

To: Chicago Transit Authority Board

From: Jeremy Fine, Chief Financial Officer

Re: Financial Results for November 2021

Date: January 12, 2022

I. Summary

On March 13, 2020, the President of the United States declared a National Emergency concerning the Novel Coronavirus Disease (COVID-19) outbreak. CTA's financial results for the month and year to date are impacted by the effect of the COVID-19 pandemic. The financial results incorporate the amended budget approved at the May 2021 board meeting. CTA's financial results are \$6.1 million and \$45.1 million favorable to budget for November and year-to-date, respectively, primarily due to lower than anticipated labor and other expenses. Public funding for 2021 collected year-to-date totaled \$777.9 million, which is \$185.0 million favorable to budget. CTA has drawn down CARES funding of \$784.8 million, which is approximately 96.0% of CTA's CARES allocation.

Ridership for the month was 18.9 million, which was 6.8 million lower than budget and 7.6 million higher than November 2020. Ridership year-to-date was 6.3 million lower than budget and 7.6 million lower than prior year. The ridership decrease over the prior year-to-date was due to the COVID-19 pandemic.

II. Cash & Liquidity

The chart below highlights CTA's cash position at November 2021 compared to November 2020.

| | November | | 1 | November | | Increase |
|----------------------------|----------|-----------|----|-----------|------------|-----------|
| | 2021 | | | 2020 | (Decrease) | |
| Unrestricted Cash | \$ | 219,308 | \$ | 163,239 | \$ | 56,069 |
| Damage Reserve | | 67,196 | | 43,854 | \$ | 23,342 |
| Funds Owed by RTA | | 392,041 | | 329,026 | \$ | 63,015 |
| Trust Portfolio Assets | | 557,338 | | 682,711 | \$ | (125,373) |
| Total Cash and Receivables | \$ | 1,235,883 | \$ | 1,218,830 | \$ | 17,053 |

CTA's total cash/receivables balance was equal to \$1.2 billion. Unrestricted cash was \$56.1 million higher than the prior year due to the timing of cash receipts and invoice payments. The Damage Reserve fund was \$23.3 million higher than last year due to deposits into the fund offset by settlement payments. Funds owed by the RTA were approximately \$392.0 million which was \$63.0 million higher than the prior year due to the timing of payments from the State. CTA continues to work closely with the RTA to monitor their receivable balance owed; Trust Portfolio

Assets represents bond proceeds held in Trust for funding capital projects and making required debt service payments and therefore goes down when payments are made.

III. Revenue

| | | Current Month | <u> </u> | | Full Year | |
|---------------------|-----------|----------------|-----------------|-----------|----------------|-------------|
| | | Variance to | Variance to | | Variance to | Variance to |
| | Actual | Amended Budget | Prior Year | Actual | Amended Budget | Prior Year |
| Category | Nov-21 | Nov-21 | Nov21 vs. Nov20 | 2021 | 2021 | 2020 |
| Fare & Pass Revenue | \$ 23,456 | \$ (451) | \$ 8,687 | \$ 221,00 | \$ (5,433) | \$ 1,220 |

- Fare and pass revenue for November was \$0.5 million unfavorable to budget due to lower than expected 30-day pass revenue. It was \$8.7 million favorable to prior year due to higher ridership and promotional fares for select pass products. The average fare for the month was \$1.24 per ride and was \$0.31 higher than budget and \$0.07 lower than the prior year.
- Year-to-date fare and pass revenue was \$5.4 million unfavorable to budget due to lower than
 expected pass revenue. It was \$1.2 million favorable to prior year due to the COVID-19
 pandemic and the current stage of re-opening for the City of Chicago. The average fare for
 the year was \$1.24 per ride and was \$0.01 higher than budget and \$0.06 higher than the prior
 year.

| | | Current Mont | <u>h</u> | | Full Year | |
|----------------------|----------|----------------|-----------------|-----------|----------------|-------------|
| | | Variance to | Variance to | - | Variance to | Variance to |
| | Actual | Amended Budget | Prior Year | Actual | Amended Budget | Prior Year |
| Category | Nov-21 | Nov-21 | Nov21 vs. Nov20 | 2021 | 2021 | 2020 |
| Reduced Fare Subsidy | \$ 1,217 | \$ - | \$ - | \$ 13,427 | \$ 38 | \$ (184) |

• Reduced Fare Subsidy was on par with budget for the month and slightly higher than budget for the year-to-date based on expected reimbursements from the State.

| | | Current Month | | | | Full Year | | | | |
|----------------------------------|----------|----------------|-----------------|----|--------|----------------|-------------|--|--|--|
| | | Variance to | Variance to | | | Variance to | Variance to | | | |
| | Actual | Amended Budget | Prior Year | А | ctual | Amended Budget | Prior Year | | | |
| Category | Nov-21 | Nov-21 | Nov21 vs. Nov20 | | 2021 | 2021 | 2020 | | | |
| Advertising, Charter, Concession | \$ 2,779 | \$ 1,037 | \$ 1,571 | \$ | 19,681 | \$ 866 | \$ (638) | | | |

Advertising, Charter and Concessions Revenue was \$1.0 million favorable to budget for the
month due to additional vehicle and platform advertising revenue received as a result of a
contract amendment. It was \$0.9 million favorable year-to-date due to higher than anticipated
vehicle and platform advertising revenue. This revenue category was \$0.6 million lower than
prior year-to-date due to the uncertainty of vehicle and platform advertising revenue minimum
quarantee payments starting in April 2020 due to the COVID-19 pandemic.

| | | Current Mont | :h | Full Year | | | | |
|-------------------|--------|----------------|-----------------|-----------|----------------|-------------|--|--|
| | | Variance to | Variance to | | Variance to | Variance to | | |
| | Actual | Amended Budget | Prior Year | Actual | Amended Budget | Prior Year | | |
| Category | Nov-21 | Nov-21 | Nov21 vs. Nov20 | 2021 | 2021 | 2020 | | |
| Investment income | \$ 25 | \$ - | \$ (10) | \$ 268 | \$ (11) | \$ (1,103) | | |

 Investment income was on par with budget for the month and \$1.1 million less than prior yearto-date due to lower short-term market rates.

| | | Current Mont | h | | Full Year | | | | |
|---------------|----------|----------------|-----------------|---------|---------------|--------------|--|--|--|
| | | Variance to | Variance to | | Variance to | Variance to | | | |
| | Actual | Amended Budget | Prior Year | Actual | Amended Budge | t Prior Year | | | |
| Category | Nov-21 | Nov-21 | Nov21 vs. Nov20 | 2021 | 2021 | 2020 | | | |
| Other Revenue | \$ 3,512 | \$ 82 | \$ 199 | \$ 33,0 | \$ 714 | \$ (2,829) | | | |

• Other Revenue was \$0.1 million favorable to budget for the month due to an increase in movie-generated revenues. It was \$0.7 million favorable to budget for the year-to-date due to higher than anticipated non-capital grant, parking lot, and movie generated revenues in addition to scrap material sales. Other revenue was \$0.2 million favorable to November 2020 due to higher non-capital grant and parking lot revenues and \$2.8 million unfavorable to prior year-to-date due to the monthly ride hailing fee received in 2020 but not in 2021 which was partially offset by higher non-capital grant revenue. Higher non-capital grant revenue is offset by higher non-capital grant expense in the Other Expenses category.

| | | Cu | rrent Month | | | | | Full Year | | |
|--------------------------------|--------------|------|-------------|-----|--------------|---------------|------|-------------|----|-----------|
| | | Va | riance to | Va | ariance to | | Va | ariance to | Va | riance to |
| | Actual | Amer | nded Budget | F | rior Year | Actual | Amei | nded Budget | Р | rior Year |
| Category | Nov-21 | | Nov-21 | Nov | 21 vs. Nov20 | 2021 | | 2021 | | 2020 |
| Total System Generated Revenue | \$ 33,989 | \$ | 668 | \$ | 10,447 | \$ 292,429 | \$ | (3,826) | \$ | (3,533) |

 Total System-Generated Revenue was \$0.7 million higher than budget for the month due to higher than expected vehicle and platform advertising revenue. It was \$3.8 million lower than budget for the year-to-date due to lower than expected pass revenue. It was \$10.4 million higher than November 2020 due to higher fare and pass revenue and \$3.5 million lower than prior year-to-date due to sharply lower ridership as a result of the current COVID-19 pandemic.

IV. Expenses

| | | Current Month | | | Full Year | |
|----------|-----------|----------------|-----------------|--------------|----------------|-------------|
| | | Variance to | Variance to | | Variance to | Variance to |
| | Actual | Amended Budget | Prior Year | Actual | Amended Budget | Prior Year |
| Category | Nov-21 | Nov-21 | Nov21 vs. Nov20 | 2021 | 2021 | 2020 |
| Labor | \$ 92,741 | \$ 831 | \$ (6,267) | \$ 1,055,628 | \$ 13,292 | \$ (21,060) |

 Labor expense was \$0.8 million favorable to budget for the month and \$13.3 million favorable for the year-to-date due to lower than anticipated labor costs. Labor expense was \$6.3 million unfavorable to November 2020 and \$21.1 million unfavorable to prior year-to-date due to the timing of open positions.

| | | Current Month | | | Full Year | |
|----------|----------|----------------|-----------------|-----------|----------------|-------------|
| | | Variance to | Variance to | | Variance to | Variance to |
| | Actual | Amended Budget | Prior Year | Actual | Amended Budget | Prior Year |
| Category | Nov-21 | Nov-21 | Nov21 vs. Nov20 | 2021 | 2021 | 2020 |
| Material | \$ 7,001 | \$ 233 | \$ (1,539) | \$ 83,479 | \$ (2,423) | \$ (14,549) |

Material expense was \$0.2 million favorable to budget for the month. It was \$2.4 million unfavorable to budget for the year-to-date due to vehicle parts usage. Material expense was \$1.5 million and \$14.5 million unfavorable to November 2020 and prior year-to-date due to vehicle parts usage and increased costs for cleaning supplies related to COVID-19.

| | | Current Month | 1 | | Full Year | |
|----------|----------|----------------|-----------------|-----------|----------------|-------------|
| | | Variance to | Variance to | | Variance to | Variance to |
| | Actual | Amended Budget | Prior Year | Actual | Amended Budget | Prior Year |
| Category | Nov-21 | Nov-21 | Nov21 vs. Nov20 | 2021 | 2021 | 2020 |
| Fuel | \$ 2,439 | \$ 591 | \$ 379 | \$ 28,059 | 9 \$ 5,003 | \$ 5,607 |

• Fuel for Revenue Equipment expense was \$0.6 million favorable to budget in November primarily due to lower than anticipated usage. Lower usage and fuel prices account for the favorable variance to the prior year-to-date.

| | | Current Month | 1 | | Full Year | |
|----------|----------|----------------|-----------------|-----------|----------------|-------------|
| | | Variance to | Variance to | | Variance to | Variance to |
| | Actual | Amended Budget | Prior Year | Actual | Amended Budget | Prior Year |
| Category | Nov-21 | Nov-21 | Nov21 vs. Nov20 | 2021 | 2021 | 2020 |
| Power | \$ 1,781 | \$ 889 | \$ 7 | \$ 22,914 | \$ 4,587 | \$ (500) |

• The Electric Power for Revenue Equipment expense was \$0.9 million favorable to budget for the month and \$4.6 million favorable year-to-date due to lower than anticipated usage. Expenses were \$0.5 million unfavorable to prior year-to-date primarily due to higher usage.

| | | Current Month | 1 | | Full Year | |
|----------------------------------|----------|----------------|-----------------|-----------|----------------|-------------|
| | | Variance to | Variance to | | Variance to | Variance to |
| | Actual | Amended Budget | Prior Year | Actual | Amended Budget | Prior Year |
| Category | Nov-21 | Nov-21 | Nov21 vs. Nov20 | 2021 | 2021 | 2020 |
| Provision for Injuries & Damages | \$ 2,640 | \$ - | \$ (807) | \$ 29,040 | \$ - | \$ (8,873) |

• The Provision for Injuries & Damages expense was on par with budget for the month and year-to-date. The unfavorable variance to 2020 for the month and year-to-date of \$0.8 million and \$8.9 million, respectively, is due to higher funding requirements in 2021.

| | | Current Mont | <u>h</u> | Full Year | | | | | | |
|-------------------------------|----------|----------------|-----------------|-----------|----------------|-------------|--|--|--|--|
| | | Variance to | Variance to | | Variance to | Variance to | | | | |
| | Actual | Amended Budget | Prior Year | Actual | Amended Budget | Prior Year | | | | |
| Category | Nov-21 | Nov-21 | Nov21 vs. Nov20 | 2021 | 2021 | 2020 | | | | |
| Purchase of Security Services | \$ 1,227 | \$ 455 | \$ 410 | \$ 14,422 | \$ 3,216 | \$ 3,840 | | | | |

Purchase of Security Services was \$0.5 million favorable to budget for the month and \$0.4 million favorable to prior year due to the timing of invoices. Year-to-date, expenses were \$3.2 million favorable to budget and \$3.8 million favorable to prior year due to the timing of invoices.

| | | Current Month | 1 | Full Year | | | | | | |
|----------------|-----------|-------------------------|-----------------|------------|----------------|-------------|--|--|--|--|
| | | Variance to Variance to | | | Variance to | Variance to | | | | |
| | Actual | Amended Budget | Prior Year | Actual | Amended Budget | Prior Year | | | | |
| Category | Nov-21 | Nov-21 | Nov21 vs. Nov20 | 2021 | 2021 | 2020 | | | | |
| Other Expenses | \$ 19,100 | \$ 2,407 | \$ (1,293) | \$ 218,986 | \$ 25,218 | \$ (11,205) | | | | |

Other expenses were \$2.4 million favorable to budget for the month and \$25.2 million favorable to budget for the year-to-date due to the timing of contractual services invoices. Other expenses year-to-date were \$11.2 million unfavorable to prior year due to an increase in debt service costs on the TIFIA loans and the timing of contractual services invoices. The other expense category includes the pension obligation bond expense, utilities, maintenance contracts, services, and other expenses.

| | | Current Month | | | | | Full Year | | | | | | | |
|--------------------------|----------------------|------------------------|-------|-----------------|-----------|----|-----------|----------------|-----------|----|-------------|--|--|--|
| | | Variance to Variance t | | | riance to | | | Va | riance to | | Variance to | | | |
| | Actual Amended Budge | | | Р | rior Year | | Actual | Amended Budget | | | Prior Year | | | |
| Category | Nov-21 | Nov-21 | | Nov21 vs. Nov20 | | | 2021 | | 2021 | | 2020 | | | |
| Total Operating Expenses | \$ 126,929 | \$ | 5,405 | \$ | (9,109) | \$ | 1,452,527 | \$ | 48,892 | \$ | (46,740) | | | |

 Operating Expenses were \$5.4 million favorable to budget for the month primarily due to lower than anticipated labor, power, and other expenses. The unfavorable variance to prior yearto-date was due to higher labor, material, and other expenses in addition to an increase in funding requirements for the provision for injuries and damages.

V. Recovery Ratio

| | | Current Mont | :h | | Full Year | | | | | | |
|----------------|--------|----------------|-----------------|--------|----------------|-------------|--|--|--|--|--|
| | | Variance to | Variance to | | Variance to | Variance to | | | | | |
| | Actual | Amended Budget | Prior Year | Actual | Amended Budget | Prior Year | | | | | |
| Category | Nov-21 | Nov-21 | Nov21 vs. Nov20 | 2021 | 2021 | 2020 | | | | | |
| Recovery Ratio | 38.73% | (15.34) | | 47.92% | (7.04) | | | | | | |

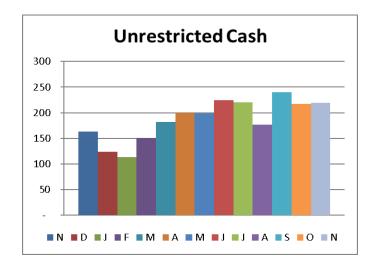
Recovery Ratio, which measures the percentage of operating expenses CTA funds from
internally generated revenues, was 38.73% for the month. This was unfavorable to budget
by 15.34 percentage points for the month. Year-to-date, the recovery ratio was 47.92%, which
was unfavorable to budget by 7.04 percentage points. The RTA is including the Federal
stimulus funds under the CARES Act as replacement fare revenues for recovery ratio
purposes.

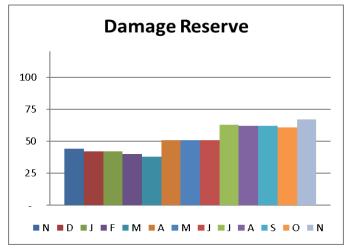
VI. Ridership

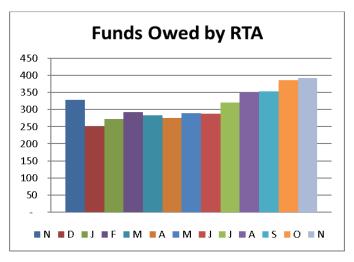
| | | Current Mon | th | Full Year | | | | |
|------------------------|-------------------------|--|--|--------------------|--|--|--|--|
| Category | Actual Nov-21 | Variance to Amended Budget Nov-21 | Variance to Prior Year Nov21 vs. Nov20 | Actual 2021 | Variance to Amended Budget 2021 | Variance to Prior Year 2020 | | |
| Bus | 10,924 | (2,772) | 3,430 | 107,182 | (3,987) | (6,801) | | |
| Rail | 6,780 | (3,054) | 3,646 | 60,219 | (153) | 911 | | |
| Rail to Rail Transfers | 1,241 | (952) | 560 | 11,363 | (2,155) | (1,697) | | |
| Total | 18,945 | (6,778) | 7,636 | 178,764 | (6,295) | (7,587) | | |

- Ridership for the month of November was 18.9 million and was 6.8 million lower than budget and 7.6 million higher than prior year.
- Calendar adjusted ridership was up 64.2% from prior year due to the COVID-19 pandemic and the current stage of re-opening for the City of Chicago. The City of Chicago fully reopened on June 11, 2021.
- Ridership for the year-to-date was 178.8 million and was 6.3 million lower than budget and 7.6 million lower than the prior year-to-date.
- Calendar adjusted ridership was down 3.5% from the prior year-to-date.
- More details on ridership can be found in the November Ridership Report.

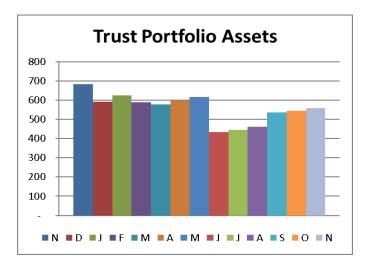
Cash & Liquidity



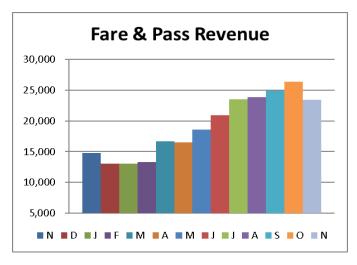


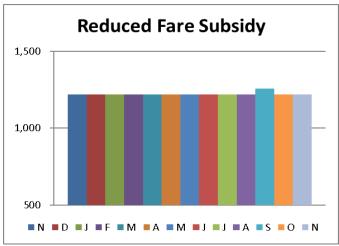


Cash & Liquidity Cont'd

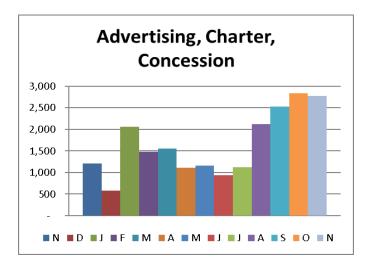


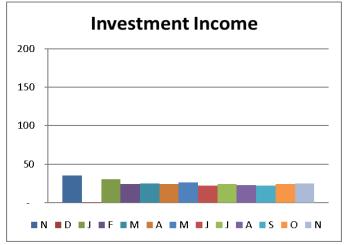
Revenue

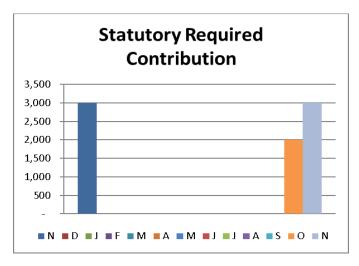




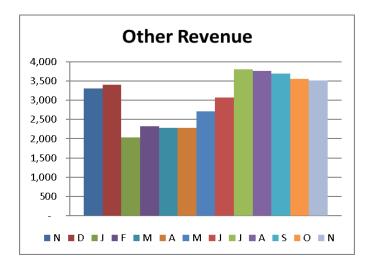
Revenue Cont'd

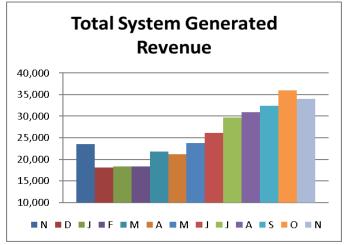


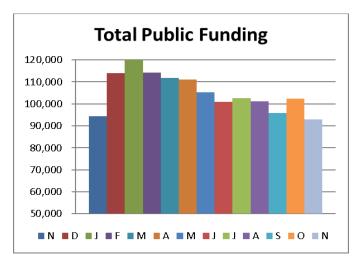




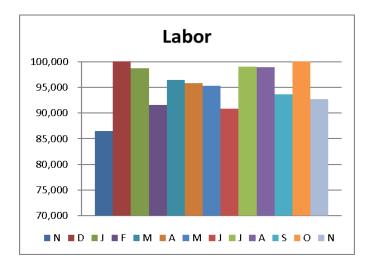
Revenue Cont'd

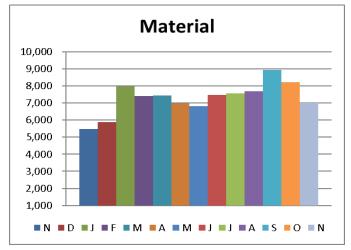


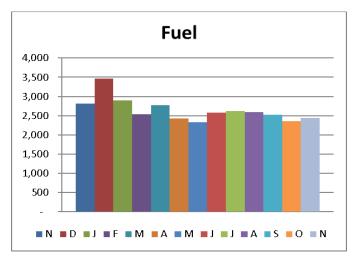




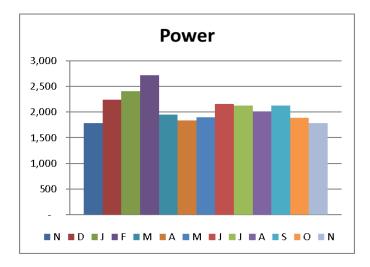
Expenses

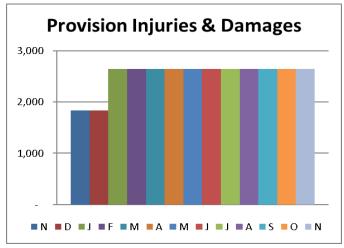


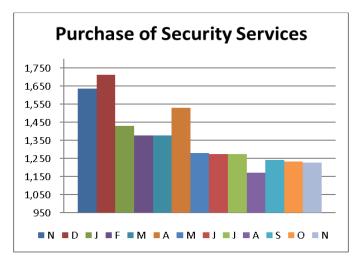




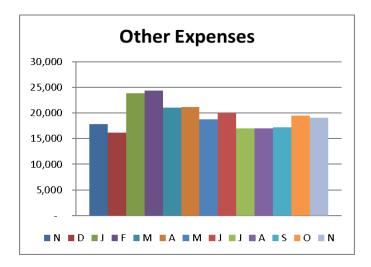
Expenses Cont'd

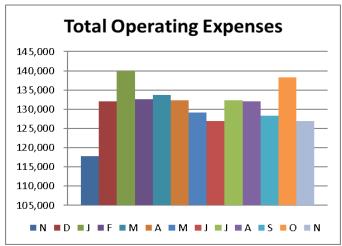






Expenses Cont'd





| Cash | Nov-20 | Dec-20 | Jan-21 | Feb-21 | Mar-21 | Apr-21 | May-21 | Jun-21 | Jul-21 | Aug-21 | Sep-21 | Oct-21 | Nov-21 |
|----------------------------------|--------|---------|---------|---------|---------|---------|---------|---------|---------|---------|--------|---------|--------|
| Unrestricted Cash | 163 | 124 | 113 | 151 | 182 | 199 | 198 | 224 | 220 | 177 | 240 | 217 | 219 |
| Damage Reserve | 44 | 42 | 42 | 40 | 38 | 51 | 51 | 51 | 63 | 62 | 62 | 61 | 67 |
| Funds Owed by RTA | 329 | 251 | 272 | 292 | 284 | 276 | 289 | 288 | 321 | 350 | 354 | 386 | 392 |
| Trust Portfolio Assets | 683 | 591 | 623 | 587 | 578 | 597 | 617 | 434 | 445 | 461 | 536 | 543 | 557 |
| Revenue | Nov-20 | Dec-20 | Jan-21 | Feb-21 | Mar-21 | Apr-21 | May-21 | Jun-21 | Jul-21 | Aug-21 | Sep-21 | Oct-21 | Nov-21 |
| Fare & Pass Revenue | 14,769 | 13,046 | 13,013 | 13,263 | 16,671 | 16,530 | 18,605 | 20,884 | 23,489 | 23,848 | 24,907 | 26,337 | 23,456 |
| Reduced Fare Subsidy | 1,217 | 1,217 | 1,217 | 1,217 | 1,217 | 1,217 | 1,217 | 1,217 | 1,217 | 1,217 | 1,255 | 1,217 | 1,217 |
| Advertising, Charter, Concession | 1,208 | 579 | 2,059 | 1,476 | 1,551 | 1,105 | 1,154 | 941 | 1,124 | 2,121 | 2,532 | 2,839 | 2,779 |
| Investment Income | 35 | (149) | 30 | 24 | 25 | 24 | 26 | 22 | 24 | 23 | 22 | 24 | 25 |
| Statutory Required Contribution | 3,000 | - | _ | - | - | - | - | _ | - | _ | - | 2,000 | 3,000 |
| Other Revenue | 3,313 | 3,408 | 2,039 | 2,320 | 2,289 | 2,281 | 2,712 | 3,074 | 3,806 | 3,762 | 3,692 | 3,562 | 3,512 |
| Total System Generated Revenue | 23,542 | 18,101 | 18,359 | 18,301 | 21,752 | 21,157 | 23,715 | 26,138 | 29,660 | 30,972 | 32,408 | 35,979 | 33,989 |
| Total Public Funding | 94,277 | 113,938 | 121,550 | 114,347 | 111,927 | 111,190 | 105,369 | 100,840 | 102,700 | 101,137 | 95,844 | 102,253 | 92,940 |
| Expenses | Nov-20 | Dec-20 | Jan-21 | Feb-21 | Mar-21 | Apr-21 | May-21 | Jun-21 | Jul-21 | Aug-21 | Sep-21 | Oct-21 | Nov-21 |
| Labor | 86,474 | 100,786 | 98,703 | 91,587 | 96,475 | 95,816 | 95,358 | 90,837 | 99,104 | 99,008 | 93,616 | 102,383 | 92,741 |
| Material | 5,462 | 5,870 | 7,956 | 7,417 | 7,443 | 6,976 | 6,828 | 7,455 | 7,567 | 7,682 | 8,927 | 8,225 | 7,001 |
| Fuel | 2,818 | 3,460 | 2,901 | 2,539 | 2,767 | 2,430 | 2,325 | 2,573 | 2,614 | 2,586 | 2,523 | 2,362 | 2,439 |
| Power | 1,787 | 2,241 | 2,412 | 2,723 | 1,955 | 1,833 | 1,900 | 2,158 | 2,126 | 2,015 | 2,124 | 1,889 | 1,781 |
| Provision Injuries & Damages | 1,833 | 1,833 | 2,640 | 2,640 | 2,640 | 2,640 | 2,640 | 2,640 | 2,640 | 2,640 | 2,640 | 2,640 | 2,640 |
| Purchase of Security Services | 1,637 | 1,713 | 1,431 | 1,378 | 1,378 | 1,531 | 1,281 | 1,276 | 1,275 | 1,171 | 1,242 | 1,233 | 1,227 |
| Other Expenses | 17,808 | 16,135 | 23,866 | 24,362 | 21,021 | 21,121 | 18,752 | 20,039 | 17,036 | 17,007 | 17,180 | 19,500 | 19,100 |
| | 1 | | | | | | | | | | | | |

Total Operating Expenses

117,819

132,040

139,909

132,648

133,679

132,347

129,083

126,979

132,361

132,109

128,252

138,232

126,929