## To: Chicago Transit Authority Board

From: Jeremy Fine, Chief Financial Officer
Re: Financial Results for August 2018
Date: October 10, 2018

## I. Summary

CTA's financial results are favorable to budget for August due to cost containment measures and higher pass revenue. Results are $\$ 2.1$ million unfavorable to budget for year-to-date primarily due to lower reduced fare reimbursements from the State and higher labor costs resulting from negotiated union contract increases.

Ridership for the month was 40.6 million and was 0.6 million higher than budget. Ridership was 1.0 million lower than August 2017. Ridership year-to-date was higher than budget but less than prior year by 3.1 million and 8.6 million, respectively. The ridership loss over the prior year to date is due to weather, relatively low gas prices, and competition from rideshare services such as Uber and Lyft.

## II. Cash \& Liquidity

The chart below highlights CTA's cash position at August 2018 compared to August 2017.

|  | $\begin{gathered} \text { August } \\ 2018 \end{gathered}$ |  | $\begin{gathered} \text { August } \\ 2017 \end{gathered}$ |  | Increase <br> (Decrease) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Unrestricted Cash | \$ | 128,128 | \$ | 177,608 | \$ | $(49,480)$ |
| Damage Reserve |  | 65,671 |  | 82,520 | \$ | $(16,849)$ |
| Funds Owed by RTA |  | 308,095 |  | 332,772 | \$ | $(24,677)$ |
| Trust Portfolio Assets |  | 447,237 |  | 533,759 | \$ | $(86,522)$ |
| Total Cash and Receivables | \$ | 949,131 | \$ | 126,659 |  | 177,528) |

CTA's total cash/receivables balance was equal to $\$ 0.9$ billion. Unrestricted cash was $\$ 49.5$ million lower than the prior year due to retroactive payments resulting from the negotiated wage agreements as well as the timing of cash receipts and invoice payments particularly related to capital reimbursements from the State. The Damage Reserve fund was $\$ 16.8$ million lower than last year due to an increase in settlement payments throughout 2017 and 2018. Funds owed by the RTA were approximately $\$ 308.1$ million which was $\$ 24.7$ million less than the prior year due to the timing of payments from the State. CTA continues to work closely with the RTA to monitor their receivable balance owed; Trust Portfolio Assets represents bond proceeds held
in Trust for funding capital projects and making required debt service payments and therefore goes down when payments are made.

## III. Revenue



- Fare and pass revenue for August was $\$ 0.6$ million favorable to budget due to higher-than anticipated pass revenue and $\$ 3.0$ million favorable to prior year mainly due to the fare increase in 2018. The average fare for the month was $\$ 1.32$ and was $\$ 0.01$ less than budget and $\$ 0.11$ higher than the prior year.
- Year-to-date fare and pass revenue was $\$ 2.1$ million favorable to budget and $\$ 17.4$ million favorable to prior year due to the fare increase in 2018 and higher pass revenue. The average fare for the year was $\$ 1.26$ per ride and was $\$ 0.01$ less than budget and $\$ 0.09$ higher than the prior year.

- Reduced Fare Subsidy was less than budget for the month and year-to-date by $\$ 1.2$ million and $\$ 9.7$ million, respectively, based on expected reimbursements from the State.

| Category | Current Month |  |  |  | Full Year |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Actual <br> Aug-18 | Variance to <br> Budget <br> Aug-18 | Variance to <br> Prior Year Aug18 vs. Aug17 |  | $\begin{gathered} \text { Actual } \\ 2018 \end{gathered}$ |  | Variance to Budget 2018 |  | Variance to Prior Year 2017 |  |
| Advertising, Charter, Concession | \$ 3,061 | \$ 23 | \$ | 371 | \$ | 25,108 | \$ | (236) | \$ | 2,574 |

- Advertising, Charter and Concessions Revenue was on par with budget for the month and $\$ 0.2$ million unfavorable to budget year-to-date due to an investment in a new video wall installed at a rail station and lower than anticipated advertising revenue. The revenue was $\$ 0.4$ million and $\$ 2.6$ million favorable to August 2017 and prior year-to-date, respectively, due to a higher advertising revenue minimum guarantee in 2018 and an increase in billboard revenue.

- Investment income was $\$ 0.2$ million and $\$ 1.0$ million higher than budget for the month and year-to-date, respectively, due to higher short-term market rates.

| Category | Current Month |  |  |  |  | Full Year |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Actual Aug-18 | Variance to Budget Aug-18 |  | Variance to Prior Year Aug18 vs. Aug17 |  | Actual 2018 |  | Variance to Budget 2018 |  | Variance to Prior Year 2017 |  |
| Other Revenue | \$ 4,586 | \$ | 209 | \$ | 859 | \$ | 29,481 | \$ | $(2,938)$ | \$ | 6,151 |

- Other Revenue was favorable to budget for the month due to the timing of non-capital grant revenues and higher park \& ride revenues. Year-to-date, other revenue was unfavorable to budget primarily due to the timing of miscellaneous and non-capital grant revenues and a lower than anticipated BAB subsidy due to Federal sequestration. Other revenue was higher than August 2017 and prior year-to-date by $\$ 0.9$ million and $\$ 6.2$ million, respectively, primarily due to the new ride-hailing fee revenue from the City of Chicago and higher park \& ride revenues.

- Total System-Generated Revenue was less than budget for the month and year-to-date by $\$ 0.1$ million and $\$ 9.8$ million, respectively, primarily due to lower reduced fare revenue. It was more than August 2017 and prior year-to-date by $\$ 4.4$ million and $\$ 25.8$ million, respectively, due to an increase in fares and new ride hailing fee revenue in 2018.


## IV. Expenses



- Labor expense was $\$ 0.8$ million unfavorable to budget for the month due to negotiated union contract increases. Higher fringe benefits in 2018 contributed to higher expenses compared to 2017 year-to-date.

|  | Current Month |  |  | Full Year |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Actual <br> Aug-18 | Variance to <br> Budget <br> Aug-18 | Variance to Prior Year Aug18 vs. Aug17 | $\begin{gathered} \text { Actual } \\ 2018 \\ \hline \end{gathered}$ | Variance to Budget 2018 | Variance to Prior Year 2017 |
| Material | \$ 8,031 | \$ (669) | \$ (694) | \$ 60,605 | \$ 697 | \$ $(2,507)$ |

- Material expense was $\$ 0.7$ million unfavorable to budget for the month and $\$ 0.7$ million unfavorable to prior year. Material expense was $\$ 2.5$ million unfavorable to prior year-todate, primarily due to higher vehicle part usage due to an aging fleet with buses and railcars coming out of warranty and additional costs related to 2018 weather conditions.

| Category | Current Month |  |  | Full Year |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Actual Aug-18 | Variance to Budget Aug-18 | Variance to Prior Year Aug18 vs. Aug17 | $\begin{gathered} \text { Actual } \\ 2018 \\ \hline \end{gathered}$ | Variance to Budget 2018 | Variance to Prior Year 2017 |
| Fuel | \$ 2,765 | \$ 185 | \$ (234) | \$ 22,306 | \$ 70 | \$ $(3,351)$ |

- Fuel for Revenue Equipment expense was $\$ 0.2$ million favorable to budget in August primarily due to lower usage and a decrease in the price of diesel fuel. A combination of higher usage to pre-heat buses in cold weather and higher fuel prices accounts for the unfavorable variance to the prior year-to-date.

|  | Current Month |  |  |  | Full Year |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Category | Actual <br> Aug-18 | Variance to Budget Aug-18 | Variance to Prior Year Aug18 vs. Aug17 |  | $\begin{gathered} \text { Actual } \\ 2018 \\ \hline \end{gathered}$ |  | Variance to Budget 2018 |  | Variance to Prior Year 2017 |  |
| Power | \$ 2,793 | \$ (98) | \$ | (170) | \$ | 20,516 | \$ | 346 | \$ | $(1,904)$ |

- The Electric Power for Revenue Equipment expense was $\$ 0.1$ million unfavorable to budget for the month. Year-to-date, expenses were $\$ 1.9$ million unfavorable to prior year, primarily due to higher consumption associated with the weather conditions this year and an increase in fees on electricity bills.

| Category | Current Month |  |  | Full Year |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Actual <br> Aug-18 | Variance to Budget Aug-18 | Variance to Prior Year Aug18 vs. Aug17 | $\begin{gathered} \text { Actual } \\ 2018 \\ \hline \end{gathered}$ | Variance to Budget 2018 | Variance to Prior Year 2017 |
| Provision for Injuries \& Damages | \$ | \$ | \$ | \$ 2,500 | \$ | \$ 667 |

- The Provision for Injuries \& Damages expense is budgeted quarterly in 2018 and was budgeted monthly in 2017. The expense was favorable to prior year-to-date by $\$ 0.7$ million due to lower funding requirements in 2018.

| Category | Current Month |  |  |  |  | Full Year |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Actual <br> Aug-18 | Variance to <br> Budget <br> Aug-18 |  | Variance to Prior Year Aug18 vs. Aug17 |  | $\begin{gathered} \text { Actual } \\ 2018 \\ \hline \end{gathered}$ |  | Variance to Budget 2018 |  | Variance to Prior Year 2017 |  |
| Purchase of Security Services | \$ 1,560 | \$ | (77) | \$ | (51) | \$ | 11,733 | \$ | 136 | \$ | (648) |

- Purchase of Security Services was $\$ 0.1$ million unfavorable to budget for the month and $\$ 0.1$ million favorable to prior year due to the timing of invoices and expected increased contract costs. Year-to-date, expenses were $\$ 0.1$ million favorable to budget and $\$ 0.6$ million unfavorable compared to the prior year.

|  | Current Month |  |  |  | Full Year |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Category | Actual <br> Aug-18 | Variance to Budget Aug-18 | Variance to Prior Year Aug18 vs. Aug17 |  | $\begin{gathered} \text { Actual } \\ 2018 \\ \hline \end{gathered}$ |  | Variance to Budget 2018 |  | Variance to Prior Year 2017 |  |
| Other Expenses | \$ 18,157 | \$ 3,898 | \$ | 1,154 | \$ | 170,123 | \$ | 25,422 | \$ | 14,118 |

- The $\$ 3.9$ million and $\$ 25.4$ million favorable variances to budget for the month and year-todate, respectively, were mainly due to the timing of contractual services invoices and cost containment measures. The other expense category includes the pension obligation bond expense, utilities, maintenance contracts, services, and other expenses.

|  | Current Month |  |  |  |  |  | Full Year |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Category | Actual <br> Aug-18 |  | Variance to <br> Budget <br> Aug-18 |  | Variance to Prior Year Aug18 vs. Aug17 |  | Actual 2018 |  | Variance to Budget 2018 |  | Variance to Prior Year 2017 |  |
| Total Operating Expenses | \$ | 126,224 | \$ | 2,430 | \$ | $(1,899)$ | \$ | 1,007,311 | \$ | 7,730 | \$ | $(12,884)$ |

- Operating Expenses were $\$ 2.4$ million favorable to budget for the month due to the timing of contractual expenses and cost containment measures. The unfavorable variance to prior year-to-date was due primarily to higher labor from contractual wage increases and higher fuel expenses due to higher consumption.


## V. Recovery Ratio



- Recovery Ratio, which measures the percentage of operating expenses CTA funds from internally generated revenues, was $61.56 \%$ for the month. This was favorable to budget by 1.75 percentage points for the month. Year-to-date, the recovery ratio was $55.92 \%$, which
was unfavorable to budget by 0.39 percentage points but currently exceeds the RTA required recovery ratio of $54.75 \%$.


## VI. Ridership



- Ridership for the month of August was 40.6 million and was higher than budget and lower than prior year by 0.6 million and 1.0 million, respectively.
- Calendar adjusted ridership was down $2.4 \%$ from prior year due to relatively low gas prices and competition from rideshare services such as Uber and Lyft.
- Ridership for the year-to-date was 310.7 million and was 3.1 million higher than budget and 8.6 million lower than the prior year-to-date.
- Calendar adjusted ridership was down $2.9 \%$ from the prior year-to-date.
- More details on ridership can be found in the August Ridership Report.

Cash




Cash Cont'd


Revenue



Revenue Cont'd




Revenue Cont'd




Expenses




Expenses Cont'd




Expenses Cont'd



| Cash | Aug-17 | Sep-17 | Oct-17 | Nov-17 | Dec-17 | Jan-18 | Feb-18 | Mar-18 | Apr-18 | May-18 | Jun-18 | Jul-18 | Aug-18 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Unrestricted Cash | 178 | 170 | 165 | 141 | 148 | 176 | 117 | 108 | 102 | 128 | 122 | 155 | 128 |
| Damage Reserve | 83 | 82 | 81 | 81 | 80 | 80 | 78 | 78 | 69 | 70 | 69 | 66 | 66 |
| Funds Owed by RTA | 333 | 332 | 340 | 347 | 329 | 346 | 370 | 348 | 352 | 316 | 327 | 312 | 308 |
| Trust Portfolio Assets | 534 | 620 | 636 | 655 | 503 | 503 | 525 | 531 | 527 | 532 | 376 | 434 | 447 |
| Revenue | Aug-17 | Sep-17 | Oct-17 | Nov-17 | Dec-17 | Jan-18 | Feb-18 | Mar-18 | Apr-18 | May-18 | Jun-18 | Jul-18 | Aug-18 |
| Fare \& Pass Revenue | 50,666 | 48,281 | 49,847 | 45,668 | 41,259 | 45,231 | 42,887 | 48,965 | 47,335 | 50,568 | 50,533 | 52,640 | 53,714 |
| Reduced Fare Subsidy | 1,180 | 1,180 | 1,180 | 1,180 | 1,180 | 1,180 | 1,180 | 1,180 | 1,180 | 1,180 | 1,180 | 895 | 1,180 |
| Advertising, Charter, Concession | 2,691 | 2,867 | 2,997 | 2,907 | 3,073 | 3,201 | 3,163 | 3,139 | 3,309 | 3,301 | 3,050 | 2,883 | 3,061 |
| Investment Income | 230 | 223 | 226 | 212 | 704 | 126 | 320 | 213 | 198 | 330 | 241 | 332 | 353 |
| Statutory Required Contribution | - | - | 2,000 | 3,000 | - | - | - | - | - | - | - | - | - |
| Other Revenue | 3,727 | 4,274 | 3,349 | 5,675 | 2,791 | 3,852 | 3,862 | 3,915 | 3,635 | 3,109 | 3,293 | 3,230 | 4,586 |
| Total System Generated Revenue | 58,494 | 56,825 | 59,599 | 58,642 | 49,007 | 53,590 | 51,412 | 57,412 | 55,658 | 58,488 | 58,296 | 59,980 | 62,895 |
| Total Public Funding | 65,831 | 57,662 | 61,316 | 55,512 | 65,165 | 77,376 | 70,865 | 74,834 | 67,466 | 67,151 | 66,938 | 61,622 | 63,329 |
| Expenses | Aug-17 | Sep-17 | Oct-17 | Nov-17 | Dec-17 | Jan-18 | Feb-18 | Mar-18 | Apr-18 | May-18 | Jun-18 | Jul-18 | Aug-18 |
| Labor | 91,014 | 82,542 | 88,972 | 83,796 | 84,287 | 89,645 | 84,844 | 93,329 | 88,722 | 90,888 | 88,719 | 90,462 | 92,918 |
| Material | 7,336 | 7,096 | 7,259 | 6,874 | 7,456 | 8,250 | 7,133 | 7,791 | 7,424 | 8,075 | 7,196 | 6,706 | 8,031 |
| Fuel | 2,530 | 2,472 | 2,403 | 2,316 | 2,611 | 3,484 | 2,852 | 2,360 | 2,453 | 2,768 | 2,750 | 2,875 | 2,765 |
| Power | 2,622 | 2,298 | 1,993 | 2,140 | 2,328 | 2,844 | 2,741 | 2,545 | 1,799 | 2,414 | 2,585 | 2,796 | 2,793 |
| Provision Injuries \& Damages | - | - | - | - | - | - | - | 1,250 | - | - | 1,250 | - | - |
| Purchase of Security Services | 1,510 | 1,510 | 1,508 | 1,508 | 1,430 | 1,403 | 1,387 | 1,410 | 1,409 | 1,455 | 1,551 | 1,558 | 1,560 |
| Other Expenses | 19,311 | 18,570 | 18,778 | 17,518 | 16,059 | 25,340 | 23,320 | 23,562 | 21,318 | 20,039 | 21,183 | 17,206 | 18,157 |
| Total Operating Expenses | 124,324 | 114,487 | 120,914 | 114,153 | 114,172 | 130,966 | 122,277 | 132,247 | 123,123 | 125,639 | 125,234 | 121,602 | 126,224 |

