## To: Chicago Transit Authority Board

From: Jeremy Fine, Chief Financial Officer
Re: Financial Results for August 2019
Date: October 10, 2019

## I. Summary

CTA's financial results are $\$ 4.6$ million favorable to budget for August primarily due to cost containment measures. Results are favorable to budget for year-to-date by $\$ 8.5$ million due to cost containment measures and lower material expenses which were partially offset by significantly lower fare revenue associated with the January 2019 polar vortex and lower reduced fare reimbursements from the State.

Ridership for the month was 39.4 million and was 0.3 million lower than budget. Ridership was 1.2 million less than August 2018. Ridership year-to-date was lower than budget and prior year by 5.4 million and 9.2 million, respectively. The ridership loss over the prior year to date was due to weather, relatively low gas prices, and competition from rideshare services such as Uber and Lyft.

## II. Cash \& Liquidity

The chart below highlights CTA's cash position at August 2019 compared to August 2018.

|  | $\begin{gathered} \text { August } \\ 2019 \end{gathered}$ |  | $\begin{gathered} \text { August } \\ 2018 \end{gathered}$ |  | Increase <br> (Decrease) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Unrestricted Cash | \$ | 109,488 | \$ | 128,128 | \$ | $(18,640)$ |
| Damage Reserve |  | 48,089 |  | 65,671 | \$ | $(17,582)$ |
| Funds Owed by RTA |  | 289,442 |  | 308,095 | \$ | $(18,653)$ |
| Trust Portfolio Assets |  | 353,030 |  | 447,237 | \$ | $(94,207)$ |
| Total Cash and Receivables | \$ | 800,049 | \$ | 949,131 | \$ | 149,082) |

CTA's total cash/receivables balance was equal to $\$ 800.0$ million. Unrestricted cash was $\$ 18.6$ million lower than the prior year due to the timing of cash receipts and invoice payments particularly related to capital reimbursements from the State. The Damage Reserve fund was $\$ 17.6$ million lower than last year due to settlement payments. Funds owed by the RTA were approximately $\$ 289.4$ million which was $\$ 18.7$ million lower than the prior year due to the timing of payments from the State. CTA continues to work closely with the RTA to monitor their receivable balance owed; Trust Portfolio Assets represents bond proceeds held in Trust for funding capital projects and making required debt service payments and therefore goes down when payments are made.

## III. Revenue

|  | Current Month |  |  | Full Year |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Actual <br> Aug-19 | Variance to <br> Budget <br> Aug-19 | Variance to Prior Year Aug19 vs. Aug18 | $\begin{gathered} \text { Actual } \\ 2019 \end{gathered}$ | Variance to <br> Budget <br> 2019 | Variance to Prior Year 2018 |
| Fare \& Pass Revenue | \$ 51,064 | \$ $(2,050)$ | \$ $(2,650)$ | \$ 385,534 | \$ (6,179) | \$ (6,339) |

- Fare and pass revenue for August was $\$ 2.1$ million unfavorable to budget and $\$ 2.7$ million unfavorable to prior year due to lower visitor ridership on weekends, including a rainy Air \& Water Show, as well as lower rail ridership due to weekend service disruptions on Blue, Green, and Pink lines for planned work. The average fare for the month was $\$ 1.30$ per ride and was $\$ 0.04$ lower than budget and $\$ 0.03$ lower than the prior year.
- Year-to-date fare and pass revenue was $\$ 6.2$ million unfavorable to budget and $\$ 6.3$ million unfavorable to prior year due to lower ridership during January 2019's extreme cold weather, wintry weather in March, lower summer visitor/event ridership, and planned service disruptions on weekends on the rail system. The average fare for the year was $\$ 1.28$ per ride and was on par with budget and $\$ 0.02$ higher than the prior year.

|  | Current Month |  |  | Full Year |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Actual Aug-19 | Variance to Budget Aug-19 | Variance to Prior Year Aug19 vs. Aug18 | Actual 2019 | Variance to Budget 2019 |  | Variance to Prior Year 2018 |
| Reduced Fare Subsidy | \$ 1,180 | \$ (1,180) | \$ - | \$ 9,886 | \$ $(8,995)$ | \$ | 730 |

- Reduced Fare Subsidy was less than budget for the month and year-to-date by $\$ 1.2$ million and $\$ 9.0$ million, respectively, based on expected reimbursements from the State.

| Category | Current Month |  |  | Full Year |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Actual Aug-19 | Variance to <br> Budget <br> Aug-19 | Variance to Prior Year Aug19 vs. Aug18 | $\begin{gathered} \text { Actual } \\ 2019 \end{gathered}$ | Variance to Budget 2019 | Variance to Prior Year 2018 |
| Advertising, Charter, Concession | \$ 3,122 | \$ (16) | \$ 61 | \$ 25,975 | \$ 160 | \$ 867 |

- Advertising, Charter and Concessions Revenue was slightly unfavorable to budget for the month and $\$ 0.2$ million favorable year-to-date due to higher vehicle and platform advertising revenue. This revenue category was $\$ 0.9$ million higher than prior year-to-date due to an increase in the vehicle and platform advertising revenue minimum guarantee in 2019.

| Category | Current Month |  |  |  |  | Full Year |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Actual Aug-19 | Variance to Budget Aug-19 |  | Variance to Prior Year Aug19 vs. Aug18 |  | $\begin{gathered} \text { Actual } \\ 2019 \\ \hline \end{gathered}$ |  | Variance to Budget 2019 |  | Variance to Prior Year 2018 |  |
| Investment income | \$ 293 | \$ | 102 | \$ | (60) | \$ | 2,217 | \$ | 866 | \$ | 104 |

- Investment income was $\$ 0.1$ million and $\$ 0.9$ million higher than budget for the month and year-to-date, respectively, due to higher short-term market rates.

- Other Revenue for the month was $\$ 0.1$ million unfavorable to budget due to lower miscellaneous revenue and $\$ 0.7$ million unfavorable to prior year primarily due to the timing of parking lot revenues and lower non-capital grant revenue. Year-to-date, other revenue was unfavorable to budget by $\$ 0.2$ million due to lower than anticipated rental and miscellaneous revenues partially offset by higher parking lot revenue. Other revenue was unfavorable to prior year-to-date by $\$ 0.1$ million primarily due to lower rental and non-capital grant revenues.

| Category | Current Month |  |  | Full Year |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Actual <br> Aug-19 | Variance to Budget Aug-19 | Variance to Prior Year Aug19 vs. Aug18 | $\begin{gathered} \text { Actual } \\ 2019 \\ \hline \end{gathered}$ | Variance to Budget 2019 | Variance to Prior Year 2018 |
| Total System Generated Revenue | \$ 59,553 | \$ $(3,248)$ | \$ $(3,342)$ | \$ 453,004 | \$ $(14,302)$ | \$ $\quad(4,728)$ |

- Total System-Generated Revenue was lower than budget for the month and year-to-date by $\$ 3.2$ million and $\$ 14.3$ million, respectively, due to lower fare and reduced fare revenues. It was less than prior year-to-date by $\$ 4.7$ million due to lower fare revenue.


## IV. Expenses

|  | Current Month |  |  |  |  |  | Full Year |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Category | Actual <br> Aug-19 |  | Variance to <br> Budget <br> Aug-19 |  | Variance to <br> Prior Year Aug19 vs. Aug18 |  | $\begin{gathered} \text { Actual } \\ 2019 \end{gathered}$ |  | Variance to <br> Budget <br> 2019 |  | Variance to <br> Prior Year <br> 2018 |  |
| Labor | \$ | 93,001 | \$ | 641 | \$ | (83) | \$ | 719,932 | \$ | 2,224 | \$ | (404) |

- Labor expense was $\$ 0.6$ million favorable to budget for the month and $\$ 2.2$ million favorable year-to-date due to managing vacant positions. Labor expense was $\$ 0.1$ million unfavorable to August 2018 and $\$ 0.4$ million unfavorable to prior year-to-date due to negotiated union contract increases that took effect in July 2019.

|  | Current Month |  |  | Full Year |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Actual <br> Aug-19 | Variance to Budget Aug-19 | Variance to Prior Year Aug19 vs. Aug18 | $\begin{gathered} \text { Actual } \\ 2019 \\ \hline \end{gathered}$ | Variance to Budget 2019 | Variance to Prior Year 2018 |
| Material | \$ 5,507 | \$ 1,113 | \$ 2,524 | \$ 48,640 | \$ 4,795 | \$ 11,965 |

- Material expense was $\$ 1.1$ million favorable to budget for the month and $\$ 4.8$ million favorable year-to-date due to targeted capital maintenance campaigns. Material expense was $\$ 2.5$ million and $\$ 12.0$ million favorable to August 2018 and prior year-to-date, respectively, due to cost management measures and targeted capital maintenance campaigns.

|  |  | Current Mo |  |  |  |  |  | ll Year |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Category | Actual <br> Aug-19 | Variance to Budget Aug-19 |  | $\begin{aligned} & \text { to } \\ & \text { aur } 18 \\ & \hline \end{aligned}$ |  |  |  | $\begin{aligned} & \text { nce to } \\ & \text { dget } \\ & 19 \\ & \hline 19 \end{aligned}$ |  | $\begin{aligned} & 1 \text { ce to } \\ & \text { Year } \\ & 18 \\ & \hline \end{aligned}$ |
| Fuel | \$ 3,314 | \$ 547 | \$ | (550) | \$ | 27,118 | \$ | 2,266 |  | $(4,812)$ |

- Fuel for Revenue Equipment expense was $\$ 0.5$ million favorable to budget in August primarily due to lower than anticipated usage and price. Higher fuel prices account for the unfavorable variance to the prior year-to-date.

|  | Current Month |  |  | Full Year |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Actual <br> Aug-19 | Variance to Budget Aug-19 | Variance to Prior Year Aug19 vs. Aug18 | $\begin{gathered} \text { Actual } \\ 2019 \end{gathered}$ | Variance to Budget 2019 | Variance to Prior Year 2018 |
| Power | \$ 2,872 | \$ 1 | \$ | \$ 22,499 | \$ 567 | \$ $(1,983)$ |

- The Electric Power for Revenue Equipment expense was on par with budget for the month. Year-to-date, expenses were $\$ 2.0$ million unfavorable to prior year, primarily due to the harsher weather this year.

| Category | Current Month |  |  | Full Year |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Actual <br> Aug-19 | Variance to <br> Budget <br> Aug-19 | Variance to Prior Year Aug19 vs. Aug18 | $\begin{gathered} \text { Actual } \\ 2019 \\ \hline \end{gathered}$ | Variance to Budget 2019 | Variance to Prior Year 2018 |
| Provision for Injuries \& Damages | 625 | \$ - | \$ (625) | \$ 5,000 | - | \$ $(2,500)$ |

- The Provision for Injuries \& Damages expense is budgeted monthly in 2019 and was budgeted quarterly in 2018.

- Purchase of Security Services was $\$ 0.1$ million favorable to budget for the month and $\$ 0.1$ million favorable to prior year. Year-to-date, expenses were $\$ 1.3$ million favorable to budget and $\$ 0.2$ million favorable to prior year due to the timing of invoices.

- Other expenses were $\$ 5.4$ million favorable to budget for the month and $\$ 11.6$ million favorable to budget for the year-to-date due to cost management measures and the timing of invoices. The other expense category includes the pension obligation bond expense, utilities, maintenance contracts, services, and other expenses.

|  | Current Month |  |  |  |  |  | Full Year |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Actual <br> Aug-19 |  | Variance to Budget Aug-19 |  | Variance to Prior Year Aug19 vs. Aug18 |  | Actual 2019 |  | Variance to Budget 2019 |  | Variance to Prior Year 2018 |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| Category |  |  |  |  |  |  |  |  |  |  |  |  |
| Total Operating Expenses | \$ | 124,176 | \$ | 7,800 | \$ | 2,048 | \$ | 1,011,311 | \$ | 22,800 | \$ | $(3,999)$ |

- Operating Expenses were $\$ 7.8$ million favorable to budget for the month primarily due to cost containment measures and lower than anticipated material expenses. The unfavorable variance to prior year-to-date was due to the timing of contractual services invoices in addition to higher fuel expenses resulting from higher prices and harsher weather.


## V. Recovery Ratio



- Recovery Ratio, which measures the percentage of operating expenses CTA funds from internally generated revenues, was $59.17 \%$ for the month. This was favorable to budget by 1.63 percentage points for the month. Year-to-date, the recovery ratio was $55.02 \%$, which was favorable to budget by 0.05 percentage points and is on target to meet the RTA required recovery ratio of $54.75 \%$ for the year.


## VI. Ridership

| Category | Current Month |  |  | Full Year |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Actual Aug-19 | Variance to <br> Budget <br> Aug-19 | Variance to Prior Year Aug19 vs. Aug18 | $\begin{gathered} \text { Actual } \\ 2019 \\ \hline \end{gathered}$ | Variance to Budget 2019 | Variance to Prior Year 2018 |
| Bus | 19,941 | 167 | (302) | 156,358 | $(1,189)$ | $(4,136)$ |
| Rail | 15,917 | (413) | (760) | 118,767 | $(3,486)$ | $(4,164)$ |
| Rail to Rail Transfers | 3,492 | (91) | (162) | 26,353 | (763) | (925) |
| Total | 39,350 | (337) | $(1,224)$ | 301,478 | $(5,439)$ | $(9,225)$ |

- Ridership for the month of August was 39.4 million and was lower than budget and prior year by 0.3 million and 1.2 million, respectively.
- Calendar adjusted ridership was down $1.8 \%$ from prior year due to weather, relatively low gas prices, and competition from rideshare services such as Uber and Lyft.
- Ridership for the year-to-date was 301.5 million and was 5.4 million lower than budget and 9.2 million lower than the prior year-to-date.
- Calendar adjusted ridership was down $2.6 \%$ from the prior year-to-date.
- More details on ridership can be found in the August Ridership Report.

Cash and Liquidity




Cash and Liquidity Cont'd


Revenue



Revenue Cont'd




Revenue Cont'd




Expenses




Expenses Cont'd




Expenses Cont'd



| Cash | Aug-18 | Sep-18 | Oct-18 | Nov-18 | Dec-18 | Jan-19 | Feb-19 | Mar-19 | Apr-19 | May-19 | Jun-19 | Jul-19 | Aug-19 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Unrestricted Cash | 128 | 114 | 109 | 95 | 93 | 98 | 114 | 120 | 112 | 96 | 99 | 99 | 109 |
| Damage Reserve | 66 | 66 | 60 | 58 | 58 | 58 | 57 | 58 | 60 | 47 | 47 | 48 | 48 |
| Funds Owed by RTA | 308 | 297 | 299 | 305 | 306 | 314 | 309 | 301 | 314 | 324 | 326 | 318 | 289 |
| Trust Portfolio Assets | 447 | 537 | 578 | 586 | 430 | 449 | 468 | 473 | 485 | 500 | 331 | 351 | 353 |
| Revenue | Aug-18 | Sep-18 | Oct-18 | Nov-18 | Dec-18 | Jan-19 | Feb-19 | Mar-19 | Apr-19 | May-19 | Jun-19 | Jul-19 | Aug-19 |
| Fare \& Pass Revenue | 53,714 | 50,594 | 54,595 | 48,219 | 43,510 | 43,236 | 43,416 | 47,591 | 47,741 | 51,027 | 49,212 | 52,247 | 51,064 |
| Reduced Fare Subsidy | 1,180 | 1,180 | 1,180 | 1,180 | 1,180 | 1,180 | 1,180 | 1,180 | 1,180 | 1,180 | 1,180 | 1,625 | 1,180 |
| Advertising, Charter, Concession | 3,061 | 3,171 | 3,181 | 3,048 | 3,336 | 3,226 | 3,320 | 3,219 | 3,278 | 3,414 | 3,257 | 3,138 | 3,122 |
| Investment Income | 353 | 328 | 327 | 262 | 453 | 265 | 275 | 258 | 341 | 272 | 252 | 261 | 293 |
| Statutory Required Contribution | - | - | 2,000 | 3,000 | - | - | - | - | - | - | - | - | - |
| Other Revenue | 4,586 | 4,345 | 5,765 | 4,434 | 4,314 | 3,976 | 3,374 | 3,536 | 3,195 | 3,594 | 3,735 | 4,088 | 3,893 |
| Total System Generated Revenue | 62,895 | 59,618 | 67,048 | 60,143 | 52,794 | 51,882 | 51,566 | 55,784 | 55,735 | 59,486 | 57,637 | 61,360 | 59,553 |
| Total Public Funding | 63,329 | 58,121 | 62,728 | 61,417 | 69,030 | 80,857 | 72,323 | 70,843 | 70,381 | 67,490 | 65,820 | 65,970 | 64,623 |


| Expenses | Aug-18 | Sep-18 | Oct-18 | Nov-18 | Dec-18 | Jan-19 | Feb-19 | Mar-19 | Apr-19 | May-19 | Jun-19 | Jul-19 | Aug-19 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Labor | 92,918 | 84,405 | 95,214 | 86,658 | 84,653 | 93,193 | 85,024 | 90,206 | 89,260 | 90,095 | 86,253 | 92,900 | 93,001 |
| Material | 8,031 | 7,640 | 7,237 | 7,312 | 7,680 | 7,043 | 6,531 | 6,808 | 5,681 | 5,911 | 5,580 | 5,579 | 5,507 |
| Fuel | 2,765 | 2,165 | 2,601 | 2,473 | 2,535 | 3,629 | 3,512 | 3,445 | 3,208 | 3,364 | 3,047 | 3,599 | 3,314 |
| Power | 2,793 | 2,630 | 2,508 | 2,531 | 2,977 | 3,395 | 2,998 | 2,681 | 2,667 | 2,741 | 2,361 | 2,784 | 2,872 |
| Provision Injuries \& Damages | - | 1,250 | - | - | 1,250 | 625 | 625 | 625 | 625 | 625 | 625 | 625 | 625 |
| Purchase of Security Services | 1,560 | 1,573 | 1,460 | 1,437 | 1,299 | 1,482 | 1,263 | 1,558 | 1,459 | 1,391 | 1,388 | 1,505 | 1,507 |
| Other Expenses | 18,157 | 18,076 | 20,756 | 21,149 | 21,430 | 23,373 | 23,938 | 21,304 | 23,215 | 22,849 | 24,202 | 20,339 | 17,349 |
| Total Operating Expenses | 126,224 | 117,739 | 129,776 | 121,560 | 121,824 | 132,740 | 123,890 | 126,627 | 126,116 | 126,976 | 123,457 | 127,330 | 124,176 |

