

1 COMMITTEE ON FINANCE, AUDIT AND BUDGET

2
3 IN RE THE MATTER:)
4 REGULAR MEETING)
5 OF APRIL 20, 2022)
6)

7
8 Report of proceedings at the meeting of
9 the above-entitled cause, before Tabitha Watson, an
10 Illinois Shorthand Reporter, on the 20th day of
11 April, 2022, at the hour of 9:30 a.m., via
12 videoconference.

13
14
15
16
17
18
19 Reported by: Tabitha Watson, CSR, RPR
20 License No.: 084-004824



1 BOARD MEMBERS PRESENT:

2 ALEJANDRO SILVA, Chairperson

3 LESTER BARCLAY

4 KEVIN IRVINE

5 BERNARD JAKES

6 JOHNNY MILLER

7 ROSA ORTIZ

8
9
10
11 STAFF PRESENT:

12 DORVAL R. CARTER, JR., President

13 GREGORY LONGHINI, Secretary

14 BRAD JANSEN, General Counsel

15 JEREMY FINE

16 CAROLINE GALLAGHER

17 ELLEN MCCORMACK

18 BILL MOONEY



1 (whereupon, the following
2 proceedings were had via
3 videoconference.)

4 SECRETARY LONGHINI: Good morning. I'm Greg
5 Longhini, Secretary to the Chicago Transit Board.

6 On April 12th, the Office of the Secretary
7 issued a notice of changed format of the meeting --
8 meetings of Committee Finance, Audit and Budget and
9 the Transit Board scheduled for April 20, 2022.

10 There is currently in effect a state-wide
11 disaster proclamation as a result of the COVID-19
12 pandemic which has been renewed from month to month
13 since the start of the pandemic. Pursuant to
14 section 7 of the Open Meetings Act, virtual public
15 meetings are permitted while the disaster
16 proclamation remains in effect.

17 Chairman Silva, we may begin the Finance,
18 Audit and Budget Committee meeting.

19 CHAIRPERSON SILVA: Good morning. I would like
20 to call to order the April 20, 2022 meeting of the
21 Committee on Finance, Audit and Budget.

22 will the secretary call the roll?

23 SECRETARY LONGHINI: Director Miller.

24 DIRECTOR MILLER: Here.



1 SECRETARY LONGHINI: Director Irvine.
2 DIRECTOR IRVINE: Here.
3 SECRETARY LONGHINI: Director Jakes.
4 DIRECTOR JAKES: Here.
5 SECRETARY LONGHINI: Director Ortiz.
6 DIRECTOR ORTIZ: Here.
7 SECRETARY LONGHINI: Director Barclay.
8 DIRECTOR BARCLAY: Here.
9 SECRETARY LONGHINI: Chairman Silva.
10 CHAIRPERSON SILVA: Here.
11 SECRETARY LONGHINI: We have a quorum with all
12 six members of the Committee present. We may
13 proceed to Item Number 2.
14 CHAIRPERSON SILVA: Our first order of business
15 is the approval of the committee minutes of
16 March 9, 2022. May I have a motion to approve 2679
17 so moved.
18 DIRECTOR ORTIZ: Second.
19 SECRETARY LONGHINI: Moved by Director Miller,
20 seconded by director Ortiz.
21 Director Miller.
22 DIRECTOR MILLER: Yes.
23 SECRETARY LONGHINI: Director Irvine.
24 DIRECTOR IRVINE: Yes.



1 SECRETARY LONGHINI: Director Jakes.

2 DIRECTOR JAKES: Yes.

3 SECRETARY LONGHINI: Director Ortiz.

4 DIRECTOR ORTIZ: Yes.

5 SECRETARY LONGHINI: Director Barclay.

6 DIRECTOR BARCLAY: Yes.

7 SECRETARY LONGHINI: Chairman Silva.

8 CHAIRPERSON SILVA: Here.

9 SECRETARY LONGHINI: You vote yes for the
10 minutes?

11 CHAIRPERSON SILVA: Yes.

12 SECRETARY LONGHINI: The motion passes with six
13 yes votes. You may proceed to Item Number 3, sir.

14 CHAIRPERSON SILVA: Our next order of business
15 is the finance report.

16 Jeremy Fine.

17 JEREMY FINE: Good morning. I'm Jeremy Fine,
18 your Chief Financial Officer, and I'll be reviewing
19 the year-to-date numbers as well as numbers for
20 February of 2022.

21 On the first page, you see farebox and
22 pass totals coming in relatively close to the
23 budgeted levels for 2022. Slightly positive for
24 farebox, slightly negative for passes. Overall,



1 we're down, but essentially flat, but down by about
2 \$600,000 to the budget. More importantly is to
3 point out that we're about \$6 million to the
4 positive of where we were this time last year.

5 Reduced-fare subsidy continues to come in
6 as expected, albeit this is at a lower level than
7 we have historically received. Nonfarebox totals
8 coming in essentially flat, but slightly down
9 \$200,000 to the budget. But, again, versus this
10 time last year, you know, we're up by about
11 \$400,000. So overall for the month of February, we
12 see total revenues down by about \$800,000 to the
13 budget, but positive to February of 2021 by over
14 \$6 million.

15 On the next page, we see year-to-date
16 numbers for revenues. Farebox and pass totals
17 coming in about \$400,000 down to the budgeted
18 estimate, but over ten and a half million positive
19 to 2021 year-to-date.

20 Reduced-fare subsidy coming in as
21 expected. Nonfarebox totals down about 300,000 to
22 the budgeted year-to-date estimate, but positive by
23 about 500,000 of this time last year.

24 Total revenues coming in about \$700,000



1 below the budgeted year-to-date estimate, but over
2 \$11 million better than the 2021 year-to-date
3 numbers.

4 On the next page, you see our expenses.
5 We continue to do a great job of controlling our
6 expenses. Across the board here, we see positive
7 favorability, whether it be labor, material, fuel,
8 power, security services, or other expenses, which
9 leaves us for the month of February positive by
10 \$14.2 million. When you net this against our
11 revenues, we're positive about \$13.4 million for
12 the month of February.

13 On the next page, you see the year-to-date
14 numbers. You see labor, materials, fuel, power,
15 and security services continuing to track
16 favorably. Other expenses, as we discussed last
17 month, there was some negative variance in January
18 because of the timing of some invoices, but, again,
19 this month we reversed a portion of that, but we're
20 slightly negative on that particular line item.

21 But overall, we've already seen year-to-date
22 expenses positive about 16.4 million. When you net
23 this against our revenues, we're \$15.7 million to
24 the positive.



1 On the next page, you see our public
2 funding. This is -- this page outlines public
3 funding receipts for the month. So it's a
4 combination of both receipts for 2021 and for '22.

5 Sales tax we now have received the
6 December numbers. We're positive by, you know,
7 over \$18 million to the amended budget, almost
8 \$20 million to the original budget. PTF, RHETT,
9 and PTF on RHETT is all related to '22 receipts and
10 we're seeing positive favorability on those various
11 line items and then the ICE funding is related to
12 December of '21 and we see about \$200,000 of
13 positive favorability there.

14 So either on an amended budget basis
15 compared to the '21 amended budget for the month,
16 the receipts are about 18 and a half million
17 dollars to the positive and the positive favorable
18 variance that we're seeing across the board on the
19 original budgets are about 27 and a half million
20 dollars.

21 On the next page, we break it down by year
22 for 2021 and now that we've received the sales tax
23 receipts through December of '21, we now have a
24 full picture of how favorable we came in on a



1 year-to-date basis for budget and calendar year
2 2021. We see against the amended budget almost
3 \$220 million of positive favorability and almost
4 \$280 million against the original budget.

5 On the next page, you see '22 results. We
6 still have not received sales tax for January of
7 '22, but we have started receiving PTF through
8 March. Almost \$10 million of favorability there.
9 RHETT through December -- through February, almost
10 \$6 million of favorability there and PTF on RHETT
11 through February and almost a million and a half of
12 favorability there. So overall, it's almost \$16.7
13 million of positive variance to budgeted estimates
14 for public funding for 2022 so far.

15 With regard to our relief funding, CARES
16 CRRSSA, ARP, and the recently awarded but not yet
17 executed ARP discretionary funds. You see here,
18 CARES has been fully exhausted over the last year
19 plus. CRRSAA, we're drawing down another
20 23 million to cover, you know, shortfalls here for
21 the month, so that's about 9 percent of the overall
22 application and then ARP and ARP discretionary are
23 shown here. What we anticipate in the coming
24 months is we'll start drawing down against the



1 three remaining, you know, relief funds to keep
2 those grants active as we continue to move forward.
3 So CRRSAA, ARP, and ARP discretionary, you'll start
4 seeing draws on all of those as we continue on
5 through 2022.

6 with regard to our commodity purchases,
7 we're now about 50 percent locked in for 2023.
8 we've been able to make some elective purchases on
9 our diesel, you know, purchases that we need and
10 albeit the market is very volatile, up and down on
11 a daily basis, but we have been able to selectively
12 purchase, you know, portions of that needed supply
13 for 2023 over the last several weeks, months and,
14 you know, we've been able to lock it in at
15 relatively low prices, you know, when we see dips
16 in the market. so we'll continue to look for those
17 selective opportunities for the remaining portion
18 of the '23 volume as well as, you know, potential
19 opportunities to pick up some volume for '24 and
20 five.

21 Currently we're locked in at a pretty good
22 place for power and natural gas, but as always
23 we'll continue to look for selective opportunities
24 there as well.



1 That concludes my prepared remarks for the
2 February FAB. Glad to answer any questions.

3 CHAIRPERSON SILVA: Yes. In the oil, you have
4 50 percent, okay, already. Do you see, okay, that
5 this may be, okay, to a number, okay, that will get
6 us problems?

7 JEREMY FINE: Currently, our blended rate for
8 what we have purchased on the 50 percent level,
9 we're essentially at \$2.63 per gallon. And as you
10 can tell, that is substantially less than what you
11 see at the pump and there is a couple of reasons
12 for that. Our particular blend of diesel is
13 different than unleaded fuel and we're also buying
14 a year out in advance. So there is a slight
15 discount from what you're seeing in the spot
16 market. We are continuing to look at selective
17 opportunities when market conditions dip a little
18 bit to purchase the additional 25-30 percent of
19 fuel that we anticipate needing for 2023. Right
20 now, market prices are higher than that. You know,
21 they're in about the \$3 type range, but they're
22 fluctuating wildly.

23 So, again, we'll continue to look for
24 selective opportunities to buy more of the 2023



1 volume that we need and continue to apprise the
2 Board of those purchases; but, again, we're working
3 with our fuel advisor Ameresco, you know, frankly
4 on a daily basis continuing to evaluate the market
5 because it is very, very volatile. And right now
6 we've seen, you know, hopefully what we hope is a
7 short-term escalation in prices that don't really
8 kind of, you know, follow kind of normal convention
9 as to why it's so high right now. But, you know,
10 yesterday you saw a little bit of oil pricing
11 coming down, so hopefully that's a good sign that
12 things are starting to subside.

13 CHAIRPERSON SILVA: Okay. Thank you. Thanks
14 very much.

15 SECRETARY LONGHINI: Director Barclay, any
16 questions?

17 DIRECTOR BARCLAY: No questions.

18 SECRETARY LONGHINI: Director Ortiz.

19 DIRECTOR ORTIZ: No questions. Thank you.

20 SECRETARY LONGHINI: Director Jakes.

21 DIRECTOR JAKES: No questions, Greg.

22 SECRETARY LONGHINI: Director Irvine.

23 DIRECTOR IRVINE: No questions. Thank you.

24 SECRETARY LONGHINI: Director Miller.



1 DIRECTOR MILLER: No questions.

2 SECRETARY LONGHINI: All right. Thank you.

3 Chairman, we may -- there's no further questions,
4 so we may proceed to Item Number 4.

5 CHAIRPERSON SILVA: Our next order of business
6 is the review of an ordinance authorizing
7 co-promotional trade agreement with the City of
8 Chicago through its Department of Cultural Affairs
9 and Special Events for 2022.

10 Jeremy.

11 JEREMY FINE: Thank you. Good morning. I'm
12 Jeremy Fine, Chief Financial Officer.

13 Today I present for your consideration a
14 co-promotional trade agreement with the City of
15 Chicago's Department of Cultural Affairs and
16 Special Events known as DCASE. We've been doing
17 this co-promotion with DCASE or its predecessor
18 since 1992.

19 The total trade value of this year's
20 co-promotional agreement is \$817,500. This
21 co-promotional agreement covers 16 DCASE programs
22 and events taking place in 2022. The list, once
23 again, includes some of DCASE's biggest events like
24 the Gospel Music Fest, Blues Festival, Taste of



1 Chicago, Chicago Air and Water Show as well as
2 smaller events and public awareness campaigns like
3 the Chicago-made TV and film campaign.

4 DCASE will promote CTA at each of these
5 programs and events in various ways, including
6 signage at events and e-mail newsletters and with
7 travel information at the event websites. CTA will
8 also be invited to have a dedicated space at the
9 Taste of Chicago and the Air and Water Show and one
10 DCASE music program at Millennium Park.

11 CTA may use our dedicated space to feature
12 the community bus and in exchange, the CTA will
13 provide unsold interior car card space on bus and
14 rail for DCASE to promote its programs and events.

15 This concludes my presentation and I'm
16 glad to answer any questions.

17 CHAIRPERSON SILVA: The -- what -- do we
18 foresee, okay, that prices may have to move up,
19 okay, for them, okay, or for us accordingly, okay,
20 to how the market is doing?

21 JEREMY FINE: Yeah, so this is based on, you
22 know, the value of the car cards in our system and,
23 again, we get that full value, you know, on their
24 promotional materials as well. So this is really a



1 win-win for both of us. It's unsold advertising
2 space that we're able to engage with DCASE. So
3 we're able to get that full value that we would
4 have otherwise gotten through an advertisement and,
5 again, promote these special events that are being
6 hosted by the City's DCASE department that will
7 drive ridership to the CTA system and, you know,
8 again, it's been a very big win for us in the past.
9 We anticipate that, you know, things are getting
10 back to normal here in '22 after a bit of a lull in
11 '21 on special events. So we're very excited to
12 again see the full breadth of programming rolled
13 out from DCASE.

14 CHAIRPERSON SILVA: So it would participate in
15 the Lollapalooza festival?

16 JEREMY FINE: Yes. That's a different
17 engagement, but yes, we -- we typically have, you
18 know, a community and other things involved in the
19 Lollapalooza concert.

20 CHAIRPERSON SILVA: Thank you.

21 SECRETARY LONGHINI: Director Barclay.

22 DIRECTOR BARCLAY: No questions.

23 SECRETARY LONGHINI: Director Ortiz.

24 DIRECTOR ORTIZ: No questions.



1 SECRETARY LONGHINI: Director --

2 DIRECTOR ORTIZ: Thanks.

3 SECRETARY LONGHINI: Director --

4 DIRECTOR JAKES: No questions.

5 SECRETARY LONGHINI: Director Irvine.

6 DIRECTOR IRVINE: No questions.

7 SECRETARY LONGHINI: Director Miller.

8 DIRECTOR MILLER: No questions.

9 SECRETARY LONGHINI: Chairman Silva, there are
10 no further questions on this item.

11 CHAIRPERSON SILVA: May I have leave to place
12 this item on the omnibus for board approval?

13 DIRECTOR MILLER: So moved.

14 DIRECTOR ORTIZ: Second.

15 SECRETARY LONGHINI: Moved by Director Miller,
16 seconded by Director Ortiz. Chairman, we may now
17 proceed to Item Number 5.

18 CHAIRPERSON SILVA: Our next order of business
19 is an ordinance to authorize the continuation of
20 University Pass, U-pass, contract terms previously
21 amended due to the COVID-19 pandemic for the summer
22 2022 term.

23 Jeremy.

24 JEREMY FINE: Thank you. Good morning. I'm



1 Jeremy Fine, your Chief Financial Officer, and
2 today for your consideration I present a proposal
3 to continue to offer flexibility of certain
4 University Pass, known as U-Pass, contract
5 provisions due to the COVID-19 pandemic.

6 Colleges and universities have experienced
7 drastic and unique enrollment challenges since
8 March of 2020. Due to these changes, CTA has
9 offered schools the flexibility of selectively
10 enrolling students who want a U-Pass for a given
11 term instead of mandatory participation required by
12 the U-Pass contract.

13 The Board previously approved enrollment
14 flexibilities through the spring of 2022. In
15 conversations with many schools, staff has learned
16 that in-person classes will still be limited for
17 summer of 2022. While these reductions are not as
18 significant as those that were seen in the 2020
19 through 2022 academic terms, there will still be a
20 significant portion of students that will learn
21 remotely and not require travel to and from campus.

22 As these schools have been valued partners
23 of CTA for the past several years and to provide
24 incentives for schools to remain in the program,



1 staff recommends continuing flexibility to schools
2 regarding certain U-Pass contract terms through the
3 summer of 2022 academic terms.

4 Per the current U-Pass agreement, all
5 full-time students must be assigned and charged for
6 a U-Pass during terms in which they are enrolled.
7 offering flexible terms to participating schools
8 will allow students to continue to use CTA
9 services. Without such flexibilities during these
10 unique and challenging times, many participating
11 schools expressed that they would cancel their
12 current U-Pass agreements with the CTA.

13 This concludes my prepared remarks and I'm
14 glad to answer any questions.

15 CHAIRPERSON SILVA: So if they cancel, okay,
16 what will be our position, okay, if they cancel the
17 U-Pass?

18 JEREMY FINE: So this has been a wildly
19 successful program for us. You know, we were first
20 of its kind in the nation. It has been replicated
21 throughout the country because it really
22 incentivizes university students to start riding
23 the system and hopefully when they become gainfully
24 employed after their education, they'll continue to



1 ride the system. We do not want to see -- we've
2 taken a long time to build up the stable of
3 schools, colleges, and universities within this
4 program and we currently have about 70
5 participating schools. We have not lost any of
6 those schools during the pandemic, which is quite
7 amazing. In fact, we added two new programs to the
8 system -- to the program over the last couple of
9 years and, you know, we don't want to see a
10 degradation in that stable of schools that are
11 participating in this because it has been very
12 successful and, you know, again, I think that by
13 providing the flexibility that we're proposing here
14 for your consideration, it will continue to keep
15 the schools in the program as we continue to look
16 for the future on how to best position this program
17 for the future.

18 CHAIRPERSON SILVA: Good. Let's keep it up.

19 PRESIDENT CARTER: Director Silva, you asked a
20 question about, you know, can they cancel? The
21 answer to that is yes. They always have the
22 ability to cancel the program if they don't want
23 to, but I think to Jeremy's point, because of the
24 longevity of the program, because of the popularity



1 at the various schools that are benefiting from the
2 program, I would find it pretty hard to believe
3 that schools would cancel at this point in time.

4 I think Jeremy and his team have done a
5 really good job of listening to the schools and
6 identifying ways in which we can address those
7 concerns while still meeting the ultimate objective
8 of the program itself and I would say that our
9 relationships with these schools is probably better
10 than it has ever been because of the way we have
11 set up the program right now and I think we take
12 some comfort in the fact that I think these schools
13 we have in this program will continue to stay here
14 in the foreseeable future and as Jeremy indicated,
15 we may be able to start to track some more schools
16 that have been reluctant to be a part of the
17 program to join.

18 CHAIRPERSON SILVA: Good. Thank you.

19 SECRETARY LONGHINI: Director Barclay, any
20 questions?

21 DIRECTOR BARCLAY: No questions. Just a
22 comment. First, I commend you, Jeremy, and your
23 team. This is very creative. You built this up.
24 Like you said, this has been a national model and



1 this is -- this is good. Students love this
2 program and I don't think -- even if you
3 universities, you know, decide they want to pull
4 out, the students wouldn't let them pull out
5 because it's a big advantage for them. So, you
6 know, this is good.

7 JEREMY FINE: Thank you.

8 SECRETARY LONGHINI: Director Ortiz.

9 DIRECTOR ORTIZ: Yes, I want to echo the
10 importance of this program. I think it makes a
11 huge difference and I think it also helps build the
12 ridership in the future. If we can connect with
13 them, we can provide good service to them, I think
14 we can keep them for a long time and I think that's
15 really important.

16 I didn't mention in the other comment
17 about the partnership with our arts partner from
18 the City. I think it's also a really important
19 one. So I want to commend your team and the rest
20 of CTA as well together for talking on these
21 partnerships. They're very important. Thank you.

22 JEREMY FINE: Thank you.

23 SECRETARY LONGHINI: Director Jakes.

24 DIRECTOR JAKES: Everything everyone else said.



1 I have no questions.

2 SECRETARY LONGHINI: Director Irvine.

3 DIRECTOR IRVINE: I've got to echo that. It's
4 a great program. I'm glad it's continuing and
5 thriving and growing. So thank you.

6 SECRETARY LONGHINI: Director Miller.

7 DIRECTOR MILLER: Ditto to all of those. No
8 questions.

9 SECRETARY LONGHINI: There are no further
10 questions, Chairman Silva, on this matter.

11 CHAIRPERSON SILVA: May I have leave to place
12 this item on the omnibus for board approval?

13 DIRECTOR MILLER: So moved.

14 DIRECTOR ORTIZ: Second.

15 SECRETARY LONGHINI: Moved by Director Miller
16 and seconded by Director Ortiz. We may now proceed
17 to Item Number 6, Chairman.

18 CHAIRPERSON SILVA: Our next order of business
19 is an ordinance authorizing an amendment to a
20 sublease to Chicago Public Schools for space
21 located at 567 West Lake Street, Chicago, Illinois.

22 Bill Mooney.

23 BILL MOONEY: Good morning. Bill Mooney, your
24 Chief Infrastructure Officer.



1 Staff recommends approval of an ordinance
2 authorizing an amendment to a sublease to the
3 Chicago Public Schools at 567 West Lake Street.

4 CPS currently subleases 5,057 square feet
5 of office space in the building pursuant to transit
6 number 018-79. CPS wishes to amend the sublease
7 for an additional 6,185 square feet of space on the
8 10th floor of the building. CPS will pay the same
9 rental rate as set forth under their current
10 sublease, which is currently \$26.50 per square foot
11 for an additional monthly rent of \$13,659 per
12 month.

13 CPS will also be responsible for covering
14 the cost for interior alterations related to the
15 additional sublease space as well as a
16 proportionate share of the building expenses.

17 I'll be happy to take any questions at
18 this time.

19 CHAIRPERSON SILVA: Who is renting it right
20 now?

21 BILL MOONEY: The space was currently being
22 used by CTA staff and we're reconsolidating it to
23 make it available to CPS. So it's ultimately
24 vacant space we have available for rental.



1 CHAIRPERSON SILVA: Okay. Thank you.
2 SECRETARY LONGHINI: Director Barclay.
3 DIRECTOR BARCLAY: No questions.
4 SECRETARY LONGHINI: Director Ortiz.
5 DIRECTOR ORTIZ: No questions.
6 SECRETARY LONGHINI: Director Jakes.
7 DIRECTOR JAKES: No questions.
8 SECRETARY LONGHINI: Director Irvine.
9 DIRECTOR IRVINE: No questions.
10 SECRETARY LONGHINI: Director Miller.
11 DIRECTOR MILLER: No questions.
12 SECRETARY LONGHINI: There are no further
13 questions on this matter, Chairman Silva.
14 CHAIRPERSON SILVA: May I have leave to place
15 this item on the omnibus for board approval?
16 DIRECTOR MILLER: So moved.
17 DIRECTOR ORTIZ: Second.
18 SECRETARY LONGHINI: We may now proceed,
19 Chairman Silva, to the contracts starting with A-1.
20 CHAIRPERSON SILVA: Our next order of business
21 is Contract Number A-1, an engine repair contract.
22 No questions.
23 SECRETARY LONGHINI: Director Barclay.
24 DIRECTOR BARCLAY: No questions.



1 SECRETARY LONGHINI: Director Ortiz.
2 DIRECTOR ORTIZ: No questions.
3 SECRETARY LONGHINI: Director Jakes.
4 DIRECTOR JAKES: No questions.
5 SECRETARY LONGHINI: Director Irvine.
6 DIRECTOR IRVINE: No questions.
7 SECRETARY LONGHINI: Director Miller.
8 DIRECTOR MILLER: No questions.
9 SECRETARY LONGHINI: We may proceed to Contract
10 Number B-1, Chairman.
11 CHAIRPERSON SILVA: Our next order of business
12 is Contract Number B-1, a machine contract.
13 No questions.
14 SECRETARY LONGHINI: Director Barclay.
15 DIRECTOR BARCLAY: No.
16 SECRETARY LONGHINI: Director Ortiz.
17 DIRECTOR ORTIZ: No questions.
18 SECRETARY LONGHINI: Director Jakes.
19 DIRECTOR JAKES: No questions.
20 SECRETARY LONGHINI: Director Irvine.
21 DIRECTOR IRVINE: No questions.
22 SECRETARY LONGHINI: Director Miller.
23 DIRECTOR MILLER: No questions.
24 SECRETARY LONGHINI: There's no questions --



1 further questions on this matter. Chairman, we may
2 proceed to C-1.

3 CHAIRPERSON SILVA: Our next order of business
4 is Contract Number C-1, a guard services contract.

5 SECRETARY LONGHINI: Any questions, sir?

6 CHAIRPERSON SILVA: How many people bid, okay,
7 for this contract, Ellen?

8 ELLEN MCCORMACK: There were six companies that
9 bid on this contract.

10 CHAIRPERSON SILVA: And is the company okay,
11 that won still ahead of everybody.

12 ELLEN MCCORMACK: Yes. Very good.

13 CHAIRPERSON SILVA: Very good.

14 ELLEN MCCORMACK: (Indiscernible) and they've
15 done work for the Metropolitan (indiscernible)
16 Authority, Chicago Housing, Taste of Chicago and
17 Lollapalooza, Midway Airport, Department of
18 Transportation, and so on. So they come very
19 highly recommended and they have a lot of
20 (...indiscernible).

21 CHAIRPERSON SILVA: Has the problem, okay, that
22 happened, okay, in the -- in New York with this --
23 has that had an effect on us, the problem, okay
24 with this individual, okay, that used some guns,



1 okay, in the New York --

2 PRESIDENT CARTER: You're talking about the
3 terrorist attack?

4 CHAIRPERSON SILVA: Yes.

5 PRESIDENT CARTER: Yes. No, it hasn't had any
6 direct impact on us, Director Silva. We were
7 obviously informed of the incident when it occurred
8 and we monitored it very closely throughout the
9 day. We got a lot of good intelligence from the
10 police department and our sources in New York
11 itself to understand what was going on during the
12 incident.

13 During that time, both the police and CTA
14 were at a heightened alert. We issued additional
15 messaging to our employees and to our customers to
16 see something, say something and obviously
17 monitored very closely how the investigation was
18 unfolding in New York. But at the end of the day,
19 there was no known threat or concern at CTA that
20 anyone was aware of. We had no unusual incidents
21 throughout the day and, you know, fortunately the
22 New York police were able to capture the individual
23 who they suspect was involved in this, ending the
24 concern at this point in time about any threat to



1 either New York or any other transit system.

2 CHAIRPERSON SILVA: Thanks very much for your
3 comments.

4 SECRETARY LONGHINI: Director Barclay.

5 DIRECTOR BARCLAY: No comments.

6 SECRETARY LONGHINI: Director Ortiz.

7 DIRECTOR ORTIZ: No comments.

8 SECRETARY LONGHINI: Director Jakes.

9 DIRECTOR JAKES: No questions.

10 SECRETARY LONGHINI: Director Irvine.

11 DIRECTOR IRVINE: No questions.

12 SECRETARY LONGHINI: Director Miller.

13 DIRECTOR MILLER: No questions.

14 SECRETARY LONGHINI: We're finished with this
15 item, Chairman Silva. We may proceed to Contract
16 F-1.

17 CHAIRPERSON SILVA: Our next order of business
18 is Contract F-1, parts and supplies contract.

19 No questions.

20 SECRETARY LONGHINI: Director Barclay.

21 DIRECTOR BARCLAY: No questions.

22 SECRETARY LONGHINI: Director Ortiz.

23 DIRECTOR ORTIZ: No other questions.

24 SECRETARY LONGHINI: Director Jakes.



1 DIRECTOR JAKES: No questions.

2 SECRETARY LONGHINI: Director Irvine.

3 DIRECTOR IRVINE: No questions.

4 SECRETARY LONGHINI: Director Miller.

5 DIRECTOR MILLER: No questions.

6 SECRETARY LONGHINI: We're finished with this
7 item, sir. We may proceed to Contract G-1.

8 CHAIRPERSON SILVA: Our next order of business
9 is Contract Number G-1, an IT contract.

10 SECRETARY LONGHINI: Any questions, sir?

11 CHAIRPERSON SILVA: Can you go over, okay, this
12 contract, Ellen?

13 ELLEN MCCORMACK: Yes, so we went out for
14 services for our IT and we awarded to SCI. We've
15 been working with them and they've done a great
16 job. They will provide things such as desktop
17 management and support services, data system
18 management and support services, network systems
19 management and support services, help desk support
20 services, and asset management services.

21 CHAIRPERSON SILVA: Is he the one that used to
22 have the contract?

23 ELLEN MCCORMACK: Yes, they did have the
24 contract previously. We've been very happy with



1 them. Caroline may have more information.

2 CHAIRPERSON SILVA: Good. I would like to see
3 you happy.

4 CAROLINE GALLAGHER: Good morning, Directors.

5 Yes. The SCI Presence (phonetic) is our
6 the incumbent vendor. They are a DBE graduate from
7 our own DBE program and they are assisted by two
8 other DBE vendors, Smart Technology Services and
9 Inook (phonetic), to provide these services. They
10 have consistently had the -- they've consistently
11 met their DBE goals, their service level
12 agreements, and have a customer service rating of
13 4.8 out of 5 over many years. So we are very happy
14 to continue our relationship with them.

15 CHAIRPERSON SILVA: Good.

16 SECRETARY LONGHINI: Director Barclay, any
17 questions?

18 DIRECTOR BARCLAY: No questions.

19 SECRETARY LONGHINI: Director Ortiz.

20 DIRECTOR ORTIZ: No questions.

21 SECRETARY LONGHINI: Director Jakes.

22 DIRECTOR JAKES: No questions.

23 SECRETARY LONGHINI: Director Irvine.

24 DIRECTOR IRVINE: No questions.



1 SECRETARY LONGHINI: Director Miller.

2 DIRECTOR MILLER: No questions.

3 SECRETARY LONGHINI: There's no further
4 questions on this matter, Chairman. We may proceed
5 to Contract Number H-1.

6 CHAIRPERSON SILVA: Our next order of business
7 is Contract Number H-1, security contracts.

8 I don't have questions.

9 SECRETARY LONGHINI: Director Barclay.

10 DIRECTOR BARCLAY: No questions.

11 SECRETARY LONGHINI: Director Ortiz.

12 DIRECTOR ORTIZ: No questions.

13 SECRETARY LONGHINI: Director Jakes.

14 DIRECTOR JAKES: No questions.

15 SECRETARY LONGHINI: Director Irvine.

16 DIRECTOR IRVINE: No questions.

17 SECRETARY LONGHINI: Director Miller.

18 DIRECTOR MILLER: No questions.

19 SECRETARY LONGHINI: No further questions, sir.
20 We may proceed to Contract J-1.

21 CHAIRPERSON SILVA: Our final order of business
22 is Contract Number J-1, a change order for a law
23 contract.

24 No questions.



1 SECRETARY LONGHINI: Director Barclay.

2 DIRECTOR BARCLAY: No questions.

3 SECRETARY LONGHINI: Director Ortiz.

4 DIRECTOR ORTIZ: No questions.

5 SECRETARY LONGHINI: Director Jakes.

6 DIRECTOR JAKES: No questions.

7 SECRETARY LONGHINI: Director Irvine.

8 DIRECTOR IRVINE: No questions.

9 SECRETARY LONGHINI: Director Miller.

10 DIRECTOR MILLER: No questions.

11 SECRETARY LONGHINI: There are no further
12 questions on this item, Chairman. So we may
13 proceed to Number 7-A.

14 CHAIRPERSON SILVA: Since there are no further
15 questions on the contracts, may I have leave to
16 place the seven contracts on the omnibus?

17 DIRECTOR MILLER: So moved.

18 DIRECTOR ORTIZ: Second.

19 SECRETARY LONGHINI: Moved by Director Miller
20 and seconded by Director Ortiz. We may now proceed
21 to Number 7-B.

22 CHAIRPERSON SILVA: Since there is no further
23 business to come before the Committee, may I have a
24 motion to approve the omnibus and recommend the



1 omnibus for board approval?

2 DIRECTOR MILLER: So moved.

3 DIRECTOR ORTIZ: Second.

4 SECRETARY LONGHINI: Moved by Director Miller,
5 seconded by Director Ortiz. I'll take the vote.

6 Director Miller.

7 DIRECTOR MILLER: Yes.

8 SECRETARY LONGHINI: Director Irvine.

9 DIRECTOR IRVINE: Yes.

10 SECRETARY LONGHINI: Director Jakes.

11 DIRECTOR JAKES: Yes.

12 SECRETARY LONGHINI: Director Ortiz.

13 DIRECTOR ORTIZ: Yes.

14 SECRETARY LONGHINI: Director Barclay.

15 DIRECTOR BARCLAY: Yes.

16 SECRETARY LONGHINI: Chairman Silva.

17 CHAIRPERSON SILVA: Yes.

18 SECRETARY LONGHINI: Motion to approve the
19 omnibus is approved with six yes votes. We may
20 proceed to Number 8.

21 CHAIRPERSON SILVA: And, finally, may I have a
22 motion to adjourn?

23 DIRECTOR MILLER: So moved.

24 DIRECTOR ORTIZ: Second.



1 SECRETARY LONGHINI: Moved by Director Miller,
2 seconded by Director Ortiz. I'll take the vote.

3 Director Miller.

4 DIRECTOR MILLER: Yes.

5 SECRETARY LONGHINI: Director Irvine.

6 DIRECTOR IRVINE: Yes.

7 SECRETARY LONGHINI: Director Jakes.

8 DIRECTOR JAKES: Yes.

9 SECRETARY LONGHINI: Director Ortiz.

10 DIRECTOR ORTIZ: Yes.

11 SECRETARY LONGHINI: Director Barclay.

12 DIRECTOR BARCLAY: Yes.

13 SECRETARY LONGHINI: Director --

14 Chairman Silva.

15 CHAIRPERSON SILVA: Yes.

16 SECRETARY LONGHINI: Motion passes with six yes
17 votes. So we are adjourned.

18 (which were all the proceedings
19 had in the above-entitled
20 cause.)

21 (Adjourned at 10:05 a.m.)



\$		A			
\$10 9:8	2022 3:9,20 4:16 5:20,23 9:14 10:5 13:9,22 16:22 17:14,17,19 18:3	A-1 24:19,21	April 3:6,9,20	budgeted 5:23 6:17,22 7:1 9:13	charged 18:5
\$11 7:2	2023 10:7,13 11:19,24	a.m. 34:21	ARP 9:16,17,22 10:3	budgets 8:19	Chicago 3:5 13:8 14:1,9 22:20,21 23:3 26:16
\$13,659 23:11	21 8:12,15,23 15:11	ability 19:22	arts 21:17	build 19:2 21:11	Chicago's 13:15
\$13.4 7:11	22 8:4,9 9:5,7 15:10	above-entitled 34:19	asset 29:20	building 23:5,8,16	Chicago-made 14:3
\$14.2 7:10	23 9:20 10:18	academic 17:19 18:3	assigned 18:5	built 20:23	Chief 5:18 13:12 17:1 22:24
\$15.7 7:23	24 10:19	Act 3:14	attack 27:3	bus 14:12,13	City 13:7,14 21:18
\$16.7 9:12	25-30 11:18	active 10:2	Audit 3:8,18,21	business 4:14 5:14 13:5 16:18 22:18 24:20 25:11 26:3 28:17 29:8 31:6,21 32:23	City's 15:6
\$18 8:7	2679 4:16	added 19:7	Authority 26:16	buy 11:24	classes 17:16
\$2.63 11:9	27 8:19	additional 11:18 23:7,11,15 27:14	authorize 16:19	buying 11:13	close 5:22
\$20 8:8	3	address 20:6	authorizing 13:6 22:19 23:2		closely 27:8,17
\$200,000 6:9 8:12	3 5:13	adjoin 33:22	awarded 9:16 29:14	C	co-promotion 13:17
\$220 9:3	300,000 6:21	adjourn 34:17,21	aware 27:20	C-1 26:2,4	co-promotional 13:7,14,20,21
\$26.50 23:10	4	advance 11:14	awareness 14:2	calendar 9:1	colleges 17:6 19:3
\$280 9:4	4 13:4	advantage 21:5	B	call 3:20,22	combination 8:4
\$3 11:21	4.8 30:13	advertisement 15:4	B-1 25:10,12	campaign 14:3	comfort 20:12
\$400,000 6:11,17	5 16:17 30:13	advertising 15:1	back 15:10	campaigns 14:2	commend 20:22 21:19
\$6 6:3,14 9:10	5,057 23:4	advisor 12:3	Barclay 4:7,8 5:5,6 12:15,17 15:21,22 20:19,21 24:2,3,23,24 25:14, 15 28:4,5,20,21 30:16,18 31:9,10 32:1,2 33:14,15 34:11,12	campus 17:21	comment 20:22 21:16
\$600,000 6:2	50 10:7 11:4,8	Affairs 13:8,15	based 14:21	cancel 18:11,15,16 19:20, 22 20:3	comments 28:3,5,7
\$700,000 6:24	500,000 6:23	agreement 13:7,14,20,21 18:4	basis 8:14 9:1 10:11 12:4	capture 27:22	committee 3:8,18,21 4:12,15 32:23
\$800,000 6:12	567 22:21 23:3	agreements 18:12 30:12	begin 3:17	car 14:13,22	commodity 10:6
\$817,500 13:20	6 22:17	ahead 6:23	benefiting 20:1	card 14:13	community 14:12 15:18
0	6,185 23:7	Air 14:1,9	bid 26:6,9	cards 14:22	companies 26:8
018-79 23:6	7	Airport 26:17	big 15:8 21:5	CARES 9:15,18	company 26:10
1	7 3:14	albeit 6:6 10:10	biggest 13:23	Caroline 30:1,4	compared 8:15
10:05 34:21	7-A 32:13	alert 27:14	Bill 22:22,23 23:21	CARTER 19:19 27:2,5	concern 27:19,24
10th 23:8	7-B 32:21	alterations 23:14	bit 11:18 12:10 15:10	Chairman 3:17 4:9 5:7 13:3 16:9,16 22:10,17 24:13,19 25:10 26:1 28:15 31:4 32:12 33:16 34:14	concerns 20:7
12th 3:6	70 19:4	amazing 19:7	blend 11:12	CHAIRPERSON 3:19 4:10,14 5:8,11, 14 11:3 12:13 13:5 14:17 15:14,20 16:11,18 18:15 19:18 20:18 22:11, 18 23:19 24:1,14,20 25:11 26:3,6,10,13, 21 27:4 28:2,17 29:8,11,21 30:2,15 31:6,21 32:14,22 33:17,21 34:15	concert 15:19
16 13:21	8 33:20	amend 23:6	blended 11:7	Challenges 17:7	concludes 11:1 14:15 18:13
16.4 7:22	8 33:20	amended 8:7,14,15 9:2 16:21	Blues 13:24	challenging 18:10	conditions 11:17
18 8:16	9	amendment 22:19 23:2	board 3:5,9 7:6 8:18 12:2 16:12 17:13 22:12 24:15 33:1	change 31:22	connect 21:12
1992 13:18	9 4:16 9:21	Ameresco 12:3	break 8:21	changed 3:7	consideration 13:13 17:2 19:14
2 4:13		anticipate 9:23 11:19 15:9	budget 3:8,18,21 6:2,9,13 8:7,8,14,15 9:1,4		consistently 30:10
20 3:9,20		application 9:22	budget almost 9:2		continuation 16:19
2020 17:8,18		apprise 12:1			continue 7:5 10:2,4,16,23 11:23 12:1 17:3 18:8,24 19:14,15 20:13 30:14
2021 6:13,19 7:2 8:4,22 9:2		approval 4:15 16:12 22:12 23:1 24:15 33:1			continues 6:5
		approve 4:16 32:24 33:18			continuing 7:15 11:16 12:4 18:1 22:4
		approved 17:13 33:19			



<p>contract 16:20 17:4,12 18:2 24:21 25:9,12 26:4, 7,9 28:15,18 29:7,9, 12,22,24 31:5,7,20, 22,23</p> <p>contracts 24:19 31:7 32:15,16</p> <p>controlling 7:5</p> <p>convention 12:8</p> <p>conversations 17:15</p> <p>cost 23:14</p> <p>country 18:21</p> <p>couple 11:11 19:8</p> <p>cover 9:20</p> <p>covering 23:13</p> <p>covers 13:21</p> <p>COVID-19 3:11 16:21 17:5</p> <p>CPS 23:4,6,8,13,23</p> <p>creative 20:23</p> <p>CRRSAA 9:19 10:3</p> <p>CRRSSA 9:16</p> <p>CTA 14:4,7,11,12 15:7 17:8,23 18:8,12 21:20 23:22 27:13, 19</p> <p>Cultural 13:8,15</p> <p>current 18:4,12 23:9</p> <p>customer 30:12</p> <p>customers 27:15</p> <hr/> <p style="text-align: center;">D</p> <hr/> <p>daily 10:11 12:4</p> <p>data 29:17</p> <p>day 27:9,18,21</p> <p>DBE 30:6,7,8,11</p> <p>DCASE 13:16,17,21 14:4,10, 14 15:2,6,13</p> <p>DCASE's 13:23</p> <p>December 8:6,12,23 9:9</p> <p>decide 21:3</p> <p>dedicated 14:8,11</p> <p>degradation 19:10</p> <p>department 13:8,15 15:6 26:17 27:10</p> <p>desk 29:19</p> <p>desktop 29:16</p>	<p>diesel 10:9 11:12</p> <p>difference 21:11</p> <p>dip 11:17</p> <p>dips 10:15</p> <p>direct 27:6</p> <p>director 3:23,24 4:1,2,3,4,5, 6,7,8,18,19,20,21, 22,23,24 5:1,2,3,4,5, 6 12:15,17,18,19,20, 21,22,23,24 13:1 15:21,22,23,24 16:1, 2,3,4,5,6,7,8,13,14, 15,16 19:19 20:19, 21 21:8,9,23,24 22:2,3,6,7,13,14,15, 16 24:2,3,4,5,6,7,8, 9,10,11,16,17,23,24 25:1,2,3,4,5,6,7,8, 14,15,16,17,18,19, 20,21,22,23 27:6 28:4,5,6,7,8,9,10,11, 12,13,20,21,22,23, 24 29:1,2,3,4,5 30:16,18,19,20,21, 22,23,24 31:1,2,9, 10,11,12,13,14,15, 16,17,18 32:1,2,3,4, 5,6,7,8,9,10,17,18, 19,20 33:2,3,4,5,6,7, 8,9,10,11,12,13,14, 15,23,24 34:1,2,3,4, 5,6,7,8,9,10,11,12, 13</p> <p>Directors 30:4</p> <p>disaster 3:11,15</p> <p>discount 11:15</p> <p>discretionary 9:17,22 10:3</p> <p>discussed 7:16</p> <p>Ditto 22:7</p> <p>dollars 8:17,20</p> <p>drastic 17:7</p> <p>drawing 9:19,24</p> <p>draws 10:4</p> <p>drive 15:7</p> <p>due 16:21 17:5,8</p> <hr/> <p style="text-align: center;">E</p> <hr/> <p>e-mail 14:6</p> <p>echo 21:9 22:3</p> <p>education 18:24</p> <p>effect 3:10,16 26:23</p> <p>elective 10:8</p> <p>Ellen 26:7,8,12,14 29:12, 13,23</p> <p>employed 18:24</p>	<p>employees 27:15</p> <p>end 27:18</p> <p>ending 27:23</p> <p>engage 15:2</p> <p>engagement 15:17</p> <p>engine 24:21</p> <p>enrolled 18:6</p> <p>enrolling 17:10</p> <p>enrollment 17:7,13</p> <p>escalation 12:7</p> <p>essentially 6:1,8 11:9</p> <p>estimate 6:18,22 7:1</p> <p>estimates 9:13</p> <p>evaluate 12:4</p> <p>event 14:7</p> <p>events 13:9,16,22,23 14:2, 5,6,14 15:5,11</p> <p>exchange 14:12</p> <p>excited 15:11</p> <p>executed 9:17</p> <p>exhausted 9:18</p> <p>expected 6:6,21</p> <p>expenses 7:4,6,8,16,22 23:16</p> <p>experienced 17:6</p> <p>expressed 18:11</p> <hr/> <p style="text-align: center;">F</p> <hr/> <p>F-1 28:16,18</p> <p>FAB 11:2</p> <p>fact 19:7 20:12</p> <p>farebox 5:21,24 6:16</p> <p>favorability 7:7 8:10,13 9:3,8,10, 12</p> <p>favorable 8:17,24</p> <p>favorably 7:16</p> <p>feature 14:11</p> <p>February 5:20 6:11,13 7:9,12 9:9,11 11:2</p> <p>feet 23:4,7</p> <p>Fest 13:24</p> <p>festival 13:24 15:15</p> <p>film 14:3</p>	<p>final 31:21</p> <p>finally 33:21</p> <p>finance 3:8,17,21 5:15</p> <p>Financial 5:18 13:12 17:1</p> <p>find 20:2</p> <p>Fine 5:16,17 11:7 13:11, 12 14:21 15:16 16:24 17:1 18:18 21:7,22</p> <p>finished 28:14 29:6</p> <p>flat 6:1,8</p> <p>flexibilities 17:14 18:9</p> <p>flexibility 17:3,9 18:1 19:13</p> <p>flexible 18:7</p> <p>floor 23:8</p> <p>fluctuating 11:22</p> <p>follow 12:8</p> <p>foot 23:10</p> <p>foresee 14:18</p> <p>foreseeable 20:14</p> <p>format 3:7</p> <p>fortunately 27:21</p> <p>forward 10:2</p> <p>frankly 12:3</p> <p>fuel 7:7,14 11:13,19 12:3</p> <p>full 8:24 14:23 15:3,12</p> <p>full-time 18:5</p> <p>fully 9:18</p> <p>funding 8:2,3,11 9:14,15</p> <p>funds 9:17 10:1</p> <p>future 19:16,17 20:14 21:12</p> <hr/> <p style="text-align: center;">G</p> <hr/> <p>G-1 29:7,9</p> <p>gainfully 18:23</p> <p>GALLAGHER 30:4</p> <p>gallon 11:9</p> <p>gas 10:22</p> <p>glad 11:2 14:16 18:14 22:4</p> <p>goals 30:11</p> <p>good 3:4,19 5:17 10:21</p>	<p>12:11 13:11 16:24 19:18 20:5,18 21:1, 6,13 22:23 26:12,13 27:9 30:2,4,15</p> <p>Gospel 13:24</p> <p>graduate 30:6</p> <p>grants 10:2</p> <p>great 7:5 22:4 29:15</p> <p>Greg 3:4 12:21</p> <p>growing 22:5</p> <p>guard 26:4</p> <p>guns 26:24</p> <hr/> <p style="text-align: center;">H</p> <hr/> <p>H-1 31:5,7</p> <p>half 6:18 8:16,19 9:11</p> <p>happened 26:22</p> <p>happy 23:17 29:24 30:3,13</p> <p>hard 20:2</p> <p>heightened 27:14</p> <p>helps 21:11</p> <p>high 12:9</p> <p>higher 11:20</p> <p>highly 26:19</p> <p>historically 6:7</p> <p>hope 12:6</p> <p>hosted 15:6</p> <p>Housing 26:16</p> <p>huge 21:11</p> <hr/> <p style="text-align: center;">I</p> <hr/> <p>ICE 8:11</p> <p>identifying 20:6</p> <p>Illinois 22:21</p> <p>impact 27:6</p> <p>importance 21:10</p> <p>important 21:15,18,21</p> <p>importantly 6:2</p> <p>in-person 17:16</p> <p>incentives 17:24</p> <p>incentivizes 18:22</p> <p>incident 27:7,12</p> <p>incidents 27:20</p>	<p>includes 13:23</p> <p>including 14:5</p> <p>incumbent 30:6</p> <p>indiscernible 26:14,15,20</p> <p>individual 26:24 27:22</p> <p>information 14:7 30:1</p> <p>informed 27:7</p> <p>Infrastructure 22:24</p> <p>Inook 30:9</p> <p>intelligence 27:9</p> <p>interior 14:13 23:14</p> <p>investigation 27:17</p> <p>invited 14:8</p> <p>invoices 7:18</p> <p>involved 15:18 27:23</p> <p>Irvine 4:1,2,23,24 12:22,23 16:5,6 22:2,3 24:8,9 25:5,6,20,21 28:10, 11 29:2,3 30:23,24 31:15,16 32:7,8 33:8,9 34:5,6</p> <p>issued 3:7 27:14</p> <p>item 4:13 5:13 7:20 13:4 16:10,12,17 22:12, 17 24:15 28:15 29:7 32:12</p> <p>items 8:11</p> <hr/> <p style="text-align: center;">J</p> <hr/> <p>J-1 31:20,22</p> <p>Jakes 4:3,4 5:1,2 12:20,21 16:4 21:23,24 24:6,7 25:3,4,18,19 28:8,9, 24 29:1 30:21,22 31:13,14 32:5,6 33:10,11 34:7,8</p> <p>January 7:17 9:6</p> <p>Jeremy 5:16,17 11:7 13:10, 11,12 14:21 15:16 16:23,24 17:1 18:18 20:4,14,22 21:7,22</p> <p>Jeremy's 19:23</p> <p>job 7:5 20:5 29:16</p> <p>join 20:17</p> <hr/> <p style="text-align: center;">K</p> <hr/> <p>kind 12:8 18:20</p>
--	---	--	---	--	---



L	management 29:17,18,19,20 mandatory 17:11 March 4:16 9:8 17:8 market 10:10,16 11:16,17, 20 12:4 14:20 material 7:7 materials 7:14 14:24 matter 22:10 24:13 26:1 31:4 MCCORMACK 26:8,12,14 29:13,23 meeting 3:7,18,20 20:7 meetings 3:8,14,15 members 4:12 mention 21:16 messaging 27:15 met 30:11 Metropolitan 26:15 Midway 26:17 Millennium 14:10 Miller 3:23,24 4:19,21,22 12:24 13:1 16:7,8, 13,15 22:6,7,13,15 24:10,11,16 25:7,8, 22,23 28:12,13 29:4, 5 31:1,2,17,18 32:9, 10,17,19 33:2,4,6,7, 23 34:1,3,4 million 6:3,14,18 7:2,10,11, 22,23 8:7,8,16,19 9:3,4,8,10,11,13,20 minutes 4:15 5:10 model 20:24 monitored 27:8,17 month 3:12 6:11 7:9,12,17, 19 8:3,15 9:21 23:12 monthly 23:11 months 9:24 10:13 Mooney 22:22,23 23:21 morning 3:4,19 5:17 13:11 16:24 22:23 30:4 motion 4:16 5:12 32:24 33:18,22 34:16 move 10:2 14:18 moved 4:17,19 16:13,15 22:13,15 24:16 32:17,19 33:2,4,23 34:1 music 13:24 14:10	N	nation 18:20 national 20:24 natural 10:22 needed 10:12 needing 11:19 negative 5:24 7:17,20 net 7:10,22 network 29:18 newsletters 14:6 Nonfarebox 6:7,21 normal 12:8 15:10 notice 3:7 number 4:13 5:13 11:5 13:4 16:17 22:17 23:6 24:21 25:10,12 26:4 29:9 31:5,7,22 32:13,21 33:20 numbers 5:19 6:16 7:3,14 8:6	O	objective 20:7 occurred 27:7 offer 17:3 offered 17:9 Offering 18:7 office 3:6 23:5 Officer 5:18 13:12 17:1 22:24 oil 11:3 12:10 omnibus 16:12 22:12 24:15 32:16,24 33:1,19 Open 3:14 opportunities 10:17,19,23 11:17, 24 order 3:20 4:14 5:14 13:5 16:18 22:18 24:20 25:11 26:3 28:17 29:8 31:6,21,22 ordinance 13:6 16:19 22:19 23:1 original 8:8,19 9:4 Ortiz 4:5,6,18,20 5:3,4 12:18,19 15:23,24 16:2,14,16 21:8,9 22:14,16 24:4,5,17 25:1,2,16,17 28:6,7, 22,23 30:19,20	P	31:11,12 32:3,4,18, 20 33:3,5,12,13,24 34:2,9,10 outlines 8:2	present 4:12 13:13 17:2 presentation 14:15 PRESIDENT 19:19 27:2,5 pretty 10:21 20:2 previously 16:20 17:13 29:24 prices 10:15 11:20 12:7 14:18 pricing 12:10 problem 26:21,23 problems 11:6 proceed 4:13 5:13 13:4 16:17 22:16 24:18 25:9 26:2 28:15 29:7 31:4,20 32:13,20 33:20 proceedings 3:2 34:18 proclamation 3:11,16 program 14:10 17:24 18:19 19:4,8,15,16,22,24 20:2,8,11,13,17 21:2,10 22:4 30:7 programming 15:12 programs 13:21 14:5,14 19:7 promote 14:4 15:5 promotes 14:14 promotional 14:24 proportionate 23:16 proposal 17:2 proposing 19:13 provide 14:13 17:23 21:13 29:16 30:9 providing 19:13 provisions 17:5 PTF 8:8,9 9:7,10 public 3:14 8:1,2 9:14 14:2 22:20 23:3 pull 21:3,4 pump 11:11 purchase 10:12 11:18 purchased 11:8 purchases 10:6,8,9 12:2 pursuant 3:13 23:5	questions 11:2 12:16,17,19,21, 23 13:1,3 14:16 15:22,24 16:4,6,8,10 18:14 20:20,21 22:1, 8,10 23:17 24:3,5,7, 9,11,13,22,24 25:2, 4,6,8,13,17,19,21, 23,24 26:1,5 28:9, 11,13,19,21,23 29:1, 3,5,10 30:17,18,20, 22,24 31:2,4,8,10, 12,14,16,18,19,24 32:2,4,6,8,10,12,15 quorum 4:11	R	rail 14:14 range 11:21 rate 11:7 23:9 rating 30:12 reasons 11:11 receipts 8:3,4,9,16,23 received 6:7 8:5,22 9:6 receiving 9:7 recently 9:16 recommend 32:24 recommended 26:19 recommends 18:1 23:1 reconsolidating 23:22 Reduced-fare 6:5,20 reductions 17:17 regard 9:15 10:6 related 8:9,11 23:14 relationship 30:14 relationships 20:9 relief 9:15 10:1 reluctant 20:16 remain 17:24 remaining 10:1,17 remains 3:16 remarks 11:1 18:13 remotely 17:21 renewed 3:12 rent 23:11 rental 23:9,24 renting 23:19
M	machine 25:12 make 10:8 23:23 makes 21:10					Q	question 19:20				



<p>repair 24:21</p> <p>replicated 18:20</p> <p>report 5:15</p> <p>require 17:21</p> <p>required 17:11</p> <p>responsible 23:13</p> <p>rest 21:19</p> <p>result 3:11</p> <p>results 9:5</p> <p>revenues 6:12,16,24 7:11,23</p> <p>reversed 7:19</p> <p>review 13:6</p> <p>reviewing 5:18</p> <p>RHETT 8:8,9 9:9,10</p> <p>ride 19:1</p> <p>ridership 15:7 21:12</p> <p>riding 18:22</p> <p>roll 3:22</p> <p>rolled 15:12</p> <hr/> <p style="text-align: center;">S</p> <hr/> <p>sales 8:5,22 9:6</p> <p>scheduled 3:9</p> <p>schools 17:9,15,22,24 18:1, 7,11 19:3,5,6,10,15 20:1,3,5,9,12,15 22:20 23:3</p> <p>SCI 29:14 30:5</p> <p>seconded 4:20 16:16 22:16 32:20 33:5 34:2</p> <p>secretary 3:4,5,6,22,23 4:1,3, 5,7,9,11,19,23 5:1,3, 5,7,9,12 12:15,18, 20,22,24 13:2 15:21, 23 16:1,3,5,7,9,15 20:19 21:8,23 22:2, 6,9,15 24:2,4,6,8,10, 12,18,23 25:1,3,5,7, 9,14,16,18,20,22,24 26:5 28:4,6,8,10,12, 14,20,22,24 29:2,4, 6,10 30:16,19,21,23 31:1,3,9,11,13,15, 17,19 32:1,3,5,7,9, 11,19 33:4,8,10,12, 14,16,18 34:1,5,7,9, 11,13,16</p> <p>Section 3:14</p> <p>security 7:8,15 31:7</p> <p>selective 10:17,23 11:16,24</p>	<p>selectively 10:11 17:9</p> <p>service 21:13 30:11,12</p> <p>services 7:8,15 18:9 26:4 29:14,17,18,19,20 30:8,9</p> <p>set 20:11 23:9</p> <p>share 23:16</p> <p>short-term 12:7</p> <p>shortfalls 9:20</p> <p>Show 14:1,9</p> <p>shown 9:23</p> <p>sign 12:11</p> <p>signage 14:6</p> <p>significant 17:18,20</p> <p>Silva 3:17,19 4:9,10,14 5:7,8,11,14 11:3 12:13 13:5 14:17 15:14,20 16:9,11,18 18:15 19:18,19 20:18 22:10,11,18 23:19 24:1,13,14,19, 20 25:11 26:3,6,10, 13,21 27:4,6 28:2, 15,17 29:8,11,21 30:2,15 31:6,21 32:14,22 33:16,17, 21 34:14,15</p> <p>sir 5:13 26:5 29:7,10 31:19</p> <p>slight 11:14</p> <p>slightly 5:23,24 6:8 7:20</p> <p>smaller 14:2</p> <p>Smart 30:8</p> <p>sources 27:10</p> <p>space 14:8,11,13 15:2 22:20 23:5,7,15,21, 24</p> <p>special 13:9,16 15:5,11</p> <p>spot 11:15</p> <p>spring 17:14</p> <p>square 23:4,7,10</p> <p>stable 19:2,10</p> <p>staff 17:15 18:1 23:1,22</p> <p>start 3:13 9:24 10:3 18:22 20:15</p> <p>started 9:7</p> <p>starting 12:12 24:19</p> <p>state-wide 3:10</p> <p>stay 20:13</p>	<p>Street 22:21 23:3</p> <p>students 17:10,20 18:5,8,22 21:1,4</p> <p>sublease 22:20 23:2,6,10,15</p> <p>subleases 23:4</p> <p>subside 12:12</p> <p>subsidy 6:5,20</p> <p>substantially 11:10</p> <p>successful 18:19 19:12</p> <p>summer 16:21 17:17 18:3</p> <p>supplies 28:18</p> <p>supply 10:12</p> <p>support 29:17,18,19</p> <p>suspect 27:23</p> <p>system 14:22 15:7 18:23 19:1,8 28:1 29:17</p> <p>systems 29:18</p> <hr/> <p style="text-align: center;">T</p> <hr/> <p>taking 13:22</p> <p>talking 21:20 27:2</p> <p>Taste 13:24 14:9 26:16</p> <p>tax 8:5,22 9:6</p> <p>team 20:4,23 21:19</p> <p>Technology 30:8</p> <p>ten 6:18</p> <p>term 16:22 17:11</p> <p>terms 16:20 17:19 18:2,3, 6,7</p> <p>terrorist 27:3</p> <p>things 12:12 15:9,18 29:16</p> <p>threat 27:19,24</p> <p>thriving 22:5</p> <p>time 6:4,10,23 19:2 20:3 21:14 23:18 27:13, 24</p> <p>times 18:10</p> <p>timing 7:18</p> <p>today 13:13 17:2</p> <p>total 6:12,24 13:19</p> <p>totals 5:22 6:7,16,21</p> <p>track 7:15 20:15</p> <p>trade 13:7,14,19</p>	<p>transit 3:5,9 23:5 28:1</p> <p>Transportation 26:18</p> <p>travel 14:7 17:21</p> <p>TV 14:3</p> <p>type 11:21</p> <p>typically 15:17</p> <hr/> <p style="text-align: center;">U</p> <hr/> <p>U-PASS 16:20 17:4,10,12 18:2,4,6,12,17</p> <p>ultimate 20:7</p> <p>ultimately 23:23</p> <p>understand 27:11</p> <p>unfolding 27:18</p> <p>unique 17:7 18:10</p> <p>universities 17:6 19:3 21:3</p> <p>university 16:20 17:4 18:22</p> <p>unleaded 11:13</p> <p>unsold 14:13 15:1</p> <p>unusual 27:20</p> <hr/> <p style="text-align: center;">V</p> <hr/> <p>vacant 23:24</p> <p>valued 17:22</p> <p>variance 7:17 8:18 9:13</p> <p>vendor 30:6</p> <p>vendors 30:8</p> <p>versus 6:9</p> <p>videoconference 3:3</p> <p>virtual 3:14</p> <p>volatile 10:10 12:5</p> <p>volume 10:18,19 12:1</p> <p>vote 5:9 33:5 34:2</p> <p>votes 5:13 33:19 34:17</p> <hr/> <p style="text-align: center;">W</p> <hr/> <p>Water 14:1,9</p> <p>ways 14:5 20:6</p> <p>websites 14:7</p> <p>weeks 10:13</p> <p>West 22:21 23:3</p>	<p>wildly 11:22 18:18</p> <p>win 15:8</p> <p>win-win 15:1</p> <p>wishes 23:6</p> <p>won 26:11</p> <p>work 26:15</p> <p>working 12:2 29:15</p> <hr/> <p style="text-align: center;">Y</p> <hr/> <p>year 6:4,10,23 8:21 9:1, 18 11:14</p> <p>year's 13:19</p> <p>year-to-date 5:19 6:15,19,22 7:1, 2,13,21 9:1</p> <p>years 17:23 19:9 30:13</p> <p>yesterday 12:10</p> <p>York 26:22 27:1,10,18,22 28:1</p>
---	--	--	---	--

