## cta

To: Chicago Transit Authority Board
From: Jeremy Fine, Chief Financial Officer
Re: Financial Results for October 2017
Date: December 13, 2017

## I. Summary

CTA's financial results are $\$ 4.1$ million favorable to budget for October primarily due to lower operating expenses. Results are $\$ 23.1$ million favorable to budget for year-to-date due to lower operating expenses.

Ridership for the month was 43.6 million and was 2.0 million less than budget. Ridership was 1.1 million or $2.5 \%$ less than October 2016 due to fewer Cubs postseason games this year, which led to lower ridership. Also, multiple all-day rain events during the month, low gas prices, and competition from rideshare services such as Uber and Lyft contributed to the lower ridership. Ridership year-to-date was less than budget and prior year by 14.2 million and 15.4 million, respectively.

## II. Cash \& Liquidity

The chart below highlights CTA's cash position at October 2017 compared to October 2016.

|  | $\begin{gathered} \text { October } \\ 2017 \end{gathered}$ |  | $\begin{gathered} \text { October } \\ 2016 \end{gathered}$ |  | Increase (Decrease) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Unrestricted Cash | \$ | 164.9 | \$ | 203.9 | \$ | (39.0) |
| Damage Reserve |  | 81.5 |  | 105.6 | \$ | (24.1) |
| Funds Owed by RTA |  | 340.5 |  | 308.4 | \$ | 32.1 |
| Trust Portfolio Assets |  | 636.3 |  | 413.0 | \$ | 223.3 |
| Total Cash and Receivables | \$ | 1,223.2 | \$ | ,030.9 | \$ | 192.3 |

CTA's total cash/receivables balance was equal to $\$ 1.2$ billion. Unrestricted cash was $\$ 39.0$ million lower than the prior year due to timing of cash receipts and invoice payments. The Damage Reserve is sufficiently funded and was $\$ 24.1$ million lower than last year due to payments made in 2017. Funds owed by the RTA were approximately $\$ 340.5$ million which was $\$ 32.1$ million more than the prior year. CTA continues to work closely with the RTA to monitor their receivable balance owed; Trust Portfolio Assets represents bond proceeds held in Trust for funding capital projects and making required debt service payments and therefore increases when new debt is issued and decreases when payments are made.

## III. Revenue



- Fare and pass revenue for October was $\$ 2.9$ million unfavorable to budget and $\$ 0.9$ million unfavorable to prior year mainly due to lower pass and rail full fare revenue as the Cubs postseason run ended earlier than in 2016 and a rainy end to the month decreased ridership. The average fare for the month was $\$ 1.14$ and was $\$ 0.01$ lower than budget and $\$ 0.01$ higher than prior year.
- Year-to-date fare and pass revenue was $\$ 16.0$ million unfavorable to budget and $\$ 14.4$ million lower compared to prior year due to lower ridership. The average fare for the year was $\$ 1.17$ per ride and was on par with budget and $\$ 0.01$ higher than prior year.

- Reduced Fare Subsidy was unfavorable to budget for the month and year-to-date by $\$ 1.2$ million and $\$ 11.4$ million, respectively, based on expected reimbursements from the State.

|  | Current Month |  |  |  | Full Year |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Category | Actual <br> Oct-17 | Variance to <br> Budget <br> Oct-17 | Variance to Prior Year Oct17 vs. Oct16 |  | $\begin{gathered} \text { Actual } \\ 2017 \end{gathered}$ |  | Variance to <br> Budget <br> 2017 |  | Variance to Prior Year 2016 |  |
| Advertising, Charter, Concession | \$ 2,997 | \$ (94) | \$ | 307 | \$ | 28,399 | \$ | 368 | \$ | 1,511 |

- Advertising, Charter and Concessions Revenue was $\$ 0.1$ million unfavorable to budget for the month due to the timing of vehicle and platform advertising revenue and $\$ 0.4$ million higher year-to-date due to higher vehicle and platform advertising revenue. The $\$ 1.5$ million increase over prior year-to-date was also mainly due to higher vehicle and platform advertising revenue.

| Category | Current Month |  |  |  |  | Full Year |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Actual Oct-17 | Variance to <br> Budget <br> Oct-17 |  | Variance to Prior Year Oct17 vs. Oct16 |  | $\begin{aligned} & \text { Actual } \\ & 2017 \end{aligned}$ |  | Variance to <br> Budget <br> 2017 |  | Variance to Prior Year 2016 |  |
| Investment income | \$ 226 | \$ | 132 | \$ | 23 | \$ | 2,203 | \$ | 1,269 | \$ | 615 |

- Investment income was $\$ 0.1$ million higher than budget for the month and $\$ 1.3$ million favorable to budget year-to-date due to higher short-term market rates.

- Other Revenue was unfavorable to budget by $\$ 0.7$ million due to lower-than-anticipated sales of surplus property. Other revenue was unfavorable to prior year due to higher noncapital grant revenue in October 2016. The year-to-date was favorable to budget by $\$ 4.7$ million due to higher non-capital grant, rentals and movie-generated revenues. Other revenue was $\$ 4.6$ million unfavorable compared to prior year-to-date primarily due to the sale of surplus property and higher non-capital grant revenue in the prior year.

| Category | Current Month |  |  |  |  |  | Full Year |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Actual Oct-17 |  | Variance to <br> Budget <br> Oct-17 |  | Variance to Prior Year Oct17 vs. Oct16 |  | $\begin{gathered} \text { Actual } \\ 2017 \end{gathered}$ |  | Variance to Budget 2017 |  | Variance to Prior Year 2016 |  |
| Total System Generated Revenue | \$ | 59,599 | \$ | $(4,744)$ | \$ | $(1,504)$ | \$ | 548,369 | \$ | $(20,976)$ | \$ | $(16,667)$ |

- Total System-Generated Revenue was less than budget for the month and year-to-date by $\$ 4.7$ million and $\$ 21.0$ million, respectively, due to lower reduced fare subsidy and fare and pass revenue. It was lower than October 2016 and prior year-to-date by $\$ 1.5$ million and $\$ 16.7$ million, respectively, due to lower fare and pass revenue and the sale of surplus property in 2016.


## IV. Expenses



- Labor expense was $\$ 2.8$ million favorable to budget for the month due to managing vacant positions and restrictions on noncritical overtime to control costs. Slightly higher fringe benefits in 2017 contributed to higher expenses compared to 2016 year-to-date.

- Material expense was $\$ 0.4$ million favorable to budget for the month and year-to-date expenses were $\$ 2.1$ million favorable to budget due to the timing of invoices.

- Fuel for Revenue Equipment expense was $\$ 0.4$ million favorable to budget in October primarily due to favorable pricing and lower consumption. Fuel expense was $\$ 0.2$ million and $\$ 3.2$ million favorable compared to prior October and 2016 year-to-date, respectively, due to a reduction in the price of diesel fuel, lower usage and an increase in fuel efficiency.

|  | Current Month |  |  | Full Year |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Actual <br> Oct-17 | Variance to Budget Oct-17 | Variance to Prior Year Oct17 vs. Oct16 | $\begin{gathered} \text { Actual } \\ 2017 \\ \hline \end{gathered}$ | Variance to Budget 2017 | Variance to Prior Year 2016 |
| Power | \$ 1,993 | \$ 427 | \$ 54 | \$ 22,904 | \$ 2,692 | \$ 1,058 |

- The Electric Power for Revenue Equipment expense was $\$ 0.4$ million favorable to budget for the month due to lower prices. Year-to-date, expenses were $\$ 2.7$ million under budget, primarily due to favorable prices.

| Category | Current Month |  |  | Full Year |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Actual <br> Oct-17 | Variance to <br> Budget <br> Oct-17 | Variance to Prior Year Oct17 vs. Oct16 | $\begin{gathered} \text { Actual } \\ 2017 \end{gathered}$ | Variance to Budget 2017 | Variance to <br> Prior Year <br> 2016 |
| Provision for Injuries \& Damages | \$ | \$ 792 | \$ | \$ 3,167 | \$ 4,750 | \$ 4,958 |

- The Provision for Injuries \& Damages expense was favorable to budget for the month and year-to-date by $\$ 0.8$ million and $\$ 4.8$ million, respectively, due to lower than expected funding requirements.

|  | Current Month |  |  |  | Full Year |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Category | $\begin{aligned} & \text { Actual } \\ & \text { Oct-17 } \end{aligned}$ | Variance to Budget Oct-17 | Variance to <br> Prior Year <br> Oct17 vs. Oct16 |  | $\begin{gathered} \text { Actual } \\ 2017 \end{gathered}$ |  | Variance to Budget 2017 |  | Variance to Prior Year 2016 |  |
| Purchase of Security Services | \$ 1,508 | \$ (105) | \$ | (270) | \$ | 14,103 | \$ | (71) | \$ | $(2,392)$ |

- Purchase of Security Services was $\$ 0.1$ million unfavorable to budget for the month and unfavorable year-to-date by $\$ 0.1$ million due to the timing of invoices.

| Category | Current Month |  |  |  | Full Year |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Actual Oct-17 | Variance to <br> Budget <br> Oct-17 | Variance to Prior Year Oct17 vs. Oct16 |  |  | $\begin{gathered} \text { Actual } \\ 2017 \end{gathered}$ | Variance to Budget 2017 |  | Variance to Prior Year 2016 |  |
| Other Expenses | \$ 18,778 | \$ 4,111 | \$ | 3,127 | \$ | 221,589 | \$ | 22,751 | \$ | 1,646 |

- Other Expenses were favorable to budget by $\$ 4.1$ million for the month due to cost containment and the timing of contractual expenses. The favorable variance to prior year to-date was mainly due to the timing of contractual expenses. Of the total monthly other expenses, the pension obligation bond expense is $\$ 8.8$ million; the remaining expenses are for utilities, maintenance contracts, services, and other expenses.

|  | Current Month |  |  |  |  |  | Full Year |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Category | Actual Oct-17 |  | Variance to Budget Oct-17 |  | Variance to Prior Year Oct17 vs. Oct16 |  | Actual 2017 |  | Variance to Budget 2017 |  | Variance to Prior Year 2016 |  |
| Total Operating Expenses | \$ | 120,914 | \$ | 8,823 | \$ | 611 | \$ | 1,229,829 | \$ | 44,089 | \$ | $(9,651)$ |

- Operating Expenses were $\$ 8.8$ million favorable to budget for the month due to cost containment efforts in labor and other expenses. The unfavorable variance to prior year-todate was due primarily to higher labor expenses.


## V. Recovery Ratio



- Recovery Ratio, which measures the percentage of operating expenses CTA funds from internally generated revenues, was $61.23 \%$ for the month. This was favorable to budget by 1.27 percentage points. Year-to-date, the recovery ratio was $55.10 \%$, which was favorable to budget by 0.60 percentage points.


## VI. Ridership

| Category | Current Month |  |  | Full Year |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Actual Oct-17 | Variance to Budget Oct-17 | Variance to Prior Year Oct17 vs. Oct16 | Actual 2017 | Variance to Budget 2017 | Variance to Prior Year 2016 |
| Bus | 22,543 | (345) | (418) | 209,818 | (197) | $(8,824)$ |
| Rail | 17,336 | $(1,389)$ | (549) | 159,841 | $(11,978)$ | $(5,392)$ |
| Rail to Rail Transfers | 3,739 | (240) | (148) | 35,294 | $(2,024)$ | $(1,225)$ |
| Total | 43,618 | $(1,973)$ | $(1,116)$ | 404,954 | $(14,200)$ | $(15,442)$ |

- Ridership for the month of October was 43.6 million and was lower than budget and prior year by 2.0 million and 1.1 million, respectively.
- Calendar adjusted ridership was down 3.9\% from prior year due to fewer Cubs postseason games this year, which led to lower ridership. Also, multiple all-day rain events during the month, low gas prices, and competition from rideshare services such as Uber and Lyft contributed to the lower ridership.
- Ridership for the year-to-date was 405.0 million and was 14.2 million less than budget and 15.4 million lower than the prior year-to-date.
- Calendar adjusted ridership was down $3.5 \%$ from the prior year-to-date.
- More details on ridership can be found in the October Ridership Report.

Cash




Cash Cont'd


Revenue



Revenue Cont'd




Revenue Cont'd




Expenses




Expenses Cont'd




Expenses Cont'd



| Cash | Oct-16 | Nov-16 | Dec-16 | Jan-17 | Feb-17 | Mar-17 | Apr-17 | May-17 | Jun-17 | Jul-17 | Aug-17 | Sep-17 | Oct-17 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Unrestricted Cash | 204 | 196 | 199 | 197 | 209 | 220 | 205 | 183 | 178 | 196 | 178 | 170 | 165 |
| Damage Reserve | 106 | 105 | 104 | 103 | 103 | 102 | 98 | 94 | 84 | 83 | 83 | 82 | 81 |
| Funds Owed by RTA | 308 | 298 | 290 | 310 | 305 | 323 | 339 | 349 | 353 | 339 | 333 | 332 | 340 |
| Trust Portfolio Assets | 413 | 429 | 275 | 603 | 626 | 631 | 650 | 660 | 510 | 520 | 534 | 620 | 636 |
| Revenue | Oct-16 | Nov-16 | Dec-16 | Jan-17 | Feb-17 | Mar-17 | Apr-17 | May-17 | Jun-17 | Jul-17 | Aug-17 | Sep-17 | Oct-17 |
| Fare \& Pass Revenue | 50,764 | 47,357 | 42,688 | 43,174 | 41,278 | 47,650 | 44,171 | 48,863 | 49,629 | 49,009 | 50,666 | 48,281 | 49,847 |
| Reduced Fare Subsidy | 1,180 | 1,180 | 1,180 | 1,180 | 1,180 | 1,180 | 1,180 | 1,180 | 1,625 | 1,180 | 1,180 | 1,180 | 1,180 |
| Advertising, Charter, Concession | 2,690 | 2,637 | 5,493 | 2,816 | 2,807 | 2,803 | 2,914 | 2,963 | 2,845 | 2,697 | 2,691 | 2,867 | 2,997 |
| Investment Income | 203 | 174 | (155) | 211 | 190 | 233 | 229 | 230 | 202 | 231 | 230 | 223 | 226 |
| Statutory Required Contribution | 2,000 | 3,000 | - | - | - | - | - | - | - | - | - | - | 2,000 |
| Other Revenue | 4,266 | 4,046 | 3,743 | 2,618 | 2,248 | 2,499 | 3,875 | 2,981 | 2,624 | 2,758 | 3,727 | 4,274 | 3,349 |
| Total System Generated Revenue | 61,103 | 58,394 | 52,950 | 49,999 | 47,703 | 54,365 | 52,368 | 56,217 | 56,924 | 55,875 | 58,494 | 56,825 | 59,599 |
| Total Public Funding | 60,422 | 62,881 | 69,551 | 78,707 | 71,699 | 78,690 | 68,519 | 69,633 | 69,346 | 60,058 | 65,831 | 57,662 | 61,316 |


| Expenses | Oct-16 | Nov-16 | Dec-16 | Jan-17 | Feb-17 | Mar-17 | Apr-17 | May-17 | Jun-17 | Jul-17 | Aug-17 | Sep-17 | Oct-17 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Labor | 86,924 | 85,560 | 85,016 | 87,882 | 82,845 | 94,055 | 82,989 | 88,664 | 89,514 | 83,306 | 91,014 | 82,542 | 88,972 |
| Material | 6,826 | 5,828 | 7,482 | 7,415 | 6,985 | 8,173 | 7,137 | 7,597 | 6,933 | 6,521 | 7,336 | 7,096 | 7,259 |
| Fuel | 2,584 | 2,433 | 3,242 | 2,627 | 2,335 | 2,548 | 2,103 | 2,239 | 2,350 | 2,222 | 2,530 | 2,472 | 2,403 |
| Power | 2,048 | 2,465 | 2,856 | 2,601 | 2,684 | 1,881 | 1,907 | 2,014 | 2,252 | 2,650 | 2,622 | 2,298 | 1,993 |
| Provision Injuries \& Damages | - | - | 2,375 | 792 | 792 | 792 | 792 | - | - | - | - | - | - |
| Purchase of Security Services | 1,239 | 1,199 | 1,185 | 1,376 | 1,276 | 1,321 | 1,373 | 1,386 | 1,382 | 1,461 | 1,510 | 1,510 | 1,508 |
| Other Expenses | 21,905 | 23,790 | 20,346 | 26,014 | 22,484 | 24,283 | 24,586 | 23,950 | 23,839 | 19,773 | 19,311 | 18,570 | 18,778 |
| Total Operating Expenses | 121,525 | 121,274 | 122,502 | 128,706 | 119,402 | 133,054 | 120,887 | 125,850 | 126,271 | 115,933 | 124,324 | 114,487 | 120,914 |

