 at this board meeting because the Red Line  
7 extension I think is a -- is a tangible  
8 infrastructure project that is showing our  
9 investment as this -- as an agency into a community  
10 that needs that investment but it's also an  
11 opportunity for us to do exactly what the EIP  
12 initiative is doing which is to not only make that  
13 infrastructure investment in that community but use  
14 that investment as a tool and leverage to bring  
15 jobs and other opportunities to that exact same  
16 community in ways that will allow them to get the  
17 type of economic stability that many of us take for  
18 granted where we live in today. I believe the EIP  
19 initiative is going to be a landmark opportunity  
20 for us. We are already working very closely with  
21 SEPTA and we'll be announcing in the very near  
22 future an agreement with them that will allow for  
23 our DBEs and their DBEs to seamlessly work in each  
24 market to pursue opportunities and open up new



1 opportunities for us and for SEPTA. I'm -- I'm  
2 very excited about that. The Biden administration  
3 is very excited about it. I think it's going to be  
4 a model for something that will be replicated  
5 throughout the country and it's going to allow DBEs  
6 a much broader way of access and level of access to  
7 the work that all of us do on a daily basis. I  
8 want to thank this board today because it's been  
9 your long-term support and in sometimes pushing of  
10 our agency and staff to do better and to achieve  
11 more that has put us into this position. And I'm  
12 going to be very proud to lead this agency on a  
13 national-wide approach to ultimately achieving not  
14 only what we've gotten used to in Chicago but  
15 putting it on a national forum and on a national  
16 state where we can achieve that same level of  
17 success at a national level. And I'm going to be  
18 looking forward to obviously including the board  
19 and keeping the board informed of the progress that  
20 we make as we try to roll this initiative out and  
21 get more and more agencies signed up for it and  
22 more and more DBEs and SBES and other  
23 minority-owned firms engaged in and supported by  
24 and ultimately being successful in doing



1 infrastructure projects in the transit sphere.

2 CHAIRMAN BARCLAY: Thank you.

3 DIRECTOR SILVA: Thank you.

4 CHAIRMAN BARCLAY: AS I mentioned during the  
5 briefing, this is very creative and cutting edge  
6 and I'm excited about what you guys have done to  
7 put this together. And I'm just looking forward to  
8 seeing the results of it. This is good. This is  
9 going to help a lot of smaller minority businesses  
10 to -- to get that extra opportunity to -- to  
11 perform and to make money and build wealth. So  
12 thank you very much. Great job.

13 DIRECTOR JHA: Yeah. I -- I agree. I -- I  
14 would also add that let's highlight them, you know,  
15 not just financial reward but also let's put them  
16 on our websites. Let's show the successes so other  
17 people can see, hey, this is not about -- you know,  
18 this has real impact. The benefits are real. I  
19 think just getting the word out there and  
20 highlighting these leaders who are leading these  
21 companies is also important so they can get more  
22 business not just one way, you know, but it opens  
23 up more doors for them. So let's figure out a way  
24 to recognize them not just financially but also in



1 good will.

2 PRESIDENT CARTER: I think that -- that's a  
3 terrific idea. And we will certainly work to  
4 develop exactly that. I think I should point out  
5 the -- the video that you saw there is a video  
6 that's being used by the project on a national  
7 level but that video was created here in Chicago.  
8 CTA staff put that video together and you  
9 may -- some of you who know Steve Mayberry may have  
10 noticed his voice as the narration of the video  
11 itself. So we have a very talented team here that  
12 is really good at promoting and -- and -- and  
13 supporting in the media world and the  
14 communications world the work that we do and we  
15 will certainly make this a part of that effort  
16 going forward.

17 CHAIRMAN BARCLAY: Thank you.

18 PRESIDENT CARTER: Thank you.

19 CHAIRMAN BARCLAY: Our next order of business  
20 is a resolution in support of the project and I  
21 will ask Greg to read the resolution.

22 SECRETARY LONGHINI: Yes. The resolution  
23 regarding the Chicago Transit Authority's  
24 commitment to provide economic opportunities



1 through the Equity in Infrastructure Project.  
2 whereas, the Equity in Infrastructure, EIP, was  
3 founded in 2021 to advance racial equity and  
4 support underserved communities and tackle the  
5 climate crisis at home and abroad through public  
6 agency contracting. And whereas EIP exists to  
7 improve public contracting practices by creating  
8 more opportunities for historically underutilized  
9 businesses which includes disadvantaged business  
10 enterprises and small business enterprises to build  
11 generational wealth and reduce the racial wealth  
12 gap by creating more prime, joint, venture and  
13 equity contracting opportunities for these firms.  
14 And whereas EIP works to secure commitments from  
15 public agencies to increase the number, size and  
16 scope of contracts going to HUBs by facilitating  
17 access and reducing barriers to compete for  
18 business in multiple markets. And whereas EIP  
19 advances the spirit of Executive Order 14008,  
20 President Biden's Justice40 Initiative, the federal  
21 government goal that 40 percent of the overall  
22 benefits of certain federal investments flow to  
23 disadvantaged communities that are marginalized,  
24 underserved and burdened by pollution. And whereas



1 EIP seeks to utilize the Infrastructure Investment  
2 and Jobs Act bipartisan infrastructure law, Public  
3 Law 117-58, to build wealth in underserved  
4 communities. And whereas CTA, a leader in contract  
5 diversity, equity and inclusion, signed on to the  
6 EIP as one of the five first movers along with  
7 Denver International Airport, Metropolitan Water  
8 District of Southern California, Port of Long Beach  
9 and the Southeastern Pennsylvania Transportation  
10 Authority, SEPTA, to help shape the EIP pledge and  
11 identify initial projects of interest working with  
12 the private sector, state and local governments and  
13 US Department of Transportation. And whereas CTA's  
14 commitment to EIP will create opportunities for DBE  
15 firms through upcoming projects like the Congress  
16 Branch phase one improvements, All Stations  
17 Accessibility Program and Red Line extension.  
18 whereas CTA commits to continue to grow our race  
19 and general neutral SBE program that allows us to  
20 set contracts aside so small businesses can compete  
21 among themselves. And whereas CTA is currently  
22 working on an agreement with SEPTA that would allow  
23 each party to accept the other's SBE certifications  
24 to meet one the EIP goals of facilitating access



1 and reducing barriers for historically  
2 underutilized businesses to compete for business in  
3 multiple markets. Now, therefore, be it resolved  
4 that the Chicago Transit Board hereby affirms the  
5 CTA's commitment to participate in the Equity In  
6 Infrastructure Project. Be it further resolved  
7 that the board recognizes the importance of  
8 advancing racial equity in supporting underserved  
9 communities through the CTA's current commitments  
10 in public contracting and further efforts to create  
11 more opportunities for historically underutilized  
12 businesses.

13 CHAIRMAN BARCLAY: Thank you, Greg. I will now  
14 entertain a motion to approve the resolution  
15 regarding the Chicago Transit Authority's  
16 commitment to provide economic opportunities  
17 through the Equity In Infrastructure Project.

18 SECRETARY LONGHINI: Moved by Director Jha.

19 DIRECTOR ORTIZ: Second.

20 SECRETARY LONGHINI: Seconded by Director  
21 ortiz. Director Miller?

22 DIRECTOR MILLER: Yes.

23 SECRETARY LONGHINI: Director Lee?

24 DIRECTOR LEE: Yes.



1 SECRETARY LONGHINI: Director Ortiz?

2 DIRECTOR ORTIZ: Yes.

3 SECRETARY LONGHINI: Director Silva?

4 DIRECTOR SILVA: Yes.

5 SECRETARY LONGHINI: Director Jha?

6 DIRECTOR JHA: Yes.

7 SECRETARY LONGHINI: Chairman Barclay?

8 CHAIRMAN BARCLAY: Yes.

9 SECRETARY LONGHINI: That motion is approved  
10 with six yes votes, sir.

11 CHAIRMAN BARCLAY: The next order of business  
12 is a report from the committee on strategic  
13 planning and service delivery. Director Miller?

14 DIRECTOR MILLER: Thank you, Chairman Barclay.  
15 The Committee on Strategic Planning and Service  
16 Delivery was called to order earlier this morning.  
17 The committee approved the September 14th, 2022  
18 committee minutes. The committee heard  
19 presentation from staff regarding the new farebox  
20 procurement. The committee also heard a  
21 presentation on the Red Line extension property  
22 acquisition process. The committee reviewed three  
23 ordinance. An ordinance designed(sic) for  
24 acquisition various parcels and property as



1 required for the Red Line extension project and  
2 authorizing the negotiation for purchase, payment  
3 or relocation expense. Purchase of certain  
4 properties, institution of imminent domain  
5 process(sic) and if necessary an execution of right  
6 of entry agreement. An ordinance authorizing an  
7 agreement with the Cook County Land Bank Authority  
8 to acquire, hold, maintain and transfer to  
9 Authority various parcels of property for the Red  
10 Line extension project. An ordinance authorizing  
11 negotiation for an intergovernmental agreement with  
12 the City of Chicago through its Department of  
13 Family and Support Services for outreach to  
14 individual in need of shelter. The committee  
15 placed all three ordinances on the omnibus and  
16 recommend board approval of the ordinance. That  
17 concludes my report, Chairman Barclay.

18 CHAIRMAN BARCLAY: Thank you, Director Miller.  
19 Our next order of business is a report from the  
20 Committee on Finance, Audit and Budget. Director  
21 Silva?

22 DIRECTOR SILVA: The committee met earlier this  
23 morning and approved the September 14th committee  
24 minutes and reviewed the finance report. The



1 committee reviewed six ordinances. An ordinance  
2 authorizing a predevelopment agreement with  
3 Sterling Racine, LLC for the construction of a new  
4 training and control center operation on authority  
5 property located on West Lake Street and North  
6 Pulaski Avenue, Chicago, Illinois. An ordinance  
7 authorizing an amendment to a lease agreement with  
8 89th Street Properties, LLC for property located at  
9 1120 East 89th Street, Chicago, Illinois. An  
10 ordinance authorizing an amendment to a lease  
11 agreement with Metra for property located at  
12 Caldwell Avenue and Central Avenue in Chicago,  
13 Illinois. An ordinance authorizing the purchase of  
14 cybersecurity insurance coverage for policy year  
15 November 1st, 2022 through October 31st, 2023. An  
16 ordinance authorizing the purchase of blanket  
17 railroad protective liability insurance for policy  
18 year November 1st, 2022 through October 31st, 2023.  
19 An ordinance authorizing an amendment to ordinance  
20 Number 021-111 to increase the payment authority  
21 for the blanket railroad protective liability  
22 insurance for policy year November 1st, 2021  
23 through October 31st, 2022. The committee also  
24 reviewed twelve contracts. The committee placed



1 the six ordinances and twelve contracts on the  
2 omnibus and recommended board approval of the  
3 omnibus. That concludes my report, Chairman  
4 Barclay.

5 CHAIRMAN BARCLAY: Thank you, Director Silva.  
6 I will now entertain a motion to approve the  
7 omnibus as stated by Director -- Directors Miller  
8 and Silva.

9 DIRECTOR JHA: So moved.

10 DIRECTOR ORTIZ: Second.

11 SECRETARY LONGHINI: Moved by Director Jha.

12 DIRECTOR ORTIZ: Second.

13 SECRETARY LONGHINI: And seconded by Director  
14 Ortiz. Director Lee?

15 DIRECTOR LEE: Yes.

16 SECRETARY LONGHINI: Director Jha?

17 DIRECTOR JHA: Yes.

18 SECRETARY LONGHINI: Director Ortiz?

19 DIRECTOR ORTIZ: Yes.

20 SECRETARY LONGHINI: Director Miller?

21 DIRECTOR MILLER: Yes.

22 SECRETARY LONGHINI: Director Silva?

23 DIRECTOR SILVA: Yes.

24 SECRETARY LONGHINI: Chairman Barclay?



1 CHAIRMAN BARCLAY: Yes.

2 SECRETARY LONGHINI: That motion is approved  
3 with six yes votes, sir.

4 CHAIRMAN BARCLAY: The next order of business  
5 is the construction report. Bill Mooney and  
6 JuanPablo Prieto?

7 MR. MOONEY: Good morning, Directors, Chairmen.  
8 Bill Mooney, your Chief Infrastructure Officer.  
9 I'm joined today by JuanPablo Prieto. And we'll  
10 provide our monthly construction updates. If you  
11 can flip to the first project. This is our  
12 Jefferson Park Your New Blue signals to O'Hare  
13 project. It remains tight to schedule and on  
14 budget. We are coming to the final edges of this  
15 as we had started the cutover at Rosemont East  
16 which is the last location for signal upgrades on  
17 the branch. We can move to some of the photos  
18 relevant to that. So I've shown you some of the  
19 work going on out there with the preparatory work  
20 on the room as they've been building it out up  
21 there in -- in the field work. So here is the  
22 actual room in -- in its final terminations being  
23 inspected right prior to the cutover. And here is  
24 some of the remote technology we use with signal



1 systems. So this is ultimately the third end  
2 systems we -- we provide to our customers on train  
3 communications, aspects and -- and alerts that come  
4 off of the signal system. There's a system called  
5 quick track and -- and this is the -- this is the  
6 interface point where they are testing that -- that  
7 interface. Our next project is our Irving Park  
8 station escalator canopy replacement project. I'm  
9 pleased to report that we've completed on schedule  
10 and on budget with this project. We can move to  
11 some of the finished photos. So here is the new  
12 escalator on the Pulaski entrance and you can see  
13 that new polycarbonate blue canopy up above. Next  
14 slide. And here's -- here's a bigger picture shot  
15 of that canopy. I -- I really, really like that  
16 polycarbonate canopy. I like how it even on -- on  
17 gray days it makes it feel a little bluer in the  
18 sky and it's certainly more welcoming and inviting  
19 than some of the older canopy systems we've had out  
20 there. So we have that and see that out there.  
21 And I will take a minute to pause here. And,  
22 JuanPablo, I don't know if you'd like to provide an  
23 update on the DBEs.

24 MR. PRIETO: Thank you, Bill. This work order



1 had a 20 percent DBE goal. The prime contractor  
2 committed to 20 percent and is on track to meet  
3 that goal.

4 MR. MOONEY: Thank you. So we'll move on to  
5 our next project. Our Kedvale, Edmunds and  
6 Sacramento Substation upgrades. This is quickly  
7 coming to a close as well. As we finish up at the  
8 roofing aspects at Sacramento as well as the  
9 courtyard repairs and we got some photos of that  
10 going up. So this is the exterior transformer yard  
11 for Sacramento Substation. I've previously shown  
12 you some work around the wall being dismantled that  
13 had structurally been kind of compromised and it's  
14 since been taken all the way back down to the  
15 concrete -- concrete foundation. Some of the  
16 concrete foundation has been rebuilt and  
17 those -- they're starting to reset the brickwork  
18 for that wall. So here's a picture of that kind of  
19 groundwork. Next slide. Here's some of that  
20 concrete foundation rebuild work going on there.  
21 This is our non-revenue rail vehicle facility.  
22 This remains on schedule and on budget and it's  
23 really exciting to see us in deep in the ground  
24 now. So we've got some photos of some of the grade



1 beam work out here. So last month I showed you a  
2 lot of the rebar work being prepped for this  
3 concrete install. This is the foundations for the  
4 building walls and main entranceways. So here you  
5 can see kind of that -- that grade beam fully  
6 poured in with concrete and then the backfilling of  
7 earth around it. Next slide. And here's kind of a  
8 step back. So we actually have a full-time camera  
9 on the site that we are streaming into the  
10 elementary school directly adjacent so the students  
11 can see live activity going on on the site directly  
12 across from them. We've been working in and out of  
13 the school kind of with the contractor to do  
14 presentations on the STEM opportunities that go  
15 along with construction contracts but this allows  
16 them to have that kind of live feed understanding.  
17 We also get it ourselves to be able to check on the  
18 site throughout but it gives you a sense of the  
19 scope and the size of this project. So  
20 that -- that you can see on the far right of the  
21 screen one end of the project to the far left of  
22 the screen and in relationship to the buildings  
23 behind it you can see how -- how large this  
24 facility will ultimately be when built. You get a



1 little sense of how -- how all this foundation  
2 impact that we've been talking about. With those  
3 helical piles really are important in the building  
4 of this size.

5 This is our traction power upgrades at  
6 Canal tie house, Barry and Damen Substations. So  
7 we are into our foundations on Damen. We remain on  
8 schedule and on budget here. And we've got some  
9 photos of that work. So here they are removing  
10 kind of the last remnants of the old foundations  
11 from the original building that was on this site  
12 and they had to clear some of the shared foundation  
13 with the adjacent building to make room for new  
14 micropiles that are being installed. Next slide.  
15 And here are those micropiles being put in. So  
16 you've seen work similar to this on some other  
17 projects. Most notably RPM. And so here they  
18 actually drill kind of a series of small similar --  
19 similar caissons, holes in the ground that they  
20 backfill with concrete and they all get tied in  
21 together as part of the top level cage that  
22 supports that facility. So here's that micropile  
23 installation. Next slide. Here's a closer view of  
24 that -- that drill apparatus going in. This is our



1 refreshed and renew program that President Carter  
2 spoke highly of earlier so we are at 23 of 28  
3 projects of the major program completed for the  
4 year and we are finishing up the painting on the  
5 last twenty or so stations in the SBE painting  
6 program. I've got some updates on some of those as  
7 we highlight them. California and the Pink Line.  
8 So is that curb appeal approach outside the  
9 station. You can see that deteriorated kind of  
10 concrete edge of that station facade freshly  
11 patched up and painted over. Next slide. Our  
12 beauty shot of this -- of the updated stairs. I --  
13 I actually think this is from a customer  
14 experience. One of those most notable points  
15 because it really is in your face and that  
16 difference it really wakes you up in the first time  
17 you see them and you really get that wow factor.  
18 Next slide. And here's Midway. So this is at  
19 Midway. We -- as we've done in a lot of cases, we  
20 do have that interface between the rail station and  
21 the bus turnaround. The refresh and renew left the  
22 station and went out into the bus turnaround and  
23 dealt with a lot of major interfaces out there. So  
24 updated the lighting and touch up painting. I



1 think we have a couple other photos of this up  
2 ahead. Here you can see that the birthing islands,  
3 the ADA landings there where they touched up all  
4 the -- all the cross lanes as well as the high  
5 hazard edges for the curbs. The bus operators get  
6 a great visual about where they're pulling in and  
7 locating. Next slide. And here's kind of that  
8 step back picture. So again I -- I think even our  
9 customers on the bus side are really noticing the  
10 impact of this program as they -- as they interface  
11 with it. Next slide. So here's inside. So you  
12 can clearly see kind of the difference in lighting.  
13 So between the older yellow to T8 lighting versus  
14 the newer LED lighting and how much brighter and  
15 cleaner that white light look is. As well as all  
16 the touch-up paint and refresh kind of in that  
17 space.

18 And our final up to date today is tied to  
19 the RPM project. It remains tight to schedule and  
20 on budget. And major activities still are -- are  
21 all moving forward. Our -- our next generation  
22 signal work is -- is continuing forward. Most of  
23 the major infrastructure work in the bypass area is  
24 staged on at stage two work on that north mainline



1 corridor right now and we -- and we continue to  
2 press forward on the LBMM substructure and -- and  
3 major elevated structure segments and track work.  
4 We've got a lot of track work going on up there  
5 right now. So it's really exciting to see. So we  
6 got some photos of some of this. So here's another  
7 example of micropiles that I just mentioned on RPM.  
8 So this is actually in -- in the area of the  
9 Brown Line where we're actually renewing a bunch of  
10 the historical structure where we interphase with  
11 the tie in and so these are foundations that  
12 ultimately carry the historical structure that  
13 remains in play there. Next slide. This is in the  
14 north mainline stretch between Addison and Belmont.  
15 I'm showing you some of that deck being built from  
16 the -- from the precast beams to the columns and  
17 now -- now they're starting to get ready to pour  
18 the -- the top deck. So this will all be filled in  
19 with concrete with these rebar cages and ultimately  
20 we build the track on to the surface. Next slide.  
21 This is at the far end of LBMM. So this actually  
22 where we transition back to the embankment and  
23 the -- the historical ballast structure. So here  
24 we actually transition from the segmental box to a



1 steel structure with a concrete deck. Very similar  
2 to what I just showed you on the north mainline  
3 corridor. And here they are. They put steel beams  
4 in place and they're starting to build in the deck  
5 forming so they can start pouring that deck up  
6 there. Next slide. So this is for a relay house  
7 that facilitates the middle track over near Winona  
8 and so this is actually going to be underneath the  
9 structure. This is foundational work for that  
10 house that gets built on top of it and then  
11 connects to that middle track and the signal  
12 systems required to support that operation. Next  
13 slide. And -- and here's some of our segment  
14 erections. So this -- this is moving very  
15 aggressively ahead. It's -- it's -- the production  
16 rates in the last two months have been  
17 real -- really great. They've exceeded -- they've  
18 exceeded kind of where they were expecting to be  
19 production-wise. This is in the middle track area  
20 where I just -- I showed you that relay house work  
21 as well which is kind of interesting because they  
22 actually had to build two sets of segments. They  
23 actually built the one for the middle track first  
24 and then they actually slide it over on a metal



1 beam and into place on the middle track and then  
2 they actually build the one for the mainline track  
3 thereafter and then they move the -- the gantry  
4 down to the next span. Next slide. And here is  
5 some of that concrete track work that we -- we were  
6 excited to see going forward. So these are the  
7 concrete plinths that ultimately our -- our plates  
8 get attached to and then rail goes on top so these  
9 are the ties that we use in the concrete version of  
10 this. And this is closest to that Ardmere end  
11 working back towards the gantry. So this is  
12 immediately following up that work.

13 Next slide. And one of the most notable  
14 things in the last month is the CTA hosted the FTA  
15 construction workshop and the RPM project was a  
16 flagship project for discussion in there. We  
17 presented on it but we also hosted a tour for over  
18 100 attendees including the FTA administrator and  
19 President Carter and the deputy administrator who  
20 joined us on some of the tour. Here we are right  
21 outside the Vautravers building relocated. You can  
22 see the flyover in the background with a group shot  
23 taken from the drones. It was -- was a warm day  
24 but I think everyone really took advantage of the



1 experience and understanding kind of the lessons  
2 learned. And I -- I mean I'm really proud of the  
3 team who pulled it off as well as just to highlight  
4 that the FTA's administrator called out in -- in  
5 the group on her -- she was a tour of how this was  
6 a best practice for industry and you can learn a  
7 lot from the great work we've done here. We didn't  
8 just talk about construction. We talked about a  
9 lot of the great work we've done on workforce and  
10 DBE outreach. We had a whole station specific to  
11 that as well as the operational coordination and  
12 how complex this building and a project of this  
13 size and caliber around a moving railroad and in a  
14 very dense neighborhood. So I think we talked  
15 about a lot of great things that we -- we  
16 championed and led the way on the industries coming  
17 behind us on here. Especially on the workforce and  
18 DBE front.

19 which brings us to our final slide. So on  
20 outreach so we continue kind of our -- our regular  
21 outreach events with the 44th and 48th wards.  
22 Regular connections there. We had been in the  
23 footprint of Goudy Elementary very, very  
24 noticeably. The gantry has been in that area as



1 we've been working with the school throughout time.  
2 They -- they regularly kind of have interface  
3 points with the -- with the community outreach  
4 coordinators as well as other portions of the  
5 construction project and the exciting work that's  
6 going outside them. Again this is the school that  
7 did the name the gantry contest and -- and put the  
8 name on the windy city gantry on it. We hosted the  
9 FTA construction workshop that I talked about and  
10 we continue our virtual office hours asking  
11 constituent questions as they come up. We  
12 participated in the Care For Real second annual  
13 community celebration event where we had a table  
14 there talking about the projects. It's a great  
15 organization that does a lot of great outreach work  
16 in the community. And then we had our regular open  
17 for business updates with Andersonville and Uptown  
18 and Edgewater Chamber of Commerce. And with that  
19 I'll turn it over to JuanPablo.

20 MR. PRIETO: Thanks, Bill. Good morning again,  
21 Directors. JuanPablo Prieto, Director of Diversity  
22 Programs. CTA diversity continues to meet with the  
23 contractor monthly to discuss DBE and workforce  
24 outreach and compliance. We continue to send out



1 opportunities along with the prime to the DBE  
2 community so they're aware of the trade packages  
3 and how to submit their bids. Open career  
4 opportunities with the prime and their subs are  
5 sent to our workforce partners Chicago Cook  
6 Workforce Partnership and Hire 360 so they can  
7 refer interested and qualified candidates that meet  
8 our workforce goals. As of September 30th, DBEs  
9 have been awarded over 230 million dollars between  
10 the design and construction packages. This  
11 accounts for 84 unique DBE firms. 32 of them new  
12 to CTA. On the workforce side as of  
13 September 30th, 1,634 unique individuals have  
14 worked over 921,000 labor hours and earned over  
15 53 million dollars. That concludes my portion of  
16 the report. I'm happy to answer any questions.

17 MR. MOONEY: Any questions for JuanPablo or  
18 myself on the projects?

19 DIRECTOR JHA: I love the numbers. The numbers  
20 speak for themselves. This is amazing.

21 CHAIRMAN BARCLAY: Thank you.

22 DIRECTOR MILLER: Great job your team. Great  
23 job.

24 DIRECTOR SILVA: Great job.



1 CHAIRMAN BARCLAY: Our final order of business  
2 is new business. Greg, is there any new business?

3 SECRETARY LONGHINI: No, sir. There is not.

4 CHAIRMAN BARCLAY: There being no new business,  
5 no further business to come before the board, may I  
6 have a motion to adjourn the Chicago Transit Board  
7 meeting of October 14th, 2022?

8 DIRECTOR JHA: So moved.

9 DIRECTOR ORTIZ: Second.

10 SECRETARY LONGHINI: Moved by Director Jha.  
11 Seconded by Director Ortiz. Director Lee?

12 DIRECTOR LEE: Yes.

13 SECRETARY LONGHINI: Director Jha?

14 DIRECTOR JHA: Yes.

15 SECRETARY LONGHINI: Director Ortiz?

16 DIRECTOR ORTIZ: Yes.

17 SECRETARY LONGHINI: Director Miller?

18 DIRECTOR MILLER: Yes.

19 SECRETARY LONGHINI: Director Silva?

20 DIRECTOR SILVA: Yes.

21 SECRETARY LONGHINI: Chairman Barclay?

22 CHAIRMAN BARCLAY: Yes.

23 SECRETARY LONGHINI: That motion is approved  
24 with six yes votes. We are adjourned.



1 (Whereupon, the meeting  
2 adjourned at 11:57 a.m.)

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1 STATE OF ILLINOIS )  
2 ) SS:  
3 COUNTY OF C O O K )  
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5 MARGARET E. MECKLENBORG, as an Officer of  
6 the Court, says that she is a Certified Shorthand  
7 Reporter doing business in the State of Illinois;  
8 that she reported in shorthand the proceedings of  
9 said meeting, and that the foregoing is a true and  
10 correct transcript of her shorthand notes so taken  
11 as aforesaid, and contains the proceedings given at  
12 said meeting via videoconference.

13 IN TESTIMONY WHEREOF: I have hereunto set  
14 my verified digital signature this 17th day of  
15 October , 2022.

16  
17 *Margaret E. Mecklenborg*  
18 \_\_\_\_\_

19 Illinois Certified Shorthand Reporter  
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<b>\$</b>	<b>2500</b>	<b>8</b>	<b>activity</b>	<b>agency</b>	<b>appreciative</b>
<b>\$40,000</b>	22:5		33:21 57:11	14:17 28:23 38:20	22:1
10:4	<b>26th</b>		<b>actual</b>	43:9 44:10,12 47:6	<b>apprehended</b>
<b>\$5,000</b>	25:3		12:5 54:22	<b>agency's</b>	30:14
6:2	<b>28</b>		<b>ADA</b>	26:4	<b>approach</b>
<b>\$750</b>	22:10 59:2		60:3	<b>agenda</b>	44:13 59:8
5:12		<b>3</b>	<b>add</b>	35:24	<b>approval</b>
			45:14	<b>aggressive</b>	34:22 51:16 53:2
<b>0</b>	<b>30th</b>		<b>added</b>	21:10	<b>approve</b>
	66:8,13		38:14	<b>aggressively</b>	35:1 49:14 53:6
<b>021-111</b>	<b>31st</b>		<b>Addison</b>	31:8 62:15	<b>approved</b>
52:20	52:15,18,23		61:14	<b>agree</b>	35:17 39:19 41:16
	<b>32</b>		<b>addition</b>	45:13	50:9,17 51:23 54:2
<b>1</b>	66:11	<b>9</b>	6:19 33:4	<b>agreement</b>	67:23
	<b>323</b>		<b>additional</b>	21:18 40:1,13 43:22	<b>approximately</b>
<b>1,634</b>	25:24		11:3 20:4 22:12	48:22 51:6,7,11	10:4,9 11:6
66:13	<b>35</b>		27:17 29:7,23 30:6	52:2,7,11	<b>APTA</b>
<b>100</b>	14:22 15:2		33:5 42:1	<b>ahead</b>	17:13
9:20 27:7,10 63:18	<b>350</b>		<b>Additionally</b>	60:2 62:15	<b>Ardmore</b>
<b>1006</b>	14:18		22:2 25:5	<b>aimed</b>	63:10
5:14	<b>360</b>		<b>address</b>	16:9	<b>area</b>
<b>10:40</b>	66:6		5:8 8:17 14:7 17:19	<b>air</b>	10:20 34:19 42:4,5
4:2		<b>A</b>	19:8 31:6 34:3	9:13	60:23 61:8 62:19
<b>1120</b>	<b>4</b>		<b>addressed</b>	<b>airport</b>	64:24
52:9			28:14	36:11 38:11 48:7	<b>areas</b>
<b>117-58</b>	<b>40</b>		<b>addressing</b>	<b>alerts</b>	6:20 13:18 24:18
48:3	36:21 47:21		29:19	55:3	32:10
<b>119</b>	<b>43</b>		<b>adjacent</b>	<b>algorithm</b>	<b>arise</b>
10:11	10:11		57:10 58:13	24:10	15:16
<b>14008</b>	<b>43-year-old</b>		<b>adjourn</b>	<b>aligning</b>	<b>Armstrong</b>
47:19	14:15		67:6	25:13	17:11
<b>14th</b>	<b>44th</b>		<b>adjourned</b>	<b>allowing</b>	<b>arrest</b>
4:8 34:24 50:17	64:21		67:24	41:1	31:5 32:18 33:14
51:23 67:7	<b>45</b>		<b>adjusted</b>	<b>alternatives</b>	<b>arrests</b>
<b>150</b>	7:20 15:2		19:24	6:13	31:1
20:17	<b>450</b>		<b>adjustments</b>	<b>Altgeld</b>	<b>arrival</b>
<b>1500</b>	26:2		19:14	43:1	24:7,10
18:7	<b>486</b>		<b>administration</b>	<b>amazing</b>	<b>arrive</b>
<b>1979</b>	10:10		42:20 44:2	31:24 66:20	7:20
14:16	<b>48th</b>		<b>administrative</b>	<b>ambitious</b>	<b>arrived</b>
<b>1st</b>	64:21		38:3	26:5	7:16
20:14 27:22 52:15, 18,22			<b>administrator</b>	<b>amendment</b>	<b>aspects</b>
	<b>5</b>		63:18,19 64:4	52:7,10,19	55:3 56:8
<b>2</b>			<b>advance</b>	<b>American</b>	<b>assessments</b>
	<b>50</b>		47:3	14:12 18:5	20:20
<b>20</b>	19:19 22:10		<b>advances</b>	<b>Americans</b>	<b>assets</b>
56:1,2	<b>500</b>		16:5 47:19	41:9	16:18
<b>2014</b>	11:3 25:21		<b>advancing</b>	<b>amount</b>	<b>assist</b>
10:22	<b>53</b>		11:2 36:14 49:8	6:11 12:17	14:17,24 29:13
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36:10,23 47:3 52:22			9:1,7	65:17	11:19
<b>2022</b>	<b>60</b>		<b>advocate</b>	<b>Angeles</b>	<b>assisted</b>
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52:15,18,23 67:7	<b>6:00</b>		<b>advocated</b>	<b>anniversary</b>	<b>association</b>
<b>2023</b>	7:21		14:16	27:21 28:1	14:12 18:6,7
52:15,18	<b>6A</b>		<b>affect</b>	<b>announced</b>	<b>assure</b>
<b>2025</b>	35:24		28:18	22:3 25:20	20:7
37:16			<b>affecting</b>	<b>announcement</b>	<b>asthma</b>
<b>2030</b>	<b>7</b>		29:21	30:2	12:8,9,13 13:12,14
12:19			<b>affirms</b>	<b>announcing</b>	<b>attached</b>
<b>2039</b>	<b>7</b>		49:4	43:21	63:8
11:6	10:15		<b>aficionados</b>	<b>annual</b>	<b>attacking</b>
<b>2040</b>	<b>75</b>		28:7	65:12	34:17
12:19	23:4		<b>African-american</b>	<b>anticipate</b>	<b>attendance</b>
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