

1
2 CHICAGO TRANSIT AUTHORITY
3 MAY 2023 REGULAR BOARD MEETING
4

5
6 Held via videoconference

7 on

8 May 10th, 2023

9 at

10 10:24 a.m.

11 at

12 567 West Lake Street, 2nd Floor,
13 Chicago, Illinois 60661
14

15
16 STENOGRAPHIC REPORT OF PROCEEDINGS via
17 videoconference had in the above-entitled cause
18 held at the Chicago Transit Authority Headquarters,
19 567 West Lake Street, 2nd Floor, Chicago, Illinois,
20 Lester L. Barclay, presiding.
21

22
23 REPORTED BY: Margaret E. Mecklenborg, CSR

24 LICENSE NO.: 084-004495



1 BOARD MEMBERS:

2 MR. LESTER L. BARCLAY, Chairman;

3 DR. L. BERNARD JAKES, Director;

4 MS. NEEMA JHA, Director;

5 REV. JOHNNY L. MILLER, Director;

6 MS. ROSA ORTIZ, Director;

7 MR. DORVAL R. CARTER, JR., President;

8 MR. KENT S. RAY, General Counsel;

9 MS. GEORGETTE L. GREENLEE, Secretary.

10 ABSENT:

11 MS. MICHELE A. LEE, Director.

12 PRESENTERS:

13 MR. JUANPABLO PRIETO,
Director, Diversity Programs;

14 MR. STEVEN MASCHERI,
General Manager, Capital Construction;

15 MS. GRACE OHS,
16 Vice President of Construction on RPM;

17 ALSO PRESENT:

18 MR. DONALD BONDS, Chief Transit Officer;

19 MS. DENISE BUNCH, Board Liaison;

20 MR. JAY CHAROENRATH, General Manager,
21 Bus Engineering and Heavy Maintenance
and Instruction;

22 MR. MICHAEL CONNELLY, Chief Planning Officer;

23 MS. MICHELE CURRAN, Vice President,
24 Budget & Capital Finance;



1 ALSO PRESENT:

2 MR. JEREMY FINE, Chief Financial Officer;

3 MS. THERESA FLETCHER-BROWN,
4 Director of EEO and Compliance Programs;

5 MR. ANDREW FULLER, Chief Internal Auditor;

6 MS. CAROLINE GALLAGHER,
7 Chief Strategy, Data and Technology Officer;

8 MS. SONJA HARGROVE, General Manager,
9 Strategic and Business Operations;

10 MR. JOSEPH HARMENING, Director, Real Estate;

11 MS. NORA LEERHSEN, Chief of Staff;

12 MS. ELLEN MCCORMACK, Vice President of
13 Purchasing and Supply Chain;

14 MR. THOMAS MCKONE,
15 Chief Administrative Officer;

16 MS. DEBORAH MILOSLAVICH,
17 Senior Coordinator, Fare Systems;

18 MS. APRIL MORGAN,
19 Chief of Staff, Office of the Chairman;

20 MR. HERB NITZ,
21 Director, Technology Engineering;

22 MS. LATRICE PHILLIPS-BROWN,
23 Community Liaison, RPM;

24 MS. MOLLY POPPE, Chief Innovation Officer;

MR. BRIAN STEELE,
Vice President of Communication and Marketing;

MR. MICHAEL THIRY,
Manager, Fare Systems Program Management;

MS. NANCY-ELLEN ZUSMAN,
Chief Safety & Security Officer.



1 (whereupon the meeting
2 convened at 10:24 p.m.
3 as follows:)

4 SECRETARY GREENLEE: At this point we are ready
5 to start the meeting of the Chicago Transit Board
6 for Wednesday, May 10th, 2023. Chairman Barclay?

7 CHAIRMAN BARCLAY: I would like to call to
8 order the regularly scheduled meeting of the
9 Chicago Transit Board for May 10th, 2023.

10 Georgette, please, call the roll.

11 SECRETARY GREENLEE: Director Miller?

12 DIRECTOR MILLER: Here.

13 SECRETARY GREENLEE: Director Jakes?

14 DIRECTOR JAKES: Here.

15 SECRETARY GREENLEE: Director Ortiz?

16 DIRECTOR ORTIZ: Here.

17 SECRETARY GREENLEE: Director Jha?

18 DIRECTOR JHA: Here.

19 SECRETARY GREENLEE: Chairman Barclay?

20 DIRECTOR BARCLAY: Here.

21 SECRETARY GREENLEE: I would like to note that
22 Director Michele Lee is absent today but, Chairman
23 Barclay, you do have a quorum.

24 CHAIRMAN BARCLAY: Thank you. Our first order



1 of business is public comment. Georgette?

2 SECRETARY GREENLEE: Chairman Barclay, there
3 are no public comments for this month.

4 CHAIRMAN BARCLAY: Our next item of business on
5 the agenda is our president report which
6 is -- which will be given by President Dorval
7 Carter.

8 PRESIDENT CARTER: Thank you, Mr. Chairman.
9 Members of the Board, I'm pleased to provide you
10 with an update regarding the ongoing progress that
11 we are making relative to our Meeting the Moment
12 Action Plan. I'm excited to share some of our most
13 recent accomplishments and some of the more
14 promising trends that we've identified which I
15 believe reflect improvement across many of our key
16 performance indicators. As you know, we are
17 watching our services and programs closely to
18 determine the effectiveness of the changes we're
19 making and the impact that our proactive management
20 initiatives are having. For a closer examination
21 I'd like to begin by taking a look at our Meeting
22 the Moment scorecard. Our service optimization
23 continues to show progress in the right direction
24 with lower double and triple headways on rail. Bus



1 service delivery is close to 95 percent and big
2 gaps of buses are slightly higher at 6.6 percent
3 than March and continue to trend significantly
4 lower than pre-optimization which is around
5 12 percent. The gaps that I referenced a moment
6 ago are somewhat seasonally driven primarily by
7 increased construction and more special events that
8 we are now supporting. The latter of which
9 requires us to sort of reallocate our bus operators
10 to support the events around our regular service.
11 Notably, our latest rail service figures continue
12 to show improved alignment between available
13 workforce and schedule which results in rail
14 service delivery reaching almost 90 percent of
15 scheduled in April. Improved rail service delivery
16 is a direct result of new operators starting in
17 April on the Red, Blue and other lines. For
18 example, Red Line service delivery improved from
19 76 percent in March to 91 percent in April.

20 In April, we also graduated a class of
21 eighteen new rail operators and they're already
22 making an impact on our rail service. We have
23 another two classes of rail operators each with
24 nineteen new operators currently in training. And



1 the first class of those remaining will graduate
2 during the week of June 3rd with a second
3 completing their training in late July. I look
4 forward to obviously adding these additional rail
5 operators this summer to help us maintain the
6 momentum that we're seeing. As we improve service,
7 we're also continuing our great work that's being
8 done as part of our ongoing refresh and renew
9 station improvement program which is a key part of
10 our action plan that contributes greatly to making
11 our rail stations cleaner and safer and is an
12 important part in creating a better overall CTA
13 travel experience for our customers. In 2023, CTA
14 committed to repairing and revitalizing twenty-nine
15 stations under our refresh and renew. Three of
16 which have already been completed. That includes
17 the Addison on the Red Line, 35th on the Red Line
18 and 35th on the Green Line. Those efforts are
19 being complimented by our seasonal power washing
20 teams which is a separate group of personnel that
21 are dispatched during the overnight hours and are
22 tasked with scrubbing and power washing the service
23 of CTA stations. And you can see some pictures of
24 the power washing teams on your monitors. This



1 year we've also expanded our refresh and renew
2 program to include eighteen additional facilities
3 for upgrades, twelve bus turnarounds and six other
4 employee facilities. Our crews have already begun
5 upgrading eight of them. And I want to highlight
6 that because this is the direct response to our
7 employees. They have told us that they wanted to
8 see updates to bathrooms and turnaround locations
9 and that's exactly what we are focusing on in our
10 refresh and renew program because we do want to
11 basically ensure that we are meeting and addressing
12 their comfort and safety issues as they are
13 concerns to us. As we discussed earlier during the
14 board meeting, these are part of the many things
15 that we're trying to do to improve the conditions
16 that our employees work in and to obviously show
17 that we care about our employees and we want to
18 show them that through the facilities that they
19 operate in. Our VP for capital construction, Steve
20 Mascheri is going to show you a few of the before
21 and after photos of the refresh and renew work that
22 we've been working on a little bit later but we
23 will continue to look for other ways to invest in
24 our employees, as indicated earlier, with these



1 kinds of improvements as well as other programs
2 that we believe will benefit our employees over the
3 long run.

4 As I've indicated, the retention of our
5 employees is just as critical as the hiring of new
6 employees and we're focusing on both of these at
7 the same time. As you are aware, we're also
8 working very hard to recruit, train and onboard
9 employees at a rate rarely if ever seen by most
10 public transit agencies. I'm not going to repeat a
11 lot of the stuff that Tom McKone went through but I
12 think you got a very good understanding of what
13 we're doing and where things stand today. I will
14 reemphasize the fact that we have another career
15 fair that's coming up May 19th and once again to
16 our board of directors and anyone else who is
17 watching these proceedings, please, spread the
18 word. CTA is hiring for jobs with both good pay
19 and good benefits. We also know our strategy can
20 and will work. In fact, later this afternoon we
21 will be celebrating over ninety new successful
22 trainees at a graduation ceremony here in our
23 headquarters building. Our progress is reflected
24 in the numbers and we have more bus operators and



1 service today than we did one year ago and we are
2 continuing to see our overall workforce numbers
3 increase. As I've discussed with you earlier, our
4 eyes remain firmly focused on the ball in terms of
5 increasing our workforce both in terms of new hires
6 and better attrition. And it is my hope and
7 expectation that this trend will portend for
8 good -- good -- many good things in the future.

9 Of course one of the reasons why we're
10 seeking to hire many more employees is because we
11 are also continuing to see a return of our
12 customers post-pandemic. As we continue to see
13 positive progress with hiring and service
14 reliability each month, we are also seeing positive
15 growth in our ridership. For example, last
16 wednesday we had our highest bus ridership day
17 since the beginning of the pandemic with 554,000
18 rides. 13,000 more rides than the highest day last
19 fall. we also had our second highest week-long bus
20 ridership totals of the pandemic last week with
21 3.182 million rides which is the highest week
22 coming just three weeks prior at 3.2 million rides.
23 Both of these weeks have beat the highest weeks
24 that we saw from last fall. During most years the



1 fall season is when we tend to have our highest
2 ridership days. So the fact that we are seeing
3 this level of ridership during the spring is
4 certainly a very good sign that our ridership is
5 starting to come back. In March, CTA's combined
6 bus and rail system ridership was up 12 percent
7 versus last year and preliminary numbers which I
8 will share next month point to April being even
9 better. CTA also reached a new high point in March
10 with current bus ridership reaching 64 percent of
11 pre-pandemic 2019 ridership. We tend to refer to
12 this number as our ridership retention number and
13 we are very happy to see progress in this metric as
14 well. Additionally, downtown ridership is showing
15 strong growth and as more people return to the
16 office and other activities downtown stations on
17 the Loop elevated are up 17 percent versus last
18 year and bus routes that serve only the Loop area
19 are up 46 percent during the same period. We are
20 also seeing some promising ridership growth on the
21 Blue Line due in part to the Kennedy construction
22 project which is allowing us to show car commuters
23 a most -- both faster and more affordable way to
24 get downtown. On the O'Hare branch, rail ridership



1 is now up approximately 1500 rides per day in the
2 morning rush alone since the Kennedy construction
3 and train frequency improvements began. While some
4 of its ridership is due to seasonality in that we
5 normally see increased ridership in the spring
6 time, the normal rides of ridership when the
7 weather warms up they are strong indications that
8 the corollary between the increased CTA ridership
9 and only time will tell us if this trend continues
10 to a multi-year reconstruction project. But our
11 initial data tends to suggest that this is not just
12 seasonal increases but people making decisions to
13 ride CTA in lieu of fighting the traffic on the
14 Kennedy right now.

15 I would also like to share with you that
16 we are in the process of completing our review and
17 analysis and results of our customer survey for the
18 first quarter of the year which includes feedback
19 from both frequent and infrequent riders. While we
20 will provide you with a more fulsome and
21 comprehensive review of what we've learned next
22 month, I can tell you now that we know that things
23 are moving in the right direction. While there are
24 and will always be areas where we need to and can



1 improve, there are also many areas where we can
2 plainly see that our system optimization efforts
3 and other initiatives are starting to have an
4 impact. I also said our post-pandemic return, and
5 I need to keep reminding everybody of this, is more
6 akin to a marathon than a sprint. So I'm sharing
7 these details with you now because I think they are
8 encouraging for CTA and demonstrates that little by
9 little we are seeing improvements in key service
10 areas and we're moving the agency in the right
11 direction. As I have been in the past months, I
12 will continue to update you on the progress that
13 we're making on these various data points. I'm
14 also looking forward to sharing with you some new
15 performance metrics that we have been working on
16 and more -- and more transparency around the data
17 that we share with the public about our service,
18 what's going on with our service and how we
19 ultimately are addressing our service over a period
20 of time. That -- that preview will also happen in
21 the next month or so. Mr. Chairman, that completes
22 my remarks regarding our action plan and other
23 activities that we're engaged in and I'm happy to
24 answer any questions that the Board may have.



1 CHAIRMAN BARCLAY: Thank you, President Carter,
2 for the update. First of all, I'd like to say we
3 were very pleased to see the significant progress
4 we are making in our hiring efforts which we
5 discussed earlier this morning. I attended the new
6 hire graduation last month and saw firsthand the
7 enthusiasm and pride of the new hires joining the
8 CTA family. Their excitement is reflective of the
9 thought and effort the team has put in to making
10 CTA the company of choice to build a career through
11 the recruitment and application process, through
12 training, graduation and eventually serving our
13 customers. Hiring and retention are key components
14 to addressing service and reliability issues. And
15 I applaud the efforts you make and look forward to
16 the continued progress. Regarding the service
17 reliability and overall customer service while
18 there are complex factors and contributing issues
19 in these areas, as I mentioned in briefings, there
20 are some ways that we could show our public the
21 steps we're taking in the short term to address
22 these issues. Messaging is one of those methods.
23 I'm pleased to see that the team is taking the
24 feedback from the school about proactively getting



1 the message out about our efforts and the progress
2 we're making along the way. I look forward to the
3 team sharing updates of this effort.

4 Lastly, I'd like to thank all who applied
5 for the Citizens Advisory Board. As you know,
6 that's near and dear to me. The application
7 process closed on April 28th and we received over
8 130 applications. I'm encouraged by the
9 demonstration of our customers' engagement and
10 interest. Applications are currently being
11 reviewed and we will have updates in the coming
12 weeks. So, please, stay tuned for that. At this
13 point I'd like to open up to the rest of the Board
14 members for any comments in response to President
15 Carter's remarks.

16 DIRECTOR JAKES: Well, President Carter, I want
17 to say that you are being quite modest as although
18 you talked about the employees and what they
19 needed. I know you're also responding to the
20 public when they said the same thing. So, you
21 know -- so you were being modest but, you know, I
22 want the public to know you heard them and -- and
23 you made a team of responders. So thank you.

24 PRESIDENT CARTER: Yeah. You know, I -- I



1 thank you for that comment and I think it is
2 important that I'm clear about the fact that by no
3 stretch of the imagination are we where we want to
4 be. we still have challenges.

5 DIRECTOR JAKES: Right.

6 PRESIDENT CARTER: Our service isn't at -- you
7 know, at the level that we want it to be to get to
8 the level -- (inaudible) -- working hard to improve
9 the situation and we have a strategy that I think
10 is indicated by all the feedback that we're seeing
11 that's working that's going to get us back to where
12 we want to be in the long term.

13 CHAIRMAN BARCLAY: Any other comments from any
14 other Board members?

15 DIRECTOR MILLER: I want to say thank you for
16 all of the hard work. And it is -- it's refreshing
17 and it's exciting that we're moving in this
18 positive direction. Thank you to the team.

19 DIRECTOR JHA: Plus one.

20 DIRECTOR ORTIZ: Thank you.

21 CHAIRMAN BARCLAY: Thank you again, President
22 Carter. Our next order of business is the approval
23 of the minutes of the Regular Board Meeting of
24 April 12th, 2023. May I have a motion to approve?



1 DIRECTOR JHA: So moved.

2 DIRECTOR ORTIZ: Second.

3 SECRETARY GREENLEE: It's been moved by
4 Director Jha and seconded by Director Ortiz. We
5 will now take the vote. Director Miller?

6 DIRECTOR MILLER: Yes.

7 SECRETARY GREENLEE: Director Jakes?

8 DIRECTOR JAKES: Yes.

9 SECRETARY GREENLEE: Director Ortiz?

10 DIRECTOR ORTIZ: Yes.

11 SECRETARY GREENLEE: Director Jha?

12 DIRECTOR JHA: Yes.

13 SECRETARY GREENLEE: Chairman Barclay?

14 CHAIRMAN BARCLAY: Yes.

15 SECRETARY GREENLEE: Chairman Barclay, the
16 motion to approve the minutes of the Regular Board
17 Meeting of April 12th, 2023 passes.

18 CHAIRMAN BARCLAY: Our next order of business
19 is executive session. It's my understanding, Kent,
20 that there is an executive session today.

21 MR. RAY: Yes, Chairman. We will move into
22 executive session pursuant to the Illinois Open
23 Meetings Act, section 2(c), sub 11 and 21.

24 CHAIRMAN BARCLAY: I will now entertain a



1 motion to recess into executive session for reasons
2 stated by counsel.

3 DIRECTOR JHA: So moved.

4 DIRECTOR ORTIZ: Second.

5 SECRETARY GREENLEE: It's been moved by
6 Director Jha. Seconded by Director Ortiz. We will
7 now take the vote. Director Miller?

8 DIRECTOR MILLER: Yes.

9 SECRETARY GREENLEE: Director Jakes?

10 DIRECTOR JAKES: Yes.

11 SECRETARY GREENLEE: Director Ortiz?

12 DIRECTOR ORTIZ: Yes.

13 SECRETARY GREENLEE: Director Jha?

14 DIRECTOR JHA: Yes.

15 SECRETARY GREENLEE: Chairman Barclay?

16 DIRECTOR BARCLAY: Yes.

17 SECRETARY GREENLEE: The motion passes.

18 (Whereupon, the Board recessed
19 into Executive Session
20 at 10:49 a.m.)

21 (Whereupon the meeting
22 reconvened at 11:06 a.m.
23 as follows:)

24 CHAIRMAN BARCLAY: I will now entertain a



1 motion to return to open session.

2 PRESIDENT CARTER: So moved.

3 DIRECTOR ORTIZ: Second.

4 SECRETARY GREENLEE: It's been properly moved
5 and seconded by Director Jha and Director Ortiz
6 that we return to open session. We will now take
7 the vote. Director Miller?

8 DIRECTOR MILLER: Yes.

9 SECRETARY GREENLEE: Director Jakes?

10 DIRECTOR JAKES: Yes.

11 SECRETARY GREENLEE: Director Ortiz?

12 DIRECTOR ORTIZ: Yes.

13 SECRETARY GREENLEE: Director Jha?

14 DIRECTOR JHA: Yes.

15 SECRETARY GREENLEE: Chairman Barclay?

16 DIRECTOR BARCLAY: Yes.

17 SECRETARY GREENLEE: The vote passes.

18 CHAIRMAN BARCLAY: We will now address board
19 agenda item 5-A. Kent?

20 MR. RAY: For item 5-A, Chairman, the Board
21 reviewed in closed session the closed session
22 meeting minutes from March 8th, 2023 and
23 April 12th, 2023.

24 CHAIRMAN BARCLAY: Thank you, Kent. May I have



1 a motion to approve the closed session minutes for
2 March 8th and April 12th, 2023?

3 DIRECTOR JHA: So moved.

4 DIRECTOR ORTIZ: Second.

5 SECRETARY GREENLEE: It's been properly moved
6 and seconded by Director Jha and Director Ortiz
7 that the minutes from the closed session meetings
8 of March and April 2023 be approved. We will now
9 take the vote. Director Miller?

10 DIRECTOR MILLER: Yes.

11 SECRETARY GREENLEE: Director Jakes?

12 DIRECTOR JAKES: Yes.

13 SECRETARY GREENLEE: Director Ortiz?

14 DIRECTOR ORTIZ: Yes.

15 SECRETARY GREENLEE: Director Jha?

16 DIRECTOR JHA: Yes.

17 SECRETARY GREENLEE: Chairman Barclay?

18 CHAIRMAN BARCLAY: Yes.

19 SECRETARY GREENLEE: The motion passes.

20 CHAIRMAN BARCLAY: We will now address board
21 item -- board agenda item 5-B. Kent?

22 MR. RAY: Thank you, Chairman. In executive
23 session we discussed the lawsuit of Mary Ann
24 Stancik versus the Chicago Transit Authority and



1 Tommy Haire. This lawsuit involves an accident
2 that occurred on October 22nd, 2018 when the
3 plaintiff was struck by a CTA bus near the
4 intersection of Archer Avenue and Mason Avenue and
5 sustained injuries. The parties have negotiated a
6 tentative settlement subject to Board approval and
7 the plaintiff has indicated she will accept in full
8 settlement of this lawsuit the amount of 2 million
9 dollars.

10 CHAIRMAN BARCLAY: Thank you, Kent. May I have
11 a motion to approve a settlement in the case of
12 Stancik versus Chicago Transit Authority and Tommy
13 Hail(sic), Case number 2019 L 009703, in the amount
14 of 2 million dollars?

15 DIRECTOR JHA: So moved.

16 DIRECTOR ORTIZ: Second.

17 SECRETARY GREENLEE: It's been properly moved
18 and seconded by Director Jha and Director Ortiz
19 that the Board approved the settlement in the case
20 of Stancik versus Chicago Transit Authority and
21 Tommy Hail(sic). Let's take the roll. Let's take
22 the vote. Director Miller?

23 DIRECTOR MILLER: Yes.

24 SECRETARY GREENLEE: Director Jakes?



1 DIRECTOR JAKES: Yes.

2 SECRETARY GREENLEE: Director Ortiz?

3 DIRECTOR ORTIZ: Yes.

4 SECRETARY GREENLEE: Director Jha?

5 DIRECTOR JHA: Yes.

6 SECRETARY GREENLEE: Chairman Barclay?

7 DIRECTOR BARCLAY: Yes.

8 SECRETARY GREENLEE: The motion passes.

9 CHAIRMAN BARCLAY: Our next order of business
10 is Board matters. Georgette, do we have any Board
11 matters?

12 SECRETARY GREENLEE: No, Chairman Barclay. We
13 have no Board matters for this month.

14 CHAIRMAN BARCLAY: Our next order of business
15 is the report from the Committee on Human
16 Resources. Director Miller?

17 DIRECTOR MILLER: Thank you, Chairman. The
18 committee met earlier this morning and approved --
19 reviewed May 11th, 2022(sic) committee minutes.
20 Hiring update presented with -- a presentation was
21 made by CTA chief administration Tom McKone and the
22 committee discussed a presentation, asked
23 questions, verification certain additional
24 information and enjoined that business



1 consideration. That concludes my report, Chairman
2 Barclay.

3 CHAIRMAN BARCLAY: Thank you, Director Miller.
4 Our next order of business is a report from the
5 Committee on Strategic Planning. Director Miller?

6 DIRECTOR MILLER: Thank you. The committee met
7 earlier this morning and approved the
8 March 8th, 2023 committee -- committee minutes.

9 The committee reviewed one ordinance, an ordinance
10 approving the Authority 2019 through 2022 Title VI
11 triennial report and authorizing submittal to
12 Federal Transit Administration. That concludes my
13 report, Chairman Barclay.

14 CHAIRMAN BARCLAY: Thank you, Director Miller.
15 I will now take a motion to approve the ordinance
16 approving the Authority's 2019 through 2022
17 Title VI program triennial report and authorizing
18 submittal to the Federal Transit Administration.

19 DIRECTOR JHA: So moved.

20 DIRECTOR ORTIZ: Second.

21 SECRETARY GREENLEE: It's been properly moved
22 and seconded that the Board approve the Authority's
23 2019 through 2022 Title VI Program triennial report
24 and authorize submittal to the Federal Transit



1 Administration. Let's take the vote. Director
2 Miller?

3 DIRECTOR MILLER: Yes.

4 SECRETARY GREENLEE: Director Jakes?

5 DIRECTOR JAKES: Yes.

6 SECRETARY GREENLEE: Director Ortiz?

7 DIRECTOR ORTIZ: Yes.

8 SECRETARY GREENLEE: Director Jha?

9 DIRECTOR JHA: Yes.

10 SECRETARY GREENLEE: Chairman Barclay?

11 CHAIRMAN BARCLAY: Yes.

12 SECRETARY GREENLEE: The motion passes.

13 CHAIRMAN BARCLAY: Our next order of business
14 is a report from the Committee on Finance, Audit
15 and Budget. Director Jakes?

16 DIRECTOR JAKES: The committee met earlier this
17 morning and approved the April 12th, 2023 committee
18 minutes and reviewed the finance report. The
19 committee reviewed four ordinances. An ordinance
20 amending ordinance 022-141 approving the fiscal
21 years 2023 through 2027 Capital Improvement
22 Program, an ordinance authorizing a University Pass
23 called U-Pass Program agreement from 2023 through
24 2028 with participating colleges, universities and



1 others certificate granting schools, an ordinance
2 authorizing a sublease to Cruz Blanca Brewery, LLC
3 of a portion of property located at 120 North
4 Racine Avenue, Chicago, an ordinance authorizing
5 payment of relocation expenses arising from the
6 acquisition of property located at 401 West
7 111th Street, Chicago, for the Red Line extension
8 project. The committee also reviewed four
9 contracts. The committee approved and recommended
10 for Board approval four ordinances and the four
11 contracts. The committee placed the ordinance and
12 four of the contracts on the omnibus. That
13 concludes my report, Chairman Barclay.

14 CHAIRMAN BARCLAY: Thank you, Director Jakes.
15 I will now entertain a motion to approve the
16 omnibus as stated by Director Jakes.

17 DIRECTOR JHA: So moved.

18 DIRECTOR ORTIZ: Second.

19 SECRETARY GREENLEE: It's been properly moved
20 and seconded by Director Jha and Director Ortiz
21 that the omnibus from the meeting from the Finance,
22 Audit and Budget Committee be approved. Director
23 Jha?

24 DIRECTOR JHA: Yes.



1 SECRETARY GREENLEE: Director Ortiz?

2 DIRECTOR ORTIZ: Yes.

3 SECRETARY GREENLEE: Director Miller?

4 DIRECTOR MILLER: Yes.

5 SECRETARY GREENLEE: Director Jakes?

6 DIRECTOR JAKES: Yes.

7 SECRETARY GREENLEE: Chairman Barclay?

8 DIRECTOR BARCLAY: Yes.

9 SECRETARY GREENLEE: The motion passes.

10 CHAIRMAN BARCLAY: Our next order of business
11 is a construction report from Grace Ohs, our Vice
12 President For Purple -- Red-Purple Modernization.
13 Steve Mascheri.

14 SECRETARY GREENLEE: Mascheri(different
15 pronunciation).

16 CHAIRMAN BARCLAY: Mascheri. Vice President of
17 Capital Construction, and JuanPablo Prieto, our
18 Director of Diversity Programs.

19 MR. MASCHERI: Good morning, Chairman and Board
20 of Directors. My name is Steve Mascheri. I'm your
21 Vice President of Capital Construction for the core
22 program. Today we'll be going through the
23 presentation of the core projects at then which
24 point I will turn it over to Grace Ohs to talk



1 about RPM. Next slide. The first project we'll be
2 talking about is the CDOT Lake Line Damen Station
3 which we've been excited to talk about the
4 progression of the work both within the -- the
5 structural foundation improvements as well as the
6 work coming out of the ground and seeing
7 the -- the station start to come to shape.

8 Next slide. This photograph here shows
9 the contractor pouring the foundation pier caps and
10 a couple of the bents which is going to be a series
11 of structural improvements that will have these new
12 structural members supporting the track structure
13 that is currently ongoing. Next slide. This
14 photograph here is showing the station starting to
15 come out of the ground and is actually showing the
16 elevator tower being constructed right now with a
17 series of rebar cages that are tied together and
18 then placed inside of a formwork. Once that
19 formwork is completed, they'll pour concrete inside
20 the formwork which will be the structural member of
21 the elevator tower itself.

22 Next slide. This photograph is showing
23 the formwork of that elevator tower being built
24 from the exterior. So this work is progressing



1 quite well. Next slide. The next project we'll be
2 talking about is the non-revenue vehicle facility
3 at 63rd Street. We have a lot of work happening
4 throughout the site both inside the facility,
5 outside the facility and also various site work.
6 Next slide. Here we are showing the contractors
7 installing roof drains that will ensure weather
8 tightness inside the facility once staff move
9 inside which we're expecting to have at the end of
10 the year. Next slide. Here we're showing the
11 contractor is doing excavation for wash pits as
12 well as inspection pits which will be used to do
13 maintenance and inspection work for the vehicle
14 facilities once the facility is ready for personnel
15 use at the end of the year.

16 Next slide. This is showing the
17 contractor pouring concrete duct banks for utility
18 work which will be providing electrical, power and
19 communications at various aspects of the interior
20 of the facility. Next slide. The next project
21 we'll talk -- be talking about is the traction
22 power upgrades at Barry, Damen and Canal
23 substations. A lot of the work has been focusing
24 on the Damen substation as well as the Belmont



1 crossover which was approved two months ago with
2 the Board. So we're seeing work progressing well
3 and on several fronts here. Next slide. Here
4 we're showing the existing track that's
5 being -- was build in the 1950s is being removed.
6 And we've showed previous months just the kind
7 of -- the level of effort that it takes to remove
8 some of that existing track work inside the subway
9 under a series of weekend line cuts. We've been
10 progressing well with that work. We're expecting
11 to have that done later this spring. Next slide.
12 And this photo is showing the contractor bringing
13 in the new -- the new track which we've -- we've
14 preassembled into panels which are then brought or
15 put into place on the left and then on the right
16 we're seeing how the new panels are then tied into
17 the existing track work so it's one smooth track
18 structure for the trains to move as they move
19 through after the end of the weekend. So we've
20 been really happy with how that work has been
21 progressing.

22 Next slide. These photos are showing the
23 Damen substation. You know, the work is now
24 coming -- you know, is out of the ground and now



1 we're starting to bolt everything -- the structure
2 together. And we're also putting together the
3 enclosure. As you can see on the photo on the
4 left, we actually have the roof structure going on.
5 So we -- work is progressing very well while the
6 equipment is also being fabricated so this -- we're
7 very happy with the progress on this job site as
8 well. Next slide. This is outside the
9 construction area. This is the refresh and renew
10 program that President Carter talked about. This
11 is the -- the start of this year's cycle which were
12 excited to report on. This year we currently are
13 planning to address twenty-nine stations. Three of
14 them have already been completed which is Addison
15 Red Line as well as Sox 35th and 35th, IIT on the
16 Green Line. So we have the whole list of work that
17 we're planning of stations to -- to attack which
18 will be customer facing. As well as, as President
19 Carter talked about, employee facing where it's
20 important for us to be able to provide investments
21 to what we consider internal customers at bus
22 turnarounds as well as facilities.

23 Next slide. I'm just going to show you a
24 few photos of before and afters. So this Addison



1 Red Line outside of Wrigley Field where we've done
2 some repair and painting of the store front panels
3 at the platform level. Next slide. And on Sox
4 35th we have -- we were paint -- we've done some
5 minor repairs and painting of the staircases and
6 handrail repairs as well. Various signage repairs
7 and replacements as well as checking to ensure that
8 the lighting is in good order as well. Next slide.
9 This is a photo of the painting of the staircases
10 before on the left, after on the right. You can
11 see the improvements there. Next slide. This is
12 some painting and some repairs that we've done at
13 35th on the Green Line. We've painted all the
14 staircases as well as various elements on the
15 platform level.

16 Next slide. This is showing a handful of
17 items that we've done not just with the cosmetic
18 improvements but also done some preventative
19 maintenance for the Rotogates, signage, lighting.
20 We kind of tried to do a tip to tail on these
21 refresh and renew initiatives. Next slide. In
22 addition to doing the stations, we're also starting
23 to do some of the bus turnarounds. This is the bus
24 turnaround at 79th and South Shore where you can



1 see we've done some painting of the bollards.
2 we've done some minor concrete replacement. we've
3 done some polishing of the stainless steel on the
4 exterior of the facility. Next slide. And we've
5 also done some work on the interior. So we've done
6 a repair and a recoating of the bathroom facility.
7 we've cleaned up some -- a couple of leaks. we
8 made sure that all the heating and lighting
9 elements are working in proper order so that
10 they're -- they're safe and appropriate to use when
11 they're -- when they're needed by the employees.
12 Next slide. I will turn it over to Grace Ohs.

13 MS. OHS: Thank you, Steve. Good afternoon,
14 Chairman Barclay and Directors. My name is Grace
15 Ohs and I'm the Vice President of Construction on
16 the RPM Project. Next slide. Thank you. The
17 project continues forward as we prepare for stage
18 changes. Most notably in the quarter signal
19 improvement portions we are working -- continuing
20 our work at Winona relay house. We have completed
21 wiring and are started pretesting of the signal
22 equipment that was in -- arrived on site last
23 month. In the Lawrence to Bryn Mawr portion of the
24 project, we are continuing with track work as we



1 move forward to our stage change later this summer.
2 we're also making progress in the temporary
3 stations in that area. In the Red-Purple bypass
4 area the contractor is completing deck pours and
5 getting ready to begin track work installation. We
6 are moving towards a stage change at the end of
7 this summer for that portion. Next slide. This
8 photo in the Red-Purple bypass area shows some of
9 the work I just mentioned. Here we have the final
10 deck pour. This is the base on which the track
11 work will be installed. we'll later see them come
12 back and pour plinths, install plates and rail and
13 third rail as we get ready to operate trains on
14 this portion of the work. Next slide.
15 Additionally, we're continuing our progress at the
16 Clark relay house. Last month we showed you
17 ComEd's work. This month we're highlighting the
18 HVAC installation for the new relay house and that
19 work is continuing.

20 Next slide. In the Lawrence to Bryn Mawr
21 area we have two temp stations. We are getting
22 ready to serve customers in the next phase of the
23 project. Here we highlight the roof truss work
24 being completed at the Bryn Mawr temp station.



1 Next slide. And here we see work further along at
2 the Argyle temp station. We've completed the
3 framing and we're starting on the electrical work.
4 We also see that stairway leading up to track level
5 and in the next slide we can see the platform
6 taking shape. So this temporary platform and
7 platform canopy will serve customers in the next
8 stage of the project. Next slide. Track work is
9 continuing and nearing completion. Here we see the
10 traction power work taking place. We see the third
11 rail blocks which the chairs will sit on and then
12 the contact rail or third rail will sit on top of
13 those chairs. We also see the auxiliary negative
14 return system which will be covered by a future
15 foot walk there in the center. So we'll have a
16 center foot walk in between these two new tracks.

17 Next slide. So I wanted to share
18 recognition that the project received. CTA
19 received recognition for the RPM phase one project.
20 On May 4th, the project received the Innovative
21 Transportation Solution Award from the Women's
22 Transportation Seminar, WTS, the Chicagoland
23 chapter. This annual award is quite an honor and
24 it really highlights this transformative project.



1 Women make up 50 percent of the RPM project team
2 and we have women leading construction, engineering
3 and public affairs. Next slide. Additionally,
4 outreach is continuing. We have had weekly
5 meetings with the 44th and the 48th ward aldermanic
6 offices. We've also done -- met with several of
7 the chambers to discuss the open for business
8 campaign and provide them with updates on what that
9 campaign can offer. We've met with two
10 neighborhood groups, the Sheridan Park neighbors
11 and Buena Vista Condo Association, and host
12 Q and As with constituents. I'll also note here on
13 April 13th we did have kind of a wall smashing,
14 groundbreaking on the announcement of RPM removing
15 the embankment walls. We see President Carter
16 taking a swing at that century old embankment that
17 we're going to be able to fully remove now under
18 this plan. That concludes my update and I'll hand
19 things over to JuanPablo for workforce diversity.

20 MR. PRIETO: Thanks, Grace. Good morning,
21 Directors. JuanPablo Prieto, Director of Diversity
22 Programs. We continue to meet with the contractor
23 monthly to discuss DBE and workforce outreach and
24 compliance. We're still sending out opportunities



1 for DBEs when they -- when the prime has them so
2 that they're aware of the trade packages and -- and
3 how to submit them. Open career opportunities with
4 both prime and their subs are sent to both of our
5 workforce partners, the Chicago Cook Workforce
6 Partnership and Hire360, so they can refer
7 interested and qualified candidates to meet our
8 workforce goals. On April 27th, we hosted another
9 session of our tracks to trades program which was
10 developed through RPM to bring -- to expose CPS
11 students to careers in the construction industry.
12 Speakers included: Charles Freeman, General
13 Manager of Capital Construction at CTA; and
14 representatives from Chicago Public Schools
15 Construction, Architecture, Manufacturing,
16 Pre-Engineering, Transportation or CAMPT team;
17 Walsh-Fluor; II in One Contractors, a DBE firm on
18 RPM; Atlantic Painting, another DBE firm on RPM;
19 Job Corps; Revolution Workshop; Richard Daley
20 College; and Trinal, Inc., which is Walsh-Fluor's
21 workforce consultant on RPM, also a DBE firm. We
22 spoke to a group of juniors and a group of seniors
23 at Simeon Career Academy High School in two
24 sessions. One in the morning and one in afternoon.



1 Speakers spoke about their path in the -- in the
2 construction industry and how students could find a
3 path for themselves. Job Corps, Revolution
4 Workshop and Daley College spoke about the
5 educational opportunities and resources that they
6 provide to prepare career seekers. We had several
7 students network with the speakers after the
8 presentation and hoped to have sparked the interest
9 of some of the students as they think about their
10 future. I'm proud to say that our DBE awards
11 continue to grow. As of April 30th, DBEs have been
12 awarded over 239 million dollars between the design
13 and construction packages on RPM phase one. These
14 dollars have been awarded to 89 unique DBE firms.
15 34 of which are new to CTA. On the workforce side
16 as of April -- as of the end of April, 1,821 unique
17 individuals have worked over 1.2 million labors
18 hours and earned over 70 million dollars. Those
19 numbers include 393 residents of economically
20 disadvantaged areas that have worked over 353,000
21 labors hours and earned over 19.8 million dollars.
22 That concludes my portion of the report. And now
23 I'd like to show you the next installment in our
24 monthly video series in which we highlighted the



1 RPM phase one project's ambitious workforce and DBE
2 inclusion programs by featuring workers as well as
3 DBEs participating in the project. Today you'll
4 hear from Marion Bolden, an electrician apprentice
5 with Meade, one of the subcontractors building the
6 RPM project. It is truly an honor to share these
7 stories of Chicagoans in their own words on how CTA
8 and RPM have improved their lives. Thank you.

9 (video played.)

10 MR. PRIETO: Thank you. We'd be happy to
11 answer any questions.

12 CHAIRMAN BARCLAY: Thank you. I appreciate
13 that, JuanPablo. Any questions for JuanPablo or
14 comments?

15 DIRECTOR ORTIZ: Yeah.

16 DIRECTOR MILLER: No. Go ahead.

17 DIRECTOR ORTIZ: Yeah. No. I continue to be
18 thankful for all of the efforts that are done to
19 support DBE including minority entities as well as
20 women entities. I also really wanted to highlight
21 that appreciate -- appreciated the numbers for
22 women in -- in the project as well. I think it is
23 an important movement and system change work that
24 we're doing overall. I think we see the changes



1 immediately but I think also long term all of these
2 steps make a huge difference. And so I want to
3 continue to thank you and advocate for more of this
4 effort because I think it's really important. And
5 then also the other piece that I wanted to
6 highlight is both thinking about construction and
7 professional services. We all know that on the
8 early side of the work there are a lot of positive
9 impacts that we can do. So I continue to be really
10 thankful for those aspects as well and throughout
11 the process to be thinking about opportunities to
12 enhance our works through participation and
13 inclusion of a variety of different partners.
14 Thank you.

15 PRESIDENT CARTER: I know, Director Ortiz, you
16 mentioned the -- the number around the work -- the
17 women in the workforce and I think I -- I would be
18 remiss if I didn't point out that Grace Ohs is a
19 newly promoted head of the RPM project. And is
20 obviously one of the stars in our organization.
21 And so you may not have had a chance to meet her or
22 see her before because usually Bill Mooney does
23 these reports but she is the person behind the
24 scene that's really driving that project now. And



1 I'm very proud to have her as part of my team and
2 have her working on this project.

3 DIRECTOR ORTIZ: Thank you.

4 DIRECTOR MILLER: I want to say to JuanPablo
5 thanks a lot and we see the continuous progress
6 that you all are making through the community and
7 in the RPM projects. But all you're doing with the
8 DBEs is you're certainly going up and we
9 congratulate you and the team.

10 MR. PRIETO: Thank you, sir.

11 CHAIRMAN BARCLAY: Any further comments? Thank
12 you. To all of you thank you very much. We
13 appreciate you.

14 MR. PRIETO: Thank you.

15 MS. OHS: Thank you.

16 PRESIDENT CARTER: Mr. Chairman, before you
17 move on, I do have one -- one other update that I
18 want to give you on a construction report that I
19 think the Board will be happy to hear about.
20 Obviously we -- we -- we focus on our -- our
21 construction report on both RPM and the other
22 construction projects that are going on but I'd
23 also like to give you an update on the Red Line
24 extension. As you know, that project continues to



1 move forward and we have put out on the street
2 recently our RFQ for the design construction of
3 that contract. I'm pleased to announce that we
4 have identified the finalists for the RFQ process.
5 This will be the public announcement of that group.
6 And I'm very pleased to let you know that we have
7 three entities that are in the running to do this
8 work. The first with one FH Paschen, Ragnar
9 Benson, Milhouse and Bowa. The second one is
10 Kiewit Infrastructure Company and the third one is
11 Walsh, NC Construction, Transit Community Partners.
12 So not only -- when we -- when start these
13 solicitations, we never have a real good sense of
14 who's ultimately going to be interested in doing
15 the work for us and one of the things that we have
16 strived for in the past is to get some sort of
17 combination of both local and national,
18 international recognition for this work. And I'm
19 pleased to say that we have a mix here of both
20 local and international and of course with Milhouse
21 you have a minority-owned firm that's in the mix
22 here. So really good group. A really good
23 combination. And -- and they will now move into
24 the next phase of the procurement process where



1 will begin negotiations with these three firms to
2 determine which one will be identified as the firm
3 to do the project itself.

4 CHAIRMAN BARCLAY: Thank you very much for that
5 update and also congratulations on the 200 million
6 dollar award.

7 PRESIDENT CARTER: Yes.

8 CHAIRMAN BARCLAY: You know, for -- you might
9 just want to put in a --

10 PRESIDENT CARTER: Well, and we -- we -- we
11 were informed -- earlier this week we were informed
12 that we won a discretionary grant from the Federal
13 Transit Administration for 200 million dollars for
14 the purchase of rail cars. I think the interesting
15 thing was that the entire grant program was only
16 700 million and we got 200 million of it. So a
17 pretty nice chunk of money that's coming to CTA
18 that will obviously fund our ongoing efforts to
19 replace our aging railcar fleet and to obviously
20 improve both the quality and reliability of the
21 rail service that we're providing to our customers.

22 CHAIRMAN BARCLAY: Thank you to you and your
23 team for that effort. Our final order of business
24 is new business. Georgette, is there any news



1 business?

2 SECRETARY GREENLEE: Mr. Chairman, there is no
3 new business.

4 CHAIRMAN BARCLAY: Since there is no further
5 business to come before the Board, may I have a
6 motion to adjourn the Chicago Transit Board Meeting
7 of May 10th, 2023?

8 PRESIDENT CARTER: So moved.

9 DIRECTOR ORTIZ: Second.

10 SECRETARY GREENLEE: It's been properly moved
11 and seconded by Director Jha and Director Ortiz
12 that the meeting be adjourned. We'll take the
13 vote. Director Miller?

14 DIRECTOR MILLER: Yes.

15 SECRETARY GREENLEE: Director Jakes?

16 DIRECTOR JAKES: Yes. And happy birthday.

17 SECRETARY GREENLEE: Thank you very much.

18 Director Ortiz?

19 DIRECTOR ORTIZ: Yes. And on that note happy
20 Mexican Mother's Day to all.

21 SECRETARY GREENLEE: Right.

22 DIRECTOR ORTIZ: And happy Mother's Day to
23 everyone else.

24 SECRETARY GREENLEE: Absolutely. Director Jha?



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DIRECTOR JHA: Oh.

DIRECTOR MILLER: Yes.

DIRECTOR JHA: Yes. It's not my birthday.

DIRECTOR MILLER: You're ready to go.

SECRETARY GREENLEE: Happy what? Let me find
another happy. And Chairman Barclay?

DIRECTOR BARCLAY: Yes.

SECRETARY GREENLEE: The meeting is adjourned.

(whereupon, the meeting
adjourned at 11:37 a.m.)



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STATE OF ILLINOIS)
) SS:
COUNTY OF C O O K)

MARGARET E. MECKLENBORG, as an Officer of the Court, says that she is a Certified Shorthand Reporter doing business in the State of Illinois; that she reported in shorthand the proceedings of said meeting, and that the foregoing is a true and correct transcript of her shorthand notes so taken as aforesaid, and contains the proceedings given at said meeting via videoconference.

IN TESTIMONY WHEREOF: I have hereunto set my verified digital signature this 12th day of May , 2023.

Margaret E. Mecklenborg

Illinois Certified Shorthand Reporter



1	Addison 30:14,24 addition 31:22 Additionally 33:15 35:3 address 30:13 adjourn 43:6 adjourned 43:12 Administration 42:13 advocate 39:3 affairs 35:3 afternoon 32:13 36:24 afters 30:24 aging 42:19 ahead 38:16 aldermanic 35:5 ambitious 38:1 announce 41:3 announcement 35:14 41:5 annual 34:23 appreciated 38:21 apprentice 38:4 approved 29:1 April 35:13 36:8 37:11,16 Architecture 36:15 area 30:9 33:3,4,8,21 areas 37:20 Argyle 34:2 arrived 32:22 aspects 28:19 39:10 Association 35:11 Atlantic 36:18 attack 30:17 auxiliary 34:13 award 34:21,23 42:6 awarded 37:12,14 awards 37:10 aware 36:2	Barclay 26:7,8,10,16 32:14 38:12 40:11 42:4,8, 22 43:4 Barry 28:22 base 33:10 bathroom 32:6 begin 33:5 42:1 Belmont 28:24 Benson 41:9 bents 27:10 Bill 39:22 birthday 43:16 blocks 34:11 Board 26:19 29:2 40:19 43:5,6 Bolden 38:4 bollards 32:1 bolt 30:1 Bowa 41:9 bring 36:10 bringing 29:12 brought 29:14 Bryn 32:23 33:20,24 Buena 35:11 build 29:5 building 38:5 built 27:23 bus 30:21 31:23 business 26:10 35:7 42:23,24 43:1,3,5 bypass 33:3,8	C	careers 36:11 cars 42:14 Carter 30:10,19 35:15 39:15 40:16 42:7,10 43:8 CDOT 27:2 center 34:15,16 century 35:16 Chairman 26:7,10,16,19 32:14 38:12 40:11,16 42:4, 8,22 43:2,4 chairs 34:11,13 chambers 35:7 chance 39:21 change 33:1,6 38:23 chapter 34:23 Charles 36:12 checking 31:7 Chicago 36:5,14 43:6 Chicagoans 38:7 Chicagoland 34:22 chunk 42:17 Clark 33:16 cleaned 32:7 College 36:20 37:4 combination 41:17,23 Comed's 33:17 comments 38:14 40:11 communications 28:19 community 40:6 41:11 Company 41:10 completed 27:19 30:14 32:20 33:24 34:2 completing 33:4 completion 34:9 compliance 35:24 concludes 35:18 37:22 concrete 27:19 28:17 32:2 Condo 35:11 congratulate 40:9 congratulations 42:5 constituents 35:12	constructed 27:16 construction 26:11,17,21 30:9 32:15 35:2 36:11,13, 15 37:2,13 39:6 40:18,21,22 41:2,11 consultant 36:21 contact 34:12 continue 35:22 37:11 38:17 39:3,9 continues 32:17 40:24 continuing 32:19,24 33:15,19 34:9 35:4 continuous 40:5 contract 41:3 contractor 27:9 28:11,17 29:12 33:4 35:22 contractors 28:6 36:17 Cook 36:5 core 26:21,23 Corps 36:19 37:3 cosmetic 31:17 couple 27:10 32:7 covered 34:14 CPS 36:10 crossover 29:1 CTA 34:18 36:13 37:15 38:7 42:17 customer 30:18 customers 30:21 33:22 34:7 42:21 cuts 29:9 cycle 30:11	D	Daley 36:19 37:4 Damen 27:2 28:22,24 29:23 Day 43:20,22 DBE 35:23 36:17,18,21 37:10,14 38:1,19 DBES 36:1 37:11 38:3 40:8 deck 33:4,10 design 37:12 41:2 determine 42:2 developed 36:10 difference 39:2	Director 26:1,2,3,4,5,6,8,18 35:21 38:15,16,17 39:15 40:3,4 43:9, 11,13,14,15,16,18, 19,22,24 Directors 26:20 32:14 35:21 disadvantaged 37:20 discretionary 42:12 discuss 35:7,23 diversity 26:18 35:19,21 dollar 42:6 dollars 37:12,14,18,21 42:13 drains 28:7 driving 39:24 duct 28:17	E	earlier 42:11 early 39:8 earned 37:18,21 economically 37:19 educational 37:5 effort 29:7 39:4 42:23 efforts 38:18 42:18 29:1 electrical 28:18 34:3 electrician 38:4 elements 31:14 32:9 elevator 27:16,21,23 embankment 35:15,16 employee 30:19 employees 32:11 enclosure 30:3 end 28:9,15 29:19 33:6 37:16 engineering 35:2 enhance 39:12 ensure 28:7 31:7 entire 42:15 entities 38:19,20 41:7 equipment 30:6 32:22 excavation 28:11 excited 27:3 30:12							
2	200 42:5,13,16 2023 43:7 239 37:12 27th 36:8	3	30th 37:11 34 37:15 353,000 37:20 35th 30:15 31:4,13 393 37:19	4	44th 35:5 48th 35:5 4th 34:20	5	50 35:1	6	63rd 28:3	7	70 37:18 700 42:16 79th 31:24	8	89 37:14	A	Absolutely 43:24 Academy 36:23	B	back 33:12 banks 28:17



<p>existing 29:4,8,17</p> <p>expecting 28:9 29:10</p> <p>expose 36:10</p> <p>extension 40:24</p> <p>exterior 27:24 32:4</p> <hr/> <p style="text-align: center;">F</p> <hr/> <p>fabricated 30:6</p> <p>facilities 28:14 30:22</p> <p>facility 28:2,4,5,8,14,20 32:4,6</p> <p>facing 30:18,19</p> <p>featuring 38:2</p> <p>Federal 42:12</p> <p>FH 41:8</p> <p>Field 31:1</p> <p>final 33:9 42:23</p> <p>finalists 41:4</p> <p>find 37:2</p> <p>firm 36:17,18,21 41:21 42:2</p> <p>firms 37:14 42:1</p> <p>fleet 42:19</p> <p>focus 40:20</p> <p>focusing 28:23</p> <p>foot 34:15,16</p> <p>formwork 27:18,19,20,23</p> <p>forward 32:17 33:1 41:1</p> <p>foundation 27:5,9</p> <p>framing 34:3</p> <p>Freeman 36:12</p> <p>front 31:2</p> <p>fronts 29:3</p> <p>fully 35:17</p> <p>fund 42:18</p> <p>future 34:14 37:10</p> <hr/> <p style="text-align: center;">G</p> <hr/> <p>General 36:12</p> <p>Georgette 42:24</p> <p>give 40:18,23</p> <p>goals 36:8</p>	<p>good 26:19 31:8 32:13 35:20 41:13,22</p> <p>Grace 26:11,24 32:12,14 35:20 39:18</p> <p>grant 42:12,15</p> <p>Green 30:16 31:13</p> <p>GREENLEE 26:1,3,5,7,9,14 43:2, 10,15,17,21,24</p> <p>ground 27:6,15 29:24</p> <p>groundbreaking 35:14</p> <p>group 36:22 41:5,22</p> <p>groups 35:10</p> <p>grow 37:11</p> <hr/> <p style="text-align: center;">H</p> <hr/> <p>hand 35:18</p> <p>handful 31:16</p> <p>handrail 31:6</p> <p>happening 28:3</p> <p>happy 29:20 30:7 38:10 40:19 43:16,19,22</p> <p>head 39:19</p> <p>hear 38:4 40:19</p> <p>heating 32:8</p> <p>High 36:23</p> <p>highlight 33:23 38:20 39:6</p> <p>highlighted 37:24</p> <p>highlighting 33:17</p> <p>highlights 34:24</p> <p>Hire360 36:6</p> <p>honor 34:23 38:6</p> <p>hoped 37:8</p> <p>host 35:11</p> <p>hosted 36:8</p> <p>hours 37:18,21</p> <p>house 32:20 33:16,18</p> <p>huge 39:2</p> <p>HVAC 33:18</p> <hr/> <p style="text-align: center;">I</p> <hr/> <p>identified 41:4 42:2</p> <p>II 36:17</p> <p>IIT 30:15</p>	<p>immediately 39:1</p> <p>impacts 39:9</p> <p>important 30:20 38:23 39:4</p> <p>improve 42:20</p> <p>improved 38:8</p> <p>improvement 32:19</p> <p>improvements 27:5,11 31:11,18</p> <p>include 37:19</p> <p>included 36:12</p> <p>including 38:19</p> <p>inclusion 38:2 39:13</p> <p>individuals 37:17</p> <p>industry 36:11 37:2</p> <p>informed 42:11</p> <p>Infrastructure 41:10</p> <p>initiatives 31:21</p> <p>Innovative 34:20</p> <p>inside 27:18,19 28:4,8,9 29:8</p> <p>inspection 28:12,13</p> <p>install 33:12</p> <p>installation 33:5,18</p> <p>installed 33:11</p> <p>installing 28:7</p> <p>installment 37:23</p> <p>interest 37:8</p> <p>interested 36:7 41:14</p> <p>interesting 42:14</p> <p>interior 28:19 32:5</p> <p>internal 30:21</p> <p>international 41:18,20</p> <p>investments 30:20</p> <p>items 31:17</p> <hr/> <p style="text-align: center;">J</p> <hr/> <p>Jakes 26:5,6 43:15,16</p> <p>Jha 43:11,24</p> <p>job 30:7 36:19 37:3</p> <p>Juanpablo 26:17 35:19,21 38:13 40:4</p> <p>juniors 36:22</p>	<hr/> <p style="text-align: center;">K</p> <hr/> <p>Kiewit 41:10</p> <p>kind 29:6 31:20 35:13</p> <hr/> <p style="text-align: center;">L</p> <hr/> <p>labors 37:17,21</p> <p>Lake 27:2</p> <p>Lawrence 32:23 33:20</p> <p>leading 34:4 35:2</p> <p>leaks 32:7</p> <p>left 29:15 30:4 31:10</p> <p>level 29:7 31:3,15 34:4</p> <p>lighting 31:8,19 32:8</p> <p>list 30:16</p> <p>lives 38:8</p> <p>local 41:17,20</p> <p>long 39:1</p> <p>lot 28:3,23 39:8 40:5</p> <hr/> <p style="text-align: center;">M</p> <hr/> <p>made 32:8</p> <p>maintenance 28:13 31:19</p> <p>make 35:1 39:2</p> <p>making 33:2 40:6</p> <p>Manager 36:13</p> <p>Manufacturing 36:15</p> <p>Marion 38:4</p> <p>Mascheri 26:13,16,19,20</p> <p>Mawr 32:23 33:20,24</p> <p>Meade 38:5</p> <p>meet 35:22 36:7 39:21</p> <p>meeting 43:6,12</p> <p>meetings 35:5</p> <p>member 27:20</p> <p>members 27:12</p> <p>mentioned 33:9 39:16</p> <p>met 35:6,9</p> <p>Mexican 43:20</p> <p>Milhouse 41:9,20</p> <p>Miller 26:3,4 38:16 40:4 43:13,14</p>	<p>million 37:12,17,18,21 42:5, 13,16</p> <p>minor 31:5 32:2</p> <p>minority 38:19</p> <p>minority-owned 41:21</p> <p>mix 41:19,21</p> <p>Modernization 26:12</p> <p>money 42:17</p> <p>month 32:23 33:16,17</p> <p>monthly 35:23 37:24</p> <p>months 29:1,6</p> <p>Mooney 39:22</p> <p>morning 26:19 35:20 36:24</p> <p>Mother's 43:20,22</p> <p>motion 26:9 43:6</p> <p>move 28:8 29:18 33:1 40:17 41:1,23</p> <p>moved 43:8,10</p> <p>movement 38:23</p> <p>moving 33:6</p> <hr/> <p style="text-align: center;">N</p> <hr/> <p>national 41:17</p> <p>NC 41:11</p> <p>nearing 34:9</p> <p>needed 32:11</p> <p>negative 34:13</p> <p>negotiations 42:1</p> <p>neighborhood 35:10</p> <p>neighbors 35:10</p> <p>network 37:7</p> <p>newly 39:19</p> <p>news 42:24</p> <p>nice 42:17</p> <p>non-revenue 28:2</p> <p>notably 32:18</p> <p>note 35:12 43:19</p> <p>number 39:16</p> <p>numbers 37:19 38:21</p> <hr/> <p style="text-align: center;">O</p> <hr/> <p>offer 35:9</p>	<p>offices 35:6</p> <p>Oh 26:11,24 32:12,13, 15 39:18 40:15</p> <p>ongoing 27:13 42:18</p> <p>open 35:7 36:3</p> <p>operate 33:13</p> <p>opportunities 35:24 36:3 37:5 39:11</p> <p>order 26:10 31:8 32:9 42:23</p> <p>organization 39:20</p> <p>Ortiz 26:1,2 38:15,17 39:15 40:3 43:9,11, 18,19,22</p> <p>outreach 35:4,23</p> <hr/> <p style="text-align: center;">P</p> <hr/> <p>packages 36:2 37:13</p> <p>paint 31:4</p> <p>painted 31:13</p> <p>painting 31:2,5,9,12 32:1 36:18</p> <p>panels 29:14,16 31:2</p> <p>Park 35:10</p> <p>part 40:1</p> <p>participating 38:3</p> <p>participation 39:12</p> <p>partners 36:5 39:13 41:11</p> <p>Partnership 36:6</p> <p>Paschen 41:8</p> <p>passes 26:9</p> <p>past 41:16</p> <p>path 37:1,3</p> <p>percent 35:1</p> <p>person 39:23</p> <p>personnel 28:14</p> <p>phase 33:22 34:19 37:13 38:1 41:24</p> <p>photo 29:12 30:3 31:9 33:8</p> <p>photograph 27:8,14,22</p> <p>photos 29:22 30:24</p> <p>piece 39:5</p> <p>pier 27:9</p> <p>pits 28:11,12</p>
---	---	---	--	---	--



place 29:15 34:10	17,24 33:23 34:8,18, 19,20,24 35:1 38:3, 6,22 39:19,24 40:2, 24 42:3	remiss 39:18	service 42:21	start 27:7 30:11 41:12	thing 42:15
plan 35:18	project's 38:1	remove 29:7 35:17	services 39:7	started 32:21	things 35:19 41:15
planning 30:13,17	projects 26:23 40:7,22	removed 29:5	session 36:9	starting 27:14 30:1 31:22	thinking 39:6,11
plates 33:12	promoted 39:19	removing 35:14	sessions 36:24	station 27:2,7,14 33:24 34:2	tied 27:17 29:16
platform 31:3,15 34:5,6,7	pronunciation 26:15	renew 30:9 31:21	shape 27:7 34:6	stations 30:13,17 31:22 33:3, 21	tightness 28:8
played 38:9	proper 32:9	repair 31:2 32:6	share 34:17 38:6	steel 32:3	tip 31:20
pleased 41:3,6,19	properly 43:10	repairs 31:5,6,12	Sheridan 35:10	steps 39:2	Today 26:22 38:3
plinths 33:12	proud 37:10 40:1	replace 42:19	Shore 31:24	Steve 26:13,20 32:13	top 34:12
point 26:24 39:18	provide 30:20 35:8 37:6	replacement 32:2	show 30:23 37:23	store 31:2	tower 27:16,21,23
polishing 32:3	providing 28:18 42:21	replacements 31:7	showed 29:6 33:16	stories 38:7	track 27:12 29:4,8,13,17 32:24 33:5,10 34:4,8
portion 32:23 33:7,14 37:22	public 35:3 36:14 41:5	report 26:11 30:12 37:22 40:18,21	showing 27:14,15,22 28:6,10, 16 29:4,12,22 31:16	street 28:3 41:1	tracks 34:16 36:9
portions 32:19	purchase 42:14	reports 39:23	shows 27:8 33:8	strived 41:16	traction 28:21 34:10
positive 39:8	Purple 26:12	representatives 36:14	side 37:15 39:8	structural 27:5,11,12,20	trade 36:2
pour 27:19 33:10,12	put 29:15 41:1 42:9	residents 37:19	signage 31:6,19	structure 27:12 29:18 30:1,4	trades 36:9
pouring 27:9 28:17	putting 30:2	resources 37:5	signal 32:18,21	students 36:11 37:2,7,9	trains 29:18 33:13
pours 33:4	<hr/> Q <hr/>	return 34:14	Simeon 36:23	subcontractors 38:5	transformative 34:24
power 28:18,22 34:10	qualified 36:7	Revolution 36:19 37:3	sir 40:10	submit 36:3	Transit 41:11 42:13 43:6
Pre-engineering 36:16	quality 42:20	RFQ 41:2,4	sit 34:11,12	subs 36:4	Transportation 34:21,22 36:16
preassembled 29:14	quarter 32:18	Richard 36:19	site 28:4,5 30:7 32:22	substation 28:24 29:23	Trinal 36:20
prepare 32:17 37:6	questions 38:11,13	roof 28:7 30:4 33:23	slide 27:1,8,13,22 28:1,6, 10,16,20 29:3,11,22 30:8,23 31:3,8,11, 16,21 32:4,12,16 33:7,14,20 34:1,5,8, 17 35:3	substations 28:23	truss 33:23
presentation 26:23 37:8	<hr/> R <hr/>	Rotogates 31:19	smashing 35:13	subway 29:8	turn 26:24 32:12
President 26:12,16,21 30:10, 18 32:15 35:15 39:15 40:16 42:7,10 43:8	Ragnar 41:8	RPM 27:1 32:16 34:19 35:1,14 36:10,18,21 37:13 38:1,6,8 39:19 40:7,21	smooth 29:17	summer 33:1,7	turnaround 31:24
pretesting 32:21	rail 33:12,13 34:11,12 42:14,21	running 41:7	solicitations 41:13	support 38:19	turnarounds 30:22 31:23
pretty 42:17	railcar 42:19	<hr/> S <hr/>	Solution 34:21	supporting 27:12	twenty-nine 30:13
preventative 31:18	ready 28:14 33:5,13,22	safe 32:10	sort 41:16	swing 35:16	<hr/> U <hr/>
previous 29:6	real 41:13	scene 39:24	South 31:24	system 34:14 38:23	ultimately 41:14
Prieto 26:17 35:20,21 38:10 40:10,14	rebar 27:17	School 36:23	Sox 30:15 31:3	<hr/> T <hr/>	unique 37:14,16
prime 36:1,4	received 34:18,19,20	Schools 36:14	sparked 37:8	tail 31:20	update 35:18 40:17,23 42:5
process 39:11 41:4,24	recently 41:2	seconded 43:11	speakers 36:12 37:1,7	takes 29:7	updates 35:8
procurement 41:24	recoating 32:6	SECRETARY 26:1,3,5,7,9,14 43:2, 10,15,17,21,24	spoke 36:22 37:1,4	taking 34:6,10 35:16	upgrades 28:22
professional 39:7	recognition 34:18,19 41:18	seekers 37:6	spring 29:11	talk 26:24 27:3 28:21	utility 28:17
program 26:22 30:10 36:9 42:15	Red 30:15 31:1 40:23	Seminar 34:22	staff 28:8	talked 30:10,19	<hr/> V <hr/>
programs 26:18 35:22 38:2	Red-purple 26:12 33:3,8	sending 35:24	stage 32:17 33:1,6 34:8	talking 27:2 28:2,21	variety 39:13
progress 30:7 33:2,15 40:5	refer 36:6	seniors 36:22	stainless 32:3	team 35:1 36:16 40:1,9 42:23	vehicle 28:2,13
progressing 27:24 29:2,10,21 30:5	refresh 30:9 31:21	sense 41:13	staircases 31:5,9,14	temp 33:21,24 34:2	Vice 26:11,16,21 32:15
progression 27:4	relay 32:20 33:16,18	series 27:10,17 29:9 37:24	stairway 34:4	temporary 33:2 34:6	video 37:24 38:9
project 27:1 28:1,20 32:16,	reliability 42:20	serve 33:22 34:7	stars 39:20	term 39:1	Vista 35:11
				thankful 38:18 39:10	vote 43:13



W

walk
34:15,16

wall
35:13

walls
35:15

Walsh
41:11

Walsh-fluor
36:17

Walsh-fluor's
36:20

wanted
34:17 38:20 39:5

Ward
35:5

wash
28:11

weather
28:7

week
42:11

weekend
29:9,19

weekly
35:4

Winona
32:20

wiring
32:21

women
35:1,2 38:20,22
39:17

Women's
34:21

won
42:12

words
38:7

work
27:4,6,24 28:3,5,13,
18,23 29:2,8,10,17,
20,23 30:5,16 32:5,
20,24 33:5,9,11,14,
17,19,23 34:1,3,8,10
38:23 39:8,16 41:8,
15,18

worked
37:17,20

workers
38:2

workforce
35:19,23 36:5,8,21
37:15 38:1 39:17

working
32:9,19 40:2

works
39:12

Workshop
36:19 37:4

Wrigley
31:1

WTS
34:22

Y

year
28:10,15 30:12

year's
30:11

