1 CHICAGO TRANSIT BOARD 2 3 IN RE THE MATTER: ) 4 **REGULAR MEETING** ) 5 OF AUGUST 11TH, 2021 ) 6 ) 7 Report of proceedings at the meeting of 8 9 the above-entitled cause, before Tabitha Watson, an Illinois Shorthand Reporter, on the 11th day of 10 11 August, 2021, at the hour of 10:11 a.m., via 12 videoconference. 13 14 15 16 17 18 Reported by: Tabitha Watson, CSR, RPR 19 20 License No.: 084-004824 21 22 23 24 McCorkle Litigation Services, Inc. Chicago, Illinois (312) 263-0052

1

1	BOARD MEMBERS PRESENT:
2	LESTER BARCLAY, Chairperson
3	ARABEL ALVA ROSALES, Vice Chairperson
4	KEVIN IRVINE
5	BERNARD JAKES
6	JOHNNY MILLER
7	ALEJANDRO SILVA
8	
9	
10	STAFF PRESENT:
11	DORVAL R. CARTER, JR., President
12	GREGORY LONGHINI, Secretary
13	KAREN SEIMETZ, General Counsel
14	CHRIS BUSHELL
15	BILL MOONEY
16	JUAN PABLO PRIETO
17	
18	
19	
20	
21	
22	
23	
24	
	McCorkle Litigation Services, Inc. Chicago, Illinois (312) 263-0052

(Whereupon, the following 1 2 proceedings were had via videoconference.) 3 4 SECRETARY LONGHINI: Good morning again. It's Gregory Longhini again. We're about to the start 5 the meeting of the Chicago -- regular meeting of 6 7 the August 11 Chicago Transit Board. Chairman Barclay, you may begin the 8 9 meeting. 10 CHAIRPERSON BARCLAY: Good morning. 11 SECRETARY LONGHINI: Good morning. 12 CHAIRPERSON BARCLAY: I would like to call to 13 order the regularly scheduled meeting of the 14 Chicago Transit Board for August 11th, 2021. 15 would the secretary call the roll, please? SECRETARY LONGHINI: Yes. Director Alva 16 17 Rosales? 18 DIRECTOR ALVA ROSALES: Yes. 19 SECRETARY LONGHINI: Director Jakes? 20 DIRECTOR JAKES: Here. 21 Director Irvine? SECRETARY LONGHINI: 22 DIRECTOR IRVINE: Here. 23 SECRETARY LONGHINI: Director Miller? 24 DIRECTOR MILLER: Here.

Director Silva? 1 SECRETARY LONGHINI: 2 DIRECTOR SILVA: Here. 3 Chairman Barclay? SECRETARY LONGHINI: 4 CHAIRPERSON BARCLAY: Here. 5 We have a quorum with all SECRETARY LONGHINI: 6 six members of the Board present, sir. CHAIRPERSON BARCLAY: Our first order of 7 8 business is public comment. 9 SECRETARY LONGHINI: Yes. We do have public comment today. We have one public comment speaker 10 11 and then I have written comments that I will read 12 into the record, but we'll start with the speaker. 13 So Roger Romanelli, you may begin the 14 public comment section, please. 15 ROGER ROMANELLI: Hi. Can you hear me, Greg? 16 SECRETARY LONGHINI: Yes, I can, Roger. 17 ROGER ROMANELLI: Very good. Good morning and 18 good morning to the CTA Board. My name is Roger 19 Romanelli and I am the executive director of 20 Chicago's Fulton Market Association and also the 21 coordinator of Chicago's West Side Infrastructure 22 Coalition and our website is Fix the West Side dot 23 com. 24 Across our great city of Chicago and

> McCorkle Litigation Services, Inc. Chicago, Illinois (312) 263-0052

across America, no region needs more government assistance, investment, and public transit improvements than Chicago's west side and we're speaking specifically from Western Avenue to Austin Boulevard and from Van Buren street north to Chicago Avenue.

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

Since 1996, our non-profit economic development association has been a full partner with the CTA to improve our rail and bus service across Chicago. We want to continue this effort of supporting and improving the CTA.

we offered ideas last month. We did not receive a response and so we would like to offer the ideas again and receive a response when my comments are concluded. So we have four questions for the CTA Board and we would like you to address these questions at the conclusion of my remarks.

First, with the \$1 trillion Federal 18 19 infrastructure bill imminent. the West Side 20 Infrastructure Coalition asks, has CTA applied for 21 Federal funds for specific projects and, if yes, is 22 there a list of CTA projects that would or could be funded by this Federal infrastructure bill? 23 24

Question two. We read CTA's five-year

strategic plan, but it does not appear to include construction of the new Green Line station at Western Avenue and Lake Street. We believe that this station is essential for the CTA system to thrive and we believe it is, in fact, the most acute missing piece in the CTA system. Question, does the CTA's five-year strategic plan include this station? If not, why not?

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

Question three. Is the CTA applying for or recommending any funds to fix the extremely dangerous CTA Green Line structure that runs from Talman Avenue at 2600 to Laramie Avenue at 5200 West Lake Street or is this under the jurisdiction of CDOT? As you may or may not know, and I bet you do know, this street configuration is by far the most dangerous street in Chicago, probably the most dangerous street in Illinois, and possibly the most dangerous street in America.

At our website, Fix the West Side dot com, we have posted numerous videos of trucks being trapped and torn apart under the structure, of serious vehicle accidents as well, and we implore CTA to prioritize the repairs to the structure, which were built originally in 1896 before vehicles ran in our city. The structure is like no other street in the Chicago, completely deficient.

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

The final question -- the final two questions -- sorry, five questions is, does the CTA Board agree that the CTA Lake Street bus was removed in 1997 without community input? At the time, the Fulton Market Association and other community leaders along Lake Street were not notified about this issue and we believe now, with so much development moving into Fulton Market, that restoring the CTA Lake Street bus number 16 between downtown and Western Avenue is critical and essential to move high density office employees and residents between the downtown, the Metra stations, the CTA stations up and down Lake Street.

And questions five are, has the CTA explored installing new express buses on Madison Street and on Cicero Avenue to boost economic development on Chicago's west side, to boost access to Midway Airport via Cicero Avenue?

And these are the -- these are the questions that we ask of the CTA Board today. We believe that all of -- all five questions are urgent and we believe that all of these questions should be answered in written form or verbal form this morning and brought forth to the public.

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

Again, we want to be a full partner with the CTA. All of our coalition members want to as well. We want to encourage ridership and growth of the system. And so we thank you for listening and we look forward to public dialog here between the CTA Board and our coalition. Thank you very much.

CHAIRPERSON BARCLAY: Thank you, Mr. Romanelli. Thank you for coming back to us this month. I know that the staff has been working on a response to last month's comments or questions and we will --I'll direct President Carter to continue to further elaborate on those things and respond in writing to you shortly. Thank you very much for coming.

ROGER ROMANELLI: When do you think that might occur?

CHAIRPERSON BARCLAY: Reasonably speaking, I would think within the next 30 days you'll be hearing from us, if not shorter than that.

ROGER ROMANELLI: Thank you very much. Have a nice day.

CHAIRPERSON BARCLAY: Thank you.

SECRETARY LONGHINI: Thank you very much,

Roger, for those comments.

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

Chairman Barclay, I would now like to read into the record written comments that were sent to me which -- requesting me to read them into the meeting today.

I will start with correspondence I received yesterday from Keano Gottlicher of Chicago. The subject matter is an inquiry regarding L train service reliability requested to be presented at the August 11th board meeting.

Ladies and gentlemen of the Board, millions of Chicagoans rely on the CTA for transit needs and many of us love the L system in our city. However, in the past months, riding the train has become unreliable and often frustrating.

I live by the California station on the Blue Line and the trains just come way less often than the posted schedule shows. For example, on Saturdays, trains are promised every six minutes. However, headways of 20 or 30 minutes are the norm in recent months.

During night service, the Blue Line often seems to have as few as five trains operating on the whole line. Given the minimum roundtrip time of 150 minutes, that gives us at last -- at last -at least 30-minute headways compared to scheduled 15 minutes. The situation is equally dire on other train lines as well.

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

During the last weekend of July 2021, the Lollapalooza festival was happening in downtown Chicago. The CTA published an announcement promising, quote, increased service on L system. However, on Sunday afternoon, Blue Line trains were running at 20 to 30-minute headways in contrast to the regularly scheduled six to 10-minute headways. Why should the CTA announce increased service when they weren't even able to keep baseline scheduled service?

I understand that the CTA has recently faced unprecedented staffing issues, it's difficult to dispatch all of the scheduled trains. However, it's fair to say the CTA has not been honest and transparent with its customers by keeping the outdated train schedules posted. The outdated train schedules are then reflected in train tracker apps, Ventra or others, which end up showing scheduled trains instead of live track trains, but these scheduled trains then do not arrive.

In closing, let me ask two questions. 1 2 First, when can passengers expect to see train 3 tracker and schedule updates that reflect real 4 level service? Second, what is the CTA doing to 5 improve staffing on the L system in order to be able to reliably dispatch trains? 6 7 we are facing tough and unprecedented 8 times, but please inform your customers better about what level of service they can expect. Thank 9 you for your consideration. 10 11 And, Chairman Barclay, I will forward this 12 request to management to respond to. 13 And then the last -- the second written 14 comments are from John Paul Jones of the greater 15 Englewood Sustainable Initiatives. Good morning, Lester Barclay, Vice 16 17 Chairman Arabel Alva Rosales, and fellow board 18 members, and Director of Operations Dorval R. Carter, and fellow CTA staff. 19 20 First, Grow Greater Englewood and 21 Sustainable Englewood Initiatives wish to send our 22 collective prayers and condolences to the Chicago 23 Police Department for this loss of fellow 24 Officer E. French and hospitalized Officer Carlos.

The senseless crime against local patrol officers both hurts and embarrassed our community in its quest for peaceful living. We support the public's call for complete justice.

Today we submit our collective support for the organization City Year ordinance to provide volunteer landscaping service along transit stops in adjacent areas.

For several years, CTA has welcomed the agency assistance in green transit corridors and improving vacant lots. This activity has contributed greatly to the transit (indiscernible) efforts throughout Chicago. Clean environments bring added public safety to key intersections and demonstrates a sense of care from Chicago transit agencies.

Furthermore, we appreciate today's ordinance to provide free student fares for the first day of school. Indeed, it is good for the agency and its corporate sponsor to add value to the public's desire to get children safely to the classroom. We applaud you for this annual commitment.

24

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

To this end, we thank the CTA Board and

staff for its continuous zeal to improve service to 1 2 the southwest region; Englewood Green Line and far south region, both the Halsted bus (indiscernible) 3 4 and the Red Line Extension. Our organization thanks you for civil 5 leadership. Signed again by John Paul Jones, 6 7 president and founder. 8 And that, Chairman Barclay, concludes 9 today's public comment section of today's meeting. 10 CHAIRPERSON BARCLAY: Thank you. 11 Our next order of business is the approval 12 of the minutes. I will now entertain a motion to 13 approve the minutes of the regular board meeting of 14 July 14th, 2021. 15 DIRECTOR IRVINE: So moved. 16 DIRECTOR ALVA ROSALES: Second. 17 SECRETARY LONGHINI: That motion has been moved 18 by Director Irvine, seconded by Director Alva 19 Rosales. 20 Director Alva Rosales? 21 DIRECTOR ALVA ROSALES: Yes. 22 SECRETARY LONGHINI: Director Jakes? 23 DIRECTOR JAKES: Yes. 24 SECRETARY LONGHINI: Director Irvine?

1	DIRECTOR IRVINE: Yes.
2	SECRETARY LONGHINI: Director Miller? Director
3	Miller? I think you're muted. Director Miller, do
4	you approve the minutes?
5	DIRECTOR MILLER: Can you hear me? Yes.
6	SECRETARY LONGHINI: Yeah. You approve the
7	minutes. Okay. Great.
8	Director Silva? Director Silva, are you
9	still muted? Director Silva?
10	DIRECTOR SILVA: Yes.
11	SECRETARY LONGHINI: Okay. You approve the
12	you approve the
13	DIRECTOR SILVA: Yes.
14	SECRETARY LONGHINI: Got it. Thank you. And
15	Chairman Barclay?
16	CHAIRPERSON BARCLAY: Yes.
17	SECRETARY LONGHINI: All right. That's good.
18	The minutes are approved with six yes votes, sir.
19	CHAIRPERSON BARCLAY: Our next order of
20	business is the President's report. President
21	Carter.
22	PRESIDENT CARTER: Thank you, Chairman.
23	As most of you know, the CTA received some
24	very nice recognition last month. The American
	McCorkle Litigation Services, Inc. Chicago, Illinois (312) 263-0052

Public Transportation Association, which represents transit agencies all across North America, awarded CTA its highest honor, the 2021 Outstanding Public Transportation System among those providing 20 million or more trips. APTA is our nation's leading public transit organization. In fact, more than 90 percent of public transit trips in North America are provided by APTA members.

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

A committee of leading transit professionals judge agencies on criteria in a wide range of key areas on which we focus daily. They include operations, maintenance, safety, accessibility, workforce development, diversity, inclusion, and equity, financial management, customer service, marketing, community relations, and sustainability. CTA was also recognized for all efforts -- all of our efforts since March of 2020 to address the unprecedented challenges of the pandemic.

Among CTA's many accomplishments, APTA specifically praised our extensive sustained efforts to continue to run full scheduled service, noting that CTA was one of the only U.S. transit agencies to achieve that. And I can tell you that it was gratifying to know that among a few of the many excellent large transit agencies, a jury of our peers determined CTA was the best of the best.

It was also quite humbling that APTA also recognized me with the Outstanding Public Transportation Manager Award. It was quite an honor to receive the award on behalf of this agency, but my journey at CTA has never been about individual accolades. My focus has always been on building a team to help me implement a strong vision for the future and confront challenges head-on and staying focused on our customers, first and foremost.

The APTA awards notable first are contained for both APTA and the CTA. In the nearly 40 years APTA has been giving out awards, this is the first time one agency won both of its top awards in the same year and it also marks the first time CTA has ever earned either of these two top awards.

By far the most rewarding thing about this award, however, is that it reflects the hard work, dedication, and professionalism of the nearly 11,000 people who work for this agency. You see some of them here. The agency's award is an industry shout-out to the men and women of CTA that courageously and painstakingly met an unprecedented challenge over the last 17 months and continue to do so, ensuring a safe, convenient, and dependable commute as possible for essential workers for Chicagoans who are making essential trips to jobs, schools, doctors, offices, or grocery stores.

Every single day, these men and women you see here and thousands more come to work at bus terminals, rail yards, maintenance shops, training rooms, and even here at 567 West Lake with the goal of providing the best service possible for our customers.

As you may have noticed, sometimes we don't meet that goal and certainly our public commenter today pointed out an example of that. But given the reality of what it takes to operate a bus and train service 24 hours a day, 7 days a week, I don't have any doubt about the commitment of our team to move forward and provide the best service we can possibly every day in spite of the challenges that we may face.

24

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

The award is also a recognition of the

work the Board has done. You have paved the way for our important investments in infrastructure and technology and made possible so many of our modernization efforts. Not even a global health crisis could slow the CTA team as we continued to use our new architecturally striking 95th Street Red Line terminal as a catalyst for economic development for the south side while continuing to modernize the Red and Purple rail lines and stations on the north side or how we unveiled and 11 began testing the next generation series of comfortable, efficient, and environmentally friendly trains and buses or how we've launched an easy contactless Ventra fare payment option, the Ventra card on Google Pay to provide another convenience for our customers. And you've also 17 helped shepherd important policies and programs to benefit our customers and communities. Everything from our workforce development initiatives to our efforts to improve accessibility.

1

2

3

4

5

6

7

8

9

10

12

13

14

15

16

18

19

20

21 The announcements of CTA's awards has 22 generated a good bit of attention from the media of 23 all sizes across our region, as well as on social 24 media including a very nice Tweet from Mayor

Lightfoot, which you can see in the lower left of the screen. We're working to make sure that community media outlets and organizations as well as local elected officials are all aware of this achievement by our hardworking employees.

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

22

Again, the most rewarding aspect of this recognition is that it is our award, our agency. and our city. And that's not because of me or any one individual. It is because of the level of excellence reached by an incredible CTA team of talented professions.

Neither of these awards would be possible without everyone looking to do things better for our customers and our city. We strive to be an industry leader and these awards acknowledge that we are. But that recognition brings responsibility.

we have and we will continue to push 18 19 ourselves to be an example of what teamwork. vision 20 a mission can achieve. We will continue to offer 21 the best possible public transit experience for every rider who uses our system and we will take 23 steps when necessary to correct the mistakes that 24 we make and we will continue to move our city and

our region forward today and tomorrow and long after this pandemic is over.

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

Thank you and thank you to the entire CTA family for their hard work and commitment to make this award possible. And I'm happy to take any questions that you may have.

CHAIRPERSON BARCLAY: Thank you, President Carter, for a wonderful presentation.

Congratulations to you and to the entire CTA staff from the Board.

Before we take any questions, I just would like for Greg to read a resolution from the Board of Directors to -- into the record at this time. Thank you.

SECRETARY LONGHINI: Yes. Resolution of appreciation for the dedicated employees of the Chicago Transit Authority and President Dorval R. Carter, Junior.

Whereas, the American Public
Transportation Association, APTA, has awarded the
Chicago Transit Authority its highest honors in the
North American public transit industry.

And whereas, these awards consist of the
outstanding public transportation system and the

1 outstanding public transportation manager,

2 President Dorval R. Carter, Junior.

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

And whereas, APTA represents 1500 public and private sector organizations in the U.S. and Canada.

And whereas, the system award recognizes the service provided by the CTA and its employees during the COVID-19 pandemic in providing critical service to essential workers, including healthcare workers.

And whereas, the system award recognizes the Authority during the COVID-19 pandemic for providing full-service scheduling, keeping its buses and trains running with adequate social distance to protect the health of its riders.

And whereas, the system award also recognizes the Authority's innovative efforts and achievements in the areas of operations, modernization, safety, accessibility, workforce development, diversity, and equity as well as others.

And whereas, the APTA Outstanding Public Transportation Manager Award recognizes the leadership and career accomplishments of President Carter, whose 30-year career at the Authority has overseen the transformation of the legacy system into a model 21st-Century system.

And whereas, the manager award also recognizes President Carter's leadership in putting customers first while leading the unprecedented modernization of the Authority's rail system, stations, vehicles, and technologies.

And whereas, the award recognizes the hard work and accomplishments of the thousands of CTA employees and contractors who manage and operate a 24-hour-7-day-a-week operation.

And whereas, for the first time in APTA history, one agency has received the top awards for outstanding system and manager in the same year.

Therefore, be it revolved the Chicago Transit Board congratulates and thanks the thousands of CTA employees and contractors who manage, oversee, and provide the service to millions of customers and who have made this prestigious award possible.

Be it further resolved, Chicago Transit
Board congratulates President Dorval R. Carter,
Junior for his outstanding leadership managing the

1

agency during these recent unprecedented times.

Be it further resolved, Chicago Transit Board thanks President Dorval R. Carter, Junior for his 30-plus years of transit service and to the CTA customers and service to the public transit industry.

Thank you very much. That's Resolution R-021, adopted by the Board on this day, Chairman -- to be adopted by the Board on this day, Chairman.

CHAIRPERSON BARCLAY: Thank you, Greg. Dorval has that look of surprise on his face. I think we pulled one on him.

PRESIDENT CARTER: Yes, you did.

CHAIRPERSON BARCLAY: Just to add to that. This is where Zoom doesn't do us justice. We have a plaque. The Chicago Transit Board recognizes the Chicago Transit Authority recipient of the 2021 APTA Outstanding Public Transportation System Award. Congratulations and many thanks to the dedicated employees for your exemplary service that has made this award possible, presented August 11, 2021. From the Board.

24

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

In addition to that, we have a second

plaque. Chicago Transit Board recognizes President Dorval R. Carter, recipient APTA Outstanding Public Transportation Manager Award for dedicated and outstanding leadership and service to the Chicago Transit Authority and the Chicago public transit region, presented August 11, 2021.

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

So Dorval, we want to present these to you and to the entire staff for your recognition and the hard work that you guys do that sometimes doesn't always get recognized. One person told me it's a mighty poor duck that doesn't praise its own So for you and for those who work every day pond. very hard for the city of Chicago, appreciate you; we appreciate the work that your entire staff, all 11,000 employees have done to earn this recognition and we want to thank you for the hard work that you quys do, every single employee throughout the system who has worked so hard, especially during the pandemic period, to showcase that Chicago's transportation system is the best in the nation. Thank you very much.

I'm going to invite other board members to make comments. Please do feel free to do so at this time. DIRECTOR MILLER: Thank you, Chairman. I want to say ditto to all that you have said and to say congratulations and to -- I'm just excited to be a part of this historic moment, to have the CTA under President Carter and all the team that worked so hard together to receive both of the top awards and this is history making and so we just say congratulations, keep up the good work because any organization, any business that's operates 24-7 is hard to get to the top with great competitors as we have around the country. Congratulations and thank you all very much.

1

2

3

4

5

6

7

8

9

10

11

12

DIRECTOR JAKES: Mr. Chairman and President 13 14 Carter, when we received the e-mail. I was 15 overjoyed to learn of the awards that CTA had received and especially for you, President Dorval 16 Carter, and my mind immediately went to a quote by 17 18 Dr. King where he says that everyone can be great because everyone can serve. And when I think of 19 20 CTA, I think of all of its employees, the 21 11,000-plus employees and their ability to serve. 22 And one of the things that Dr. King says in that. 23 beyond that, is that you don't have to have a college degree to serve. You know, your subject 24

and verb doesn't need to agree. All you need is a 1 2 heart full of grace and a soul that's generated by 3 love. And for the three years I've served on this board. that's all I've seen, that what makes CTA 4 work is that there is a conglomerate of people who 5 6 come from all walks of life who really just love 7 what they do. And you, President Carter, at the 8 head of the bus, if I may just offer that, are worthy of that and leading us and so 9 congratulations to you, congratulations to everyone 10 11 that has a heart to serve. And I'm sure that this 12 is not going to be the only time that both of these awards are earned with APTA. So thank you so much 13 for all you do and to the staff, thank you very 14 15 much. CHAIRPERSON BARCLAY: Anyone else? 16

17

18

DIRECTOR JAKES: Chairman Silva is talk -unmute yourself, Chairman -- I mean Director Silva.

19 SECRETARY LONGHINI: Director Silva. if vou 20 want to speak you have to unmute. Good. Go right 21 ahead. Director Silva.

22 DIRECTOR SILVA: Congratulations to President 23 Carter and the entire CTA team for this incredible 24 award. I am proud to be a part of this board for

1	over 14 years and I admire, okay, President Carter
2	and like, okay, good job and keep up the good work.
3	And congratulations again. I'm really very, very,
4	very, very thank you.
5	SECRETARY LONGHINI: Thank you, Director.
6	Director Irvine, would you like to say a
7	few words?
8	DIRECTOR IRVINE: Yes, I would. President
9	Carter, Chairman Barclay, one of the reasons I
10	choose to live in Chicago is because it is one of
11	the very few cities where you can live without a
12	car and public transit and CTA make that possible
13	for the people that live here, that work here, that
14	visit here. And when the pandemic hit, I was so
15	moved by the dedication and commitment of everyone
16	on the CTA team, from you President Carter all the
17	way down to all the folks that work to make the
18	buses and trains run to allow us to keep operating
19	full service.
20	You know, some thinking about all of
21	the CTA employees that made the last year and a
22	half possible, some of them didn't make it. We
23	lost some to COVID and it was very, very tough.

Г

And it was hard I think for some folks out there.

24

They're worried about their own safety, their families, and we continue to provide service and the dedication of everyone made that possible.

So to just get the award this year I think shows that when you put all of your focus on providing the best service to the people that we serve and keeping the service strong, you know, you'll get recognized for that and I think that President Carter, that your commitment to not just all of our customers, but also our disabled customers and pushing ASAP and pushing for more accessibility is bearing fruit like with the infrastructure bill and the inclusion of additional funds for accessibility.

So I think this award is a long time overdue, a long time coming. But I'm very glad we got it after the tremendous work and commitment of everyone at CTA over the last year and a half. So thank you. I know that you're not going to stop. I know that you've got a lot of plans to make CTA even greater. But I really applaud you and everyone below you for your -- you know, for this recognition. It's well deserved. Thank you. Thank you. Thank you.

1

SECRETARY LONGHINI: Thank you.

Director Alva Rosales, would you like to say a few words?

DIRECTOR ALVA ROSALES: Yes, of course. Well, congratulations. What -- you know, what exciting news when I saw the two awards really making history.

President Carter, you're such a leader. And I've got to tell you, it's such an honor to be part of what I consider a family. Everyone from the executive team to those on the front line, so committed to providing service and during the most difficult period of time in the history that we have had, not only for the city, but really for the world, you know, really stepping up and doing a phenomenal job and not just doing the work that's expected, but going over and above. And it's so good to see that these two awards have recognized that work.

So I know that this will continue. I'm glad that it has been recognized. You know, so worthy, the whole team is so worthy of it. And President Carter, you especially are, again, as a leader, you know, as our leader with the work that's being out there for the public. Thanks for your work. And, again, all of the team that's out there, especially, I wish and I hope that each of our frontline workers are notified of this, because we can't thank them enough for all of the work that they do. So congratulations.

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

PRESIDENT CARTER: Thank you. Thank you all for your kind comments and a couple just quick thoughts here that I just wanted to pass along.

One, CTA has a long history of achieving major accomplishments and then just moving on to the next challenge. We have never been really good at celebrating our successes, but I want to assure you that that will not be the case this time. I am working with our team. We are going to celebrate this with the entire CTA family. We're going to make sure that everyone in the field and also the people here at 567 get the opportunity to both appreciate and share in the celebration of all of their hard work which has made this possible.

The other thing I wanted to mention to you is that, as an aside, there's a process that you have to go through, as I explained, to be considered for this kind of award and it begins with a submission of a formal nomination to make it happen. Historically, that nomination comes from the head of the agency. In other words, I would be the one who submits CTA's name and opportunity to get this. But you should know that in this particular case, both the personal award that I received and the agency award that was submitted was done by the CTA employees without my knowledge. I wasn't aware that they had done this until I received a phone call from APTA telling me we had won.

1

2

3

4

5

6

7

8

9

10

11

12 And I think to the point that all of you are making is there's a tremendous sense of pride 13 14 that I think all of our employees have around the work this agency does and around the 15 16 accomplishments we've made, especially over the 17 last year as we've dealt with this pandemic. Ι 18 think the process we even got considered for this 19 is an example of I think the commitment. the 20 dedication, and the support that my entire team has 21 for all the employees in this agency to make sure 22 that they are recognized and understood for the 23 hard work that they do, which as all of you know, 24 as some of you mentioned, on many occasions goes

completely unnoticed and unrecognized by the vast majority of our customers.

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

24

So I am -- I am obviously very thankful and appreciative about the personal accolade, but I am actually much more happy for the accolade that has been given to the entire CTA team and really want them to celebrate and enjoy this next year as we stand as the best transit system in the country.

CHAIRPERSON BARCLAY: Thank you. I would like so thank all to the board members for your warm comments and well wishes and thank you once again, President Carter.

I will now entertain a motion to approve the resolution of appreciation for President Dorval R. Carter and the entire dedicated employees of the Chicago Transit employees.

DIRECTOR IRVINE: It is my honor and pleasure to so move.

DIRECTOR ALVA ROSALES: And it's my honor andpleasure to second it.

SECRETARY LONGHINI: Moved by Director Irvine,
seconded by Director Alva Rosales. I'll take a
vote.

Director Miller? Yes?

1	DIRECTOR MILLER: (Inaudible response.)
2	SECRETARY LONGHINI: Yes. Okay.
3	Director Jakes?
4	DIRECTOR JAKES: Yes.
5	SECRETARY LONGHINI: Director Silva?
6	Director Silva, could you unmute your
7	Direct Silva, could you unmute?
8	DIRECTOR SILVA: Yes.
9	SECRETARY LONGHINI: Yes. Of course.
10	Director Irvine?
11	DIRECTOR IRVINE: Yes.
12	SECRETARY LONGHINI: Director Alva Rosales?
13	DIRECTOR ALVA ROSALES: Yes.
14	SECRETARY LONGHINI: Chairman Barclay?
15	CHAIRPERSON BARCLAY: Yes.
16	SECRETARY LONGHINI: Not surprisingly, that
17	motion passes. With six yes votes to approve, the
18	resolution passes, sir.
19	CHAIRPERSON BARCLAY: Our next order of
20	business is Executive Session. It's my
21	understanding, Karen, there is no Executive Session
22	today.
23	COUNSEL SEIMETZ: That is correct, Chairman.
24	We do not have Executive Session today.

Ē

CHAIRPERSON BARCLAY: Since there are no board matters, our next order of business is a report of the Committee of Finance, Audit and Budget. Director Silva.

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

DIRECTOR SILVA: Yeah. The Committee of Finance, Audit and Budget met earlier this morning via Zoom video-teleconference. The Committee approved the July 14, 2021 committee minutes. The Committee reviewed the finance report. The Committee reviewed the following four ordinances.

An ordinance authorizing free rides on the first day of school for Chicago Public Schools in 2021 and 2022.

An ordinance authorizing an intergovernmental agreement with Cook County for Sheriff's Work Alternative Program, SWAP, to provide groundskeeping and maintenance work on Authority property.

And ordinance authorizing an amendment to an intergovernmental agreement with PACE for the South Halsted bus corridor enhancement project.

An ordinance authorizing an agreement with
City Year, Inc. for volunteer service activities.
The Committee approved all four ordinances

1 and all nine contracts. The Committee placed the 2 four ordinances and eight of the contracts on the 3 omnibus and recommended board approval of the 4 omnibus. Contract Number G-1 although approved by 5 the Committee, was not placed on the omnibus and 6 will require a separate vote. 7 That concludes my report, Chairman 8 Barclay. 9 CHAIRPERSON BARCLAY: Thank you, Director silva. 10 11 May I now have a motion to approve the 12 omnibus as stated by Director Silva? 13 DIRECTOR IRVINE: So moved. 14 DIRECTOR ALVA ROSALES: Second. 15 SECRETARY LONGHINI: Moved by Director Irvine, 16 seconded by Director Alva Rosales. I'll take the 17 vote. 18 **Director** Jakes? 19 DIRECTOR JAKES: Yes. 20 SECRETARY LONGHINI: Director Irvine? 21 DIRECTOR IRVINE: Yes. 22 Director Miller? SECRETARY LONGHINI: 23 DIRECTOR MILLER: Yes. 24 SECRETARY LONGHINI: Director Silva?

1	DIRECTOR SILVA: Yes.
2	SECRETARY LONGHINI: Director Alva Rosales?
3	DIRECTOR ALVA ROSALES: Yes.
4	SECRETARY LONGHINI: Director Barclay?
5	CHAIRPERSON BARCLAY: Yes.
6	SECRETARY LONGHINI: That motion to approve the
7	omnibus is approved with six yes votes, sir.
8	CHAIRPERSON BARCLAY: I will now entertain a
9	motion to approve Contract Item G-1, a technology
10	support service contract.
11	DIRECTOR IRVINE: So moved.
12	SECRETARY LONGHINI: And we need a second from
13	somebody else besides Arabel.
14	DIRECTOR JAKES: Second.
15	DIRECTOR MILLER: Second.
16	SECRETARY LONGHINI: Second by Director Jakes.
17	All right. Moved by Director Irvine, seconded by
18	Director Jakes. On G-1, I'll take the vote.
19	Start with you, Director Alva Rosales.
20	DIRECTOR ALVA ROSALES: I'll abstain.
21	SECRETARY LONGHINI: Abstain.
22	Director Jakes?
23	DIRECTOR JAKES: Yes.
24	SECRETARY LONGHINI: Director Irvine?

1 DIRECTOR IRVINE: Yes. 2 Director Miller? SECRETARY LONGHINI: 3 DIRECTOR MILLER: Yes. SECRETARY LONGHINI: Director Silva? 4 5 Yes. DIRECTOR SILVA: 6 SECRETARY LONGHINI: Chairman Barclay? 7 CHAIRPERSON BARCLAY: Yes. 8 SECRETARY LONGHINI: The motion to approve G-1 9 passes with five yes votes and Director Alva 10 Rosales abstained. 11 CHAIRPERSON BARCLAY: Our next order of 12 business is the construction report. Bill Mooney. 13 BILL MOONEY: Good morning. I'm here with your 14 construction report as usual. If we can flip 15 ahead, Herb, our first project where we normally 16 start is our Jefferson Park and O'Hare signals 17 project. 18 Since we last met, we made some -- had a 19 pretty significant milestone. which is all the 20 relay book of plans have been approved. This is 21 actually the design packages at all the signal 22 systems; it's a design-build project, so it has 23 been designed as we've been working through the 24 project. And so this kind of ends that design

phase, which is kind of a huge milestone for us. The project remains on budget, but tight to schedule.

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

We also completed preparation for Old Mannheim relay house cutover, which is our next relay house, which we'll be taking under shortly and at this point, all the remaining signal houses are either in fabrication or out of fabrication and on the ground ready to prep. So we're starting to wind into a full construction phase. Next slide, please.

Here are some photos from the preparation at Old Mannheim. Here they are pulling in wiring for the localized equipment at the crossover itself. Next slide, please.

And here they are actually pulling cable in the duct banks of the O'Hare tunnel. So Old Mannheim is actually controllable from O'Hare interlocking, O'Hare tower back at the terminal. So there's actually wires that connect the two to talk to each other. So here they are replacing those cables in the subway. Next slide, please.

23 My next project is our refreshed and
24 renewed program. Since we last met, work occurred

at Western on the Congress and Cicero on the Pink Line and we're kicking forward at Kedzie and Kimball and Western O'Hare in the upcoming weeks. Move to the pictures, please.

Here's before and afters of the entrance at Cicero. They painted the ceiling -- scraped and painted the ceiling, updated the lighting, updated the sign faces. It gives you kind of that first welcome refreshed look as you walk into the station. New LED lighting, again, makes everything so much crisper. Next slide, please.

Here's the platform. I think this is one of those wow-factor pictures that you see when we get into this work. Oftentimes we only do kind of ladder-height on the column, those touch surfaces as regularly seen here. They went all the way up. They scraped down the ceiling of the platform. Significant amount of effort there. Re-coated it. I mean, really it's amazing, that difference, and that really just gives the station a whole new look again. Next slide.

Here's western on the Congress. So these stations on the Congress date back to the 1950s. They are very challenging pieces to maintain.

1

These are the ramps that lead down from the station houses to the platform. And you can see kind of here the preexisting condition has been patched a bunch of times and the patches were failing.

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

Here, they broke out some of the larger areas, re-coated those patches. All of this work is occurring as we have customers coming in and out of the stations as we're not closing the entrances of this, so the trades that work on this work really hard to kind of be able to work around folks and facilitate that station while this work is occurring. Next slide.

Again, here is kind of a wow factor on the canopy on this. So this is station platform. You can see they've scraped it down. They've put a fresh coat of paint on it and what kind of -- what a reflective look that really makes for people, especially with the lighting. You know, the paint and lighting together really changes that whole sense of safety in that station and the surroundings you're in. It's bright, it's inviting. Next slide, please.

Then here's my proverbial kind of new LEDlighting. I mean, it's amazing how much brighter

this is from across the highway and how the station just glows now.

1

2

3

4

5

6

7

8

9

So this is our Jackson Park track and structure improvement project. So the work continues on northbound track between 59th and 61st Street -- I'm sorry, in the southbound track between 59th and 61st Street with the tie renewal, as well as the structural associated work. We can move on to the slides, please.

10 Here is almost all the ties are in at that 11 point as well as the supporting wood guard. The 12 wood quard is the piece -- the large piece of wood 13 that kind of runs parallel to the direction of 14 travel there. That's part of how we keep the 15 trains secured on the track. It's a safety feature. So that's all getting updated as part of 16 this and they're getting ready to do the rail 17 18 renewal there as well. That work in progress as it comes to the end of that section, they should be 19 20 done shortly there. Next slide.

Here is some of the structure work. So here they are doing kind of what we call busting. So all -- we stopped riveting in the late 1960s and so as you can see, the rivets here, what happens is they actually break the rivets out, sheer the heads off and push them out of the holes and they actually -- they rod out the holes to make sure they're clean and then they'll put in fresh bolts in preparation for the change out. So that's what's going on here.

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

Our next project is our South Shops waste materials, storage, and sewer upgrade, which I introduced last month. We've kind of moved on into wall -- from kind of that initial wall stabilization into some structural work within the ceiling of that antespace (phonetic) in relationship to the walls. We can move towards the photos.

The project progresses on budget, on schedule. Here you can see they're putting in additional supports to pick up the roof joist. So as the wall has shifted, the joists have kind of become destabilized for the roof, so we've actually -- we put in a series of actually beams to pick up and tie that -- those roof joists back into the wall. You can move to the next photo, please.

And here, they're doing what they call
sistering, where they're actually sandwiching the

boards around those joists to reinforce them and provide a longer extension life for that roof. Next slide.

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

And my last project today is a new project. So this is the Dan Ryan inverters and batteries. So in -- so on our signal systems, we actually do kind of the opposite of what we do in a substation. We take 600-volt DC power from our substation feeds and convert it back to AC power to power our signal system.

So our substation power is so incredibly redundant and rich, it's a really great source to give us reliable power for our signal system and the way we do that is through a series of equipment called inverters.

Over time, the inverters have aged on the Dan Ryan. It was our first generation of technology and started to become less reliable, which (indiscernible) and so this project helps us upgrade to this new equipment, give us that continued power and reliability, which is really important for our signal systems.

So the first round of work has been
occurring at 59th interlocking, which is just north

of 63rd Street station on the Dan Ryan. Let's move on to the pictures.

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

So this -- you've seen some of this -photos like this on the signal job as I've shown you work in preparation for those crossovers. So here they are actually removing the inverters and associated (indiscernible) for switches and disconnects and other things that help manage the power system on the left.

On the slide on the -- then the slide on the right, they're putting in the new equipment and craning it in place from the highway. This work is actually going on under traffic. It's around kind of train movements during the weeknights. Next slide.

Here's this new equipment kind of set up. From there, they wire it all up to each other, connect it to the relay house, and then we go into a commissioning phase similar to what we would do in a substation, test it, validate it, and cut it over for live. It's a pretty quick moving project. We -- it has been going on for over a year. The contractor is -- spent the last year waiting for the equipment to show up. It's a long leave time

manufactured part. So the installation is actually 1 2 pretty -- pretty quick. Next slide, please. 3 Here you can see some wiring I was discussing as they kind of wire the equipment up 4 5 around actual train traffic. That ends my portion of the presentation. 6 7 I'm glad to take any guestions. 8 SECRETARY LONGHINI: Thank you very much, Bill. Chairman Barclay, do you have any 9 questions for Bill? 10 11 CHAIRPERSON BARCLAY: I do not have any 12 questions. but I do have a comment that that 13 refresh and renew, it almost looks like a miracle difference between night and day. So you're doing 14 15 a good job and I appreciate that. BILL MOONEY: Thank you. The crews are really, 16 17 really -- really, really into it now. They really take a lot of pride in walking away from that work 18 product. I mean, it really credits to that. 19 20 They're doing a great job. So ... 21 SECRETARY LONGHINI: Thanks. 22 Director Alva Rosales, any questions? 23 DIRECTOR ALVA ROSALES: No. Just compliments I 24 guess. I know we do that every month, but, you

1	know, make sure to share that I think with the team
2	because it does make such a huge difference. I
3	think it's such a motivator for people to utilize
4	our system even more and it's it is a major
5	difference. The before and after is pretty
6	incredible. So thanks for the hard work.
7	SECRETARY LONGHINI: Director Jakes?
8	DIRECTOR JAKES: Ditto to everything that has
9	been said.
10	SECRETARY LONGHINI: Thank you.
11	Director Irvine?
12	DIRECTOR IRVINE: No questions. Just, again,
13	yeah, great job to you and the team. Thank you.
14	SECRETARY LONGHINI: Director Miller?
15	DIRECTOR MILLER: Ditto to everything that has
16	been said. No questions. Compliments. Keep up
17	the good work.
18	SECRETARY LONGHINI: Thank you.
19	Director Silva?
20	DIRECTOR SILVA: No questions. Okay.
21	Congratulations. Okay. Good job.
22	SECRETARY LONGHINI: Thank you all. Thanks,
23	Bill.
24	There's no further questions, Chairman,
	McCorkle Litigation Services, Inc. Chicago, Illinois (312) 263-0052

for Bill.

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

CHAIRPERSON BARCLAY: We will now call on Chris Bushell and Juan Pablo Prieto to make their RPM and diversity presentations.

CHRIS BUSHELL: Thank you, Chairman. Chris Bushell, your Chief RPM Officer.

The RPM project continues on budget and tight to schedule. If we can go to the next slide, please. One more.

So the -- while design is ongoing and some aspects are wrapping up, some are continuing, the main thrust of the work at this point is really on the bypass as well as on the Lawrence to Bryn Mawr segments.

In regard to the bypass, we are continuing to do miscellaneous pieces of systems work on top of the bypass, predominantly track, but to follow with traction, power, and signal as well. But our focus at the moment is really on connecting the two ends of the bypass as the structural components of it really are coming together and you'll see more details on that in the photographs.

Those two areas are the Belmont slide-in,
which you'll see some details on. That's a big

piece of structure that we ultimately are building off to the side, then doing some demolition in the area of Belmont and literally sliding it over with the hydraulic system. You'll actually see some photographs of that hydraulic system and another piece of construction at the very end of the report. Similar kind of system in any case.

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

We are also preparing in some ways for the work after the bypass by moving a building -- a historic building. You will see some photographs and a video of that towards the end.

And then in the Lawrence to Bryn Mawr segment, as we've talked about, we're really continuing -- really in the depth of the heavy civil structural demolition start of that segment. So we're removing existing structure in various locations, we're installing sort of a protective structural -- deep structural protection between the area where we're constructing earth retention systems between the area where we're constructing and running service. You'll see some more details on that.

So the project is really in full swing.
Lawrence to Bryn Mawr has a significant

construction area and we're very pleased to see that in progress. So if we can go to the next slide and I can show some photographs.

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

So this is a section of the bypass bridge that we're building off to the side. It's a pretty big piece. It ultimately gets actually completed off to the side. We have a lay-down yard here that we can work in, so we are not impacting rail traffic directly by doing this. We're just building it off to the side.

We will as a final piece of work on the bypass be demolishing some of the existing CTA on the -- you can see on the side of the photograph there, that sound wall is part of the right of way right near the Belmont station. And then sliding that -- that structure right over using a hydraulic bridge system. So pretty interesting there. Next picture.

You get a feel I think for how the bypass is coming together and what it's really going to look like. You know, we took a lot of care to make sure that this was an attractive piece of work for the community. We tried to design some columns that softened a little bit the size of the columns and broke down the visual aspect of that and then tying that into some of the sound walls. So it becomes an asset to the community, both from the perspective of, you know, it provides better service because of its very nature, but also is something that, you know, you wouldn't mind living next to and so we took care with those aesthetics. You can kind of I think see -- you're starting to see that for the first time in some of these photographs as all the components come together. Next, please.

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

This is a temporary structural piece that we'll be using during the next phase work after the bypass work is complete. We call it the temporary tie in. So it's just a temporary piece of work we're constructing in the alley and we'll later remove when the project is done. Next.

And this is the Vautravers building, a historic building that is part of this project and I'll get into more detail later actually in the video, but you can see that this building was ultimately supported and then moved to the side so that we could straighten the tracks in this area and provide for better speed and comfort for our customers. Next.

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

So the heavy civil portion, Lawrence to Bryn Mawr. This is really what it looks like. There is a lot of heavy demolition equipment up there. We are removing existing bridge viaducts where the new bridges will go. We are doing that directly next to live service and maintaining the highest levels of safety in that effort. Next.

So I talked a little bit about earth retainage and how when we're building on one side, we really need to keep the other side in place so we can run our trains on it. So these are the zerus (phonetic) retention system being installed between the two -- the middle two of four tracks up there. Obviously we're building on the side where the equipment is and we're still providing service on the other side. These sheeting elements help us to keep the ground stable while we're doing this -all this work and keep our passengers and employees safe. Next.

So on the outreach side, you know, we continue to do all the normal outreach that's associate with this to make sure the communities that are impacted by construction are informed. We work, you know, with businesses throughout the area, but probably particularly Lawrence to Bryn Mawr segment where there are many retail businesses that struggled mightily under COVID to make sure that any impacts that we have are mitigated either through our own means or coordinating services for them through the City and the Aldermen.

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

Examples include the weekly Red Purple bypass project updates down south at RPB in the State of Edgewater event, really where 44th ward. the community was talking about impacts due to COVID, how they were going to come out of that and impact it and we wanted to be at the table. We want to contribute both positively through our construction as well as our efforts to mitigate impacts of construction. Uptown United Chamber of Commerce walkthrough, just giving the chambers a sense of where the construction is and where it's going as well as various other monthly outreach meetings we have through our virtual and existing neighborhood office.

22 So with that summary, I will turn it over 23 to Juan Pablo to get into some of the workforce 24 SBE/DBE efforts that we're doing on the efforts. J.P. PRIETO: Thanks, Chris. Good morning, Directors. Juan Pablo Prieto, Director of Diversity Programs.

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

Diversity continues to meet with the contractor monthly to discuss DBE and workforce outreach and compliance. We also continue to send out opportunities from Walsh-Fluor to the DBE community so they're aware of the trade packages and how to submit their bids.

On July 28th, the Chicago Cook Workforce Partnership, one of CTA's workforce partners on RPM, hosted a union trades informational event to walk non-card holders through the process of starting a career in the building trades.

The virtual event was designed to provide individuals information about how to join the trades and network directly with representatives from the trade unions across the Chicagoland region. Representatives from IBEW Local 134, Pipefitter's Local 597, Plumbers Local 130, and the Chicagoland Regional Council of Carpenters among others participated in the event. Over 100 individuals registered for the event with close to 70 attending. As I presented last month, we will begin transitioning our RPM presentation from outreach to compliance as Walsh-Fluor completes their subcontracting awards.

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

As of July 31st, DBEs have been awarded over \$169 million between the design and construction packages. Additionally, those \$169 million have been awarded to 68 unique DBE firms. This is a result of the outreach that has been conducted by CTA and the prime to ensure the entire DBE community is aware of the opportunities on the project.

That concludes my portion of the report. Happy to answer any questions.

SECRETARY LONGHINI: Thank you, Chris and Juan Pablo.

Chairman Barclay, do you have any questions for either or both?

19 CHAIRPERSON BARCLAY: I do not have any20 questions.

21 SECRETARY LONGHINI: All right. Direct Alva
22 Rosales?

23 DIRECTOR ALVA ROSALES: No questions. Just24 keep up the great work. That's all.

1	SECRETARY LONGHINI: Thank you.
2	Director Jakes?
3	DIRECTOR JAKES: No questions, but it was uber
4	cool how you moved that building.
5	CHRIS BUSHELL: You'll see more of that in a
6	second.
7	SECRETARY LONGHINI: Director Irvine?
8	DIRECTOR IRVINE: No questions. And yeah, I
9	agree it's all very cool and it's great to see the
10	bypass coming along and getting closer.
11	SECRETARY LONGHINI: Director Miller?
12	DIRECTOR MILLER: No questions.
13	SECRETARY LONGHINI: Director Silva?
14	DIRECTOR SILVA: No questions.
15	SECRETARY LONGHINI: All right. Then that
16	concludes the questions for Juan Pablo and Chris,
17	Chairman Barclay.
18	CHAIRPERSON BARCLAY: Our next order of
19	business is new business. Greg, is there any new
20	business?
21	SECRETARY LONGHINI: Not that I'm aware of,
22	sir.
23	CHAIRPERSON BARCLAY: Okay.
24	CHRIS BUSHELL: Actually, Chairman, we have a
	McCorkle Litigation Services, Inc. Chicago, Illinois (312) 263-0052

2	CHAIRPERSON BARCLAY: Okay. All right. Yeah.					
3	I'm sorry.					
4	CHRIS BUSHELL: No problem.					
5	So before we start well, actually, Herb					
6	started it, so that's good. We can play it, loop					
7	it a couple of times.					
8	But this building was completed in 1894.					
9	It was originally owned by the Vautravers family					
10	and it is part of the historic the historic					
11	Newport Avenue district, which was a series of					
12	homes built between 1891 and 1928.					
13	The building originally sat in the pathway					
14	of the CTA, or before the parent company for the					
15	CTA, and the owner wasn't interested in moving. So					
16	the CTA tracks in this area were constructed around					

short video that we would like to show the Board.

The existing tracks bend -- the existing bend in the tracks limit train speeds through this corridor and, in fact, it was -- as we looked at that, that significance of that bend and how much time it took, we realized that actually moving this building was a significant effort that needed to happen.

the building.

So it definitely at the end of the day will increase train speeds through this area and improve the customer experience and comfort. So it is one of the many details that we handle in a large project like this which is both to improve service, but also to respect the history of the city and work with that history to make sure we honor it and keep it alive.

So with that, thank you all very much. CHAIRPERSON BARCLAY: Thank you. I got all kind of calls from people asking me did I go to the field trip to see the building move. So but you guys did a wonderful job in doing that work. Thank you very much.

CHRIS BUSHELL: Thank you. And I would like to thank the Walsh-Fluor team. They did a fine job with this piece of work. The team that was managing this as well as some other aspects of the project are really doing good work and we appreciate their hard efforts, especially during the pandemic.

DIRECTOR JAKES: Chris, was the building occupied?

CHRIS BUSHELL: No. No. It moved very

smoothly, so conceivably it could have been occupied, but no, we bought the building, emptied it out, structurally stabilized it prior to actually putting the hydraulics in there and moving it.

PRESIDENT CARTER: I will say this. I don't know of any other media story that got more attention involving CTA than the movement of that building. It was literally on every news broadcast for like three days straight. So I'm glad -- I'm glad it was a success because I can't imagine what the coverage would have been if it had fallen.

CHRIS BUSHELL: Well, you know, Dorval, it's funny you say that because we actually were able to use all the social media attention we received from this building to increase our database of people in the community that are interested in the project and will now receive regular updates. So it was a real opportunity and we kind of knew it was and now we have a lot more people, particularly in the project area, who are going to be aware of all of the specifics throughout that area and impacts. So it was a good move in that regard.

CHAIRPERSON BARCLAY: Congratulations. Great

1	job.						
2	So our next order of business is new						
3	business, Greg. Is there any?						
4	SECRETARY LONGHINI: No, I guess there's I						
5	guess there's not, so I think we're finished for						
6	the day. That was a good day.						
7	CHAIRPERSON BARCLAY: Since there's no further						
8	business to come before the Board, may I have a						
9	motion to adjourn the Chicago Transit Board meeting						
10	for August 11, 2021?						
11	DIRECTOR IRVINE: So moved.						
12	DIRECTOR ALVA ROSALES: Second.						
13	SECRETARY LONGHINI: Moved by Director Irvine,						
14	seconded by Director Alva Rosales. Motion to						
15	adjourn.						
16	Director Silva?						
17	DIRECTOR SILVA: Yes.						
18	SECRETARY LONGHINI: Director Miller?						
19	DIRECTOR MILLER: Yes.						
20	SECRETARY LONGHINI: Yes from Director Miller?						
21	Yes?						
22	Director Irvine?						
23	DIRECTOR IRVINE: Yes.						
24	SECRETARY LONGHINI: Okay. Director Jakes?						
	McCorkle Litigation Services, Inc. Chicago. Illinois (312) 263-0052						

McCorkle Litigation Services, Inc. Chicago, Illinois (312) 263-0052

1	DIRECTOR JAKES: Yes.
2	SECRETARY LONGHINI: Director Alva Rosales?
3	DIRECTOR ALVA ROSALES: Yes.
4	SECRETARY LONGHINI: Chairman Barclay?
5	CHAIRPERSON BARCLAY: Yes.
6	SECRETARY LONGHINI: That's six votes in favor
7	of adjourning, so, sir, we are adjourned. Thank
8	you all very much.
9	(which were all the proceedings
10	had in the above-entitled
11	cause.)
12	(Meeting adjourned at
13	11:15 a.m.)
14	
15	
16	
17	
18	
19	
20	
21	
22	
23	
24	
	McCorkle Litigation Services, Inc. Chicago, Illinois (312) 263-0052

STATE OF ILLINOIS ) ) SS: COUNTY OF C O O K )

Tabitha Watson, being first duly sworn, on oath says that she is a court reporter doing business in the State of Illinois and that she reported in shorthand the proceedings of said meeting and that the foregoing is a true and correct transcript of her shorthand notes so taken as aforesaid and contains the proceedings given at said meeting on said date.

Certified Shorthand Reporter

\$ \$1 5:18 \$169 54:6.8 1 10-minute 10:11 100 53:22 11 3:7 23:22 24:6 11,000 . 16:24 24:15 11,000-plus 25:21 11th 3.14 9.10 130 53:20 134 53:19 14 27:1 34:8 14th 13:14 15 10:3 150 10:1 1500 21:3 16 7:11 17 17:4 1896 6.24 1950s 39:23 1960s 41:23 1996 5.7 1997 7:6 2 20 9:20 10:10 15:4 2020 15.18 2021 3:14 10:5 13:14 15:3 23:18,23 24:6 34:8, 13 2022 34.13 21st-century 22:3 24 17:19 24-7 25.9 24-hour-7-day-aweek 22.12 2600 6:12 28th 53:10

3 8:19 9:20 30-minute 10:2.10 30-plus 23:4 30-year 22:1 54.5 4 16:16 52:10 5 6:12 17:12 30:18 53:20 41:5.7 43:24 6 600-volt 43:8 41:5,7 44:1 54:8 7 17:19 53:24 9 15:7 18:6 А ability 25:21 abstain 36:20,21 abstained 37:10 43.9 access 7:19 accessibility 15:13 18:20 21:19 28:12.14 accidents 6:22 accolade 32:4,5 accolades 16.9

30

31st

40

44th

5200

567

597

59th

61st

63rd

68

7

70

90

95th

AC

accomplishments 15:20 21:24 22:10 30:11 31:16 achieve 15:24 19:20 achievement 19:5 achievements 21:18 achieving 30.10 acknowledge 19:15 activities 34.23 activity 12:11 actual 45:5 acute 6.9 add 12:20 23:15 added 12:14 addition 23.24 additional 28:13 42:17 Additionally 54:7 address 5:16 15:18 adequate 21:14 adjacent 12.8 admire 27:1 adopted 23.8.9 aesthetics 50:7 afternoon 10:9 afters 39:5 aged 43:16 agencies 12:16 15:2,10,24 16:2 agency 12:10,20 16:8,17,24 19:7 22:14 23:1 31:3,7,15,21 agency's 17:1 agree 7:5 26:1 agreement 34:15,20,22 ahead 26.21 37.15 Airport 7:20 Aldermen 52:7 alley 50:16 Alternative 34:16 Alva 3:16,18 11:17 13:16, 18.20.21 29:2.4 32.19 22 33.12 13 35:14.16 36:2.3.19. 20 37:9 45:22,23 54:21,23

amazing 39:19 40:24 amendment 34.19 America 5:1 6:18 15:2,8 American 14:24 20:19,22 amount 39.18 announce 10:12 announcement 10:7 announcements 18:21 annual 12:22 antespace 42:12 applaud 12:22 28:21 applied 5:20 applying 6.9 appreciation 20:16 32:14 appreciative 32.4 approval 13:11 35:3 approve 13:13 14:4,6,11,12 32:13 33:17 35:11 36:6.9 37:8 approved 14:18 34:8,24 35:4 36:7 37:20 apps 10:22 ΑΡΤΑ 15:5,8,20 16:4,14, 15,16 20:20 21:3,22 22.13 23.19 24.2 26:13 31:10 Arabel 11:17 36:13 architecturally 18.6 area 48:3,19,20 49:1 50:23 52:2 areas 12:8 15:11 21:18 40:6 47:23 arrive 10:24 ASAP 28:11 asks 5.20aspect 19:6 50:1 aspects 47:11 asset 50:3 assistance 5:2 12:10 associate 51.23 association 4:20 5:8 7:7 15:1 20:20 assure 30:13 attending 53:24

attention 18:22 attractive 49.22 Audit 34:3.6 August 3:7,14 9:10 23:22 24:6 Austin 5.4 Authority 20:17,21 21:12 22:1 23:18 24:5 34:18 Authority's 21:17 22:7 authorizing 34:11,14,19,22 Avenue 5:4,6 6:3,12 7:12,18, 20 award 16:6,7,22 17:1,24 19:7 20:5 21:6,11, 16,23 22:4,9,21 23:20,22 24:3 26:24 28:4,15 30:24 31:6,7 awarded 15:2 20:20 54:5,8 awards 16:14,16,18,20 18:21 19:12,15 20:23 22:14 25:6,15 26:13 29:6,18 54:4 aware 19:4 31:9 53:8 54:11 R back 8:10 38:19 39:23 42:21 43:9 banks 38:17 Barclay 3:8,10,12 4:3,4,7 8:9,18,23 9:2 11:11, 16 13:8,10 14:15,16, 19 20.7 23.11 15 26:16 27:9 32:9 33:14,15,19 34:1 35:8,9 36:4,5,8 37:6, 7.11 45:9.11 47:2 54:17.19 baseline 10:13 batteries 43.6 beams 42:20 bearing 28:12 began 18:11 begin 3:8 4:13 54:1 begins 30.24 behalf 16:7 Belmont 47:23 48:3 49:15 benefit 18:18 bet 6:14 bids 53:9 big 47:24 49:6

bill 5:19,23 28:13 37:12, 13 45:8,10,16 46:23 47:1 bit 18:22 49:24 51:9 Blue 9:17,22 10:9 board 3:7,14 4:6,18 5:16 7:5.22 8:8 9:10.11 11.17 12.24 13.13 18:1 20:10.12 22:17. 23 23:3,8,9,17,23 24:1.22 26:4.24 32:10 34:1 35:3 boards 43:1 bolts 42.4 book 37:20 boost 7:18,19 Boulevard 5.5 break 42:1 **bridge** 49:4,17 51:5 bridges 51:6 bright 40:21 brighter 40:24 bring 12:14 brings 19:16 broke 40.5 50.1 brought 8:2 Bryn 47:13 48:12,24 51:3 52:2 budget 34:3,6 38:2 42:15 47.7 building 16:10 48:1,9,10 49:5.10 50:18,19,21 51:10.15 53:14 built 6:24 bunch 40:4 Buren 5:5 bus 5:97:5,1113:3 17:10,19 26:8 34:21 buses 7:17 18:13 21:14 27.18 Bushell 47:3,5,6 business 4:8 13:11 14:20 25:9 33:20 34:2 37:12 businesses 52:1.3 busting 41:22 bypass 47:13.15.17.20 48:9 49:4.12.19 50:14 52:9

C cable	3:6,7,14 4:24 5:6,10 6:16 7:2 9:8 10:7	7:6,8 12:2 15:15 19:3 49:23 50:3	13:1	11:4,19 12:9,24	design-build
		19·3 49·23 50·3 I	aantraat	11.00 15.0 16 00	
			contract	14:23 15:3,16,23	37:22
	11:22 12:13,15	52:11 53:8 54:11	35:4 36:9,10	16:3,8,15,19 17:2	designed
38:16	20:17,21 22:16,22	commute	contractor	18:5 19:10 20:3,9	37:23 53:15
ables	23:2,17,18 24:1,4,5, 13 27:10 32:16	17:6	44:23 53:5	21:7 22:10,18 23:4 25:4,15,20 26:4,23	desire
38:22	34:12 53:10	compared	contractors	27:12,16,21 28:18,	12:21
California	Chicago's	10:2 competitors	22:11,18	20 30:10,16 31:8	destabilized
9:16	4:20,21 5:3 7:19	25:10	contracts	32:6 49:12 54:10	42:19
all	24:19	complete	35:1,2	CTA's	detail
3:12,15 12:4 31:10 41:22 42:23 47:2	Chicagoans	12:4 50:14	contrast 10:10	5:24 6:7 15:20 18:21	50:20 details
50:14	9:12 17:7	completed	contribute	31:4 53:11	47:22,24 48:21
alled	Chicagoland	38:4 49:6	52:14	customer	determined
43:15	53:18,21	completely	contributed	15:15	16:3
Canada	Chief	7:2 32:1	12:12	customers	development
21:5	47:6	completes	controllable	10:19 11:8 16:12	5:8 7:10,19 15:
canopy	children	54:3	38:18	17:14 18:16,18	18:8,19 21:20
40:14	12:21	compliance	convenience	19:14 22:6,20 23:5	dialog
ar	choose	53:6 54:3	18:16	28:10,11 32:2 40:7 51:1	8:7
27:12	27:10	compliments	convenient	cut	difference
ard	Chris	45:23 46:16	17:5	44:20	39:19 45:14 46
18:15	47:2,5 53:1 54:15 <b>Cicero</b>	components	convert	cutover	difficult
are	7:18,20 39:1,6	47:20 50:10	43:9	38:5	10:16 29:13
12:15 49:21 50:7	cities	concluded	Cook		dire
areer	27:11	5:15 concludos	34:15 53:10	D	10:3
21:24 22:1 53:14 Carlos	city	concludes 13:8 35:7 54:13	coordinating 52:6		direct 8:13 33:7 54:21
11:24	4:24 7:1 9:13 12:6	conclusion	coordinator	daily	direction
Carpenters	19:8,14,24 24:13	5:17	4:21	15:11	41:13
53:21	29:14 34:23 52:7	condition	corporate	Dan	directly
Carter	civil	40:3	12:20	43:5,17 44:1	49:9 51:7 53:17
8:13 11:19 14:21,22	13:5 48:15 51:2	condolences	correct	dangerous	director
20:8,18 21:2 22:1,23	classroom 12:22	11:22	19:23 33:23	6:11,16,17,18 <b>date</b>	3:16,18,19,20,2
23:3,14 24:2 25:5,	clean	conducted	correspondence	39:23	23,24 4:1,2,19
14,17 26:7,23 27:1,	12:13 42:4	54:10	9:6	day	13:15,16,18,20,
9,16 28:9 29:8,23 30:7 32:12,15	close	configuration	corridor	8:22 12:19 17:9,19,	22,23,24 14:1,2 8,9,10,13 25:1,
Carter's	53:23	6:15 confront	34:21 corridors	22 23:8,9 24:12	26:17,18,19,21,
22:5	closing	16:11	12:10	34:12 45:14	27:5,6,8 29:2,4
case	11:1 40:8	conglomerate	Council	days	32:17,19,21,22
30:14 31:6 48:7	coalition	26:5	53:21	8:19 17:19	33:1,3,4,5,6,8,1
catalyst	4:22 5:20 8:4,8	congratulates	COUNSEL	DBE	12,13 34:4,5 35
18:7	coat	22:17,23	33:23	53:5,7 54:8,11 DBES	12,13,14,15,16,
CDOT	40:16	congratulations	country	54:5	19,20,21,22,23, 36:1,2,3,4,11,14
6:14	collective 11:22 12:5	20:9 23:20 25:3,8,11	25:11 32:8	DC	16,17,18,19,20,
ceiling	college	26:10,22 27:3 29:5	County	43:8	23,24 37:1,2,3,4
39:6,7,17 42:12	25:24	30:6 46:21	34:15	dealt	45:22,23 46:7,8
30:15 32:7	column	Congress	couple	31:17	12,14,15,19,20
elebrating	39:15	39:1,22,23 connect	30:8	dedicated	54:23
30:13	columns	38:20 44:18	courageously	20:16 23:21 24:3	Directors
elebration	49:23,24	connecting	17:3 COVID	32:15	20:13 53:2
30:19	comfort	47:19	27:23 52:4,12	dedication	disabled
Chairman	50:24	consideration	COVID-19	16:23 27:15 28:3	28:10
3:8 4:3 9:2 11:11,17	comfortable	11:10	21:8,12	31:20	disconnects 44:8
13:8 14:15,22 23:9,	18:12	considered	craning	<b>deep</b> 48:18	44:8 discuss
10 25:1,13 26:17,18	comment	30:24 31:18	44:12	deficient	53:5
27:9 33:14,23 35:7	4:8,10,14 13:9 45:12	consist	credits	7:2	discussing
37:6 45:9 46:24 47:5 54:17	commenter	20:23	45:19	degree	45:4
	17:17	constructing	crews	25:24	dispatch
3:10,12 4:4,7 8:9,18,	comments 4:11 5:15 8:12 9:1,3	48:19,20 50:16	45:16	demolishing	10:17 11:6
23 13:10 14:16,19	4.11 5.15 8.12 9.1,5	construction	crime	49:12	distance
20:7 23:11,15 26:16	32:11	6:2 37:12,14 38:10 48:6 49:1 51:24	12:1	demolition	21:15
32:9 33:15,19 34:1	Commerce	52:15,16,18 54:7	crisis	48:2,15 51:4	ditto
35:9 36:5,8 37:7,11	52:17	contactless	18:5 crisper	demonstrates	25:2 46:8,15
45:11 47:2 54:19	commissioning	18:14	39:11	12:15	diversity
challenge	44:19	contained	criteria	density	15:13 21:20 47 53:3,4
17:4 30:12	commitment	16:15	15:10	7:13 Donartmont	doctors
hallenges 15:18 16:11 17:23	12:23 17:20 20:4	continue	critical	Department 11:23	17:8
challenging	27:15 28:9,17 31:19	5:10 8:13 15:22 17:4	7:12 21:8	dependable	Dorval
39:24	29:12	19:18,20,24 28:2	crossover	17:5	11:18 20:17 21
Chamber	committee	29:20 51:22 53:6	38:14	depth	22:23 23:3,11 2
52:16	15:9 34:3,5,7,8,9,10,	continued 18:5 43:21	crossovers	48:14	25:16 32:14
	24 35:1,5	continues	44:5	deserved	dot
chambers		COMUNICA	CTA		1 00 0 10
52:17			-	28:23	4:22 6:19
chambers 52:17 change	communities 18:18 51:23	41:5 47:7 53:4 continuing	4:18 5:9,11,16,20,22 6:4,6,9,11,23 7:4,5,	28:23 design	4:22 6:19 doubt 17:20

1 abilized 9 20 ls 22,24 48:21 rmined lopment 7:10,19 15:13 3,19 21:20 g rence 19 45:14 46:2,5 ult 6 29:13 ;t 33:7 54:21 tion 13 tly 51:7 53:17 tor 5,18,19,20,21,22, 24 4:1,2,19 11:18 24 4.1,2,19 11.16 15,16,18,20,21, 23,24 14:1,2,3,5, 10,13 25:1,13 17,18,19,21,22 5,6,8 29:2,4 17,19,21,22,24 ,3,4,5,6,8,10,11, 13 34:4,5 35:9, 13,14,15,16,18, 20,21,22,23,24 ,2,3,4,11,14,15, 17,18,19,20,22, 4 37:1,2,3,4,5,9 22,23 46:7,8,11, 4,15,19,20 53:2 3 ctors 3 53:2 bled 0 onnects lss ussing atch 17 11:6 nce 15 46:8,15 r**sity** 13 21:20 47:4 3,4 ors al 781 18 20:17 21:2 23 23:3,11 24:2,7 16 32:14 6:19 ot 20

downtown 7:12,14 10:6 duck 24.11 duct 38:17 due 52:11 Е e-mail 25.14earlier 34:6 earn 24:15 earned 16:19 26:13 earth 48:19 51:9 easv 18:14 economic 5:7 7:18 18:7 Edgewater 52:10 efficient 18.12 effort 5:10 39:18 51:8 efforts 12:13 15:17,22 18:4, 20 21:17 52:15,24 elaborate 8:14 elected 19:4 elements 51.17 embarrassed 12:2 employee 24:17 employees 7:13 19:5 20:16 21:7 22:11.18 23:21 24:15 25:20,21 27:21 31:8,14,21 32:15,16 51:19 encourage 8:5 end 10:22 12:24 41:19 48:6.11 ends 37:24 45:6 47:20 Englewood 11:15,20,21 13:2 enhancement 34:21 enjoy 32:7 ensure 54:10 ensuring 17:5 entertain 13:12 32:13 36:8 entire 20:3,9 24:8,14 26:23 30:16 31:20 32:6,15 54:11 entrance 39:5 entrances 40:8 environmentally 18.12

environments 12:13 equally 10.3 equipment 38:14 43:14,20 44:11,16,24 45:4 51:4.16 equity 15:14 21:20 essential 6:4 7:13 17:6,7 21:9 event 52:10 53:12,15,22, 23 Examples 52:8 excellence 19:10 excellent 16:2 excited 25:3 exciting 29:5 executive 4:19 29:11 33:20,21, 24 exemplary 23:21 existing 48:16 49:12 51:5 52:20 expect 11:2,9 expected 29:17 experience 19:21 explained 30:23 explored 7:17 express 7.17 extension 13:4 43:2 extensive 15.21extremely 6:10 F fabrication 38.8 face 17.23 23.12 faced 10:16 faces 39.8 facilitate 40:11 facing 11:7 fact 6:5 15:6 factor 40:13 failing 40:4 fair 10.18 families 28:2 family 20:4 29:10 30:16 fare 18:14

fares 12:18 feature 41.16 Federal 5:18,21,23 feeds 43:9 feel 24:23 49:19 fellow 11:17,19,23 festival 10:6 field 30:17 final 7:3 49:11 finance 34:3.6.9 financial 15:14 firms 54:9 five-year 5:24 6:7 fix 4:22 6:10,19 flip 37.14 focus 15:11 16:9 28:5 47:19 focused 16:12 folks 27.17 24 40.10 follow 47:17 foremost 16.13 form 8:1 formal 31:1 forward 8:7 11:11 17:21 20:1 39:2 founder 13:7 free 12:18 24:23 34:11 French 11:24 fresh 40:16 42:4 friendly 18.13 front 29:11 frontline 30:4 fruit 28:12 frustrating 9:15 full 5:8 8:3 15:22 26:2 27:19 38:10 48:23 full-service 21:13 Fulton 4:20 7:7.10 funded 5:23 funds 5:21 6:10 28:14 future 16:11

G G-1 35:4 36:9,18 37:8 generated 18:22 26:2 generation 18.11 43.17 gentlemen 9:11 give 43.13 20 giving 16:16 52:17 glad 28:16 29:21 45:7 global 18:4 glows 41:2 goal 17:12.16 good 3:4,10,11 4:17,18 11:16 12:19 14:17 18:22 25:8 26:20 27:2 29:18 30:12 37:13 45:15 46:17, 21 53:1 Google 18.15 Gottlicher 9:7 government 5.1 grace 26:2 gratifying 16:1 great 4:24 14:7 25:10,18 43:12 45:20 46:13 54.24 greater 11:14,20 28:21 greatly 12:12 green 6:2,11 12:10 13:2 Greg 4:15 20:12 23:11 Gregory 3:5 grocery 17:8 ground 38:9 51:18 groundskeeping 34.17 Grow 11:20 growth 8.5 guard 41:11,12 guess 45:24 guys 24:9,17 н half 27:22 28:18 Halsted 13:3 34:21 happen 31:2

happening 10:6 happy 20:5 32:5 54:14 hard 16:22 20:4 22:9 24:9,13,16,18 25:6, 10 27:24 30:20 31:23 40:10 46:6 hardworking 19.5 head 26:8 31:3 head-on 16:12 heads 42.1 headways 9:20 10:2,10,11 health 18:4 21:15 healthcare 21.9 hear 4:15 14:5 hearing 8.20 heart 26:2,11 heavy 48:14 51:2,4 helped 18.17 helps 43:19 Herb 37:15 high 7:13 highest 15:3 20:21 51:8 highway 41.1 44.12 historic 25:4 48:10 50:19 Historically 31:2 history 22:14 25:7 29:7.13 30:10 hit 27:14 holders 53.13 holes 42:2.3 honest 10:18 honor 15:3 16:7 29:9 32:17,19 honors 20:21 hope 30.3 hospitalized 11:24 hosted 53:12 hours 17:19 house 38:5,6 44:18 houses 38:7 40:2 huge 38:1 46:2 humbling 16:4

hurts 12:2 hvdraulic 48:4,5 49:16 Т IBEW 53:19 ideas 5:12,14 Illinois 6.17 immediately 25:17 imminent 5:19 impact 52:13 impacted 51:24 impacting 49:8 impacts 52:5,11,16 implement 16:10 implore 6.22 important 18:2,17 43:22 improve 5:9 11:5 13:1 18:20 improvement 41.4 improvements 5:3 improving 5.11 12.1 inaudible 33:1 include 6:1,7 15:12 52:8 including 18:24 21:9 inclusion 15:14 28:13 increased 10:8.12 incredible 19:10 26:23 46:6 incredibly 43:11 indiscernible 12:12 13:3 43:19 44.7 individual 16:9 19:9 individuals 53:16.23 industry 17:2 19:15 20:22 23:6 inform 11:8 information 53.16 informational 53:12 informed 51.24 infrastructure 4:21 5:19,20,23 18:2 28:13 initial 42:10 initiatives 11:15.21 18:19 innovative 21:17

input 7:6 inquirv 9.8 installation 45:1 installed 51:13 installing 7.17 48.17 interesting 49:17 intergovernmental 34:15.20 interlocking 38:19 43:24 intersections 12:14 introduced 42:9 inverters 43:5,15,16 44:6 investment 5:2 investments 18.2 invite 24:22 inviting 40.22 Irvine 3:21,22 13:15,18,24 14:1 27:6,8 32:17,21 33:10,11 35:13,15, 20,21 36:11,17,24 37:1 46:11,12 issue 7.9 issues 10:16 ltem 36:9 J J.P. 53·1 Jackson 41:3 Jakes 3:19,20 13:22,23 25:13 26:17 33:3.4 35:18,19 36:14,16, 18,22,23 46:7,8 Jefferson 37:16 job 27:2 29:16 44:4 45:15,20 46:13,21 jobs 17:7 John 11:14 13:6 join 53:16 joist 42:17 joists 42:18,21 43:1 Jones 11:14 13:6 journey 16:8 Juan 47:3 52:23 53:2 54:15 judge 15:10 July 10:5 13:14 34:8

53:10 54:5 Junior 20:18 21:2 22:24 23.3 jurisdiction 6:13 jury 16:2 justice 12.4 23.16 κ Karen 33:21 Keano 9:7 Kedzie 39:2 keeping 10:19 21:13 28:7 key 12:14 15:11 kicking 39:2 Kimball 39:3 kind 30:8.24 37:24 38:1 39:8,14 40:2,10,13, 16,23 41:13,22 42:9 10.18 43:7 44:13.16 45:4 48:7 50:8 King 25:18,22 knowledge 31:8 L ladder-height 39:15 Ladies 9:11 Lake 6:3,13 7:5,8,11,15 17.12 landscaping 12:7 Laramie 6:12 large 16:2 41:12 larger 40:5 late 41.23 launched 18:13 Lawrence 47:13 48:12,24 51:2 52:2 lay-down 49:7 lead 40:1 leader 19:15 29:8.24 leaders 7:8 leadership 13:6 21:24 22:5,24 24.4 leading 15:6,9 22:6 26:9 learn 25:15 leave 44:24

LED 39:10 40:23 left 19.1 44.9 legacy 22:2 Lester 11:16 level 11.4 9 19.9 levels 51:8 life 26:6 43:2 Lightfoot 19.1 lighting 39:7,10 40:18,19,24 lines 10:4 18:9 list 5:22 listening 8:6 literally 48:3 live 9:16 10:23 27:10,11, 13 44:21 51:7 living 12:3 50:6 local 12:1 19:4 53:19,20 localized 38:14 locations 48.17 Lollapalooza 10:6 long 20:1 28:15.16 30:10 44.24 longer 43:2 Longhini 3:4,5,11,16,19,21,23 4:1,3,5,9,16 8:24 13:17,22,24 14:2,6, 11 14 17 20.15 26.19 27.5 29.1 32:21 33:2.5.9.12 14,16 35:15,20,22 24 36:2.4.6.12.16. 21,24 37:2,4,6,8 45:8,21 46:7,10,14, 18,22 54:15,21 loss 11:23 lost 27:23 lot 28:20 45:18 49:21 51:4 lots 12.11 love 9:13 26:3,6 lower 19:1 Μ made 18:3 22:20 23:22 27.21 28.3 30.20 31:16 37:18 Madison 7:17 main 47.12

maintain 39:24 maintaining 51.7 maintenance 15:12 17:11 34:17 major 30:11 46:4 majority 32.2 make 19:2,24 20:4 24:23 27:12,17,22 28:20 30:17 31:1,21 42:3 46:1,2 47:3 49:21 51:23 52:4 makes 26:4 39:10 40:17 making 17:7 25:7 29:6 31:13 manage 22:11,19 44:8 management 11:12 15:14 manager 16:6 21:1,23 22:4,15 24:3 managing 22:24 Mannheim 38:5,13,18 manufactured 45:1 March 15:17 Market 4:20 7:7,10 marketing 15:15 marks 16:18 materials 42:8 matter 9.8 matters 34:2 Mawr 47:13 48:12.24 51:3 52.3 Mayor 18:24 means 52:6 media 18:22,24 19:3 meet 17:16 53:4 meeting 3:6,9,13 9:5,10 13:9, 13 meetings 52:20 members 4:6 8:4 11:18 15:8 24:22 32:10 men 17:2.9 mention 30.21 mentioned 31.24 met 17:3 34:6 37:18 38:24 Metra 7:14 middle 51:14

Midway 7:20 mightily 52.4 mighty 24:11 milestone 37:19 38:1 Miller 3.23 24 14.2 3 5 25.1 32.24 33.1 35:22,23 36:15 37:2, 3 46:14.15 million 15:5 54:6,8 millions 9:12 22:20 mind 25:17 50:6 minimum 9:24 minutes 9:19.20 10:1.3 13:12,13 14:4,7,18 34:8 miracle 45:13 miscellaneous 47:16 missing 6:6 mission 19:20 mistakes 19:23 mitigate 52:15 mitigated 52:5 model 22:3 modernization 18:4 21:19 22:7 modernize 18.9 moment 25:4 47:19 month 5:12 8:10 14:24 42:9 45:24 54:1 month's 8:12 monthly 52:19 53:5 months 9:14,21 17:4 Mooney 37:12,13 45:16 morning 3:4.10.11 4:17.18 8:2 11:16 34:6 37:13 53.1 motion 13:12,17 32:13 33:17 35:11 36:6,9 37:8 motivator 46:3 move 7:13 17:21 19:24 32:18 39:4 41:9 42:13,22 44:1 moved 13:15,17 27:15 32:21 35:13,15 36:11.17 42:9 50:22 movements 44:14 moving 7:10 30:11 44:21

48:9 muted 14.3.9 Ν nation 24.20 nation's 15:5 nature 50:5 neighborhood 52:21 network 53.17 news 29.6 nice 8:22 14:24 18:24 night 9:22 45:14 nomination 31:1.2 non-card 53:13 non-profit 5.7 norm 9:20 normal 51:22 north 5:5 15:2,7 18:10 20.22 43.24 northbound 41:5 notable 16.14noticed 17:15 notified 7:9 30:4 noting 15:23 number 7:11 35:4 numerous 6:20 ο O'HARE 37:16 38:17,18,19 39:3 occasions 31:24 occur 8:17 occurred 38:24 occurring 40:7,12 43:24 offer 5.13 19.20 26.8 offered 5:12

office

Officer

officers

12:1

offices

17.8

19:4

39:14

officials

Oftentimes

7:13 52:21

11:24 47:6

omnibus 35:3,4,5,12 36:7 ongoing 47.10 operate 17:18 22:11 operates 25:9 operating 9.23 27.18 operation 22:12 operations 11:18 15:12 21:18 opportunities 3:7 54:11 opportunity 30:18 31:4 opposite 43:7 option 18:14 order 3:13 4:7 11:5 13:11 14:19 33:19 34:2 37.11 ordinance 12:6,18 34:11,14,19, 22 ordinances 34:10.24 35:2 organization 12:6 13:5 15:6 25:9 organizations 19:3 21:4 originally 6:24 outdated 10:20 outlets 19:3 outreach 51:21,22 52:19 53:6 54:2.9 outstanding 15:3 16:5 20:24 21:1,22 22:15,24 23:19 24:2,4 overdue 28.16 overjoyed 25:15 oversee 22:19 overseen 22:2 Ρ Pablo 47:3 52:23 53:2 54:16 PACE 34.20 packages 37:21 53:8 54:7 painstakingly 17:3 paint 40:16.18 painted 39:6,7 pandemic 15:19 20:2 21:8,12 24:19 27:14 31:17 parallel 41:13 Park 37.16 41.3

part 25:4 26:24 29:10 41:14,16 45:1 49:14 50:19 participated 53:22 partner 5:8 8:3 partners 53:11 Partnership 53:11 pass 30:9 passengers 11:2 51:19 passes 33:17,18 37:9 past 9:14 patched 40.3 patches 40:4.6 patrol 12.1 Paul 11:14 13:6 paved 18:1 Pay 18:15 payment 18:14 peaceful 12:3 peers 16:3 people 16:24 26:5 27:13 28:6 30:18 40:17 46:3 percent 15:7 period 24:19 29:13 person 24:10 personal 31:6 32:4 perspective 50:4 phase 38:1.10 44:19 50:13 phenomenal 29:16 phone 31:10 phonetic 42:12 51:13 photo 42:22 photograph 49.13 photographs 47:22 48:5,10 49:3 50:10 photos 38:12 42:14 44:4 pick 42:17,21 picture 49:18 pictures 39:4,13 44:2 piece 6:6 41:12 48:1,6 49:6,11,22 50:12,15 pieces 39:24 47:16

Pink 39:1 **Pipefitter's** 53.20 place 44:12 51:11 plan 6:1,7 plans 28:20 37:20 plaque 23:17 24:1 platform 39:12,17 40:2,14 pleased 49.1 pleasure 32:17,20 Plumbers 53:20 point 31:12 38:7 41:11 47:12 pointed 17:17 Police 11:23 policies 18:17 pond 24:12 poor 24:11 portion 45:6 51:2 54:13 positively 52.14 possibly 6:17 17:22 posted 6:20 9:18 10:20 power 43:8,9,10,11,13,21 44:9 47:18 praise 24:11 praised 15:21 prayers 11:22 predominantly 47:17 preexisting 40:3 prep 38:9 preparation 38:4,12 42:5 44:5 preparing 48:8 present 4:6 24:7 presentation 20:8 45:6 54:2 presentations 47:4 presented 9.10 23.22 24.6 54.1 president 8:13 13:7 14:20,22 20:7,17 21:2,24 22:5,23 23:3,14 24:1 25:5,13,16 26:7,22 27:1,8,16 28:9 29:8, 23 30:7 32:12,14 President's 14:20 prestigious 22:21

pretty 37:19 44:21 45:2 46:5 49:5,17 pride 31:13 45:18 Prieto 47:3 53:1,2 prime 54:10 prioritize 6.23 private 21:4 proceedings 3.2 process 30:22 31:18 53:13 product 45:19 professionalism 16.23 professionals 15:10 professions 19:11 program 34:16 38:24 programs 18:17 53:3 progress 41:18 49:2 progresses 42:15 project 34:21 37:15,17,22, 24 38:2,23 41:4 42:7.15 43:4.5.19 44:21 47:7 48:23 50:17,19 52:9 54:12 projects 5:21,22 promised 9:19 promising 10.8 property 34:18 protect 21.15 protection 48:18 protective 48:17 proud 26:24 proverbial 40:23 provide 12:6,18 17:21 18:15 22:19 28:2 34:17 43.2 50.24 53.15 provided 15:8 21:7 providing 15:4 17:13 21:8,13 28:6 29:12 51:16 public 4:8,9,10,14 5:2 8:2,7 12:14 13:9 15:1,3,6, 7 16:5 17:16 19:21 20:19,22,24 21:1,3, 22 23:5,19 24:2,5 27:12 30:1 34:12 public's 12:3.21 published 10:7 pulled 23:13

pulling 38:13,16 Purple 18.9 52.8 push 19:18 42:2 pushing 28:11 put 28:5 40:15 42:4,20 putting 22:5 42:16 44:11 O quest 12:3 question 5:24 6:6,9 7:3 questions 5:15,17 7:4,16,22, 23,24 8:12 11:1 20:6,11 45:7,10,12, 22 46:12,16,20,24 54:14,18,20,23 quick 30:8 44:21 45:2 quorum 4:5 quote 10:8 25:17 R R-021 23:8 rail 5:9 17:11 18:9 22:7 41:17 49:8 ramps 40:1 ran 7:1 range 15:11 re-coated 39:18 40:6 reached 19:10 read 4:11 5:24 9:2,4 20:12 ready 38:9 41:17 real 11:3 reality 17:18 reasons 27:9 receive 5:13,14 16:7 25:6 received 9:7 14:23 22:14 25:14,16 31:7,10 recent 9:21 23:1 recently 10.15recipient 23:18 24:2 recognition 14:24 17:24 19:7.16 24:8.15 28:23 recognized 15:16 16:5 24:10 28:8 29:18,21 31:22 recognizes 21:6,11,17,23 22:5,9 23:17 24:1

recommended 35:3 recommending 6:10 record 4:12 9:3 20:13 Red 13:4 18:7,9 52:8 redundant 43.12 reflect 11:3 reflected 10:21 reflective 40:17 reflects 16:22 refresh 45:13 refreshed 38:23 39:9 regard 47:15 region 5:1 13:2,3 18:23 20:1 24:6 53:19 Regional 53:21 registered 53:23 regular 3:6 13:13 regularly 3:13 10:11 39:16 reinforce 43.1 relations 15:15 relationship 42.13 relay 37:20 38:5,6 44:18 reliability 9:9 43:21 reliable 43:13.18 reliably 11:6 relv 9:12 remaining 38:7 remains 38:2 remarks 5.17remove 50:17 removed 7:6 removing 44:6 48:16 51:5 renew 45:13 renewal 41:7.18 renewed 38:24 repairs 6:23 replacing 38:21 report 14:20 34:2,9 35:7 37:12,14 48:7 54:13 representatives 53:17.19 represents 15:1 21:3

request 11:12 requested 9.9 requesting require 35:6 residents 7.14 resolution 20:12,15 23:7 32:14 33:18 resolved 22.22 23.2 respond 8:14 11:12 response 5:13,14 8:11 33:1 responsibility 19.17 restoring 7:11 result 54:9 retail 52:3 retainage 51:10 retention 48:19 51:13 reviewed 34:9,10 revolved 22:16 rewarding 16:21 19:6 rich 43:12 rider 19:22 riders 21:15 ridership 8.5 rides 34:11 riding 9:14 riveting 41:23 rivets 41:24 42:1 rod 42:3 Roger 4:13,15,16,17,18 8:16,21 9:1 roll 3:15 Romanelli 4:13,15,17,19 8:9, 16.21 roof 42:17,19,21 43:2 rooms 17:12 Rosales 3:17,18 11:17 13:16, 19,20,21 29:2,4 32:19,22 33:12,13 35:14.16 36:2.3.19. 20 37:10 45:22,23 54:22,23 round 43:23 roundtrip 9:24 RPB 52:9

RPM 47:3,6,7 53:12 54:2 run 15.22 27.18 51.12 running 10:10 21:14 48:21 runs 6:11 41:13 Ryan 43:5,17 44:1 S safe 17:5 51:20 safely 12:21 safetv 12:14 15:12 21:19 28:1 40:20 41:15 51:8 sandwiching 42:24 Saturdavs 9.19 SBE/DBE 52:24 schedule 9:18 11:3 38:3 42:16 47:8 scheduled 3:13 10:2,11,13,17, 23,24 15:22 schedules 10:20.21 scheduling 21.13 school 12:19 34:12 schools 17:8 34:12 scraped 39:6,17 40:15 screen 19:2 seconded 13:18 32:22 35:16 36.17 secretary 3:4,11,15,16,19,21, 23 4:1,3,5,9,16 8:24 13:17,22,24 14:2,6, 11,14,17 20:15 26:19 27:5 29:1 32:21 33:2,5,9,12, 14,16 35:15,20,22, 24 36:2,4,6,12,16, 21,24 37:2,4,6,8 45:8.21 46:7.10.14. 18.22 54:15.21 section 4:14 13:9 41:19 49:4 sector 21:4 secured 41:15 segment 48:13,15 52:3 segments 47:14 SEIMETZ 33:23 send 11:21 53:6 sense 12:15 31:13 40:20 52:18 senseless 12:1

separate 35:6 series 18:11 42:20 43:14 serve 25:19,21,24 26:11 28.7 served 26:3 service 5:9 9:9,22 10:8,12, 14 11:4,9 12:7 13:1 15:15,22 17:13,19, 22 21:7,9 22:19 23:4,5,21 24:4 27:19 28:2,6,7 29:12 34:23 36:10 48:21 50:5 51:7,16 services 52.6 Session 33:20,21,24 set 44:16 sewer 42.8 share 30:19 46:1 sheer 42:1 sheeting 51:17 shepherd 18:17 Sheriff's 34:16 shifted 42:18 shops 17:11 42:7 shorter 8.20 shortly 8:15 38:6 41:20 shout-out 17.2 show 44:24 49:3 showcase 24:19 showing 10:22 shown 44:4 shows 9:18 28:5 side 4:21,22 5:3,19 6:19 7:19 18:8,10 48:2 49:5,7,10,13 50:22 51:10,11,15,17,21 sign 39:8 signal 37:21 38:7 43:6.10. 13,22 44:4 47:18 signals 37:16 Signed 13.6 significant 37:19 39:18 48:24 Silva 4:1,2 14:8,9,10,13 26:17,18,19,21,22 33:5.6.7.8 34:4.5 35:10.12.24 36:1 37:4.5 46:19.20 similar 44:19 48:7

single 17:9 24:17 sir 4:6 14:18 33:18 36:7 sistering 42.24 situation 10:3 size 49.24 sizes 18:23 slide 38:10,15,22 39:11, 21 40.12 22 41.20 43:3 44:10,15 45:2 47.8 49.3 slide-in 47:23 slides 41:9 sliding 48:3 49:15 slow 18:5 social 18.23 21.14 softened 49:24 sort 48:17 soul 26.2 sound 49:14 50:2 source 43:12 south 13:3 18:8 34:21 42:7 52:9 southbound 41:6 southwest 13:2 speak 26:20 speaker 4:10.12 speaking 5:4 8:18 specific 5:21 specifically 5:4 15:21 speed 50:24 spent 44:23 spite . 17:22 sponsor . 12·20 stabilization 42.11 stable 51:18 staff 8:11 11:19 13:1 20:9 24:8,14 26:14 staffing 10:16 11:5 stand 32:8 start 3:5 4:12 9:6 36:19 37:16 48:15 started 43:18 starting 38:9 50:8 53:14

State 52:10 stated 35.12 station 6:2,4,8 9:16 39:10, 20 40:1,11,14,20 41:1 44:1 49:15 stations 7:14,15 18:10 22:8 39:23 40:8 staying 16:12 stepping 29.15 steps 19:23 stop 28:19 stopped 41:23 stops 12:7 storage 42:8 stores 17.8 straighten 50:23 strategic 6:1.7 street 5:5 6:3.13.15.16.17. 18 7:2,5,8,11,15,18 18:6 41:6,7 44:1 striking 18:6 strive 19:14 strong 16:10 28:7 structural 41:8 42:11 47:20 48:15,18 50:12 structure 6:11,21,23 7:1 41:4, 21 48:1,16 49:16 struggled 52.4 student 12:18 subcontracting 54:4 subject 9:8 25:24 submission 31:1 submit 12:5 53:9 submits 31.4 submitted 31:7 substation 43:8,9,11 44:20 subway 38:22 successes 30:13 summary 52:22 Sunday 10:9 support 12:3,5 31:20 36:10 supported 50.22 supporting 5:11 41:11

supports 42:17 surfaces 39.15 surprise 23:12 surprisingly 33:16 surroundings 40:21 sustainability 15:16 Sustainable 11:15.21 sustained 15:21 SWAP 34:16 swing 48:23 switches 44:7 system 6:4,6 8:6 9:13 10:8 11:5 15:4 19:22 20.24 21.6 11 16 22:2.3.7.15 23:19 24:18.20 32:8 43:10. 13 44:9 46:4 48:4,5, 7 49:17 51:13 systems 37:22 43:6,22 47:16 48:20 т table 52:13 takes 17.18 taking 38:6 talented 19.11talk 26:17 38:21 talked 48:13 51:9 talking 52:11 Talman 6:12 team 16:10 17:21 18:5 19.10 25.5 26.23 27:16 29:11.22 30:2. 15 31:20 32:6 46:1, 13 teamwork 19:19 technologies 22:8 technology 18:3 36:9 43:18 telling 31:10 temporary 50:12,14,15 terminal 18:7 38:19 terminals 17.11 test 44:20 testing 18:11 thankful 32:3 thing 16:21 30:21

things 8:14 19:13 25:22 44:8 thinking 27:20 thoughts 30:9 thousands 17:10 22:10,18 thrive 6.2 thrust 47:12 tie 41:7 42:21 50:15 ties 41:10 tight 38:2 47:8 time 7:7 9:24 16:17.19 20.13 22.13 24.24 26:12 28:15.16 29:13 30:14 43:16 44:24 50:9 times 11:8 23:1 40:4 todav 4:10 7:22 9:5 12:5 17:17 20:1 33:22.24 43:4 today's 12:17 13:9 told 24.10tomorrow 20:1 top 16:17,19 22:14 25:6, 10 47:16 torn 6.21 touch 39:15 tough 11:7 27:23 tower 38:19 track 10:23 41:3,5,6,15 47:17 tracker 10:21 11:3 tracks 50:23 51:14 traction 47.18 trade 53:8,18 trades 40:9 53:12,14,17 traffic 44:13 45:5 49:9 train 9:9,14 10:4,20,21 11:2 17:19 44:14 45:5 training 17.11 trains 9:17,19,23 10:9,17, 23,24 11:6 18:13 21:14 27:18 41:15 51:12 transformation 22:2 transit 3:7,14 5:2 9:12 12:7, 10,12,15 15:2,6,7,9, 23 16:2 19:21 20:17, 21,22 22:17,22 23:2,

4,5,17,18 24:1,5 27:12 32:8,16 transitioning 54.2 transparent 10:19 transportation 15:1,4 16:6 20:20,24 21:1,23 23:19 24:3, 20 trapped 6:21 travel 41:14 tremendous 28:17 31:13 trillion 5:18 trips 15:5,7 17:7 trucks 6:20 tunnel 38:17 turn 52.22 Tweet 18:24 tying 50:2 U U.S. 15.23 21.4 ultimately 48:1 49:6 50:22 understand 10:15 understanding 33.21 understood 31:22 union 53:12 unions 53:18 unique 54:8 United 52.16 unmute 26:18,20 33:6,7 unnoticed 32:1 unprecedented 10:16 11:7 15:18 17.3 22.6 23.1 unrecognized 32:1 unreliable 9:15 unveiled 18:10 upcoming 39:3 updated 39:7 41:16 updates 11:3 52:9 upgrade 42:8 43:20 Uptown 52:16 urgent 7:24 usual 37.14 utilize 46:3

v vacant 12:11 validate 44:20 Van 5:5 vast 32:1 Vautravers 50.18 vehicle 6:22 vehicles 6:24 22:8 Ventra 10:22 18:14,15 verb 26:1 verbal 8:1 viaducts 51:5 Vice 11:16 video 48.11 50.21 videoteleconference 34:7 videoconference 3:3 videos 6:20 virtual 52:20 53:15 vision 16:11 19:19 visit 27:14 visual 50:1 volunteer 12:7 34:23 vote 32:23 35:6.17 36:18 votes 14:18 33:17 36:7 37:9 w waiting 44:23 walk 39.9 53.13 walking 45:18 walks 26:6 walkthrough 52:17 wall 42:10,18,22 49:14 walls 42:13 50:2 Walsh-fluor 53:7 54:3 wanted 30:9,21 52:13 Ward 52.10 warm 32:10 waste 42.7

ways 48:8 website 4:22 6:19 week 17:20 weekend 10:5 weekly 52.8 weeknights 44:14 weeks 39:3 welcomed 12:9 west 4:21,22 5:3,19 6:13, 19 7:19 17:12 western 5:4 6:3 7:12 39:1,3, 22 wide 15:10 wind 38.10 wire 44:17 45:4 wires 38:20 wiring 38:13 45:3 wishes 32:11 women 17:2.9 won 16:17 31:11 wonderful 20:8 wood 41:11.12 words 27:7 29:3 31:3 work 16:22,24 17:10 18:1 20:4 22:10 24:9.12. 14,16 25:8 26:5 27:2,13,17 28:17 29:16,19,24 30:2,5, 20 31:15,23 34:16, 17 38:24 39:14 40:6, 9.10.11 41:4.8.18.21 42:11 43:23 44:5,12 45:18 46:6,17 47:12, 16 48:9 49:8,11,22 50:13,14,15 51:19 52:1 54:24 worked 24:18 25:5 workers 17:6 21:9,10 30:4 workforce 15:13 18:19 21:19 52:23 53:5,10,11 working 8:11 19:2 30:15 37.23 world 29:15 worried 28:1 worthy 26:9 29:22 wow 40:13 wow-factor 39:13 wrapping 47:11

writing 8:14 written 4:11 8:1 9:3 11:13 Υ yard 49:7 yards 17:11 year 12.6 16.18 22.15 27:21 28:4,18 31:17 32:7 34:23 44:22,23 years 12:9 16:16 23:4 26:3 27:1 yesterday 9:7 Ζ zeal 13:1 zerus 51:13 Zoom 23:16 34:7