## To: Chicago Transit Authority Board

From: Jeremy Fine, Chief Financial Officer
Re: Financial Results for December 2018
Date: February 13, 2019

## I. Summary

CTA's financial results are favorable to budget for December and year-to-date by $\$ 2.5$ million and $\$ 6.0$ million, respectively, due to cost containment measures and higher pass revenue.

Ridership for the month was 34.7 million and was 1.6 million higher than budget. Ridership was 0.5 million less than December 2017. Ridership year-to-date was higher than budget but less than prior year by 5.9 million and 11.4 million, respectively. The ridership loss over the prior year to date is due to weather, relatively low gas prices, and competition from rideshare services such as Uber and Lyft.

## II. Cash \& Liquidity

The chart below highlights CTA's cash position at December 2018 compared to December 2017.

|  | $\begin{gathered} \text { December } \\ 2018 \end{gathered}$ |  | December$2017$ |  | Increase <br> (Decrease) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Unrestricted Cash | \$ | 93,045 | \$ | 147,895 | \$ | $(54,850)$ |
| Damage Reserve |  | 57,769 |  | 80,011 | \$ | $(22,242)$ |
| Funds Owed by RTA |  | 305,543 |  | 301,291 | \$ | 4,252 |
| Trust Portfolio Assets |  | 429,758 |  | 502,701 | \$ | $(72,943)$ |
| Total Cash and Receivables | \$ | 886,115 | \$ | 1,031,898 | \$ | $(145,783)$ |

CTA's total cash/receivables balance was equal to $\$ 0.9$ billion. Unrestricted cash was $\$ 54.9$ million lower than the prior year due to retroactive payments resulting from the negotiated wage agreements as well as the timing of cash receipts and invoice payments particularly related to capital reimbursements from the State. The Damage Reserve fund was $\$ 22.2$ million lower than last year due to an increase in settlement payments throughout 2017 and 2018. Funds owed by the RTA were approximately $\$ 305.5$ million which was $\$ 4.3$ million more than the prior year due to the timing of payments from the State. CTA continues to work closely with the RTA to monitor their receivable balance owed; Trust Portfolio Assets represents bond proceeds held in Trust for funding capital projects and making required debt service payments and therefore goes down when payments are made.

## III. Revenue



- Fare and pass revenue for December was $\$ 1.2$ million favorable to budget due to higher-than anticipated pass revenue and $\$ 2.3$ million favorable to prior year mainly due to the fare increase in 2018. The average fare for the month was $\$ 1.26$ and was $\$ 0.02$ less than budget and $\$ 0.08$ higher than the prior year.
- Year-to-date fare and pass revenue was $\$ 5.7$ million favorable to budget and $\$ 29.3$ million favorable to prior year due to the fare increase in 2018 and higher pass revenue. The average fare for the year was $\$ 1.26$ per ride and was on par with budget and $\$ 0.09$ higher than the prior year.

- Reduced Fare Subsidy was less than budget for the month and year-to-date by $\$ 1.2$ million and $\$ 14.4$ million, respectively, based on expected reimbursements from the State.

| Category | Current Month |  |  | Full Year |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Actual <br> Dec-18 | Variance to Budget Dec-18 | Variance to Prior Year Dec18 vs. Dec17 | $\begin{gathered} \text { Actual } \\ 2018 \end{gathered}$ | Variance to Budget 2018 | Variance to Prior Year 2017 |
| Advertising, Charter, Concession | \$ 3,336 | \$ 80 | \$ 264 | \$ 37,844 | \$ (503) | \$ 3,466 |

- Advertising, Charter and Concessions Revenue was $\$ 0.1$ million favorable to budget for the month mainly due to higher advertising revenue and $\$ 0.5$ million unfavorable to budget year-to-date due to lower special contracts revenue and lower than anticipated advertising revenue. The revenue was $\$ 0.3$ million and $\$ 3.5$ million favorable to December 2017 and prior year-todate, respectively, due to a higher advertising revenue minimum guarantee in 2018.

|  | Current Month |  |  |
| :---: | :---: | :---: | :---: |
|  | Actual <br> Dec-18 | Variance to Budget Dec-18 | Variance to Prior Year Dec18 vs. Dec17 |
| Investment income | \$ 453 | \$ 320 | \$ (251) |


| Full Year |  |  |  |
| :---: | :---: | :---: | :---: |
|  | Variance to <br> Actual <br> Budget <br> 2018 | Variance to <br> Prior Year <br> 2018 |  | | 2017 |
| :---: |

- Investment income was $\$ 0.3$ million and $\$ 1.9$ million higher than budget for the month and year-to-date, respectively, due to higher short-term market rates.

| Category | Current Month |  |  |  |  | Full Year |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Actual <br> Dec-18 | Variance to <br> Budget <br> Dec-18 |  | Variance to Prior Year Dec18 vs. Dec17 |  | $\begin{gathered} \text { Actual } \\ 2018 \end{gathered}$ |  | Variance to Budget 2018 |  | Variance to Prior Year 2017 |  |
| Other Revenue | \$ 4,314 | \$ | (358) | \$ | 7,662 | \$ | 48,339 | \$ | $(2,863)$ | \$ | 15,059 |

- Other Revenue was unfavorable to budget for the month by $\$ 0.4$ million primarily due to lower non-capital grant revenue. Year-to-date, other revenue was unfavorable to budget by $\$ 2.9$ million due to the timing of miscellaneous and non-capital grant revenues and a lower than anticipated BAB subsidy due to Federal sequestration. Other revenue was higher than December 2017 by $\$ 7.7$ million primarily due to higher non-capital grant revenue in December 2018. Year-to-date, other revenue was favorable to prior year by $\$ 15.1$ million primarily due to the new ride-hailing fee revenue from the City of Chicago.

| Category | Current Month |  |  |  |  |  | Full Year |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Actual <br> Dec-18 |  | Variance to Budget Dec-18 |  | Variance to Prior Year Dec18 vs. Dec17 |  | $\begin{gathered} \text { Actual } \\ 2018 \end{gathered}$ |  | Variance to <br> Budget <br> 2018 |  | Variance to Prior Year 2017 |  |
| Total System Generated Revenue | \$ | 52,794 | \$ | 104 | \$ | 9,925 | \$ | 697,333 | \$ | $(10,243)$ | \$ | 47,454 |

- Total System-Generated Revenue was $\$ 0.1$ million higher than budget for the month due to higher fare and pass revenue. Year-to-date, total system-generated revenue was lower than budget by $\$ 10.2$ million primarily due to lower reduced fare revenue. It was more than December 2017 and prior year-to-date by $\$ 9.9$ million and $\$ 47.5$ million, respectively, due to an increase in fares and new ride hailing fee revenue in 2018.


## IV. Expenses

|  | Current Month |  |  |  |  |  | Full Year |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Actual <br> Dec-18 |  | Variance to Budget Dec-18 |  | Variance to Prior Year Dec18 vs. Dec17 |  | $\begin{gathered} \text { Actual } \\ 2018 \end{gathered}$ |  | Variance to Budget 2018 |  | Variance to Prior Year 2017 |  |
| Labor | \$ | 84,653 | \$ | (760) | \$ | 4,627 | \$ | 1,070,458 | \$ | $(24,399)$ | \$ | $(25,599)$ |

- Labor expense was $\$ 0.8$ million unfavorable to budget for the month due to negotiated union contract increases. Higher fringe benefits in 2018 contributed to higher expenses compared to 2017 year-to-date.

- Material expense was $\$ 0.3$ million favorable to budget for the month and $\$ 3.2$ million unfavorable to December 2017. Material expense was $\$ 6.7$ million unfavorable to prior year-
to-date, primarily due to higher vehicle part usage due to an aging fleet with buses and railcars coming out of warranty and additional costs related to 2018 weather conditions.

|  | Current Month |  |  |  | Full Year |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Category | Actual Dec-18 | Variance to Budget Dec-18 | Variance to Prior Year Dec18 vs. Dec17 |  | $\begin{gathered} \text { Actual } \\ 2018 \end{gathered}$ |  | Variance to Budget 2018 |  | Variance to Prior Year 2017 |  |
| Fuel | \$ 2,535 | \$ 384 | \$ | 76 | \$ | 32,079 | \$ | 1,496 | \$ | $(3,322)$ |

- Fuel for Revenue Equipment expense was $\$ 0.4$ million favorable to budget in December primarily due to a decrease in the price of diesel fuel and very mild weather. Higher fuel prices account for the unfavorable variance to the prior year-to-date.

- The Electric Power for Revenue Equipment expense was on par with budget for the month. Less consumption due to mild weather was offset by higher prices. Year-to-date, expenses were $\$ 3.8$ million unfavorable to prior year, primarily due to higher consumption associated with the weather conditions this year and an increase in fees on electricity bills.

| Category | Current Month |  |  | Full Year |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Actual <br> Dec-18 | Variance to <br> Budget <br> Dec-18 | Variance to Prior Year Dec18 vs. Dec17 | $\begin{gathered} \text { Actual } \\ 2018 \end{gathered}$ | Variance to Budget 2018 | Variance to <br> Prior Year <br> 2017 |
| Provision for Injuries \& Damages | \$ 1,250 | \$ | \$ $\quad(1,250)$ | \$ 5,000 | \$ | \$ $\quad(1,833)$ |

- The Provision for Injuries \& Damages expense is budgeted quarterly in 2018 and was budgeted monthly in 2017. The expense was unfavorable to prior year-to-date by $\$ 1.8$ million due to lower than anticipated funding requirements in 2017.

- Purchase of Security Services was $\$ 0.2$ million favorable to budget for the month and $\$ 0.1$ million favorable to prior year. Year-to-date, expenses were $\$ 0.3$ million favorable to budget and $\$ 0.5$ million unfavorable compared to the prior year due to the timing of invoices and expected increased contract costs.

| Category | Current Month |  |  |  |  | Full Year |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Actual <br> Dec-18 | Variance to <br> Budget <br> Dec-18 |  | Variance to Prior Year Dec18 vs. Dec17 |  | $\begin{gathered} \text { Actual } \\ 2018 \\ \hline \end{gathered}$ |  | Variance to <br> Budget <br> 2018 |  | Variance to Prior Year 2017 |  |
| Other Expenses | \$ 21,430 | \$ | 2,362 | \$ | $(14,677)$ | \$ | 251,534 | \$ | 36,729 | \$ | $(5,673)$ |

- The $\$ 2.4$ million and $\$ 36.7$ million favorable variances to budget for the month and year-todate, respectively, were mainly due to the timing of contractual services invoices and cost containment measures. The other expense category includes the pension obligation bond expense, utilities, maintenance contracts, services, and other expenses.

|  | Current Month |  |  |  |  |  | Full Year |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Actual Dec-18 |  | Variance to Budget Dec-18 |  | Variance to Prior Year Dec18 vs. Dec17 |  | $\begin{gathered} \text { Actual } \\ 2018 \end{gathered}$ |  | Variance to Budget 2018 |  | Variance to Prior Year 2017 |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| Category |  |  |  |  |  |  |  |  |  |  |  |  |
| Total Operating Expenses | \$ | 121,824 | \$ | 2,434 | \$ | $(14,964)$ | \$ | 1,498,209 | \$ | 16,286 | \$ | $(47,368)$ |

- Operating Expenses were $\$ 2.4$ million favorable to budget for the month due to the timing of contractual expenses and cost containment measures. The unfavorable variance to prior year-to-date was due primarily to higher labor from contractual wage increases and higher material expenses.


## V. Recovery Ratio

| Category | Current Month |  |  | Full Year |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Actual Dec-18 | Variance to Budget Dec-18 | Variance to Prior Year Dec18 vs. Dec17 | $\begin{gathered} \text { Actual } \\ 2018 \\ \hline \end{gathered}$ | Variance to Budget 2018 | Variance to Prior Year 2017 |
| Recovery Ratio | 53.13\% | 0.94 |  | 57.11\% | (0.01) |  |

- Recovery Ratio, which measures the percentage of operating expenses CTA funds from internally generated revenues, was $53.13 \%$ for the month. This was favorable to budget by 0.94 percentage points for the month. Year-to-date, the recovery ratio was $57.11 \%$, which was unfavorable to budget by 0.01 percentage points but currently exceeds the RTA required recovery ratio of $54.75 \%$.


## VI. Ridership

| Category | Current Month |  |  | Full Year |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Actual <br> Dec-18 | Variance to <br> Budget <br> Dec-18 | Variance to Prior Year Dec18 vs. Dec17 | $\begin{gathered} \text { Actual } \\ 2018 \\ \hline \end{gathered}$ | Variance to Budget 2018 | Variance to Prior Year 2017 |
| Bus | 18,544 | 1,172 | (228) | 242,173 | 4,960 | $(7,058)$ |
| Rail | 13,255 | 368 | (230) | 185,146 | 1,226 | $(3,519)$ |
| Rail to Rail Transfers | 2,855 | 40 | (50) | 40,749 | (242) | (790) |
| Total | 34,654 | 1,580 | (508) | 468,068 | 5,943 | $(11,367)$ |

- Ridership for the month of December was 34.7 million and was higher than budget and lower than prior year by 1.6 million and 0.5 million, respectively.
- Calendar adjusted ridership was down $1.5 \%$ from prior year due to relatively low gas prices and competition from rideshare services such as Uber and Lyft. In addition, ridership was also positively affected this year by a prior year cold snap during the month.
- Ridership for the year-to-date was 468.1 million and was 5.9 million higher than budget and 11.4 million lower than the prior year-to-date.
- Calendar adjusted ridership was down $2.5 \%$ from the prior year-to-date.
- More details on ridership can be found in the December Ridership Report.

Cash \& Liquidity




Cash \& Liquidity Cont'd


Revenue



Revenue Cont'd




Revenue Cont'd




Expenses




Expenses Cont'd




Expenses Cont'd



| Cash | Dec-17 | Jan-18 | Feb-18 | Mar-18 | Apr-18 | May-18 | Jun-18 | Jul-18 | Aug-18 | Sep-18 | Oct-18 | Nov-18 | Dec-18 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Unrestricted Cash | 148 | 176 | 117 | 108 | 102 | 128 | 122 | 155 | 128 | 114 | 109 | 95 | 93 |
| Damage Reserve | 80 | 80 | 78 | 78 | 69 | 70 | 69 | 66 | 66 | 66 | 60 | 58 | 58 |
| Funds Owed by RTA | 329 | 346 | 370 | 348 | 352 | 316 | 327 | 312 | 308 | 297 | 299 | 305 | 306 |
| Trust Portfolio Assets | 503 | 503 | 525 | 531 | 527 | 532 | 376 | 434 | 447 | 537 | 578 | 586 | 430 |
| Revenue | Dec-17 | Jan-18 | Feb-18 | Mar-18 | Apr-18 | May-18 | Jun-18 | Jul-18 | Aug-18 | Sep-18 | Oct-18 | Nov-18 | Dec-18 |
| Fare \& Pass Revenue | 41,259 | 45,231 | 42,887 | 48,965 | 47,335 | 50,568 | 50,533 | 52,640 | 53,714 | 50,594 | 54,595 | 48,219 | 43,510 |
| Reduced Fare Subsidy | 1,180 | 1,180 | 1,180 | 1,180 | 1,180 | 1,180 | 1,180 | 895 | 1,180 | 1,180 | 1,180 | 1,180 | 1,180 |
| Advertising, Charter, Concession | 3,073 | 3,201 | 3,163 | 3,139 | 3,309 | 3,301 | 3,050 | 2,883 | 3,061 | 3,171 | 3,181 | 3,048 | 3,336 |
| Investment Income | 704 | 126 | 320 | 213 | 198 | 330 | 241 | 332 | 353 | 328 | 327 | 262 | 453 |
| Statutory Required Contribution | - | - | - | - | - | - | - | - | - | - | 2,000 | 3,000 | - |
| Other Revenue | 2,791 | 3,852 | 3,862 | 3,915 | 3,635 | 3,109 | 3,293 | 3,230 | 4,586 | 4,345 | 5,765 | 4,434 | 4,314 |
| Total System Generated Revenue | 49,007 | 53,590 | 51,412 | 57,412 | 55,658 | 58,488 | 58,296 | 59,980 | 62,895 | 59,618 | 67,048 | 60,143 | 52,794 |
| Total Public Funding | 65,165 | 77,376 | 70,865 | 74,834 | 67,466 | 67,151 | 66,938 | 61,622 | 63,329 | 58,121 | 62,728 | 61,417 | 69,030 |
| Expenses | Dec-17 | Jan-18 | Feb-18 | Mar-18 | Apr-18 | May-18 | Jun-18 | Jul-18 | Aug-18 | Sep-18 | Oct-18 | Nov-18 | Dec-18 |
| Labor | 84,287 | 89,645 | 84,844 | 93,329 | 88,722 | 90,888 | 88,719 | 90,462 | 92,918 | 84,405 | 95,214 | 86,658 | 84,653 |
| Material | 7,456 | 8,250 | 7,133 | 7,791 | 7,424 | 8,075 | 7,196 | 6,706 | 8,031 | 7,640 | 7,237 | 7,312 | 7,680 |
| Fuel | 2,611 | 3,484 | 2,852 | 2,360 | 2,453 | 2,768 | 2,750 | 2,875 | 2,765 | 2,165 | 2,601 | 2,473 | 2,535 |
| Power | 2,328 | 2,844 | 2,741 | 2,545 | 1,799 | 2,414 | 2,585 | 2,796 | 2,793 | 2,630 | 2,508 | 2,531 | 2,977 |
| Provision Injuries \& Damages | - | - | - | 1,250 | - | - | 1,250 | - | - | 1,250 | - | - | 1,250 |
| Purchase of Security Services | 1,430 | 1,403 | 1,387 | 1,410 | 1,409 | 1,455 | 1,551 | 1,558 | 1,560 | 1,573 | 1,460 | 1,437 | 1,299 |
| Other Expenses | 16,059 | 25,340 | 23,320 | 23,562 | 21,318 | 20,039 | 21,183 | 17,206 | 18,157 | 18,076 | 20,756 | 21,149 | 21,430 |
| Total Operating Expenses | 114,172 | 130,966 | 122,277 | 132,247 | 123,123 | 125,639 | 125,234 | 121,602 | 126,224 | 117,739 | 129,776 | 121,560 | 121,824 |

