1	
2	CHICAGO TRANSIT AUTHORITY
3	JULY 2022 FINANCE, AUDIT & BUDGET COMMITTEE
4	BOARD MEETING
5	
6	Held Via Videoconference
7	on
8	July 13th, 2022
9	at
10	9:04 a.m.
11	at
12	567 West Lake Street, 2nd Floor,
13	Chicago, Illinois 60661
14	
15	
16	STENOGRAPHIC REPORT OF PROCEEDINGS via
17	videoconference had in the above-entitled cause
18	held at the Chicago Transit Authority Headquarters,
19	567 West Lake Street, 2nd Floor, Chicago, Illinois,
20	L. Bernard Jakes, presiding.
21	
22	
23	REPORTED BY: Margaret E. Mecklenborg, CSR
24	LICENSE NO.: 084-004495

E

D MEMBERS: MR. LESTER L. BARCLAY, Director; DR. L. BERNARD JAKES, Chairman; MS. MICHELE LEE, Director; REV. JOHNNY L. MILLER, Director; MS. ROSA ORTIZ, Director;
DR. L. BERNARD JAKES, Chairman; MS. MICHELE LEE, Director; REV. JOHNNY L. MILLER, Director;
MS. MICHELE LEE, Director; REV. JOHNNY L. MILLER, Director;
REV. JOHNNY L. MILLER, Director;
MS. ROSA ORTIZ, Director;
MR. DORVAL R. CARTER, JR., President;
MR. GREGORY LONGHINI, Secretary;
MR. KENT RAY, General Counsel.
NT:
MR. ALEJANDRO SILVA, Chairman.
ENTERS:
MR. JEREMY FINE, Chief Financial Officer;
MR. WILLIAM MOONEY, Chief Infrastructure Officer;
PRESENT:
MR. DONALD BONDS, Chief Transit Officer;
MR. MARC BUHMANN, Videographer;
MS. DENISE BUNCH;
MR. JAY CHAROENRATH, General Manager, Bus
Engineering/Heavy Maintenance & Instruction;
MS. TAMMY CHASE, Director of Communications and Media Relations for RPM Project;
MR. MICHAEL CONNELLY, Chief Planning Officer;

1	ALSO PRESENT: (Continued)
2	PAULA, ASL Interpreter;
3	MR. PRAFULL DAVE, Director, Strategic Business Initiatives;
4	
5	MR. ANDREW FULLER, Chief Internal Auditor;
6	MS. CAROLINE GALLAGHER, Chief Strategy, Data and Technology Officer;
7	MS. ELSA GUTIERREZ, Vice President, Planning:
8	MS. SONJA HARGROVE, General Manager, Strategic & Business Operations;
9	MR. JEFFREY HULBERT,
10	Vice President, Safety;
11	MS. ELLEN KAUFMAN, ASL Interpreter;
12	MS. ELLEN MCCORMACK, Vice President of Purchasing and Supply Chain;
13	
14	MR. THOMAS MCKONE, Chief Administrative Officer;
15	MR. HERB NITZ, Director, Technology Engineering;
16	MS. GRACE OHS, Project Manager;
17	
18	MS. MOLLY POPPE, Chief Innovation Officer;
19	MR. JUANPABLO PRIETO, Director, Diversity Programs;
20	
21	MS. MARIA-TERESA ROMAN, Government and Community Relations Officer.
22	
23	
24	
	McCorkle Litigation Services, Inc. Chicago, Illinois (312) 263-0052

24

1

(Whereupon, the meeting commenced at 9:04 a.m. as follows:)

SECRETARY LONGHINI: Good morning. I'm Greq Longhini of the Chicago Transit Authority Office of the Secretary. On July 7th of this year, a notice of change format for the meetings of the Committee on Finance, Audit and Budget and the Regular Transit Board Meeting of the Chicago Transit Board scheduled for July 13th, 2022 due to the Covid pandemic was issued. It's currently in effect a state-wide disaster declaration as a result of the Covid-19 pandemic which has been renewed from month to month since the start of the pandemic. Pursuant to Section 7(e) of the Open Meetings Act, virtual public meetings are permitted while the disaster proclamation remains in effect. Because the Governor's disaster proclamation remains in effect in the state of Illinois, the meetings on July 13th, 2022 are being held electronically or virtually for members of the public. We are now ready to begin the Committee Meeting of Finance, Audit and Budget. Chairman Jakes?

CHAIRMAN JAKES: Good morning. I would like to

1	call to order the July 13th, 2022 meeting of the
2	Committee on Finance, Audit and Budget. Would the
3	secretary call the roll?
4	SECRETARY LONGHINI: Yes. Director Silva will
5	not be here today Silva will not be here today.
6	Director Silva will not be here today. Director
7	Miller?
8	DIRECTOR MILLER: Here.
9	SECRETARY LONGHINI: Director Ortiz?
10	DIRECTOR ORTIZ: Here.
11	SECRETARY LONGHINI: Director Lee?
12	DIRECTOR LEE: Here.
13	SECRETARY LONGHINI: Director Barclay?
14	DIRECTOR BARCLAY: Here.
15	SECRETARY LONGHINI: And Chairman Jakes?
16	CHAIRMAN JAKES: Here.
17	SECRETARY LONGHINI: We have a quorum with five
18	members of the committee present. Let the record
19	show that Directors Jakes, Ortiz and Lee are
20	joining the meeting virtually right now. You may
21	move to item number 2, sir.
22	CHAIRMAN JAKES: Thank you, Greg. Our first
23	order of business is the approval of the committee
24	minutes of June 8th, 2022. May I have a motion to
	McCorkle Litigation Services, Inc. Chicago, Illinois (312) 263-0052

McCorkle Litigation Services, Inc. Chicago, Illinois (312) 263-0052

1	
1	approve?
2	DIRECTOR MILLER: So moved.
3	DIRECTOR LEE: Second.
4	SECRETARY LONGHINI: Moved by Director Miller.
5	Seconded by Director Lee. Director Miller?
6	DIRECTOR MILLER: Yes.
7	SECRETARY LONGHINI: Director Ortiz?
8	DIRECTOR ORTIZ: Yes.
9	SECRETARY LONGHINI: Director Lee?
10	DIRECTOR LEE: Yes.
11	SECRETARY LONGHINI: Director Barclay?
12	DIRECTOR BARCLAY: Yes.
13	SECRETARY LONGHINI: Chairman Jakes?
14	CHAIRMAN JAKES: Yes.
15	SECRETARY LONGHINI: That motion is approved
16	with five yes votes.
17	CHAIRMAN JAKES: Our next order of business is
18	the finance report. Jeremy Fine?
19	MR. FINE: Thank you. I'm Jeremy Fine, your
20	Chief Financial Officer. And today I'll walk
21	through the results for May as well as year-to-date
22	numbers. With regard to May revenues one second
23	while that comes back up on the screen. With
24	regard to May revenues, we continue to see a

É

similar trend as what we've seen for the first part of the year where farebox and pass totals are coming in at or close to budget. You know, here we see for the month of May slight, you know, positive variance on an amended budget and original budget But importantly you see there on the far basis. right column that we continue to see good progress versus May of 2021 of over 6 million dollars positive variance. Reduced fare subsidy continues to come in as expected. Albeit off of historical Non-farebox totals continue to provide norms. positive results as advertising revenue in particular continues to come in slightly better than expected. So overall for the month of May, we see about 700,000 dollars positive variance both on an amended budget and original budget basis. But again over 7 and a half million dollars of positive variance to May of 2021.

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19 On the next page you see year-to-date 20 numbers for revenues. Again fare and pass totals 21 coming in about at the budgeted levels but slightly 22 below but about 31 million dollars positive to this 23 time last year. Reduced fare subsidy coming in as 24 expected and then non-farebox totals about

5 million dollars in aggregate of additional variance to this time last year. So overall total revenues we see about a 1.7 million dollars positive variance to the amended budget, about 1.1 to the original budget and about 36 and a half million dollars positive variance to this time last year. On the next page you see are May expenses. And you see positive variance across the various lines here. Labor coming in at about 12 and a half million dollars favorable. Materials coming in 11 essentially flat but slightly positive. Fuel and power continue to be strong performers for us. Injuries and damages and security services coming in at or slightly better than budget and other 14 expenses coming in a little over 4 million dollars to the positive which leaves us for the month of 17 May with regard to our expenses about 20 million 18 dollars favorable to our budgeted estimates on both an amended budget and original budget basis. 19 If 20 you factor in the revenues that we talked about in 21 the prior pages, we're about 20.9 million dollars to the positive both on an amended budget and original budget basis. 23

24

22

1

2

3

4

5

6

7

8

9

10

12

13

15

16

On the next page you see here year-to-date

Again following a similar type form we're 1 numbers. positive across all of the various lines. 2 Jumpina 3 down to the bottom line you see about 35 and a half 4 million dollars of positive variance to the amended budget and almost 70 million dollars versus the 5 original budget. Again if you factor in our 6 7 revenues, we're about 37.6 million dollars to the 8 positive on an amended budget basis and 69.8 million dollars positive on original budget 9 10 Our system generated revenues as we just basis. 11 discussed, you know, continue to see very positive results. We also see here on the page with regard 12 to May for public funding similar positive results 13 14 where we have sales tax coming in about a million 15 and a half better than expected both on an amended budget and original budget basis. PTF funding 16 17 coming in about 2 million positive on an amended budget basis. About a million to the original 18 19 budaet. Real estate transfer taxes almost 20 2 million dollars of positive variance and then 21 about 300,000 for PTF on RETT and about 100,000 for 22 ICE funding. So overall versus the amended budget we're about 5.6 million dollars to the positive and 23 24 on a comparison to the original budget about

1 4.6 million dollars to the positive. On the next 2 page you see here year-to-date numbers. Again following a similar type form. Positive about 3 4 12 million dollars versus the amended budget and a little over 40 million dollars to the original 5 budget. So again very good results both on our 6 7 system generated revenues and expenses as well as 8 our public funding. But, you know, there's a lot of noise in the larger economy so we'll continue 9 10 to, you know, scrutinize these numbers as we 11 continue to move forward but, you know, so far 12 through May very positive results on both fronts. 13 That has led us to draw down smaller amounts of 14 federal relief funding. You see here for the month we're only estimating that we would need about 15 8 million dollars to be drawn from the various 16 17 federal relief funds that we have remaining. SO 18 this means that with this draw we've drawn about 40 percent of our total allocation. We expect 19 20 these funds to continue to last into 2025. You see 21 the ARP discretionary funds is astrisked 22 that -- that has not yet been executed that was 23 recently executed. So we expect to start drawing 24 on that grant funding stream starting in September

for July expenses. So at that point we'll be drawing against the three grants that are -- still have allocated amounts remaining. So as we continue to move forward, we'll have activity against all three grants so that we can continue to show that those funds are -- are needed to bridge us into 2025.

1

2

3

4

5

6

7

8 On the next page you see our commodity purchases. Fuel, power and natural gas. 9 Fuel 10 we're locked in for where we -- where we want to be 11 for 2022. We've been making selective purchases 12 for 2023, '24 and '25. And following this strategy 13 has really proven out to be very beneficial for the 14 Authority. We've been able to lock in despite the 15 fact that there's been very rocking pricing in the 16 market we've been able to lock in at very favorable 17 price levels. For example, 2022 volume that was 18 purchased at kind of the -- the worst of the 19 pandemic we locked in at an exceptionally low rate 20 at 2 dollars a gallon. We've been able to lock in 21 '23 volume at about 2.80 a gallon and '24 about 22 2.90 and '25 at about 2.83. This is obviously well 23 below what you're seeing out there in the spot 24 price at the pump. And so this strategy has worked

1	very well for us. We'll continue to employ that
2	to, you know, lock in the remaining balances for
3	those outer years. But we've been able to really
4	kind of staunch a lot of the bleed that you're
5	seeing in the larger fuel marketplace by employing
6	this strategy. Power and natural gas we're locked
7	in for where we want to be for the for the near
8	future but we'll continue to look for selective
9	opportunities as we move forward on those two
10	commodities as well. This concludes the
11	presentation for May results and I'm glad to answer
12	any questions.
13	SECRETARY LONGHINI: Chairman Jakes, any
14	questions?
15	CHAIRMAN JAKES: No. I have no questions.
16	Great presentation, Jeremy. Thank you.
17	MR. FINE: Thank you.
18	SECRETARY LONGHINI: Director Barclay, any
19	questions?
20	DIRECTOR BARCLAY: Jeremy, just one question.
21	In light of fuel prices and where they are today,
22	what are we looking at at futures?
23	MR. FINE: So, you know, right now the spot
24	price for the type of blend that we use is it's

come down a little bit but it's still in the 1 2 3.70ish type range. You know, in the outer years for 2024 and '25 it's slightly below that. And 3 we -- you know, because of, you know, anticipated 4 demand in those future years, we've been able 5 6 to -- to buy in and lock in at lower prices. We've also been able to blend across the years which has 7 8 also allowed us to capture some upside savings and being able to lock in at those lower than market 9 10 rates. You know, what you're seeing in the spot 11 market. So again, you know, right now we're at 12 about 2.90 for 2024. 2.83 for 2025. So we'll 13 continue to look for selective opportunities when 14 market prices decline to further lock in 15 particularly those outer years where we're at about 25 percent in 2024 involve and about 15 percent 16 in 2025. But again this strategy has worked very 17 well for us in allowing us to lock in at 18 substantially below what you're seeing out there in 19 20 the larger marketplace and spot prices. 21 DIRECTOR BARCLAY: Thank you. 22 SECRETARY LONGHINI: Director Miller, any 23 questions? 24 DIRECTOR MILLER: No questions.

1	SECRETARY LONGHINI: Director Ortiz?
2	DIRECTOR ORTIZ: No questions. I'm glad those
3	numbers are where they are. I appreciate all the
4	forward thinking on that. Thank you.
5	MR. FINE: Thank you.
6	SECRETARY LONGHINI: Director Lee, any
7	questions?
8	DIRECTOR LEE: No questions on my end. Thank
9	you. Thanks, Jeremy.
10	SECRETARY LONGHINI: Chairman Jakes, there's no
11	further questions on the finance report.
12	CHAIRMAN JAKES: And our next order of business
13	is a review of an ordinance authorizing a first
14	amendment to a purchase and sale agreement with
15	Sterling Racine, LLC for the sale of Authority
16	property located at 120 North Racine Avenue,
17	Chicago, Illinois. Bill Mooney?
18	MR. MOONEY: Good morning. Bill Mooney, your
19	Chief Infrastructure Officer. Real estate staff
20	recommends approval of an ordinance authorizing a
21	first amendment to a purchase and sales agreement
22	with Sterling Racine for the sale of property at
23	120 North Racine. The Transit Board approved the
24	purchase and sales agreement with Sterling Racine

É

1 pursuant to ordinance number 22-5. CTA and 2 Sterling Racine wish to amend the PSA to extend the lease negotiation, development agreement 3 negotiation, due diligence and approvals period. 4 5 Except as outlined with these amendments, the PSA 6 remains in full force and effect. I'm happy to 7 take any questions on this item. 8 I have no guestions. Bill. CHAIRMAN JAKES: 9 SECRETARY LONGHINI: Director Barclav? 10 DIRECTOR BARCLAY: No questions. 11 Director Miller? SECRETARY LONGHINI: 12 No questions. DIRECTOR MILLER: 13 Director Ortiz? SECRETARY LONGHINI: 14 No questions. Thank you. DIRECTOR ORTIZ: 15 Director Lee? SECRETARY LONGHINI: 16 No questions. Thank you. DIRECTOR LEE: 17 SECRETARY LONGHINI: Chairman, there's no 18 further questions on this item. With no further questions, may 19 CHAIRMAN JAKES: 20 I have leave to place this item on the omnibus for 21 Board approval? 22 DIRECTOR MILLER: So moved. 23 DIRECTOR LEE: Second. 24 SECRETARY LONGHINI: Moved and seconded. You

may continue, sir.

1

2

3

4

5

6

7

CHAIRMAN JAKES: Our next order of business is an ordinance authorizing a ground lease with Bickerdike Redevelopment corporation or its affiliate for Authority property located at 2525 North Kedzie Boulevard, Chicago which runs along the Blue Line. Bill Mooney?

8 Good morning. MR. MOONEY: Bill Mooney, your 9 Chief Infrastructure Officer again. Staff recommends approval of an ordinance authorizing a 10 11 term sheet and future ground lease with Bickerdike 12 Redevelopment Corporation for CTA property at 13 2525 North Kedzie. The lease is offered pursuant 14 to a request for proposals for 43,154 square feet 15 of real property at 2525 North Kedzie. The term of the agreement is for 99 years with an initial 16 payment of \$250,000 and upon -- upon obtaining 17 18 financing and city permits and entitlements, an 19 additional payment of \$4.750.000. The ground lease 20 includes all the CTA standards. terms and 21 conditions including that developer is responsible 22 for all taxes, utilities and fees associated with 23 the property. The developer will be using the 24 property for redevelopment as affordable housing

> McCorkle Litigation Services, Inc. Chicago, Illinois (312) 263-0052

1	and neighborhood retail comples. I'm happy to take
2	any questions at this time.
3	CHAIRMAN JAKES: I have no questions, Bill.
4	Thank you.
5	MR. MOONEY: Thank you.
6	SECRETARY LONGHINI: Director Barclay?
7	DIRECTOR BARCLAY: No questions.
8	SECRETARY LONGHINI: Director Miller?
9	DIRECTOR MILLER: No questions.
10	SECRETARY LONGHINI: Director Ortiz?
11	DIRECTOR ORTIZ: I don't have questions. I
12	actually have a strong recognition that this is an
13	important component and and I I agree with
14	its approval and moving forward on it.
15	SECRETARY LONGHINI: Director Lee?
16	DIRECTOR LEE: No questions. Thank you.
17	SECRETARY LONGHINI: Chairman, there's no
18	further questions on number five.
19	CHAIRMAN JAKES: With no further questions, may
20	I have leave to place this item on the omnibus for
21	Board approval?
22	MR. MILLER: So moved.
23	MS. LEE: Second.
24	SECRETARY LONGHINI: Moved and seconded. You

McCorkle Litigation Services, Inc. Chicago, Illinois (312) 263-0052

É

1	may continue, sir, to A-1.
2	CHAIRMAN JAKES: Contract A-1. Our next order
3	of business today is contract number A-1, an
4	equipment maintenance contract. I have no
5	questions, Greg.
6	SECRETARY LONGHINI: Any board members have any
7	questions on this contract?
8	MR. BARCLAY: No questions.
9	MR. MILLER: No questions.
10	SECRETARY LONGHINI: No? All right.
11	DIRECTOR ORTIZ: No questions.
12	SECRETARY LONGHINI: All right. You may you
13	may proceed, sir.
14	CHAIRMAN JAKES: And our next order of business
15	today is contract number B-1, a change order for an
16	escalator repair contract. I have no questions,
17	Bill Greg.
18	SECRETARY LONGHINI: Okay. Any board members
19	have any questions on B-1?
20	DIRECTOR BARCLAY: No questions.
21	DIRECTOR MILLER: No questions.
22	SECRETARY LONGHINI: NO?
23	DIRECTOR ORTIZ: No questions.
24	SECRETARY LONGHINI: Okay. Move to B-2, sir.

Ē

1	CHAIRMAN JAKES: Our next order of business
2	today is contract number B-2, a change order for a
3	fire alarm system contract. No questions.
4	SECRETARY LONGHINI: Any questions from any
5	board members?
6	DIRECTOR BARCLAY: No questions.
7	SECRETARY LONGHINI: NO?
8	DIRECTOR MILLER: NO.
9	DIRECTOR ORTIZ: None.
10	SECRETARY LONGHINI: Okay. You may move to
11	B-3, sir.
12	CHAIRMAN JAKES: Our next order of business
13	today is contract number B-3, a change order for a
14	concrete work contract. No questions.
15	DIRECTOR BARCLAY: No questions.
16	DIRECTOR MILLER: No questions.
17	DIRECTOR ORTIZ: None.
18	SECRETARY LONGHINI: No further questions?
19	DIRECTOR ORTIZ: None.
20	SECRETARY LONGHINI: All right. You may move
21	to B4, Chairman.
22	CHAIRMAN JAKES: Our next order of business
23	today is contract number B4, a change order for a
24	sheet steel contract. No questions, Greg.

É,

1	SECRETARY LONGHINI: Okay.
2	DIRECTOR BARCLAY: No questions.
3	DIRECTOR LEE: No questions. No questions.
4	DIRECTOR ORTIZ: None.
5	SECRETARY LONGHINI: You may move to G1, sir.
6	CHAIRMAN BARCLAY: Our next order of business
7	today is contract number G-1, a change order for a
8	software services contract. No questions, Greg.
9	DIRECTOR BARCLAY: No questions.
10	SECRETARY LONGHINI: Chairman Barclay, Director
11	Lee, Ortiz and Ortiz?
12	DIRECTOR LEE: No questions.
13	SECRETARY LONGHINI: Okay. You may proceed to
14	G-2, Chairman.
15	CHAIRMAN JAKES: Our next order of business
16	today is contract number G-2, a change order to
17	telecommunications services contract. No
18	questions, Greg.
19	DIRECTOR BARCLAY: No questions.
20	SECRETARY LONGHINI: No questions?
21	DIRECTOR MILLER: No questions.
22	DIRECTOR LEE: NO.
23	SECRETARY LONGHINI: Okay. We're finished with
24	that. You may move to G-3, sir.

Ē

1CHAIRMAN JAKES: Our next order of business2today is contract number G-3, a change order for a3Web site services contract. No questions, Greg.4DIRECTOR BARCLAY: No questions.5SECRETARY LONGHINI: No? No questions?6DIRECTOR LEE: No questions.7SECRETARY LONGHINI: All right. Then we may8proceed to J-1, sir.9CHAIRMAN JAKES: Our final order of business is10contract number J-1, a change order to the open11standards fare system. No questions.12DIRECTOR BARCLAY: No questions.13DIRECTOR MILLER: No questions.14DIRECTOR ORTIZ: None.15SECRETARY LONGHINI: Director Ortiz or Lee?16DIRECTOR ORTIZ: None.17SECRETARY LONGHINI: Director Ortiz or Lee?18DIRECTOR ORTIZ: None.19SECRETARY LONGHINI: All right. We are20finished with all the contracts then. Sir, you may21proceed to 6-A.22CHAIRMAN JAKES: Well, since there are no23further questions on the contracts, may I have24leave to place the nine contracts on the omnibus	1	
<ul> <li>Web site services contract. No questions, Greg.</li> <li>DIRECTOR BARCLAY: No questions.</li> <li>SECRETARY LONGHINI: NO? No questions?</li> <li>DIRECTOR LEE: No questions.</li> <li>SECRETARY LONGHINI: All right. Then we may</li> <li>proceed to J-1, sir.</li> <li>CHAIRMAN JAKES: Our final order of business is</li> <li>contract number J-1, a change order to the open</li> <li>standards fare system. No questions.</li> <li>DIRECTOR BARCLAY: No questions.</li> <li>DIRECTOR MILLER: No questions.</li> <li>DIRECTOR ORTIZ: None.</li> <li>SECRETARY LONGHINI: Director Ortiz or Lee?</li> <li>DIRECTOR ORTIZ: None.</li> <li>SECRETARY LONGHINI: Director Ortiz or Lee?</li> <li>DIRECTOR ORTIZ: None.</li> <li>SECRETARY LONGHINI: All right. We are</li> <li>finished with all the contracts then. Sir, you may</li> <li>proceed to 6-A.</li> <li>CHAIRMAN JAKES: Well, since there are no</li> <li>further questions on the contracts, may I have</li> </ul>	1	CHAIRMAN JAKES: Our next order of business
<ul> <li>DIRECTOR BARCLAY: No questions.</li> <li>SECRETARY LONGHINI: No? No questions?</li> <li>DIRECTOR LEE: No questions.</li> <li>SECRETARY LONGHINI: All right. Then we may</li> <li>proceed to J-1, sir.</li> <li>CHAIRMAN JAKES: Our final order of business is</li> <li>contract number J-1, a change order to the open</li> <li>standards fare system. No questions, Greg.</li> <li>DIRECTOR BARCLAY: No questions.</li> <li>DIRECTOR MILLER: No questions.</li> <li>DIRECTOR ORTIZ: None.</li> <li>SECRETARY LONGHINI: Director Ortiz or Lee?</li> <li>DIRECTOR ORTIZ: None.</li> <li>SECRETARY LONGHINI: Director Ortiz or Lee?</li> <li>DIRECTOR ORTIZ: None.</li> <li>SECRETARY LONGHINI: All right. We are</li> <li>DIRECTOR ORTIZ: None.</li> <li>CHAIRMAN JAKES: Well, since there are no</li> <li>further questions on the contracts, may I have</li> </ul>	2	today is contract number G-3, a change order for a
5SECRETARY LONGHINI: No? No questions?6DIRECTOR LEE: No questions.7SECRETARY LONGHINI: All right. Then we may8proceed to J-1, sir.9CHAIRMAN JAKES: Our final order of business is10contract number J-1, a change order to the open11standards fare system. No questions, Greg.12DIRECTOR BARCLAY: No questions.13DIRECTOR MILLER: No questions.14DIRECTOR ORTIZ: None.15SECRETARY LONGHINI: Director Ortiz or Lee?16DIRECTOR ORTIZ: None.17SECRETARY LONGHINI: Director Ortiz or Lee?18DIRECTOR ORTIZ: None.19SECRETARY LONGHINI: All right. We are20finished with all the contracts then. Sir, you may21proceed to 6-A.22CHAIRMAN JAKES: Well, since there are no23further questions on the contracts, may I have	3	Web site services contract. No questions, Greg.
<ul> <li>DIRECTOR LEE: No questions.</li> <li>SECRETARY LONGHINI: All right. Then we may</li> <li>proceed to J-1, sir.</li> <li>CHAIRMAN JAKES: Our final order of business is</li> <li>contract number J-1, a change order to the open</li> <li>standards fare system. No questions, Greg.</li> <li>DIRECTOR BARCLAY: No questions.</li> <li>DIRECTOR MILLER: No questions.</li> <li>DIRECTOR ORTIZ: None.</li> <li>SECRETARY LONGHINI: Director Ortiz or Lee?</li> <li>DIRECTOR ORTIZ: None.</li> <li>SECRETARY LONGHINI: Director Ortiz or Lee?</li> <li>DIRECTOR ORTIZ: None.</li> <li>SECRETARY LONGHINI: All right. We are</li> <li>finished with all the contracts then. Sir, you may</li> <li>proceed to 6-A.</li> <li>CHAIRMAN JAKES: Well, since there are no</li> <li>further questions on the contracts, may I have</li> </ul>	4	DIRECTOR BARCLAY: No questions.
<ul> <li>SECRETARY LONGHINI: All right. Then we may</li> <li>proceed to J-1, sir.</li> <li>CHAIRMAN JAKES: Our final order of business is</li> <li>contract number J-1, a change order to the open</li> <li>standards fare system. No questions, Greg.</li> <li>DIRECTOR BARCLAY: No questions.</li> <li>DIRECTOR MILLER: No questions.</li> <li>DIRECTOR ORTIZ: None.</li> <li>SECRETARY LONGHINI: Director Ortiz or Lee?</li> <li>DIRECTOR ORTIZ: None.</li> <li>SECRETARY LONGHINI: Director Ortiz or Lee?</li> <li>DIRECTOR ORTIZ: None.</li> <li>SECRETARY LONGHINI: Director Ortiz or Lee?</li> <li>DIRECTOR ORTIZ: None.</li> <li>SECRETARY LONGHINI: All right. We are</li> <li>finished with all the contracts then. Sir, you may</li> <li>proceed to 6-A.</li> <li>CHAIRMAN JAKES: Well, since there are no</li> <li>further questions on the contracts, may I have</li> </ul>	5	SECRETARY LONGHINI: No? No questions?
<ul> <li>8 proceed to J-1, sir.</li> <li>9 CHAIRMAN JAKES: Our final order of business is</li> <li>10 contract number J-1, a change order to the open</li> <li>11 standards fare system. No questions, Greg.</li> <li>12 DIRECTOR BARCLAY: No questions.</li> <li>13 DIRECTOR MILLER: No questions.</li> <li>14 DIRECTOR ORTIZ: None.</li> <li>15 SECRETARY LONGHINI: Director Ortiz or Lee?</li> <li>16 DIRECTOR ORTIZ: None.</li> <li>17 SECRETARY LONGHINI: Director Ortiz or Lee?</li> <li>18 DIRECTOR ORTIZ: None.</li> <li>19 SECRETARY LONGHINI: All right. We are</li> <li>20 finished with all the contracts then. Sir, you may</li> <li>21 proceed to 6-A.</li> <li>22 CHAIRMAN JAKES: Well, since there are no</li> <li>23 further questions on the contracts, may I have</li> </ul>	6	DIRECTOR LEE: No questions.
<ul> <li>9 CHAIRMAN JAKES: Our final order of business is</li> <li>10 contract number J-1, a change order to the open</li> <li>11 standards fare system. No questions, Greg.</li> <li>12 DIRECTOR BARCLAY: No questions.</li> <li>13 DIRECTOR MILLER: No questions.</li> <li>14 DIRECTOR ORTIZ: None.</li> <li>15 SECRETARY LONGHINI: Director Ortiz or Lee?</li> <li>16 DIRECTOR ORTIZ: None.</li> <li>17 SECRETARY LONGHINI: Director Ortiz or Lee?</li> <li>18 DIRECTOR ORTIZ: None.</li> <li>19 SECRETARY LONGHINI: All right. We are</li> <li>20 finished with all the contracts then. Sir, you may</li> <li>21 proceed to 6-A.</li> <li>22 CHAIRMAN JAKES: Well, since there are no</li> <li>23 further questions on the contracts, may I have</li> </ul>	7	SECRETARY LONGHINI: All right. Then we may
<ul> <li>10 contract number J-1, a change order to the open</li> <li>11 standards fare system. No questions, Greg.</li> <li>12 DIRECTOR BARCLAY: No questions.</li> <li>13 DIRECTOR MILLER: No questions.</li> <li>14 DIRECTOR ORTIZ: None.</li> <li>15 SECRETARY LONGHINI: Director Ortiz or Lee?</li> <li>16 DIRECTOR ORTIZ: None.</li> <li>17 SECRETARY LONGHINI: Director Ortiz or Lee?</li> <li>18 DIRECTOR ORTIZ: None.</li> <li>19 SECRETARY LONGHINI: All right. We are</li> <li>20 finished with all the contracts then. Sir, you may</li> <li>21 proceed to 6-A.</li> <li>22 CHAIRMAN JAKES: Well, since there are no</li> <li>23 further questions on the contracts, may I have</li> </ul>	8	proceed to J-1, sir.
<ul> <li>standards fare system. No questions, Greg.</li> <li>DIRECTOR BARCLAY: No questions.</li> <li>DIRECTOR MILLER: No questions.</li> <li>DIRECTOR ORTIZ: None.</li> <li>SECRETARY LONGHINI: Director Ortiz or Lee?</li> <li>DIRECTOR ORTIZ: None.</li> <li>SECRETARY LONGHINI: Director Ortiz or Lee?</li> <li>DIRECTOR ORTIZ: None.</li> <li>SECRETARY LONGHINI: All right. We are</li> <li>finished with all the contracts then. Sir, you may</li> <li>proceed to 6-A.</li> <li>CHAIRMAN JAKES: Well, since there are no</li> <li>further questions on the contracts, may I have</li> </ul>	9	CHAIRMAN JAKES: Our final order of business is
<ul> <li>DIRECTOR BARCLAY: No questions.</li> <li>DIRECTOR MILLER: No questions.</li> <li>DIRECTOR ORTIZ: None.</li> <li>SECRETARY LONGHINI: Director Ortiz or Lee?</li> <li>DIRECTOR ORTIZ: None.</li> <li>SECRETARY LONGHINI: Director Ortiz or Lee?</li> <li>DIRECTOR ORTIZ: None.</li> <li>SECRETARY LONGHINI: All right. We are</li> <li>finished with all the contracts then. Sir, you may</li> <li>proceed to 6-A.</li> <li>CHAIRMAN JAKES: Well, since there are no</li> <li>further questions on the contracts, may I have</li> </ul>	10	contract number J-1, a change order to the open
<ul> <li>DIRECTOR MILLER: No questions.</li> <li>DIRECTOR ORTIZ: None.</li> <li>SECRETARY LONGHINI: Director Ortiz or Lee?</li> <li>DIRECTOR ORTIZ: None.</li> <li>SECRETARY LONGHINI: Director Ortiz or Lee?</li> <li>DIRECTOR ORTIZ: None.</li> <li>SECRETARY LONGHINI: All right. We are</li> <li>finished with all the contracts then. Sir, you may</li> <li>proceed to 6-A.</li> <li>CHAIRMAN JAKES: Well, since there are no</li> <li>further questions on the contracts, may I have</li> </ul>	11	standards fare system. No questions, Greg.
<ul> <li>14 DIRECTOR ORTIZ: None.</li> <li>15 SECRETARY LONGHINI: Director Ortiz or Lee?</li> <li>16 DIRECTOR ORTIZ: None.</li> <li>17 SECRETARY LONGHINI: Director Ortiz or Lee?</li> <li>18 DIRECTOR ORTIZ: None.</li> <li>19 SECRETARY LONGHINI: All right. We are</li> <li>20 finished with all the contracts then. Sir, you may</li> <li>21 proceed to 6-A.</li> <li>22 CHAIRMAN JAKES: Well, since there are no</li> <li>23 further questions on the contracts, may I have</li> </ul>	12	DIRECTOR BARCLAY: No questions.
<ul> <li>15 SECRETARY LONGHINI: Director Ortiz or Lee?</li> <li>16 DIRECTOR ORTIZ: None.</li> <li>17 SECRETARY LONGHINI: Director Ortiz or Lee?</li> <li>18 DIRECTOR ORTIZ: None.</li> <li>19 SECRETARY LONGHINI: All right. We are</li> <li>20 finished with all the contracts then. Sir, you may</li> <li>21 proceed to 6-A.</li> <li>22 CHAIRMAN JAKES: Well, since there are no</li> <li>23 further questions on the contracts, may I have</li> </ul>	13	DIRECTOR MILLER: No questions.
<ul> <li>16 DIRECTOR ORTIZ: None.</li> <li>17 SECRETARY LONGHINI: Director Ortiz or Lee?</li> <li>18 DIRECTOR ORTIZ: None.</li> <li>19 SECRETARY LONGHINI: All right. We are</li> <li>20 finished with all the contracts then. Sir, you may</li> <li>21 proceed to 6-A.</li> <li>22 CHAIRMAN JAKES: Well, since there are no</li> <li>23 further questions on the contracts, may I have</li> </ul>	14	DIRECTOR ORTIZ: None.
<ul> <li>SECRETARY LONGHINI: Director Ortiz or Lee?</li> <li>DIRECTOR ORTIZ: None.</li> <li>SECRETARY LONGHINI: All right. We are</li> <li>finished with all the contracts then. Sir, you may</li> <li>proceed to 6-A.</li> <li>CHAIRMAN JAKES: Well, since there are no</li> <li>further questions on the contracts, may I have</li> </ul>	15	SECRETARY LONGHINI: Director Ortiz or Lee?
<ul> <li>18 DIRECTOR ORTIZ: None.</li> <li>19 SECRETARY LONGHINI: All right. We are</li> <li>20 finished with all the contracts then. Sir, you may</li> <li>21 proceed to 6-A.</li> <li>22 CHAIRMAN JAKES: Well, since there are no</li> <li>23 further questions on the contracts, may I have</li> </ul>	16	DIRECTOR ORTIZ: None.
19 SECRETARY LONGHINI: All right. We are 20 finished with all the contracts then. Sir, you may 21 proceed to 6-A. 22 CHAIRMAN JAKES: Well, since there are no 23 further questions on the contracts, may I have	17	SECRETARY LONGHINI: Director Ortiz or Lee?
20 finished with all the contracts then. Sir, you may 21 proceed to 6-A. 22 CHAIRMAN JAKES: Well, since there are no 23 further questions on the contracts, may I have	18	DIRECTOR ORTIZ: None.
<ul> <li>21 proceed to 6-A.</li> <li>22 CHAIRMAN JAKES: Well, since there are no</li> <li>23 further questions on the contracts, may I have</li> </ul>	19	SECRETARY LONGHINI: All right. We are
22 CHAIRMAN JAKES: Well, since there are no 23 further questions on the contracts, may I have	20	finished with all the contracts then. Sir, you may
23 further questions on the contracts, may I have	21	proceed to 6-A.
	22	CHAIRMAN JAKES: Well, since there are no
24   leave to place the nine contracts on the omnibus	23	further questions on the contracts, may I have
	24	leave to place the nine contracts on the omnibus

E

omnibus? 1 2 DIRECTOR MILLER: So moved. 3 DIRECTOR LEE: Second. 4 SECRETARY LONGHINI: Moved by Director Miller. 5 Seconded by Director Lee. You may now proceed to 6 6-B. 7 CHAIRMAN JAKES: Since there is no further 8 business to come before the committee, may I have a motion to approve the omnibus and recommend the 9 omnibus for Board approval? 10 11 DIRECTOR MILLER: So moved. 12 DIRECTOR LEE: Second. 13 SECRETARY LONGHINI: Moved by Director Miller. 14 Seconded by Director Lee. I'll take the vote. 15 Director Miller? 16 DIRECTOR MILLER: Yes. 17 SECRETARY LONGHINI: Director Ortiz? 18 DIRECTOR ORTIZ: Yes. 19 SECRETARY LONGHINI: **Director Lee?** 20 DIRECTOR LEE: Yes. 21 SECRETARY LONGHINI: Director Lee? Director 22 Barclay? 23 DIRECTOR BARCLAY: Yes. 24 SECRETARY LONGHINI: Chairman Jakes?

1	CHAIRMAN JAKES: Yes.
2	SECRETARY LONGHINI: That motion is approved
3	with five yes votes, sir. You may proceed to
4	number seven.
5	CHAIRMAN JAKES: And, finally, may I have a
6	motion to adjourn?
7	DIRECTOR MILLER: So moved.
8	DIRECTOR LEE: Second.
9	SECRETARY LONGHINI: Moved by moved and
10	seconded by Directors Miller and Lee. I'll take
11	the vote. Director Miller?
12	DIRECTOR MILLER: Yes.
13	SECRETARY LONGHINI: Dr. Miller?
14	DIRECTOR MILLER: Yes.
15	SECRETARY LONGHINI: Director Ortiz? Director
16	Ortiz?
17	DIRECTOR ORTIZ: Yes.
18	SECRETARY LONGHINI: Director Lee?
19	DIRECTOR LEE: Yes.
20	SECRETARY LONGHINI: Director Barclay?
21	DIRECTOR BARCLAY: Yes.
22	SECRETARY LONGHINI: Chairman Jakes?
23	CHAIRMAN JAKES: Yeah. I guess so. This has
24	to be the quickest that we've ever had. So yeah.

1	I'm I'll vote with everybody else and I say yes.
2	SECRETARY LONGHINI: I finally learned from the
3	contract.
4	CHAIRMAN JAKES: Yes, sir.
5	SECRETARY LONGHINI: It only took me three
6	years. That motion that motion passes with five
7	yes votes and so we are adjourned until 10:00 or
8	whenever. All right. We're adjourned.
9	(Whereupon, the meeting
10	adjourned at 9:23 a.m.)
11	
12	
13	
14	
15	
16	
17	
18	
19	
20	
21	
22	
23	
24	
	McCorkle Litigation Services, Inc. Chicago, Illinois (312) 263-0052

24

STATE OF ILLINOIS ) ) SS: COUNTY OF C O O K )

MARGARET E. MECKLENBORG, as an Officer of the Court, says that she is a Certified Shorthand Reporter doing business in the State of Illinois; that she reported in shorthand the proceedings of said meeting, and that the foregoing is a true and correct transcript of her shorthand notes so taken as aforesaid, and contains the proceedings given at said meeting via videoconference.

IN TESTIMONY WHEREOF: I have hereunto set my verified digital signature this 14th day of July , 2022.

Margaret E. Mecklenberg

Illinois Certified Shorthand Reporter

10:5,19 1 43,154 16:14 5 100,000 5 8:1 9:21 10:00 5.6 24:7 9.23 8:9 10:4 6 14.16 23 6 13th 7:8 4:10,20 5:1 6-A 21:21 13:16 6-B 22:6 69.8 2 9:9 5:21 9:17,20 11:20 7 2.80 11:21 7 2.83 7:17 11:22 13:12 7(e) 2.90 4:15 11:22 13:12 70 9.5 8:17 700,000 7:15 8:21 7th 2021 4:6 7:8,18 2022 8 4:10,20 5:1,24 11:11,17 8 2023 10:16 11.12 8th 2024 5:24 13:3,12,16 2025 9 10:20 11:7 13:12,17 22-5 99 15:1 16:16 9:04 11:21 4:2 9:23 11:12,21 24:10 11:12,22 13:3,16 Α 2525 16:6,13,15 A-1 18:1,2,3 3 a.m. 4:2 24:10 3.70ish Act 13:2 4.15 300,000 activity 9:21 11:4 additional 7:22 8.1 16.19 adjourn 23:6 adjourned 24:7,8,10 advertising 7.12 affiliate 16:5

\$

\$250,000

16:17 \$4,750,000

16:19

1.1

1.7

12

120

15

2

20

20.9

23

24

25

31

35

36

9:3

8:5

9:7

37.6

8:4

8:3

4

4

4.6

8:15

10:1 40

affordable 16:24 aggregate 8.1 agree 17:13 agreement 14:14,21,24 15:3 16:16 alarm 19.3 Albeit 7:10 allocated 11.3 allocation 10:19 allowed 13:8 allowing 13:18 amend 15:2 amended 7:5,16 8:4,19,22 9:4, 8 15 17 22 10 4 amendment 14:14,21 amendments 15:5 amounts 10:13 11:3 anticipated 13:4 approval 5:23 14:20 15:21 16:10 17:14,21 22.10 approvals 15:4 approve 6:1 22:9 approved 6:15 14:23 23:2 ARP 10:21 astrisked 10:21 Audit 4:8,23 5:2 Authority 4:5 11:14 14:15 16:5 authorizing 14:13,20 16:3,10 Avenue 14:16 R B-1 18:15,19 B-2 18:24 19:2 B-3 19:11,13 **B4** 19:21.23 back 6:23 balances 12:2 Barclay 5:13,14 6:11,12 12:18,20 13:21 15:<del></del>, 10 17:6,7 18:8,20 19:6,15 20:2,6,9,1 19 21:4,12 22:22,23 23:20,21 basis 7:6,16 8:19,23 9:8,

10,16,18 begin 4.22 beneficial 11:13 Bickerdike 16:4,11 Bill 14:17,18 15:8 16:7,8 17:3 18:17 bit 13:1 bleed 12:4 blend 12:24 13:7 Blue 16:7 board 4:9 14:23 15:21 17:21 18:6,18 19:5 22.10 bottom 9:3 Boulevard 16.6 bridge 11:6 budget 4:8,23 5:2 7:3,5,16 8:4,5,14,19,22,23 9:5,6,8,9,16,18,19, 22,24 10:4,6 budgeted 7:21 8:18 business 5:23 6:17 14:12 16:2 18:3,14 19:1,12,22 20:6.15 21:1.9 22:8 buy 13:6 С call 5:1,3 capture 13:8 Chairman 4:23,24 5:15,16,22 6:13.14.17 12:13.15 14:10,12 15:8,17,19 16:2 17:3,17,19 18:2,14 19:1,12,27 22 20:6,10,14,15 21:1,9,22 22:7,24 23:1,5,22,23 24:4 change 4:7 18:15 19:2.13.23 20:7,16 21:2,10 Chicago 4:5,9 14:17 16:6 Chief 6:20 14:19 16:9 city 16:18 close 7:3 column 7:7 commenced 4:2 committee 4:7,22 5:2,18,23 22:8 commodities 12:10 commodity 11:8

comparison 9:24 comples 17:1 component 17:13 concludes 12:10 concrete 19.14 conditions 16:21 continue 6:24 7:7,11 8:12 9.11 10.9 11 20 11:4,5 12:1,8 13:13 16:1 18:1 continues 7:9.13 contract 18:2,3,4,7,15,16 19:2.3.13.14.23.24 20:7,8,16,17 21:2,3 10 24:3 contracts 21:20,23,24 corporation 16:4,12 Covid 4:10 Covid-19 4:13 СТА 15:1 16:12.20 D damages 8:13 declaration 4:12 decline 13.14demand 13:5 developer 16:21,23 development 15:3 diligence 15:4 Director 5:4,6,8,9,10,11,12, 13,14 6:2,3,4,5,6,7 8.9.10.11.12 12:18 20 13:21,22,24 14:1 2,6,8 15:9,10,11,12 13,14,15,16,22,23 17:6,7,8,9,10,11,15 16 18:11,20,21,23 19:6,8,9,15,16,17,19 20:2,3,4,9,10,12,19 21,22 21:4,6,12,13 14,15,16,17,18 22:2 3,4,5,11,12,13,14, 15,16,17,18,19,20, 21,23 23:7,8,11,12 14,15,17,18,19,20, 21 Directors 5:19 23:10 disaster 4:12,16,18 discretionary 10.21 discussed 9:11 dollars 7:8,15,17,22 8:1,3,6, 10,15,18,21 9:4,5,7 9,20,23 10:1,4,5,16

11:20 draw 10:13.18 drawing 10:23 11:2 drawn 10:16,18 due 4:10 15:4 Е economy 10:9 effect 4:11,17,18 15:6 electronically 4:20 employ 12:1 employing 12:5 end 14:8 entitlements 16:18 equipment 18.4 escalator 18:16 essentially 8:11 estate 9:19 14:19 estimates 8:18 estimating 10:15 exceptionally 11:19 executed 10:22.23 expect 10:19.23 expected 7:10,14,24 9:15 expenses 8:7,15,17 10:7 11:1 extend 15.2 F fact 11:15 factor 8.20 9.6 fare 7:9,20,23 21:11 farebox 7:2 favorable 8:10.18 11:16 federal 10:14.17 fees 16:22 feet 16:14 final 21:9 finally 23.5 24.2 finance 4:8,22 5:2 6:18 14:11 Financial 6:20 financing 16:18

Fine 6:18,19 12:17,23 14:5 finished 20:23 21:20 fire 19:3 flat 8:11 force 15.6form 9:1 10:3 format 4.7 forward 10:11 11:4 12:9 14:4 17:14 fronts 10:12 fuel 8:11 11:9 12:5.21 full 15:6 funding 9:13,16,22 10:8,14 24 funds 10:17,20,21 11:6 future 12:8 13:5 16:11 futures 12:22 G G-1 20:7 G-2 20:14,16 G-3 20:24 21:2 G1 20:5 gallon 11:20,21 gas 11:9 12:6 generated 9:10 10:7 glad 12.11 14.2 good 4:4,24 7:7 10:6 14:18 16:8 Governor's 4:18 grant 10:24 grants 11:2,5 Great 12:16 Greg 4:4 5:22 18:5,17 19:24 20:8,18 21:3 11 ground 16:3,11,19 guess 23:23 н half 7:17 8:5,9 9:3,15 happy 15:6 17:1 held 4:20

historical 7:10 housina 16:24 I. ICE 9:22 Illinois 4:19 14:17 important 17:13 importantly 7:6 includes 16:20 including 16:21 Infrastructure 14:19 16:9 initial 16:16 Injuries 8:13 involve 13:16 issued 4.11 item 5:21 15:7,18,20 17:20 J J-1 21:8,10 Jakes 4:23,24 5:15,16,19 22 6:13,14,17 12:1<sup>3</sup> 15 14:10,12 15:8,19 16:2 17:3,19 18:2,1 19:1,12,22 20:15 21:1,9,22 22:7,24 23:1,5,22,23 24:4 Jeremy 6:18,19 12:16,20 14:9 joining 5:20 July 4:6,10,20 5:1 11:1 Jumping 9.2 June 5:24 κ Kedzie 16:6,13,15 kind 11:18 12:4 L Labor 8:9 larger 10:9 12:5 13:20 learned 24.2 lease 15:3 16:3,11,13,19 leave 15:20 17:20 21:24 leaves 8:16 led 10:13

Lee 5:11,12,19 6:3,5,9 10 14:6,8 15:15,16 23 17:15,16,23 20:3, 11,12,22 21:6,15,1 22:3.5.12.14.19.20 21 23:8.10.18.19 levels 7:21 11:17 light 12:21 lines 8:99:2 LLC 14:15 located 14:16 16:5 lock 11:14,16,20 12:2 13:6,9,14,18 locked 11:10,19 12:6 Lonahini 4:4,5 5:4,9,11,13,15, 17 6:4,7,9,11,13,15 12:13.18 13:22 14:1 6,10 15:9,11,13,15 17,24 17:6,8,10,15 17,24 18:6,10,12,18, 22,24 19:4,7,10,18 20 20:1,5,10,13,20 23 21:5,7,15,17,19 22:4,13,17,19,21,24 23:2,9,13,15,18,20 22 24:2,5 lot 10:8 12:4 low 11:19 lower 13:6.9 Μ maintenance 18:4 making 11:11 market 11:16 13:9,11,14 marketplace 12.5 13.20 Materials 8:10 means 10.18 meeting 4:1,9,22 5:1,20 24:9 meetings 4:7,15,16,19 members 4:21 5:18 18:6,18 19:5 Miller 5:7,8 6:2,4,5,6 13:22,24 15:11,12 22 17:8,9,22 18:9,21 19:8,16 20:21 21:13 22:2,4,11,13,15,16 23:7,10,11,12,13,14 million 7:8,17,22 8:1,3,6,10, 15,17,21 9:4,5,7,9, 14,17,18,20,23 10:1 4,5,16 minutes 5:24 month 4:13,14 7:4,14 8:16 10:14

Mooney 14:17,18 16:7,8 17 5 morning 4:4,24 14:18 16:8 motion 5:24 6:15 22:9 23:2 6 24:6 move 5:21 10:11 11:4 12:9 18:24 19:10,20 20:5, 24 moved 6:2,4 15:22,24 17:22,24 22:2,4,11 13 23:7,9 moving 17:14 Ν natural 11:9 12:6 needed 11:6 negotiation 15:3.4 neighborhood 17:1 noise 10:9 non-farebox 7:11.24 norms 7:11 North 14:16,23 16:6,13,15 notice 4:6 number 5:21 15:1 17:18 18:3,15 19:2,13,23 20:7,16 21:2,10 23:4 numbers 6:22 7:20 9:1 10:2 10 14:3 0 obtaining 16:17 offered 16:13 Office 4.5 Officer 6:20 14:19 16:9 omnibus 15:20 17:20 21:24 22:1,9,10 open 4:15 21:10 opportunities 12:9 13:13 order 5:1,23 6:17 14:12 16:2 18:2,14,15 19:1,2,12,13,22,23 20:6,7,15,16 21:1,2 9,10 ordinance 14:13,20 15:1 16:3 10 original 7:5,16 8:5,19,23 9:6, 9,16,18,24 10:5 Ortiz 5:9,10,19 6:7,8 14:1, 2 15:13,14 17:10,11 18:11,23 19:9,17,19 20:4,11 21:14,15,16,

17,18 22:17,18 23:15,16,17 outer 12:3 13:2,15 outlined 15:5 Ρ pages 8:21 pandemic 4:11,13,14 11:19 part 7:1 pass 7:2,20 passes 24:6 payment 16:17.19 percent 10:19 13:16 performers 8:12 period 15:4 permits 16·18 permitted 4:16 place 15:20 17:20 21:24 point 11.1 positive 7:4,9,12,15,17,22 8:4,6,8,11,16,22 9:2 4,8,9,11,13,17,20,23 10:1,3,12 power 8:12 11:9 12:6 present 5:18 presentation 12:11,16 price 11:17,24 12:24 prices 12:21 13:6,14,20 pricing 11.15 prior 8:21 proceed 18:13 20:13 21:8.2 22:5 23:3 proclamation 4:17,18 progress 7:7 property 14:16,22 16:5,12,15, 23.24 proposals 16:14 proven 11:13 provide 7:11 PSA 15:2,5 PTF 9.16.21 public 4:16,21 9:13 10:8 pump 11:24 purchase 14:14,21,24

purchased 11:18 purchases 11:9.11 pursuant 4:14 15:1 16:13 O question 12:20 auestions 12:12.14.15.19 13:23,24 14:2,7,8,11 15:7,8,10,12,14,16 18,19 17:2,3,7,9,1 16,18,19 18:5,7,8,9 11,16,19,20,21,23 19:3,4,6,14,15,16, 18,24 20:2,3,8,9,12 18,19,20,21 21:3,4 5,6,11,12,13,23 quickest 23:24 quorum 5:17 R Racine 14:15,16,22,23,24 15:2 range 13.2rate 11:19 rates 13:10 readv 4:22 real 9:19 14:19 16:15 recently 10:23 recognition 17:12 recommend 22:9 recommends 14.20 16.10 record 5:18 redevelopment 16:4.12.24 Reduced 7:9,23 regard 6:22,24 8:17 9:12 Regular 4:8 relief 10:14,17 remaining 10:17 11:3 12:2 remains 4:17.18 15:6 renewed 4:13 repair 18:16 report 6:18 14:11 request 16:14 responsible 16.21 result 4:12 results 6:21 7:12 9:12,13

10:6,12 12:11 retail 17:1 RETT 9:21 revenue 7:12 revenues 6:22,24 7:20 8:3,20 9:7.10 10:7 review 14:13 rocking 11:15 roll 5:3 runs 16:6 s sale 14:14,15,22 sales 9:14 14:21,24 savings 13:8 scheduled 4:10 screen 6:23 scrutinize 10:10 seconded 6:5 15:24 17:24 22:5,14 23:10 secretary 4:4,6 5:3,4,9,11,13, 15,17 6:4,7,9,11,13, 15 12:13,18 13:22 14:1,6,10 15:9,11, 13,15,17,24 17:6,8, 10,15,17,24 18:6,10, 12,18,22,24 19:4,7, 10,18,20 20:1,5,10, 13,20,23 21:5,7,15, 17,19 22:4,13,17,19, 21,24 23:2,9,13,15, 18,20,22 24:2,5 Section 4:15 security 8:13 selective 11:11 12:8 13:13 September 10:24 services 8:13 20:8,17 21:3 sheet 16:11 19:24 show 5:19 11:6 Silva 5:4,5,6 similar 7:1 9:1,13 10:3 sir 5:21 16:1 18:1,13,24 19:11 20:5,24 21:8, 20 23:3 24:4 site 21:3 slight 7.4 slightly 7:13,21 8:11,14 13:3 smaller 10:13

ns

16:22

software 20:8 spot 11:23 12:23 13:10, variance 20 7:5,9,15,18 8:2,4,6,8 square 9:4,20 16:14 versus staff 7:8 9:5,22 10:4 14:19 16:9 virtual standards 4:15 16:20 21:11 virtually start 4:21 5:20 4:14 10:23 volume starting 11:17,21 10.24 vote state 22:14 23:11 24:1 4:19 votes state-wide 6:16 23:3 24:7 4:12 staunch 12:4 steel walk 19:24 6:20 Sterling Web 14:15,22,24 15:2 21:3 strategy work 11:12,24 12:6 13:17 19.14 stream worked 10:24 11:24 13:17 strong worst 8:12 17:12 11:18 subsidy 7:9,23 substantially 13:19 year system 4:6 7:2.23 8:2.7 9:10 10:7 19:3 21:11 year-to-date 6:21 7:19 8:24 10:2 years т 12:3 13:2,5,7,15 talked 16:16 24:6 8:20 tax 9:14 taxes 9:19 16:22 telecommunicatio 20:17 term 16:11,15 terms 16:20 thinking 14:4 time 7:23 8:2,6 17:2 today 5:5,6 6:20 12:21 18:3,15 19:2,13,23 20:7,16 21:2 total 8:2 10:19 totals 7:2.11.20.24 transfer 9:19 Transit 4:5,9 14:23 trend 7:1 type 9:1 10:3 12:24 13:2 U upside . 13:8 utilities

v

W

Υ